

CITY OF NEWPORT NEWS

ADOPTED OPERATING BUDGET FISCAL YEAR 2006

(July 1, 2005 to June 30, 2006) *Adopted June 28, 2005*

JOE S. FRANK *MAYOR*

CHARLES C. ALLEN VICE MAYOR

HERBERT H. BATEMAN, JR. COUNCILMAN

WILLIAM F. HASKINS, JR. COUNCILMAN

A. MADELINE McMILLAN COUNCILWOMAN

SHARON P. SCOTT COUNCILWOMAN

JOSEPH C. WHITAKER COUNCILMAN

EDGAR E. MARONEY

CITY MANAGER

JOHN D. HARTMAN, CGFM Director of Budget and Evaluation

CITY OF NEWPORT NEWS

Office of the City Manager

June 14, 2005

TO: The Honorable City Council

FROM: City Manager

SUBJECT: Adoption of the FY 2006 Annual Operating Budget

At your last worksession, I informed you of the projected additional revenue of \$2,685,387 that the City would receive in the upcoming fiscal year as result of the increased real estate levy. A the same time, the consensus of City Council was to develop alternatives to reduce the real estate tax rate and adjust various other taxes to keep the City at a relative revenue neutral position. I therefore proposed lowering the Real Estate Tax Rate by four (4) cents, increasing the Personal Property Tax by ten (10) cents, adjusting both the rate and the level of assessment of the Machinery and Tools Tax, and by eliminating the initial increase in the E-911 Tax by nineteen (19) cents. The combination of these various changes resulted in keeping the expenditures relatively at the same level as I first proposed on April 5, 2005, with the only increases due to mandated changes. It did not provide any additional funding for Schools from my initial support of \$100,586,564.

While you have been made aware of the School System's expectations and desires for additional funds, it is my obligation as City Manager to make sure that the City Council and the citizens of Newport News understand the fiscal challenges that have been and continue to face the City's operating budget. For the past several years, I have recommended extremely austere Operating Budgets that have not included much to address the legitimate and pressing expenditure needs that this City must, in the long-term, deal with.

One of the major reasons I have been forced to recommend such constrained budgets over the past several years is because of this City's proper commitment to funding the Schools at the highest possible level, within our fiscal ability. Additionally, as City Council is aware, I have been forced to recommend and use budgeting techniques such as operating and hiring freezes, equipment replacement deferrals and the use of fund balance as a revenue source, to balance the budget at the absolute minimum level. These deferrals and budgeting techniques should not continue over the long run.

In my earlier budget recommendation I had called for a net increase of City funding to the Schools of \$3 million. City Council expressed a desire to come to some level of funding to provide for, an increase in teacher's salaries for the 2006 fiscal year. City Council came to the preliminary agreement that the City will provide the amount of \$600,000 to Schools, as a **one-time grant funding**. The additional one-time grant money must be matched by the School Board with a sum sufficient to provide, and must be used specifically for, teachers pay raises, increasing the salary adjustment from 4% back to a 5% level, as originally recommended by the School Board. This funding will not become part of the base local support to Schools, and will not be part of any future calculations.

To achieve this one-time School funding, the Real Estate Tax Rate could not be reduced by the full four (4) cents as I suggested. To meet this one-time expense, the Real Estate Property Rate will be **decreased** by three (3) cents from the current rate of \$1.27 to \$1.24. This will result in a loss of revenue of (\$3,009,009). The Personal Property Tax Rate will be **increased** by ten (10) cents from the current rate of \$4.15 to \$4.25. This will result in an increase of revenue of \$929,000. The net revenue change from these two actions is a reduction of (\$323,622). The initial proposal of increasing the E-911 rate by nineteen (19) cents from the current rate of \$2.39 to \$2.58 is revived, for revenue generation of \$197,000.

There are many unmet funding needs of the City that are not included in next year's budget; some items will have a financial impact in the following fiscal year. A few examples are:

- Modernizing computer equipment and software
- Full funding Fire Department overtime
- Staff training and development programs
- Proper staffing levels in some areas
- Fully funding the retirement fund as proposed by the Actuary
- Providing funding in the budget each year for vehicle replacement

The original General Fund budget I submitted to you on April 5, 2005 was \$360,769,000. In addition to the Schools one-time funding, the reduced Real Estate Tax Rate and increased Personal Property Tax Rate, other changes are included in the final budget amounts. The City will realize a total of \$343,620 more in revenue for three programs: \$198,820 in HB599 funds, \$20,000 in State Compensation Board funds for Deputy Sheriff pay increases to the state level, and \$124,800 for the Human Services Department Child Welfare Program. At the same time, the City will lose (\$113,200) in Health Department rent for the East End Health Facility. Offsetting increases in expenditures are \$50,298 in cost of Deputy Sheriff pay increases to the state level, \$153,477 for the Child Welfare Program, \$8,126 for the Human Services State and Local Hospitalization. I have incorporated the School funding recommendation the amended City budget that is attached. The final proposed FY 2006 General Fund budget is \$361,830,000, for a net change of \$1,061,000. All other operating funds remained at their April 5, 2005

| level, for a total FY 2006 Operating Bud and recommend adoption of the budge | get of \$644,039,273. I am hopeful that these adjustments meet with your approval as presently proposed. |
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| | |
| | Ed Maroney |
| | |

City of Newport News

April 5, 2005

TO: The Honorable City Council

FROM: City Manager

SUBJECT: FY 2005 - 2006 Annual Operating Budget

I am pleased to present you with my recommended FY2005-2006 Annual Operating Budget. The proposed budget for FY2005-2006 reflects the dynamics of balancing service delivery with moderate local revenue increases that are eroded by only minimal increased State funding for mandated programs and services. As a predicate, an understanding of the impact of State funding actions on the City of Newport News is needed so that deliberation of the proposed budget for next year is meaningful.

STATE FUNDING

The City's financial condition has steadily improved over the past several years, and is currently stronger than ever. This is evidenced by financial management ratios and attested to by credit reports from Moody's Investors Service and Standard & Poors. Their independent analysis shows that the City has done a good job of keeping governmental expenditure increases consistent with population growth. However, the underpinnings of the City's financial strength continues to be endangered by continued inaction at the State level in the financial arena. Newport News and other local governments throughout the State over the past three years endured huge funding reductions by the State, including programs that are mandated by the Commonwealth. During that time, tax rates and fees were increased, but only as a last resort when it became clear that increases in our local revenue stream would not be sufficient to address the large revenue cuts imposed on us by the State.

The State has increased funding in a few areas, primarily for public education. This year and next combined, the State increased funding to Newport News Schools by \$29.5 million. However, the State has not addressed the funding shortfalls identified by the Joint Legislative Audit and Review Commission, and few of the revisions proposed by the State Board of Education have been funded. Consequently, local School Boards, including our own, look to the City government to make up the shortfall in State funding. In addition, State funding of other mandated programs,

such as Corrections and Detention, Public Safety, Health and Human Services has not been appreciably increased for years, and in fact were the very places that the State government chose to reduce in the past fiscal years. Thus, none of the pressure on local governments, and consequently the taxpayers, has been relieved. In Newport News, State inaction more than any other factor, has been the catalyst behind the need to raise tax rates and fees so frequently.

Without major changes in the state-local revenue base, there will be few alternatives in future fiscal years but to reduce core services or to significantly increase the fragile tax base that we have. We are making every effort to avoid this through economic development, efficient operations, and access to state and federal funds. For example, in January, I directed all operating departments to hold their expenditures to a minimum, and implemented a 45-day delay in filling vacant positions.

I am very pleased, however, that the General Assembly increased funding for our local Schools to \$166.8 million, which represents a \$29.5 million increase over the biennium - \$25.4 million in the current year, and an additional \$4.1 million next year. That equates to nearly \$1,000 extra in annual funding for every student in our public schools. Despite this, all cities and counties in the Commonwealth continue to pay far more for public education than is required by the State, spending almost twice as much as the State mandates. In Newport News, the Required Local Effort (RLE) for FY 2004 was \$33,828,733; however, City Council approved funding for operations of \$73,980,158, which is \$40,151385 or 118.7% more than the State requires.

The School budget proposed for next year assumes an additional \$5.6 million in City funding support - from \$97,502,709 to \$103,138,202. After working with the Schools Superintendent, we have come to an agreement on the level of new funding for Schools. My recommended budget includes funding for Schools at \$100,586,564 which is \$3,083,855 higher than the current year.

Tax, rate, and fee increases on an annual basis are nearly becoming the norm in Newport News, because local revenue sources simply cannot carry the burden of increased funding for public education, and meet the need for all of the other services that the City must provide. The citizens are correct in their assumptions about taxation in Virginia - professional, independent studies have proven that local taxes in Virginia's communities are comparatively high while State taxes are relatively low. State aid to local governments, measured relative to personal income, is the lowest among all states in the Southeast, even when the current and projected State revenue to localities is factored in. Virginia's local governments impose relatively higher tax burdens on their residents and businesses to pay for local services because of the relatively low level of discretionary State aid to local governments. As a result, local governments rely more heavily on local property taxes and user fees to pay for public expenditures.

Our revenue-raising capacity is declining while our expenditure responsibilities are increasing. By contrast, the State's revenue base is more stable - State tax revenues grow proportionately with personal income without the need to increase tax rates. Conversely, the State imposes limits on local governments' ability to raise taxes - in Newport News, there are only a handful of rates that may be increased because most are already at the State mandated maximum level. In most years the State enjoys built-in, automatic revenue increases. Alternatives must be explored and action must be taken by the General Assembly soon if local governments are to maintain current service levels.

TOTAL CITY BUDGET - \$642,978,773

The total City budget being recommended for all funds in FY 2005-2006 is \$642,978,773, which is \$18,672,316 or 2.9% higher than the current year. The General Fund Budget amounts to \$360,769,000, which is \$19,585,030 or 5.7% higher than the current fiscal year. The budget recommended for the School Division comprises \$273,069,165, 42.5% of the total budget. The second highest category is for Public Safety, Corrections and Detention. This category comprises \$87,533,501 or 13.6% of all expenditures. The next highest expenditures are for Public Utilities (Waterworks) at \$73,350,000 or 11.4%. Debt Service for all funds is \$51,509,155 or 8.0%. Public Works programs account for \$47,491,701 or 7.4% and Health and Welfare programs at \$41,179,316 equals 6.4% of the City budget. These six programs totaling \$574,132,838 comprise 89.3% of the total City budget.

GENERAL FUND BUDGET - \$360,769,000

GENERAL FUND REVENUES

Of the over \$360.7 million in revenue estimated for Fiscal Year 2006, 84.9% or \$306.4 million is from local sources. The remaining \$54.2 million is from various State, Federal, and other local government supported programs.

General Fund Revenues are derived from a variety of sources. The primary sources of revenue are General Property Taxes (50.4%) and Other Local Taxes (24.0%), when combined are \$268.5 million, or 74.4% of the \$360 million budgeted. Additional revenue categories include Permits, Fees, and Regulatory Licenses; Fines and Forfeitures; Revenue from the Use of Money and Property; Charges for Services; Miscellaneous Revenue; Non-Revenue Receipts; and Payments from Other Funds. These sources account for 10.5% of General Fund Revenues, or \$38 million. The remaining four revenue categories are a variety of Federal, State, and Locally

generated revenues. These include Recovered Costs, Shared Expenses, Non-Categorical Aid, and Categorical Aid, which amount to 15.0% of General Fund revenues, or \$54.2 million.

Property values nationwide have gone up by large amounts during the past two years - historically low mortgage rates swelled the real estate market with buyers, and home sale values have markedly increased. Thus, the assessed value of real estate followed suit, resulting in higher revenue for local governments from real estate taxes. The additional revenue, however, is not sufficient to address the increased cost of providing services, the decline in revenue from other sources, and the reluctance of the State to more equitably share revenue or bear a larger portion of the costs of State-mandated programs, especially education.

Real estate tax revenue is projected to increase by \$12.7 million over the 2005 tax levy: \$10.7 million due to reassessments, \$1.1 million in new construction, and \$856,000 in growth associated with development in the City Center area.

The major increases to expenditures are noted below for the General Fund. I am recommending that the Emergency Medical Service (EMS) fees be increased, which will partially address the increased cost of providing these vital services to our citizens. In addition, I propose that the E-911 Rate be raised to provide additional Dispatcher positions in the E-911 Center. These rate changes will be discussed in detail at a budget work session.

GENERAL FUND EXPENDITURES

My recommended budget for next year focuses on maintaining services at their current level. There simply is not enough new revenue to pay for the increased cost of required program expenditures and to expand existing programs or embark upon new initiatives. Major expenditure increases are as follows:

| Public Education Operations | \$3,083,855 |
|---|-------------|
| FY 2006 Pay Adjustments | \$3,600,000 |
| Full Year Cost of FY 2005 Pay Adjustments | \$1,654,000 |
| Health Insurance Premium Increase | \$1,200,000 |
| Debt Service | \$4,273,734 |
| Retirement Fund Contribution | \$2,000,000 |
| Comprehensives Services Act (CSA) | \$1,163,000 |
| Human Services-Foster Care | \$2,300,000 |

In an effort to keep the operating budget within the available revenues, I recommend that the annual Vehicle Replacement program for the General Fund be suspended for FY 2006. This results in a temporary cost savings of \$1.6 million. The amount of program funding requested by the operating departments exceeded the amount of revenue available by \$30.1 million - this includes \$2.6 million in additional funding requested by the Schools above the increase of \$3 million that I have already included in my FY 2006 Recommended Budget.

The total General Fund expenditure budget is \$360,769,000, which is \$19,585,030 more than the current year budget. I will briefly cover these in the discussion that follows - more detailed information is provided in the attached budget document.

COMPENSATION

My recommended budget includes \$1.6 million to pay for the full-year costs of pay raises that were provided to employees in mid-FY 2005. In addition, \$3.6 million is included to pay for raises of 3% for employees for FY 2006. My proposal at this time is to provide pay raises to employees as follows: 2% General Wage Adjustment on July 1, 2005, and 1% for merit pay raises of 0% to 2% (1% average) on the individual's employee's anniversary date.

OTHER

My budget includes a increase of thirty-five (35) positions, and a decrease of two (2), for a net change of 33 positions in the City's General Fund. Six of the these positions were created by reallocating current funds for a zero net increase; two positions were achieved by converting part time employees to full time status. These new positions are:

- <u>Police</u> twenty (20) Police Officer positions in the Police Department, absorbing these in the General Fund from an expiring federal Grant. The Police Officers positions are currently assigned to each of the precincts, and are an integral element of the overall departmental crime function.
 - five (5) Dispatcher positions to meet current calls for service demand levels.
- Engineering convert one (1) part time Engineering Technician II position to full time for traffic and accident analysis.
- <u>Public Works</u> convert four (4) current Building Services Specialist positions (Plumber and Electrical) to a preventative maintenance team (1 Crew Supervisor B, 3 Trades Assistants) and add one (1) new Administrative Assistant for a **net reduction** of (\$20,663).

- -three (3) Senior Construction/Maintenance Workers for the three existing concrete crews to help eliminate backlog on curb and gutter (15,000 linear feet) and sidewalk (4,000 linear feet) construction. Funding is from **reallocating** current Contract Paving funds in the amount of \$106,399; the **net cost is \$0** for these positions.
- -three (3) Senior Construction/Maintenance Workers for the Street Maintenance and Repair Division for street/sidewalk construction and repair. Funding is from **reallocating** current State Street/Highway Maintenance funds in the amount of \$106,399; the **net cost is \$0** for these three positions.
- Information Technology convert one part time Electronics Technician I position to full time for installing/removing radio equipment, particularly for School Buses, and public safety mobile data systems. Two (2) positions, a Systems Analyst and a Facilities Engineer, were eliminated due to loss of Schools system support revenue.
- <u>Adult Corrections</u> one Equipment Operator dedicated to knuckleboom use for special projects for Solid Waste and Codes Compliance and mowing projects.

COMMUNITY SUPPORT

The Department of Social Services has oversight responsibility of non-profit agencies that receive funding from the City. The department follows the guidelines set forth in the "Community Support Guidelines and Procedures" policy. The policy establishes criteria by which agencies may request funding from the City, and reporting procedures to be followed during the fiscal year. The reports submitted by the agencies provide information that is used to determine if the funding, that was approved by City Council, is being spent on programs for which the funding was granted. The FY 2006 recommended budget for Community Support reflects an increase of \$661,390, which is primarily attributable to the funding for Virginia Living Museum (\$200,000), Ferguson Arts Center (\$150,000), and Hampton Roads Transportation District Commission (\$153,000). While there were requests for funding from new agencies, my Recommended Budget does not include any new funding or initiatives in the Community Support area. I must emphasize that if any additions are made to funding for Community Support agencies, a like amount should be subtracted from other agency allocations.

BALANCING THE GENERAL FUND

Proposed expenditures exceed projected revenues by \$3 million. I am not recommending increasing any other tax rates to close this gap, but propose reducing the expenditures as follows:

| \$1,600,000 | to pay for vehicle replacements |
|-------------|---|
| 94,951 | for one-time equipment replacements and for new operating equipment |
| 283,250 | for health insurance increase |
| 184,918 | for cost of issuance of new debt service |
| 845,674 | reduction in vacant salaries in Juvenile Services due to lower than anticipated populations |

PUBLIC UTILITIES FUND

The recommended budget for Waterworks next year is \$73,350,000, which is 4.9% or \$3,450,000 higher than the current year. This increase is attributable to full year funding of the FY 2005 salary adjustments, payroll and fringe benefits costs associated with the proposed FY 2006 pay adjustments (\$890,000 for both elements combined), and higher health insurance premiums for employees. Contractual Services (\$880,000), tank maintenance (\$680,000), and Payment in Lieu of Taxes (PILT) to the City (\$290,000) make up the other major areas of increases to the Waterworks recommended budget. These increases were partially offset by reductions in other operating costs of \$90,000 and debt service payments of \$90,000.

A 4.6% (12 cents) increase is recommended in the water rate, bringing the rate from \$2.62/HCF to \$2.74/HCF. This increase is the equivalent of \$1.08 per month (\$13.00 per year) on the average bill. Increases are also requested in the Summer Conservation Rate (from \$0.52 to \$0.55 per HCF), and the System Development Charges (SDC). The increase in the System Development Charge of 10.4% is based on meter size. The bi-monthly meter service charge is recommended to be increased by \$1.15 or 22.3% from \$5.15 per bi-monthly billing cycle to \$6.30. All rate adjustments being proposed will be discussed with you at a budget work session.

WASTEWATER MANAGEMENT FUND

As you know, the City has been pursuing a multi-year program to rehabilitate and replace aging pumping stations and deteriorating portions of the sanitary sewer collection system. To extend this effort into a twelfth year, I am proposing an 8 cent increase in the current sewer user fee of \$1.18 per hundred cubic feet of water consumption to \$1.26 (an increase of \$0.72 per month on the sewer bill). The new revenue to be generated will be committed to paying the debt service on an additional \$3 million in Virginia Resource Authority loans for major rehabilitation work, as well as to continue the maintenance program, and support regular operating costs.

SOLID WASTE FUND

I am proposing a rate increase for the Residential Solid Waste User Fee in FY 2005 of 25 cents per container per week. The additional revenue generated for the upcoming fiscal year will be used to support unfunded mandates such as the ban on chlorofluorocarbon (CFC) disposal (as in the contractual collection of white goods), the addition of two bulk waste equipment operators, and to maintain current operating costs. The addition of the two Bulk Waste Collections equipment operators will help to meet continued high demand levels, and reduce the dependence on overtime to meet the collection schedules.

STORMWATER MANAGEMENT FUND

The service workload of Stormwater Management Fund has increased significantly over the past several years. Since Hurricane Floyd in 1999, and compounded by Hurricane Isabel in 2003, storm/flood damage tasks have taken precedence over preventative maintenance, due to limited construction staff size. To address this issue, I am proposing additional construction crews for three different programs: additional back and side lot ditch cleaning crews to address annual cleaning of such properties city-wide, restoration of two positions for one current construction crew (to repair and replace stormwater drainage pipes, repair cave-ins), and the establishment of one new construction crew (for the completion of several backlogged construction projects). These demands in service will require the addition of twenty (20) positions. To support these critical operational functions, I am proposing raising the Stormwater Management Fee, by \$0.90 per ERU, from \$3.10/ERU to \$4.00/ERU.

SUMMARY

Many exciting things are happening in Newport News in leisure and cultural activities, public education and public safety. But, revenue growth is not sufficient to implement or expand many new programs or services. Even though I have held departmental expenditures to the absolute minimum, it is readily apparent that the City will continue to be hard pressed to meet the increased cost of providing services to the citizens in the future. This becomes more evident when reviewing the unfunded budget requests. In addition, the cost to implement the Capital Improvements Plan will require additional funding for debt service and annual operating costs in future years.

This has been a challenging budget to prepare. In the work sessions that follow, you will see that every effort has been made to keep costs as low as possible without compromising the quality and timeliness of service delivery to the citizens of Newport News.

Having given the budget process much thought and consideration, it is imperative that additional revenues be made available to maintain essential programs and services in the next fiscal year. Although we worked actively with the General Assembly to support legislation that would make inroads into the huge disparity that exists between local and state government's ability to raise revenue, <u>like the prior year, no progress was made with the exception of public education</u>.

In closing, I believe that the cities in Virginia are facing a crisis in determining future revenue resources to meet the operating needs of both City and Public Education programs. The State has growth revenue sources, but local governments' options are limited. Local governments need flexibility in their revenue streams. This may be aided by a loosening of the constraints that are imposed on local governments to raise additional revenue and curtailment of expenditure mandates without matching revenue sources.

In summary, this budget presents the choices that must be made in the face of restricted local revenues, uncertain state and federal funding, and continuing demands for public services. Residential fees and taxes are not generating enough revenue to pay for public services, leaving businesses and economic development to fill the gap. Yet, maintaining a competitive business environment must be one of our priorities. Without action at the State level that achieves a balance that is more favorable to local governments, municipalities throughout Virginia will find it increasingly difficult to continue to provide even the basic services to their citizens in the future.

We will need to schedule work sessions and public hearings on the budget and efforts will be made to encourage citizen participation and promote information about the budget choices facing City Council. A proposed schedule of dates is attached - the dates for public hearings will need to be established by the City Council today. I look forward to working with each of you in accomplishing your goals for the City as we finalize the budget plan for FY 2005-2006 at our upcoming work sessions.

| Ed Maroney | |
|------------|--|

EFFECT OF RATE/FEE CHANGES

| | <u>Estima</u> Annually | ted Increase Monthly |
|---|---------------------------|-------------------------|
| E-911 Fee: \$0.19 per line per month (from \$2.39 to \$2.58 per HCF) | \$ 2.28 | \$0.19 |
| Residential Solid Waste Fee: \$0.25 per week (Standard Container (90 gal.) from \$4.53 per week to \$4.78 per week) | \$13.00 | \$0.25 |
| Stormwater Management Fee: \$0.90 ERU per month (from \$3.10 ERU to \$4.00 ERU) | \$10.80 | \$0.90 |
| Water Rate: \$0.12/HCF increase (average 18 HCF consumption) (from \$2.62 to \$2.74 per HCF) | \$12.96 | \$1.08 |
| Water Meter Service Fee: \$1.15 per billing cycle (for bi-monthly billing - from \$5.15 to \$6.30) | \$ 6.90 | \$0.58 |
| Sewer User Fee: \$0.08/HCF increase (average low to high consumption) (from \$1.18 to \$1.26 per HCF) | <u>\$ 8.64</u> | <u>\$0.72</u> |
| Total li | ncrease \$54.58 | \$3.72 |

Three proposed rate increases are based on individual use or consumption only:

| Emergency Medical Service (EMS) Fee Change in rate structure proposed | Current Service Trans Local Trans Local ALS Trans - 50 miles Trans - 100 miles | \$ 30.00 \$150.00 \$200.00 \$250.00 \$350.00 | Proposed Service\$0.00 Trans Local\$0.00 Trans Local ALS\$0.00 Trans - 50 miles\$0.00 Trans - 100 miles\$0.00 |
|--|--|--|---|
| \$375.00 | | | Basic Life Support |
| \$475.00 | | | Advanced Life Supp Mileage/loaded mile |
| \$ 8.25 | | | willeage/loaded fille |

Water Rates - Summer Conservation Rate - \$0.03 (from \$0.52 to \$0.55/HCF)

Any Summer Conservation Rate usage is based on individual HCF use above the winter average (October to May).

Water System Development Charge (SDC) - \$107 per meter average based on meter size, residential meter of 5/8" from \$1,033 to \$1,140

PROPOSED SCHEDULE FOR BUDGET WORKSESSIONS AND PUBLIC HEARINGS

| April 5, 2005 - | 12:00 noon | Special Meeting to Distribute Budget <u>and</u> Approval of Dates for Public Hearings Schedule |
|------------------|------------------------|---|
| April 12, 2005 - | 2:00 p.m. | First Budget Work Session General Overview: Revenues and Expenditures, Total Operating Budget |
| April 26, 2005 - | 2:00 p.m. 7:30 p.m. | Second Budget Work Session Schools Operating Budget and Public Utilities (Waterworks) First Budget Public Hearing City Council Chambers |
| May 10, 2005 - | 2:00 p.m. 7:30 p.m. | Third Budget Work Session Second Budget Public Hearing Adoption of School Budget Woodside High School |
| May 24, 2005 - | 2:00 p.m. 7:30 p.m. | Fourth Budget Work Session (if necessary) Possible Adoption of FY 2005-2006 City Operating Budget |
| June 14, 2005 - | 2:00 p.m. 7:30 p.m. | Fifth Budget Work Session (if necessary) Adoption of City Budget (if not already done so on May 24, 2005) |

CITY OF NEWPORT NEWS Components of the Adopted Total Financial Plan Fiscal Year 2006

TOTAL BUDGET **OPERATING and Capital** \$710,603,273

This chart represents the local funding available for FY 2006 that has been Adopted for the Operating Budgets and the FY 2005 Capital Funds. All funds are shown in their entirety. This was done to eliminate any duplicate counting of funds.

OPERATING BUDGET All Funds* \$644,039,273

CAPITAL IMPROVEMENTS PLAN* **All Funding Sources** \$66,564,000

GENERAL **OPERATING** FUND

SEPARATE **OPERATING FUNDS** \$356,669,438 SPECIAL REVENUE AND TRUST FUNDS

\$361,830,000

Legislative

City Council - \$312,700 City Clerk - \$315,866

General Administration

City Manager - \$1,142,373 Human Resources - \$1,266,674 City Attorney - \$1,455,778 Management Services - \$757,991

Financial

nternal Auditor - \$464.847 Comm of Revenue - \$2,446,497 Real Estate Assessor - \$2,342,612 City Treasurer - \$1,952,285 Finance - \$1.167.045 Budget & Evaluation - \$519.623 Purchasing - \$1,109,396

Information Technology

nformation Technology - \$7,310,757

Board of Elections

Voter Registrar - \$466,439

Judicial Administration

Judiciary - \$2,928,669 ommonwealth's Attorney - \$2.681.829

Public Safety

Police - \$38,395,641 Emergency Management - \$328,953

Fire - \$26,760,084

Corrections and Detention

Sheriff - \$10,165,320 Adult Corrections - \$4,656,280 Juvenile Services - \$8,690,754

Inspections

Codes Compliance - \$2,648,811

Engineering

Engineering - \$6,733,433

Public Works

Public Works - \$19,763,697

Health and Welfare Health Department - \$2,000,126 Mental Health (CSB) - \$1,259,354 Human Services - \$37,821,346

Office on Youth Dev - \$672,435

Parks, Recreation, Culture Parks & Recreation - \$12,072,240 Libraries & Information Services

- \$4 227 341

Community Development Development - \$1,420,482 Planning - \$1,052,898

Nondepartmental Appointed Boards - \$137,563 Nondepartmental - \$8,306,274 Community Support - \$5,867,207 Payments to Other Funds

\$140,346,033

Public Education

Fund \$273,069,165

Public Utilities

Fund \$73,350,000

Vehicle & Equipment Services Fund \$7,520,200

Parking Authority

<u>Fund</u> \$260,000

Community Development **Block Grant** \$2,470,073

\$174,199,652

Auto-Self Insurance

\$992.700 General Liability

Insurance Fund \$1,142,700

Fund

Worker's Compensation <u>Fund</u>

\$2,927,600 Recreation

Revolving Fund \$3,338,700

Historical Services <u>Fund</u>

\$1,166,100 Golf Course Revolvina Fund \$1,934,500

Leeward Marina

Revolving Fund \$230,800

Tourism. Promotions, and Development Fund

\$1,533,100 School's Worker Compensation Fund

\$1,089,240 School's Textbook Fund \$1,959,561

Stormwater Management Fund

Pension Trust

Fund

\$38,114,000

City Retirement

Post Retirement Fund

\$9,316,000

\$7.945.000 Solid Waste Revolving Fund

\$11,024,100 Wastewater

Fund \$8,907,400

Law Library <u>Fund</u> \$111,000

Street/Highway Maintenance Fund \$11,679,396 Debt Service

Fund \$51,509,155

Economic Development **Fund** \$153,000

Economic/Industrial Development Fund \$15,553,100

Industrial Development **Authority Fund** \$1,750,000

Applied Research Center Fund \$1.822.500

GENERAL FUND SUPPORTED CAPITAL PROJECTS \$50,105,000

SELF-SUPPORTING **FUNDS** CAPITAL PROJECTS \$16,459,000

Sanitary Sewer

Rehabilitation Projects

Stormwater Drainage

Projects

\$3,900,000

Public Utilities

Projects

\$9,304,000

Golf Course

Projects

\$75,000

\$3,180,000

Schools Category Projects \$10,000,000

Development Category Projects \$3,600,000

Parks and Recreation Category Projects

\$4,740,000 Sanitary Sewers Extension **Category Projects**

\$600,000 Streets and Bridges Category Projects

\$9,715,000 **Public Buildings Category Projects** \$20,650,000

Captial Equipment **Category Projects** \$800,000

^{*}Capital Improvement Plan amounts represent Adopted Plan of November 2004.

^{*} Adjusted Amount - reflects total amount less inter- and intra-fund transfers of \$248,659,317.

TOTAL CITY OPERATING BUDGET Summary of General, School, Utilities, Parking Authority, and Vehicle and Equipment Service Funds REVENUES AND EXPENDITURES FISCAL YEAR 2005 - 2006

| REVENUES | Adopted Budget FY 2006 | EXPENDITURES | Adopted Budget FY 2006 |
|---|---------------------------|--|---------------------------|
| MAJOR FUNDS | | MAJOR FUNDS | 2000 |
| General Fund* | | General Fund* | |
| General Revenues | \$348,837,538 | City Operations | \$231,942,993 |
| Payment from Public Utilities Fund | 12,255,515 | Debt Service | 29,300,443 |
| Payment from School Operating Full | nd 722,473 | School Operating Fund Expenditures | 99,986,564 |
| Payment from Vehicle & Equipment | · | Other General Fund Support to Schools | 600,000 |
| Services Fund | 14,474 | Total General Fund Expenditures | \$361,830,000 |
| Total General Fund Revenues | \$361,830,000 | • | . , , |
| Public Utilities Fund | | Public Utilities Fund | |
| Use of Money and Property | \$ 2,588,879 | Public Utilities Operations and Debt Service | \$57,032,771 |
| Charges for Services | 69,401,121 | Capital Projects and Equipment | 4,061,714 |
| Administrative Charges | 320,000 | Payment to General Fund | 12,255,515 |
| Recovered Costs | 1,040,000 | Total Public Utilities Fund Expenditures | \$73,350,000 |
| Total Public Utilities Fund Reven | ues \$73,350,000 | · | |
| School Operating Fund | | School Operating Fund | |
| Federal Revenue & Other Appropriation | ons \$ 4,614,817 | School Operations | \$259,097,471 |
| Revenue from the Commonwealth | 167,020,784 | School Debt Service | 13,249,221 |
| City Support from the General Fund | 100,586,564 | Payment to General Fund | 722,473 |
| Other Local Revenue Total School Fund Revenues | 847,000 \$273,069,165 | Total School Fund Expenditures | \$273,069,165 |

^{*}Detailed in Table Two, General Fund Summary.

TOTAL CITY OPERATING BUDGET Summary of General, School, Utilities, Parking Authority, and Vehicle and Equipment Service Funds REVENUES AND EXPENDITURES FISCAL YEAR 2005 - 2006, Continued

| REVENUES Ad | opted Budget FY 2006 | • | ed Budget 2006 |
|---|---|--|---|
| Vehicle and Equipment Service Fund Charges for Services and Fuel Charges for Leases Total Vehicle and Equipment Fund Revenues | \$7,102,392 <u>417,808</u> \$7,520,200 | Vehicle and Equipment Service Fund Vehicle and Equipment Services Operations Equipment Replacement Payment to the General Fund Total Vehicle and Equipment Fund Expenditures | \$7,087,918 417,808 14,474 \$7,520,200 |
| Parking Authority Fund Parking Leases Return on Investment Total Parking Authority Fund Reven | \$251,118 <u>8,882</u> ues \$260,000 | Parking Authority Fund Administration Total Parking Authority Fund Expenditures | \$ <u>260,000</u> \$260,000 |
| LESS - Payments from Other Funds SUBTOTAL - Major Funds Revenue | (\$122,203,166) \$593,826,199 | LESS - Payments to Other Funds SUBTOTAL - Major Funds Expenditures | (\$122,203,166) \$593,826,199 |
| SPECIAL REVENUE AND TRUST FUNDS LESS - Payments from Other Funds SUBTOTAL - Special Funds Revenue | ** \$174,199,652 (<u>\$126,456,651)</u> \$ <u>47,743,001</u> | SPECIAL REVENUE AND TRUST FUNDS** LESS - Payments to Other Funds SUBTOTAL - Special Funds Expenditures | (\$126,456,651) |
| Community Development Block Grant | \$ <u>2,470,073</u> | Community Development Block Grant | \$ <u>2,470,073</u> |
| TOTAL CITY REVENUES | <u>\$644,039,273</u> | TOTAL CITY EXPENDITURES | <u>\$644,039,273</u> |

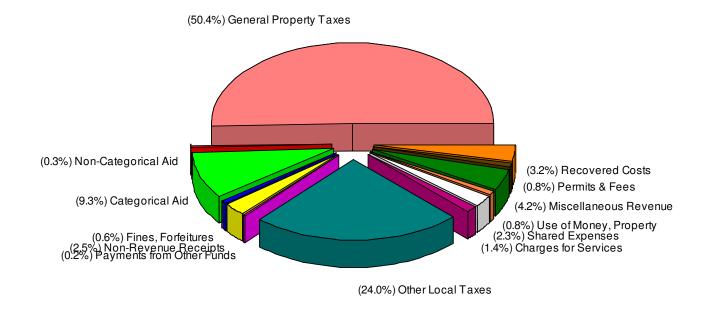
FY 2006 ADOPTED GENERAL FUND BUDGET Revenue Sources

**Detailed in Table Three, Special Revenue and Trust Funds

| General Property Taxes Non-Categorical Aid Categorical Aid Fines, Forfeitures Non-Revenue Receipts Payments from Other Funds Other Local Taxes Charges for Services | \$182,453,581 1,234,240 33,572,035 2,309,300 9,134,000 885,441 86,719,359 4,899,656 |
|---|--|
| • | , , |
| Payments from Other Funds | 885,441 |
| Other Local Taxes | 86,719,359 |
| Charges for Services | 4,899,656 |
| Shared Expenses | 8,151,150 |
| Use of Money, Property | 2,977,525 |
| Miscellaneous Revenue | 15,115,467 |
| Permits & Fees | 2,719,104 |
| Recovered Costs | <u>11,659,142</u> |
| | |

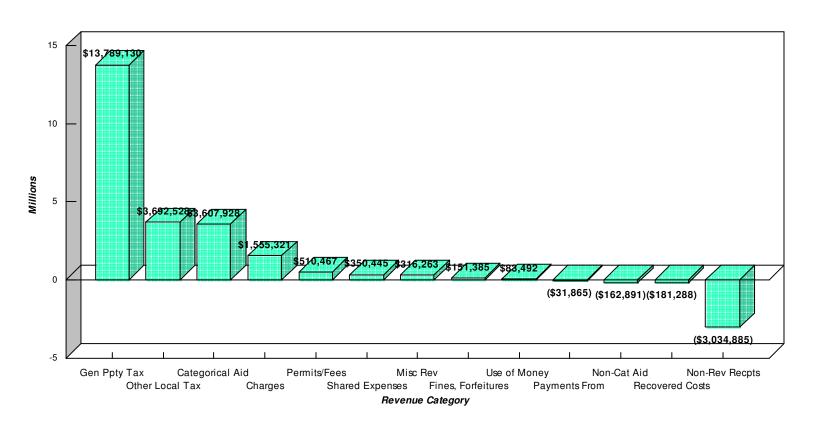
Over 74% of General Fund revenues come from taxes - 50% from property taxes and 24% from Other Local Taxes such as sales, meals, cable television and utility taxes. The next largest revenue source is Categorical Aid (state revenue for human services programs). A complete analysis of all revenue sources is included under the General Fund Revenue tab in the budget document.

Total: \$361,830,000



FY 2006 ADOPTED GENERAL FUND CHANGES IN REVENUE SOURCES

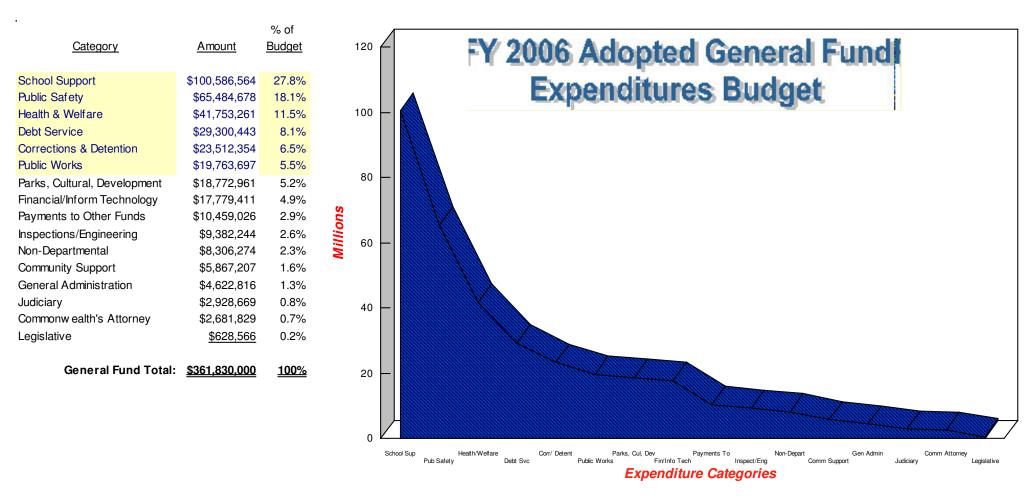
| | Revised | Adopted | Amount | Percent |
|---------------------------|----------------------|----------------------|---------------------|---------------|
| | <u>FY 2005</u> | <u>FY 2006</u> | <u>Change</u> | <u>Change</u> |
| General Property Taxes | \$168,664,451 | \$182,453,581 | \$13,789,130 | 8.2% |
| Other Local Taxes | 83,026,831 | 86,719,359 | \$3,692,528 | 4.4% |
| Categorical Aid | 29,964,107 | 33,572,035 | \$3,607,928 | 12.0% |
| Charges for Services | 3,344,335 | 4,899,656 | \$1,555,321 | 46.5% |
| Permits & Fees | 2,208,637 | 2,719,104 | \$510,467 | 23.1% |
| Shared Expenses | 7,800,705 | 8,151,150 | \$350,445 | 4.5% |
| Miscellaneous Revenue | 14,799,204 | 15,115,467 | \$316,263 | 2.1% |
| Fines, Forfeitures | 2,157,915 | 2,309,300 | \$151,385 | 7.0% |
| Use of Money, Property | 2,894,033 | 2,977,525 | \$83,492 | 2.9% |
| Payments from Other Funds | 917,306 | 885,441 | (\$31,865) | -3.5% |
| Non-Categorical Aid | 1,397,131 | 1,234,240 | (\$162,891) | -11.7% |
| Recovered Costs | 11,840,430 | 11,659,142 | (\$181,288) | -1.5% |
| Non-Revenue Receipts | 12,168,885 | 9,134,000 | (\$3,034,885) | <u>-24.9%</u> |
| | <u>\$341,183,970</u> | <u>\$361,830,000</u> | <u>\$20,646,030</u> | <u>6.1%</u> |



FY 2006 Adopted Budget Detail - Page 20

GENERAL FUND SUMMARY REVENUES and EXPENDITURES FISCAL YEAR 2005 - 2006

| | Revised | Adopted | | | Revised | Adopted |
|---|----------------------|----------------------|---------------|---------------------------|-------------|------------------------------|
| | Budget | Budget | Percent | | Budget | Budget |
| Percent <u>REVENUES</u> <u>Change</u> | FY 2005 | <u>FY 2006</u> | <u>Change</u> | <u>EXPENDITURES</u> | FY 2005 | FY 2006 |
| General Property Taxes | \$168,664,451 | \$182,453,581 | 8.2% | Legislative | 642,571 | \$ 628,566 2.2% |
| Other Local Taxes | 83,026,831 | 86,719,359 | 4.4% | General Administration | 4,267,223 | 4,622,816 8.3% |
| Permits, Fees and Regula | | , , | | Financial | 8,960,057 | 10,002,305 11.6% |
| Licenses | 2,208,637 | 2,719,104 | 23.1% | Information Technology | 7,098,419 | 7,310,757 3.0% |
| Fines and Forfeitures | 2,157,915 | 2,309,300 | 7.0% | Board of Elections | 364,322 | 466,349 28.0% |
| Revenue from Use of Mon | ey | | | Judicial Administration | 2,894,069 | 2,928,669 1.2% |
| and Property | 2,894,033 | 2,977,525 | 2.9% | Commonwealth Attorney | 2,666,063 | 2,681,829 0.6% |
| Charges for Services | 3,344,335 | 4,899,656 | 46.5% | Public Safety | 61,465,739 | 65,484,678 6.5% |
| Miscellaneous Revenue | 14,799,204 | 15,115,467 | 2.1% | Corrections and Detention | 23,355,201 | 23,512,354 0.7% |
| Recovered Costs | 11,840,430 | 11,659,142 | (1.5%) | Inspections | 2,689,544 | 2,648,811 (1.5%) |
| Non-Categorical Aid | 1,397,131 | 1,234,240 | (11.7%) | Engineering | 6,570,637 | 6,733,433 2.5% |
| Shared Expenses | 7,800,705 | 8,151,150 | 4.5% | Public Works | 18,731,411 | 19,763,697 5.5% |
| Categorical Aid | 29,964,107 | 33,572,035 | 12.0% | Health and Welfare | 36,261,070 | 41,753,261 15.1% |
| Non-Revenue Receipts | 12,168,885 | 9,134,000 | (24.9%) | Parks, Recreation | | |
| Payments From Other Fur | nds <u>917,306</u> | 885,441 | <u>(3.5%)</u> | and Cultural | 15,724,577 | 16,299,581 3.7% |
| | | | | Community Development | 2,274,169 | 2,473,380 8.8% |
| TOTAL | <u>\$341,183,970</u> | <u>\$361,830,000</u> | <u>6.1%</u> | Nondepartmental | 18,017,380 | 18,765,300 4.2% |
| | | | | Community Support | 6,403,594 | 5,867,207 (8.4%) |
| | | | | Local Support to Schools | 97,502,709 | 100,586,564 3.2% |
| | | | | Debt Service | 24,181,203 | 28,181,645 16.5% |
| | | | | Airport Debt Service | 1,114,012 | <u>1,118,798</u> <u>0.4%</u> |
| | | | | TOTAL | 341,183,970 | \$361,830,000 <u>6.1%</u> |



Components of the Adopted FY 2006 General Fund Budget are as follows: 27.8% of funding is for School Operations and School Debt Service (\$100,586,564), and 18.1% is for Public Safety (Police, Fire, Emergency Management - \$65,484,678). The next largest share is for Health and Welfare programs, at 11.5% (\$41,753,261). City Debt Service accounts for 8.1% (which includes General Obligation Bonds and Airport -\$29,300,443). The amount of 6.5% of the budget is dedicated to Corrections and Detention (Sheriff, City Farm, and Juvenile Services - \$23,512,354), with 5.5% for Public Works activities (\$19,763,697). These six programs comprise 77% (or \$280,400,997) of the total Adopted General Fund Budget for FY 2006.

SUMMARY of SPECIAL REVENUE AND TRUST FUNDS FISCAL YEAR 2005 - 2006

| | Revised Budget FY 2005 | Adopted Budget FY 2006 | Percent <u>Change</u> |
|---|------------------------------|------------------------------|--------------------------|
| Auto Self Insurance Fund\$ | 1,003,800 | \$ 992,700 | (1.1%) |
| General Liability Insurance Fund | 1,081,700 | 1,142,700 | 5.6% |
| Worker's Compensation Fund | 2,344,500 | 2,927,600 | 24.9% |
| Recreation Revolving Fund | 3,280,000 | 3,338,700 | 1.8% |
| Historical Services Fund | 1,172,500 | 1,166,100 | (0.5%) |
| Golf Course Revolving Fund | 2,028,100 | 1,934,500 | (4.6%) |
| Leeward Marina Revolving Fund | 239,700 | 230,800 | (3.7%) |
| Tourism, Promotion and Development Fund | 1,547,000 | 1,533,100 | 0.9% |
| School Worker's Compensation Fund | 1,045,168 | 1,089,240 | 4.2% |
| School Textbook Fund | 1,985,944 | 1,959,561 | (1.3%) |
| Stormwater Management Fund | 6,381,900 | 7,945,000 | 24.5% |
| Solid Waste Revolving Fund | 10,379,300 | 11,024,100 | 6.2% |
| Wastewater Fund | 8,679,100 | 8,907,400 | 2.6% |
| Law Library Fund | 101,000 | 111,000 | 9.9% |
| Street/Highway Maintenance Fund | 11,679,396 | 11,679,396 | 0.0% |
| Debt Service Fund | 58,617,753 | 51,509,155 | (12.1%) |
| Economic Development Fund | 90,000 | 153,000 | 70.0% |
| Economic/Industrial Development Fund | 14,623,900 | 15,553,100 | 6.4% |
| Industrial Development Authority | 1,800,000 | 1,750,000 | (2.8%) |
| Applied Research Center Fund | 1,830,000 | 1,822,500 | (0.4%) |
| Pension Trust Fund | 27,712,000 | 38,114,000 | 37.5% |
| City Retirement-Post Retirement Fund | 7,488,000 | 9,316,000 | <u>24.4%</u> |
| Subtotal \$ | 165,110,761 | \$174,199,652 | 5.5% |
| LESS: Interfund Payments(\$ | 108,626,655) | (\$ <u>126,456,651</u>) | |
| Total-Special Revenue and Trust Funds <u>\$</u> | <u>56,484,106</u> | <u>\$47,743,001</u> | (15.5%) |

REVENUES and EXPENDITURES FISCAL YEAR 2005 - 2006

| REVENUES | EXPENDITURES |
|----------|--------------|
| 11 | |

| Auto Self Insurance Fund Premiums Paid Return on Investments Subrogation | \$926,745 20,955 <u>45,000</u> | \$992,700 | Auto Self Insurance Fund Payment to General Liability Fun Reserve for Claims | nd \$214,433 <u>778,267</u> | \$992,700 |
|---|--|-------------|--|--------------------------------|-------------|
| General Liability Insurance F Premiums Paid Return on Investment Subrogation | und \$1,123,734 8,966 | \$1,142,700 | General Liability Insurance Fund Administration Reserve for Claims | \$925,200 217,500 | \$1,142,700 |
| Worker's Compensation Fundamental Fund Premium Utilities Fund Premium Other Funds Premiums Return on Investment | \$2,170,763 228,141 523,717 4,979 | \$2,927,600 | Worker's Compensation Fund Administration Worker's Compensation | \$ 176,857 2,750,743 | \$2,927,600 |
| Recreation Revolving Fund User Fees | \$ <u>3,338,700</u> | \$3,338,700 | Recreation Revolving Fund Recreation Programs Payment to the General Fund | \$3,241,857 <u>96,843</u> | \$3,338,700 |
| Historical Services Fund Programs and Admissions Margin on Sales General Fund Payment | \$258,837 29,200 <u>878,063</u> | \$1,166,100 | Historical Services Fund Historical Programs | \$ <u>1,166,100</u> | \$1,166,100 |

REVENUES and EXPENDITURES FISCAL YEAR 2005 - 2006, Continued

EXPENDITURES

REVENUES

| <u>REVENUES</u> | | | <u>EXPENDITURES</u> | | |
|-----------------------------|---------------------|-------------|----------------------------|---------------------|-------------|
| Golf Course Revolving Fund | | | Golf Course Revolving Fund | | |
| User Fees | \$1,494,838 | | Administration | \$1,507,572 | |
| Margin on Sales | 52,500 | | To Debt Service | 355,162 | |
| Concession Sales | 32,000 | | To General Fund | 71,766 | |
| From Debt Service Reserves | <u>355,162</u> | \$1,934,500 | | | \$1,934,500 |
| Leeward Marina Revolving Fu | und | | Leeward Marina Revolving F | und | |
| Slip Rentals | \$209,610 | | Administration | \$176,957 | |
| Margin on Fuel Sales | 20,200 | | To Debt Service | 31,095 | |
| Margin on Sales | <u>990</u> | \$230,800 | To General Fund | 22,748 | \$230,800 |
| Tourism, Promotion, and Dev | elopment Fund | d | Tourism, Promotion, and De | velopment Fund | |
| Lodging Tax Share | \$1,220,525 | | Administration | \$1,479,705 | |
| General Fund Payment | 310,233 | | To General Fund | <u>53,395</u> | |
| Margin on Sales | 2,342 | \$1,533,100 | | | \$1,533,100 |
| School Worker's Compensat | ion | | School Worker's Compensat | ion | |
| Fund . | \$ <u>1,089,240</u> | \$1,089,240 | Fund . | \$ <u>1,089,240</u> | \$1,089,240 |
| School Textbook Fund | \$ <u>1,959,561</u> | \$1,959,561 | School Textbook Fund | \$ <u>1,959,561</u> | \$1,959,561 |
| Stormwater Management Fur | nd | | Stormwater Management Fu | nd | |
| Stormwater Management Fe | e \$6,862,504 | | Administration | \$6,524,987 | |
| Other Revenue Sources | 87,775 | | To Debt Service | 1,280,503 | |
| Retained Earnings | <u>994,721</u> | \$7,945,000 | To General Fund | <u> 139,510</u> | \$7,945,000 |
| | , | \$7,945,000 | | • | \$7,945,000 |

REVENUES and EXPENDITURES FISCAL YEAR 2005 - 2006, Continued

<u>REVENUES</u> <u>EXPENDITURES</u>

| Solid Waste Revolving Fund Solid Waste User Fee Other Solid Waste Service Revenue from Other Source General Fund Support | \$10,293,916 Fees 221,828 | | Solid Waste Revolving Fund Administration To Debt Service To the General Fund | \$10,286,292 686,180 <u>51,628</u> | |
|--|--------------------------------------|--------------------|---|--|-------------------|
| Retained Earnings | <u> 265,600</u> | \$11,024,100 | | | \$11,024,100 |
| Wastewater Fund Sewer User Charges Retained Earnings Debt Service Reserve Lateral Installation Fees | \$8,540,890 277,705 76,805 | \$8,907,400 | Wastewater Fund Administration To Debt Service To General Fund | \$5,779,772 2,977,328 | \$8,907,400 |
| Law Library Fund | | | Law Library Fund | \$ <u>111,000</u> | |
| Court Fees | \$110,000 | | • | | |
| Copier Fees | <u>1,000</u> | \$111,000 | | | \$111,000 |
| Street Maintenance Fund | \$ <u>11,679,396</u> | \$11,679,396 | Street Maintenance Fund | \$ <u>11,679,396</u> | \$11,679,396 |
| Debt Service Fund | | | Debt Service Fund | | |
| General Fund Support | \$28,181,645 | | General Fund Debt | \$31,673,333 | |
| Airport Improvement Debt | 1,118,798 | | School Fund Debt | 16,415,709 | |
| Other Funds Support | 5,350,268 | | Other Debt | 2,301,315 | |
| School Fund Support | 16,415,709 | 454 500 455 | Airport Improvement Debt | <u>1,118,798</u> | #54.500.45 |
| Retained Earnings | <u>442,735</u> | \$51,509,155 | | | \$51,509,155 |

REVENUES and EXPENDITURES FISCAL YEAR 2005 - 2006, Continued

| <u>REVENUES</u> | | | <u>EXPENDITURES</u> | | |
|--|------------------------------------|--------------|---|-------------------------|--------------|
| Economic Development Fur | d \$ <u>153,000</u> | | Economic Development Fund Administration | \$133,000 | |
| | | \$153,000 | Property Appraisals | <u>20,000</u> | \$153,000 |
| Economic/Industrial Development Fund | \$ <u>15,553,100</u> | \$15,553,100 | Economic/Industrial Development Fund | \$ <u>15,553,100</u> | \$15,553,100 |
| Industrial Development Authority Fund | <u>\$1,750,000</u> | \$1,750,000 | Industrial Development Authority Fund | \$ <u>1,750,000</u> | \$1,750,000 |
| Applied Research Center Fu Revenue from Leases Other Revenue Sources | nd \$1,795,635 <u>26,865</u> | | Applied Research Center Fund Administration To the General Fund | \$ 861,546 823,117 | |
| | | \$1,822,500 | To the Economic/Industrial Fund | 137,837 | \$1,822,500 |
| Pension Trust Fund | \$ <u>38,114,000</u> | <u>)</u> | Pension Trust Fund Administration Payment to Retirees and | \$ 427,502 | |
| | | \$38,114,000 | Beneficiaries To Fiduciaries | 33,912,491 3,774,007 | \$38,114,000 |

REVENUES and EXPENDITURES FISCAL YEAR 2005 - 2006, Continued

| REVENUES | <u>EXPENDITURES</u> |
|----------|---------------------|
|----------|---------------------|

City Retirement-Post Retire Fund \$9,316,000 \$9,316,000 **City Retirement-Post Retire Fund** \$9,316,000 \$9,316,000

SUBTOTAL - SPECIAL FUNDS \$174,199,652 SUBTOTAL - SPECIAL FUNDS \$174,199,652

LESS

Payments from Other Funds (\$119,364,806)
Payments to Other Funds (\$7,091,845)
Payments to Other Funds (\$7,091,845)

Subtotal - Less Payments (\$126,456,651) Subtotal - Less Payments (\$126,456,651)

TOTAL REVENUES - TOTAL EXPENDITURES -

Special Revenue and Trust Funds \$47,743,001 Special Revenue and Trust Funds \$47,743,001

TAX RATES and FEE SCHEDULES

Adopted increases in Taxes, Rates, or Fees are shown in **BOLD** in the FY 2006 column. Unless otherwise noted, rates are effective July 1, 2005.

The following rates and fees are generated as revenue for the General Fund.

| | FY 2005 | FY 2006 |
|---|--|--|
| REAL ESTATE (Per \$100 of assessed value) | | |
| General | \$1.27 | \$1.24 |
| Public Service Corporations | \$1.27 | \$1.24 |
| PERSONAL PROPERTY (Per \$100 of assessed value) | | |
| General | \$4.15 | \$4.25 |
| Machinery and Tools | \$3.50 | \$3.50 |
| Mobile Homes | \$1.27 | \$1.24 |
| Public Service Corporations (Personal Property) | \$4.15 | \$4.25 |
| Public Service Corporations (Machinery and Tools) | \$1.27 | \$1.24 |
| Boats | \$1.00 | \$1.00 |
| Trawlers | \$0.90 | \$0.90 |
| MOTOR VEHICLE LICENSE TAX | | |
| Gross weight of 4,000 pounds or under | \$26.00 | \$26.00 |
| Gross weight over 4,000 pounds | \$31.00 | \$31.00 |
| ENHANCED E-911 RATE | \$2.39/month/line | \$2.58/month/line |
| RIGHT-OF-WAY-USE FEE | \$0.59/month/line | \$0.59/month/line |
| CELLULAR PHONE TAX | 10% of the first \$30.00 of the total bill | 10% of the first \$30.00 of the total bill |
| MEAL TAX | 6.5% | 6.5% |
| AMUSEMENT TAX | 7.5% | 7.5% |

TAX RATES and FEE SCHEDULES, Continued

| | FY 2005 | FY 2006 |
|---|----------------|----------------|
| PUBLIC UTILITY TAXES | | |
| Residential - Electric (per meter/per month) | | |
| Base Rate | \$1.54 | \$1.54 |
| Rate on each Kilowatt-Hour (kWh) | \$0.016398/kWh | \$0.016398/kWh |
| Total Monthly Tax NOT to Exceed | \$3.08 | \$3.08 |
| Commercial - Electric (per meter/per month) | · | · |
| Base Rate | \$2.29 | \$2.29 |
| Plus Rate on first 2,721 Kilowatt-Hours | \$0.013859/kWh | \$0.013859/kWh |
| Plus Rate on all remaining Kilowatt-Hours | \$0.003265/kWh | \$0.003265/kWh |
| Total Monthly Tax NOT to Exceed | \$80.00 | \$80.00 |
| Industrial - Electric (per meter/per month) and | | |
| All Other Non-Residential - Electric (per meter/per month |) | |
| Base Rate | \$2.29 | \$2.29 |
| Plus Rate on first 2,440 Kilowatt-Hours | \$0.015455/kWh | \$0.015455/kWh |
| Plus Rate on all remaining Kilowatt-Hours | \$0.003482/kWh | \$0.003482/kWh |
| Total Monthly Tax NOT to Exceed | \$80.00 | \$80.00 |
| Residential - Gas (per meter/per month) | | |
| Base Rate | \$1.51 | \$1.51 |
| Commercial - Gas (per meter/per month) | · | · |
| Base Rate | \$1.29 | \$1.29 |
| Plus Rate on first 128.91Hundred Cubic Feet (CCF) | \$0.067602/CCF | \$0.067602/CCF |
| Plus Rate on all remaining Hundred Cubic Feet | \$0.032576/CCF | \$0.032576/CCF |
| Total Monthly Tax NOT to Exceed | \$55.00 | \$55.00 |
| Industrial - Gas (per meter/per month) and | | |
| All Other Non-Residential - Gas (per meter/per month) | | |
| Base Rate | \$1.29 | \$1.29 |
| Plus Rate on first 128.91CCF | \$0.067602/CCF | \$0.067602/CCF |
| Plus Rate on all remaining Hundred Cubic Feet | \$0.032576/CCF | \$0.032576/CCF |
| Total Monthly Tax NOT to Exceed | \$55.00 | \$55.00 |

TABLE FOUR, Continued

TAX RATES and FEE SCHEDULES, Continued

| | FY 2005 | FY 2006 |
|--|---|--|
| LODGING TAX | 7.5% | 7.5% |
| TOBACCO TAX | \$0.0325 per cigarette (\$0.65 per 20/pack) | \$0.0325 per cigarette (\$0.65 per 20/pack) |
| CABLE TAX | 7% of total monthly bill | 7% of total monthly bill |
| TELEPHONE UTILITY TAX Residential Commercial | 22% of first \$13.20 20% of first \$300.00 | 22% of first \$13.20 20% of first \$300.00 |
| EMERGENCY MEDICAL SERVICE (EMS) FEES Service Charge Transportation - Local Area Transportation - Local Area/Advanced Life Support Transportation - Within 50-mile Radius Transportation - Within 100-mile Radius Basic Life Support Advanced Life Support Mileage per Patient Transported Mile | \$30.00 \$150.00 \$200.00 \$250.00 \$350.00 \$00.00 \$00.00 | \$00.00 \$00.00 \$00.00 \$00.00 \$00.00 \$375.00 \$475.00 \$8.25 per mile |

TAX RATES and FEE SCHEDULES, Continued

FY 2005 FY 2006

The following rates and fees are generated as revenue for self-support funds.

| SOLID WASTE USER FEE | Container Size Per | <u>Week</u> | Container Size P | er Week |
|--|--|--|---|--------------------------------------|
| | Standard Medium & Standard | \$3.62 \$4.53 \$8.15 \$9.06 | Medium Standard Medium & Standard Two Standards | \$3.82 \$4.78 \$8.60 \$9.56 |
| STORMWATER MANAGEMENT FEE | \$3.10/ | ERU | \$4.00/ERU | l |
| SEWER USER FEE Rate/100 cubic feet | \$ | 1.18 | \$1.26 | į |
| WATER RATES Per 100 cubic feet (HCF) consumed Summer Conservation Rate (per HCF) | | 2.62 0.52 | \$2.74 \$0.55 | |
| WATER SYSTEM DEVELOPMENT CHARGI Meter Size (Inches) | • | <u>arge</u> | <u>Charge</u> | |
| 5/8 3/4 1 11/2 2 3 4 6 8 | \$1 \$2 \$5 \$8 \$16 \$28 \$58 | ,033 ,551 ,584 ,167 ,270 ,744 ,425 ,192 ,855 | \$1,140 \$1,720 \$2,860 \$5,710 \$9,130 \$18,480 \$31,370 \$64,220 \$96,960 | |
| 10 | \$134 | ,366 | \$148,290 |) |

FY 2006 Adopted Budget Detail - Page 32

TAX RATES and FEE SCHEDULES, Continued

| | <u>FY 2005</u> | | FY 2006 | |
|---------------------------------|----------------|---------------|---------------|-------------------|
| WATER METER MONTHLY SERVICE FEE | | | | |
| | Monthly | Bi-monthly | Monthly | Bi-monthly |
| Meter Size (Inches) | <u>Charge</u> | <u>Charge</u> | <u>Charge</u> | <u>Charge</u> |
| 5/8 | \$4.00 | \$5.15 | \$5.60 | \$6.30 |
| 3/4 | \$4.35 | \$5.85 | \$6.20 | \$7.00 |
| 1 | \$5.60 | \$8.35 | \$7.90 | \$9.00 |
| 1½ | \$7.25 | \$11.60 | \$10.10 | \$11.60 |
| 2 | \$8.95 | \$15.05 | \$16.30 | \$18.30 |
| 3 | \$18.70 | \$34.50 | \$61.70 | \$69.30 |
| 4 | \$23.35 | \$43.85 | \$78.40 | \$88.20 |
| 6 | \$31.60 | \$60.30 | \$117.60 | \$132.30 |
| 8 | \$43.70 | \$84.55 | \$162.40 | \$182.70 |
| 10 | \$58.50 | \$114.15 | \$224.00 | \$252.00 |

SUMMARY of TOTAL CITY POSITIONS GENERAL FUND and ALL OPERATING FUNDS

Fiscal Years 2004 to 2006

| | FY 2004 | | FY 2005 | | FY 2006 | |
|-----------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--|
| | Adopted <u>Budget</u> | Revised <u>Budget</u> | Adopted <u>Budget</u> | Revised <u>Budget</u> | Adopted <u>Budget</u> | Net Change from FY 2005 Revised Budget |
| GENERAL FUND | | | | | | |
| City Council | 7 | 7 | 7 | 7 | 7 | 0 |
| City Clerk | 5 | 5 | 5 | 5 | 5 | 0 |
| City Manager* | 12 | 12 | 12 | 12 | 12 | 0 |
| Human Resources | 16 | 17 | 17 | 17 | 17 | 0 |
| City Attorney | 17 | 17 | 18 | 18 | 18 | 0 |
| Management Services | 10 | 10 | 10 | 10 | 10 | 0 |
| Internal Audit | 7 | 7 | 7 | 7 | 7 | 0 |
| Commissioner of the Revenue | 40 | 40 | 40 | 40 | 40 | 0 |
| Real Estate Assessor | 23 | 23 | 23 | 23 | 23 | 0 |
| City Treasurer | 34 | 34 | 34 | 34 | 34 | 0 |
| Finance* | 19 | 19 | 19 | 19 | 19 | 0 |
| Budget & Evaluation | 7 | 7 | 7 | 7 | 7 | 0 |
| Purchasing | 24 | 24 | 24 | 24 | 24 | 0 |
| Information Technology | 65 | 65 | 65 | 65 | 64 | -1 |
| Registrar | 5 | 5 | 5 | 5 | 5 | 0 |
| Judiciary | 42 | 42 | 42 | 42 | 42 | 0 |
| Commonwealth Attorney | 41 | 41 | 41 | 41 | 41 | 0 |
| Police | 531 | 532 | 535 | 539 | 564 | +25 |
| Emergency Management | 4 | 4 | 4 | 4 | 4 | 0 |
| Fire | 374 | 374 | 374 | 374 | 374 | 0 |
| Sheriff | 181 | 181 | 187 | 187 | 187 | 0 |
| Adult Corrections | 69 | 69 | 69 | 69 | 71 | +2 |

SUMMARY of TOTAL CITY POSITIONS GENERAL FUND and ALL OPERATING FUNDS

Fiscal Years 2004 to 2006, Continued

| | FY 2004 | | FY 2005 | | FY 2006 | | |
|------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------|--|--|
| | Adopted <u>Budget</u> | Revised <u>Budget</u> | Adopted <u>Budget</u> | Revised <u>Budget</u> | • | Net Change from FY 2005 levised Budget | |
| GENERAL FUND, CONTINUED | | | | | | | |
| Juvenile Services | 177 | 178 | 178 | 178 | 178 | 0 | |
| Codes Compliance | 37 | 37 | 42 | 42 | 42 | 0 | |
| Engineering | 84 | 84 | 94 | 95 | 96 | +1 | |
| Public Works | 148 | 148 | 151 | 151 | 158 | +7 | |
| Human Services | 388 | 390 | 390 | 390 | 393 | +3 | |
| Office on Youth Development | 9 | 9 | 9 | 9 | 9 | 0 | |
| Parks and Recreation | 101 | 103 | 103 | 103 | 111 | +8 | |
| Public Libraries | 59 | 59 | 60 | 62 | 62 | 0 | |
| Development | 17 | 17 | 17 | 18 | 18 | 0 | |
| Planning | 14 | 14 | 14 | 14 | 14 | 0 | |
| Animal Control | 0 | 0 | 8 | 9 | 0 | <u>-9</u> | |
| Subtotal - GENERAL FUND | <u>2,567</u> | <u>2,574</u> | <u>2,611</u> | <u>2,620</u> | <u>2,656</u> | <u>+36</u> | |
| OTHER OPERATING FUNDS | | | | | | | |
| PARKS AND RECREATION REVOLVING FUI | NDS 74 | 75 | 75 | 75 | 75 | 0 | |
| STORMWATER MANAGEMENT FUND | 57 | 59 | 60 | 61 | 83 | +22 | |
| SOLID WASTE REVOLVING FUND | 65 | 65 | 65 | 66 | 69 | +3 | |
| Wastewater Fund | 80 | 80 | 77 | 77 | 78 | +1 | |
| PUBLIC UTILITIES FUND* | 374 | 374 | 374 | 374 | 374 | 0 | |
| PARKING AUTHORITY FUND | 1 | 1 | 1 | 1 | 1 | 0 | |
| VEHICLE & EQUIPMENT SERVICES FUND | 45 | 45 | 45 | 45 | 45 | 0 | |
| SCHOOLS OPERATING FUND | 4,285 | 4,280 | 4,330 | 4,388 | 4,412 | +24 | |
| ALL OTHER FUNDS* | <u>30</u> | <u>30</u> | <u>23</u> | <u>23</u> | <u>23</u> | <u> </u> | |
| Subtotal - OTHER FUNDS | <u>5,011</u> | <u>5,009</u> | <u>5,050</u> | <u>5,110</u> | <u>5,160</u> | <u>+50</u> | |
| TOTAL CITY POSITIONS | <u>7,578</u> | <u>7,583</u> | <u>7,661</u> | <u>7,730</u> | <u>7,816</u> | <u>+86</u> | |

^{*}Includes partial funding and allotments for two positions each in both departments and Funds.