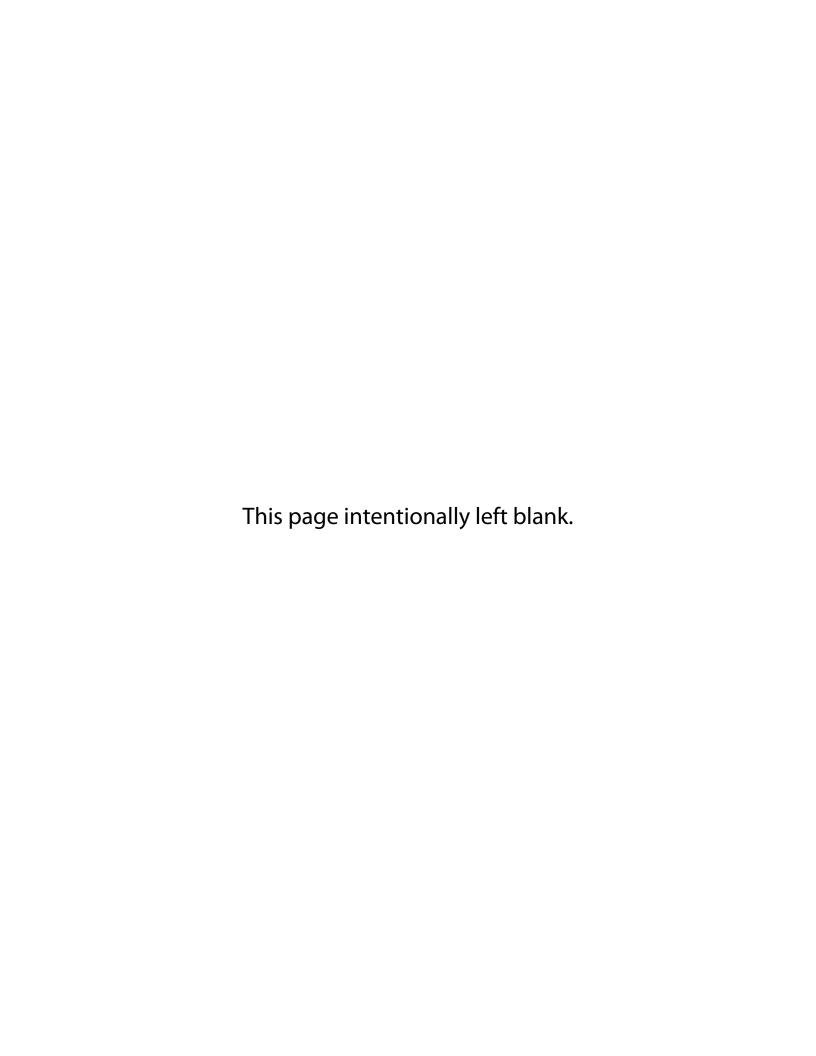
# **Capital Improvement Plan**





# READER'S GUIDE

# **BACKGROUND**

The City of Norfolk has seen the impacts of the international recession. Fortunately, however unlike many cities, the City continues to undergo a successful renewal of new office, retail, entertainment and hotel construction in its downtown area, new residential developments throughout the City, and revitalization projects in many of its neighborhoods. The City uses the Capital Improvement Plan (CIP) to develop capital infrastructure that supports the City's goals to become a leader in the quality of life offered to its residents and businesses.

The capital budget supports non-recurring expenditures such as the construction of buildings, acquisition of property, repairs and improvements to roadways, building maintenance, and efficient operation of the water and sewage systems. Capital funding is limited to the cost of the project and may be expended over several fiscal years until the project is completed. Other costs associated with the capital budget include, but are not limited to:

- Architectural and engineering fees;
- Site development; and,
- Major Equipment.

The City uses a long range planning process that requires departments to provide a Five-Year CIP. This plan provides residents an opportunity to evaluate how the City anticipates investing capital dollars for the next five years. Each capital project included in the CIP is either approved for funding in FY 2012 or included as a planned project in Fiscal Year 2013 through Fiscal Year 2016. The inclusion of a project beyond the current budget year is not a guarantee that it will be funded in the future. The priorities of the City may change resulting in changes in the next annual budget cycle.

The size and scope of a project determines whether it is a candidate for inclusion in the CIP or in the City's operating budget. Any project funded in a department's operating budget must be completed or committed via a contractual obligation within the fiscal year in which the funds are appropriated. A project that is included in the City's capital budget is broadly defined as requiring the expenditure of public funds, for the purchase, construction, enhancement or replacement of physical infrastructure/assets and it usually takes several years to complete the projects.

To be included in the CIP, the project must cost \$50,000 or more and should extend the life of the asset by greater than the life of the debt instrument used to finance the improvement or grant program.

# **GUIDING PRINCIPLES**

Basic principles are used to help shape the CIP. These principles include, but are not limited to:

- Developing a capital plan that includes projects in a variety of program areas which meet the highest priority needs;
- Ensuring that the CIP will be the platform for development in neighborhoods and business communities; and.
- Preserving and enhancing the existing tax base.

To guide the CIP decision-making process, projects were evaluated on the degree to which they meet the following objectives:

- Meet a legal or contractual obligation or federal or state mandate;
- Leverage outside funding through a match of federal, state or private funding;
- Address health concerns, safety or emergency needs;
- Produce positive community impact through the formation of partnerships with residents and businesses to leverage public dollars, making Norfolk the community of choice for living, working and leisure activities;
- Enjoy broad community support;
- Result in unacceptable outcomes if the project is deferred; and,
- Ensure existing infrastructure and/or equipment is maintained and replaced in a timely manner.

# FUNDING THE CIP

Through a combination of funding sources the City of Norfolk implements the CIP. Below are descriptions of funding sources used to support the CIP:

**Capital Projects Fund Balance:** These dollars represent undesignated funds in the Capital Project Fund.

**Other:** These dollars represent other sources of cash contributions to the CIP such as grants, donations, other state or federal aid, and other funding reprogramming.

Transfer from General Fund: Annual cash contributions to the CIP.

**Transfer from School Fund:** These dollars represent cash contributions from the Norfolk Public Schools General Operating Fund. There is no contribution from Schools in the FY 2012 CIP.

**Transfer from Public Amenities Fund:** This cash contribution is from a special revenue fund that designates one percent of the prepared food tax rate and one percent of the lodging tax rate to promote cultural and entertainment activity in the downtown area.

**Slover Memorial Library Fundraising Efforts:** These dollars represent cash contributions from fundraising efforts for the new Slover Memorial Library.

**Other:** These dollars represent other sources of cash contributions to the CIP such as grants, donations, other state or federal aid, and other funding reprogramming.

**Bonds (Debt):** For debt purposes, the City's debt is defined by the sources of repayment: general fund supported debt service and non-general fund supported debt. General fund supported debt is pledged to be repaid from tax revenue. Non-general fund debt is intended to be repaid from revenue derived from other sources, such as fees.

**Light Rail Reimbursement:** Funds provided in the anticipation of future bond issuances. In FY 2011 the city provided interim borrowing on behalf of the City's Light Rail Transit Partners.

# POLICY AREA DESCRIPTIONS

#### **GENERAL FUND SUPPORTED PROJECTS:**

**Education:** Enhance the educational programs of the City to support instructional service delivery. They are most likely to be school related activities, but can be any educational capital-type project. This would include construction projects to improve, replace, and/or build new elementary, middle, and high school facilities. Related funds for acquisition of property and designs are also included.

**Transportation:** Improve the City's roadway and transit infrastructure system and satisfy the Commonwealth of Virginia's mandate regarding the Urban Roadways Program. This would encompass improvements to primary and secondary vehicular passageways, bridges, and underpasses, including street lighting, traffic signals, pedestrian facilities, and undergrounding of utilities relating to streets and highways.

**Economic Development:** Improve the City's infrastructure systems and encourage the City's continued economic vitality. These projects may also provide funds for public infrastructure improvements designed to enhance and support private sector investments in a variety of neighborhood and commercial areas of the City.

**Cultural Facilities:** Improve the City's infrastructure systems and pursue the City's initiatives to promote tourism and to provide opportunities for cultural enrichment.

**Neighborhood Development:** Improve the City's neighborhood infrastructure systems, and preserve and enhance the City's taxable real estate base. These projects will also improve the City's community roadway infrastructure system and satisfy the needs within existing, planned or new neighborhoods.

**Public Buildings:** Improve the City's public buildings infrastructure by providing adequate maintenance and construction of new and updated facilities.

**Parks & Recreation Facilities:** Enhance the City's recreational facilities, provide opportunities for cultural enrichment and promote tourism.

**General & Other:** Improve the City's infrastructure system and maintain public safety through enhancement and maintenance. Usually, activities of this category are special in nature and do not fall within the other defined categories of the CIP Budget. They may include federal and state mandated projects and general activities such as acquisition of properties or provide the local matching dollars to partner with other parties to generate project funds.

#### **Non-General Fund Projects:**

Projects below are supported through non-general fund revenues which are not paid from taxes:

**Water Utilities:** Improve the City's water infrastructure system and perpetuate the City's economic vitality.

**Wastewater Utilities:** Improve the City's wastewater infrastructure system, including the operation and maintenance of collection sewers, pump stations, and sewer force mains.

**Storm Water Utility:** Improve the City's storm water infrastructure system, including miscellaneous drainage improvements, system repairs and rehabilitation, system cleaning and drainage studies in neighborhoods citywide.

**Parking Facilities:** Improve the City's parking infrastructure systems, maintain public safety, promote tourism, and perpetuate and attract new businesses, including architectural designs, construction of new and/or replacement, multi-level parking facilities.

**Towing and Recovery:** Support the City's ability to keep abandoned vehicles off the public right of way and address code violations.

# PROJECT INFORMATION

**Financial Summary:** Financial information for projects can be found throughout the CIP and in the sections listed below.

**CIP Funding Sources:** Lists the sources of revenue the City uses to fund capital projects.

CIP Uses of Funds: Lists the projects approved in the FY 2012 Budget.

**CIP Five-Year Plan Summary:** A five-year outlook of funding amounts for CIP projects approved in the FY 2012 Budget.

**Project Detail by Policy Area:** Projects shown on the five-year plan are listed individually with a detailed financial breakdown.

**Neighborhood Plans:** In an effort to enhance the readability of the CIP document, projects identified as a part of a Neighborhood Plan Area (Broad Creek, Fairmount Park/Lafayette, Southside or Wards Corner) are grouped together at the end of a policy area. These neighborhood projects vary in scope and may appear in any of the policy areas of the CIP.

For each project the following information is included:

**Project Title:** Provides a descriptive name for the project.

**Department:** Identifies the City department that will function as the project sponsor and manager.

**Account Number:** Identifies the financial account the City uses to track project expenditures. Projects that are planned for funding in years 2013 through 2016 will not have an account code.

Customers Served: Indicates the beneficiaries to be served by the project.

**Project Description:** Provides a brief and informative description of the project.

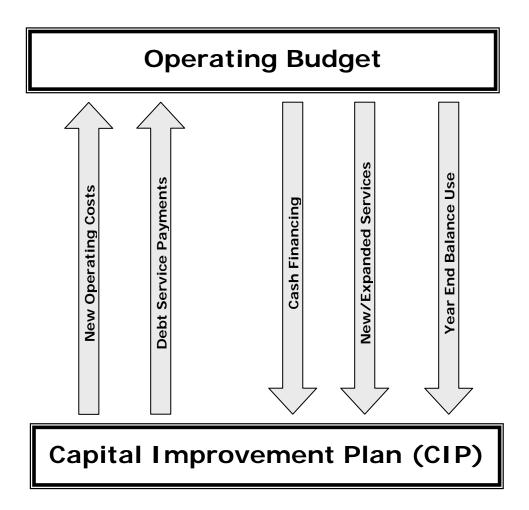
**Financial Summary:** The financial summary provides detailed information on the amounts appropriated for the project. This section includes the following:

- FY 2012 Approved: Indicates the approved amounts for the project. Amounts listed in FY 2013 FY 2016 are planned amounts for the project in the upcoming years.
- FY 2011 Approved: Indicates amounts that were approved for the project when the budget was authorized in the previous fiscal year.
- Operating Budget Impact: Indicates an on-going operating budget expense once the project is complete. These expenses are not paid from the capital budget.
- FY 2012 Anticipated Budget Distribution: Amounts indicated are a projection of how the funds will be spent in the first year of funding.
- The FY 2012 CIP does not provide funding of one percent for the Public Art Program. Instead, in FY 2012 a new project titled "Support Public Art" was established. This program has prior year accumulated balances and the new project will provide sufficient funding for upcoming projects that are to be constructed over the next fiscal year.
- Prior Capital Funding: Indicates the dollars previously contributed to this project through previous budget appropriations.
- Capital Share Remaining: Indicates the amount of capital funding needed to complete the project. This amount is the sum of FY 2013 FY 2016.
- Project Total: Displays the total amount of money dedicated for the completion of the project.
- TBD: A "To Be Determined" (TBD) is a placeholder and used for projects that have been identified as priorities based on the City's guiding principles and policy areas. Costs for these projects will be determined at a later time. These TBD costs may be located in either the first year of the FY 2012 Budget year or in the out-years of the five-year CIP.
- Picture: If available, includes a visual depiction of the project location or the end result expected from the completion of the project.

**Property Address:** Identifies the location of the project. Several categories are used to identify the location of a project. Addresses are listed when a project is concentrated in a specific area. The term citywide is used when the project involves several locations throughout the City or has a citywide impact. The term "to be determined" is used when a specific site for the project has not been identified.

# **OPERATING IMPACT OF MAJOR CIP PROJECTS**

The operating impact of capital projects is analyzed during the CIP development process. Estimated revenues and/or operational efficiency savings associated with projects are also taken into consideration during the capital project evaluation and review process. As CIP projects are completed, the operating costs of these projects are identified, prioritized and justified as part of the City's budget process. City staff plan and budget for significant start-up costs, as well as operation and maintenance of new facilities. The chart below illustrates the close relationship between the Operating Budget and the Capital Improvement Plan.



# CIP FUNDING SOURCES

F	Y 2012 –	FY 201	6 Fund	ing Sou	rces	
General Capital	Approved		Plan	ned		
Sources of Funds	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
General Capital						
Capital Projects Fund Balance	26,388,240	0	0	0	0	26,388,240
Other Funding*	3,871,121	0	0	0	0	3,871,121
Transfer From General Fund	609,666	2,909,666	2,909,666	2,909,666	2,909,666	12,248,330
Transfer From Public Amenities	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Slover Memorial Library Fundraising Efforts	31,200,000	0	0	0	0	31,200,000
Bonds	31,856,473	51,817,734	80,311,334	25,678,934	15,919,334	205,583,809
Light Rail Reimbursement from FY 2011 CIP	10,000,000	0	0	0	0	10,000,000
Subtotal	104,925,500	55,727,400	84,221,000	29,588,600	19,829,000	294,291,500

<sup>\*</sup>Other funding includes a Cox cable franchise agreement grant and prior year project closeouts.

# **CIP FUNDING SOURCES - OTHER**

I	Y 2012 ·	– FY 20	16 Fund	ing Sour	ces			
Non-General Funds	Approved		Planned					
Sources of Funds	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total		
Other CIP								
Parking Fund Bonds	0	0	0	0	0	0		
Parking Fund Closeouts	2,114,800	0	0	0	0	2,114,800		
Subtotal Parking Fund	2,114,800	0	0	0	0	2,114,800		
Wastewater Bonds	17,000,000	17,000,000	17,000,000	17,000,000	17,000,000	85,000,000		
Storm Water Bonds*	2,000,000	3,500,000	3,500,000	3,500,000	3,500,000	16,000,000		
Storm Water Cash	1,500,000	0	0	0	0	1,500,000		
Water Bond	23,800,000	18,425,000	19,500,000	23,000,000	18,000,000	102,725,000		
Water Fund Cash	300,000	320,000	200,000	200,000	200,000	1,220,000		
Subtotal Water	24,100,000	18,745,000	19,700,000	23,200,000	18,200,000	103,945,000		
Other CIP Total	46,714,800	39,245,000	40,200,000	43,700,000	38,700,000	208,559,800		
Grand Total CIP	151,640,300	94,972,400	124,421,000	73,288,600	58,529,000	502,851,300		

<sup>\*</sup>In FY 2012, bonds for Storm Water bond financing will come from current bond authorization and no new bonds will be issued.

Project Title	Page	Approved FY 2012
Education		
Address School Major Maintenance	365	3,000,000
Construct or Renovate Schools	366	9,800,000
Subtotal Education		12,800,000
Transportation		
Develop Multi-modal Transfer Station at Harbor Park	367	3,000,000
Improve Citywide Conduit Network	368	85,000
Repair and Replace Bridges - Major	369	2,000,000
Support Lake Wright East Development	370	200,000
Support VDOT Urban Project	371	180,000
Subtotal Transportation		5,465,000
Economic Development		
Improve Downtown Corridor Streetscaping	373	300,000
Support Governor's School for the Arts	375	250,000
Support Virginia Arts Festival Headquarters - Matching Grant	376	566,700
Subtotal Economic Development		1,116,700
Cultural Facilities		
Establish Slover Library	377	39,613,900
Fund Chrysler Museum Capital Campaign Match	378	1,000,000
Improve Cultural Facilities (PA)	379	175,000
Repair Exterior of MacArthur Memorial (PA)	380	75,000
Replace Scope Concourse Message Boards (PA)	381	250,000
Support Public Art	382	250,000
Upgrade Exterior Lighting at Scope & Chrysler Hall (PA)	383	500,000
Subtotal Cultural Facilities	1	41,863,900

# FY 2012 - FY 2016 Capital Improvement Plan

Project Title	Page	Approved FY 2012
Neighborhood Development		
Address Street Flooding Citywide	385	1,500,000
Create Special Service Areas	386	250,000
Fund Neighborhood Conservation/Redevelopment	387	4,000,000
Improve Coleman Place Neighborhood Streets	389	600,000
Improve Neighborhood Streets-Major	390	600,000
Improve Street Lights	391	135,000
Repair Neigh. Sts/Sidewalks/Walkways	392	500,000
Repair and Maintain Bridges - Minor	393	475,000
Support Neighbors Building Neighborhoods	394	500,000
Implement Broad Creek Neighborhood Plan	395	1,000,000
Improve Fairmount Park Infrastructure	396	1,850,000
Support Fairmount Pk/Laf. Blvd. Neigh. Plan	397	750,000
Implement Southside Neighborhood Plan	398	1,000,000
Implement Wards Corner Neighborhood Plan	399	1,000,000
Subtotal Neighborhood Development		14,160,000
Public Buildings		
Design and Construct Courthouse Complex	401	19,120,900
Improve HVAC Systems Citywide	402	440,000
Improve Roof Repair and Moisture Protection	403	750,000
Subtotal Public Buildings		20,310,900
Parks & Recreation Facilities		
Fund Construction of Zoological Park Animal Hospital	405	1,350,000
Improve Community and Neighborhood Parks	406	500,000
Improve Existing Community Centers	407	300,000
Subtotal Parks & Recreation Facilities		2,150,000
General & Other		
Develop Citywide Green Vision	410	250,000
Fund ADA Master Plan for City Facilities	411	250,000
Fund Beach Stabilization and Erosion	412	2,100,000

# FY 2012 - FY 2016 Capital Improvement Plan

Project Title	Page	Approved FY 2012
Fund Preliminary Engineering	413	3,359,000
Improve Infrastructure and Acquire Property	414	1,100,000
Subtotal General & Other	1 1	7,059,000
Total General Capital		104,925,500
Parking Facilities		
Install Automation of City Parking Facilities	415	553,800
Maintain or Rehabilitate Various Garages	416	821,000
Replace Elevators	417	740,000
Subtotal Parking Facilities		2,114,800
Wastewater Utility		
Improve Wastewater Collection System	419	17,000,000
Subtotal Wastewater Utility		17,000,000
Storm Water Utility		
Improve Storm Water Quality	421	600,000
Improve Storm Water System	422	950,000
Improve Storm Water Waterfront Facilities	423	500,000
Reduce Neighborhood Flooding	424	1,450,000
Subtotal Storm Water Utility		3,500,000
Water Utility		
Implement Security/Vulnerability	426	300,000
Replace Master Meters	429	100,000
Replace or Rehabilitate Water Pipelines	431	18,200,000
Upgrade Moores Bridges Water Treatment Plant	432	5,500,000
Subtotal Water Utility		24,100,000
Total Capital Improvement		151,640,300

# CIP Five - Year Plan Summary

F	Y 20	12 - FY	2016 Ca	oital Imr	oroveme	nt Plan		
_		Originally			Plan			
		Planned	Approved					-
Project Title	Page	FY 2012	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
Education								
Address School Major	365	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Maintenance								
Construct or Renovate Schools	366	16,104,025	9,800,000	9,750,000	19,800,000	5,000,000	2,200,000	46,550,000
Subtotal Education		19,104,025	12,800,000	12,750,000	22,800,000	8,000,000	5,200,000	61,550,000
Transportation								
Develop Multi-modal Transfer	367	5,400,000	3,000,000	-	-	-	-	3,000,000
Station at Harbor Park								
Improve Citywide Conduit	368	85,000	85,000	85,000	85,000	85,000	85,000	425,000
Network								
Repair and Replace Bridges -	369	2,000,000	2,000,000	1,000,000	1,000,000	3,000,000	2,000,000	9,000,000
Major								
Support Lake Wright East	370	-	200,000	-	-	-	-	200,000
Development								
Support VDOT Urban Project	371	100,000	180,000	580,000	410,000	200,000	200,000	1,570,000
<b>Subtotal Transportatio</b>	n	7,585,000	5,465,000	1,665,000	1,495,000	3,285,000	2,285,000	14,195,000
<b>Economic Developm</b>	ent							
Improve Downtown Corridor	373	300,000	300,000	300,000	150,000	150,000	150,000	1,050,000
Streetscaping								
Improve Neighborhood	374	600,000	-	600,000	600,000	600,000	600,000	2,400,000
Commercial Areas								
Support Governor's School for	375	250,000	250,000	320,000	-	-	-	570,000
the Arts								
Support Virginia Arts Festival	376	566,666	566,700	-	-	-	-	566,700
Headquarters - Matching Grant								
Subtotal Economic		1,716,666	1,116,700	1,220,000	750,000	750,000	750,000	4,586,700
Development								
<b>Cultural Facilities</b>								
Establish Slover Library	377	27,563,784	39,613,900	9,586,100	-	-	-	49,200,000
Fund Chrysler Museum Capital	378	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
Campaign Match								
Improve Cultural Facilities (PA)	379	-	175,000	250,000	250,000	250,000	250,000	1,175,000
Repair Exterior of MacArthur	380	-	75,000	-	-	-	-	75,000
Memorial (PA)								
Replace Scope Concourse	381	-	250,000	-	-	-	-	250,000
Message Boards (PA)								
Support Public Art	382	-	250,000	-	-	-	-	250,000
Upgrade Exterior Lighting at	383	-	500,000	-	-	-	-	500,000
Scope & Chrysler Hall (PA)								
Subtotal Cultural		28,563,784	41,863,900	10,836,100	1,250,000	1,250,000	250,000	55,450,000
Facilities								

F	/ 20	12 - FY	2016 Ca	oital Imr	proveme	nt Plan		
•		Originally		,	Plan			
		Planned	Approved ,					
Project Title	Page	FY 2012	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
<b>Neighborhood Develo</b>	opm	ent						
Address Street Flooding	385	1,500,000	1,500,000	1,500,000	1,500,000	-	-	4,500,000
Citywide								
Create Special Service Areas	386	250,000	250,000	250,000	-	-	-	500,000
Fund Neighborhood	387	4,000,000	4,000,000	4,000,000	3,000,000	3,000,000	3,000,000	17,000,000
Conservation/Redevelopment								
Improve Citywide Dredging and	388	-	-	300,000	300,000	300,000	300,000	1,200,000
Waterways								
Improve Coleman Place	389	600,000	600,000	-	-	-	-	600,000
Neighborhood Streets								
Improve Neighborhood	390	600,000	600,000	600,000	600,000	600,000	600,000	3,000,000
Streets-Major								
Improve Street Lights	391	135,000	135,000	135,000	135,000	135,000	135,000	675,000
Repair Neigh.	392	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Sts/Sidewalks/Walkways								
Repair and Maintain Bridges -	393	400,000	475,000	400,000	400,000	400,000	400,000	2,075,000
Minor								
Support Neighbors Building	394	-	500,000	-	-	-	-	500,000
Neighborhoods								
Implement Broad Creek	395	1,000,000	1,000,000	1,000,000	-	-	-	2,000,000
Neighborhood Plan								
Improve Fairmount Park	396	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	-	7,400,000
Infrastructure								
Support Fairmount Pk/Laf. Blvd.	397	750,000	750,000	750,000	-	-	-	1,500,000
Neigh. Plan								
Implement Southside	398	1,000,000	1,000,000	1,000,000	-	-	-	2,000,000
Neighborhood Plan								
Implement Wards Corner	399	1,000,000	1,000,000	1,000,000	-	-	-	2,000,000
Neighborhood Plan								
<b>Subtotal Neighborhood</b>		13,585,000	14,160,000	13,285,000	8,285,000	6,785,000	4,935,000	47,450,000
Development								
Public Buildings								
Design and Construct	401	19,120,853	19,120,900	6,062,300	39,982,000	3,109,600	-	68,274,800
Courthouse Complex								
Improve HVAC Systems	402	600,000	440,000	300,000	300,000	300,000	300,000	1,640,000
Citywide								
Improve Roof Repair and	403	982,000	750,000	750,000	750,000	750,000	750,000	3,750,000
Moisture Protection								
Resurface Parking Lots	404	-	-	100,000	100,000	100,000	100,000	400,000
Subtotal Public Building	js	20,702,853	20,310,900	7,212,300	41,132,000	4,259,600	1,150,000	74,064,800

F	Y 20	12 - FY	2016 Ca	oital Imr	proveme	nt Plan		
		Originally Planned			Plan			-
Project Title	Page	FY 2012	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
Parks & Recreation I	acili	ities						
Fund Construction of Zoological	405	1,350,000	1,350,000	-	-	-	-	1,350,000
Park Animal Hospital								
Improve Community and	406	500,000	500,000	500,000	250,000	250,000	250,000	1,750,000
Neighborhood Parks								
Improve Existing Community	407	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
Centers								
Subtotal Parks &		2,150,000	2,150,000	800,000	550,000	550,000	550,000	4,600,000
Recreation Facilities								
General & Other								
Design and Construct	409	-	-	3,250,000	3,250,000	-	-	6,500,000
Government Center Plaza								
Develop Citywide Green Vision	410	250,000	250,000	-	-	-	-	250,000
Fund ADA Master Plan for City	411	500,000	250,000	250,000	250,000	250,000	250,000	1,250,000
Facilities								
Fund Beach Stabilization and	412	2,100,000	2,100,000	1,100,000	1,100,000	1,100,000	1,100,000	6,500,000
Erosion								
Fund Preliminary Engineering	413	3,453,228	3,359,000	3,359,000	3,359,000	3,359,000	3,359,000	16,795,000
Improve Infrastructure and	414	-	1,100,000	-	-	-	-	1,100,000
Acquire Property								
<b>Subtotal General &amp; Oth</b>	er	6,303,228	7,059,000	7,959,000	7,959,000	4,709,000	4,709,000	32,395,000
Total General Capital		99,710,556	104,925,500	55,727,400	84,221,000	29,588,600	19,829,000	294,291,500
Parking Facilities								
Install Automation of City	415	-	553,800	-	-	-	-	553,800
Parking Facilities								
Maintain or Rehabilitate Various	416	-	821,000	-	-	-	-	821,000
Garages								
Replace Elevators	417	-	740,000	-	-	-	-	740,000
Subtotal Parking		-	2,114,800	-	-	-	-	2,114,800
Facilities								
Wastewater Utility								
Improve Wastewater Collection	419	16,500,000	17,000,000	17,000,000	17,000,000	17,000,000	17,000,000	85,000,000
System								
<b>Subtotal Wastewater</b>		16,500,000	17,000,000	17,000,000	17,000,000	17,000,000	17,000,000	85,000,000
Utility								

FY 2012 - FY 2016 Capital Improvement Plan								
		Originally Planned	Approved		Plan	ned 		_
Project Title	Page	FY 2012	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
Storm Water Utility								
Improve Storm Water Quality	421	600,000	600,000	600,000	600,000	600,000	600,000	3,000,000
Improve Storm Water System	422	950,000	950,000	950,000	950,000	950,000	950,000	4,750,000
Improve Storm Water	423	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Waterfront Facilities								
Reduce Neighborhood Flooding	424	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	7,250,000
Subtotal Storm Water		3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	17,500,000
Utility								
Water Utility								
Design & Construct 37th Street	425	-	-	-	-	5,000,000	-	5,000,000
Plant								
Implement	426	300,000	300,000	-	-	-	-	300,000
Security/Vulnerability								
Rehabilitate Reservoirs	427	-	-	150,000	-	-	-	150,000
System-Wide								
Remove Trees From Little Creek	428	-	-	200,000	-	-	-	200,000
Dam								
Replace Master Meters	429	-	100,000	120,000	-	-	-	220,000
Replace Spillway on Lake Taylor	430	-	-	75,000	-	-	-	75,000
Dam								
Replace or Rehabilitate Water	431	18,200,000	18,200,000	18,200,000	18,200,000	18,200,000	18,200,000	91,000,000
Pipelines								
Upgrade Moores Bridges Water	432	5,500,000	5,500,000	-	1,500,000	-	-	7,000,000
Treatment Plant								
Subtotal Water Utility		24,000,000	24,100,000	18,745,000	19,700,000	23,200,000	18,200,000	103,945,000
Total Capital Improvemen	nt	143,710,556	151,640,300	94,972,400	124,421,000	73,288,600	58,529,000	502,851,300

# **Address School Major Maintenance**

#### Department

Education

#### Account #

4000 12 3193

#### **Project Description**

Provide City support of major maintenance and repair to school facilities. Expenditures in this category are to preserve the life of buildings, perform major preventative maintenance and significant repairs. Each year, Norfolk Public Schools shall provide a list of planned projects as well as the results of prior year's efforts.

#### **Customers Served**

Residents ■ Business □ City Services □

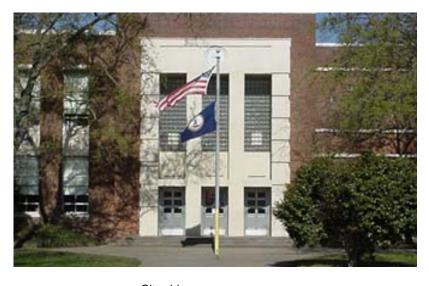
Educational Community V Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
FY 2011 Approved	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	N/A	15,000,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budge	et Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	3,000,000
Inspections / Permits	0
Total	3 000 000

Prior Capital Funding	11,500,000
FY 2012 Approved	3,000,000
Capital Share Remaining	12,000,000
Project Total	26,500,000



#### **Construct or Renovate Schools**

#### Department

Education

#### Account #

4000 12 3139

# **Project Description**

Provide funds to construct a new school building or complete a major renovation of an existing school building based on an agreed project schedule. The City strives to complete one construction or major renovation project every three years depending on funding availability.

# Customers Served

Residents 

■ Business 

□ City Services 

□

Educational Community **▼** Tourists/Visitors □

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	9,800,000	9,750,000	19,800,000	5,000,000	2,200,000	46,550,000
FY 2011 Approved	20,402,000	16,104,025	7,612,500	7,612,500	15,225,000	N/A	66,956,025
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	0				
Construction	9,800,000				
Inspections / Permits	0				
Total	9,800,000				

Prior Capital Funding	27,070,525
FY 2012 Approved	9,800,000
Capital Share Remaining	36,750,000
Project Total	73,620,525



Property Address: 7920 Tidewater Drive

# **Develop Multi-modal Transfer Station at Harbor Park**

# Department

Executive

#### Account #

4000 02 4154

#### **Project Description**

Provide funds for the design and construction of a multi-modal transfer facility at the Harbor Park station in Downtown Norfolk that will link intercity passenger rail to the light rail system, intercity and regional bus systems, ferry service, cruise ship facilities, and direct interstate access.

# **Customers Served**

Residents ☑ Business ☑ City Services ☑

Educational Community 

▼ Tourists/Visitors 

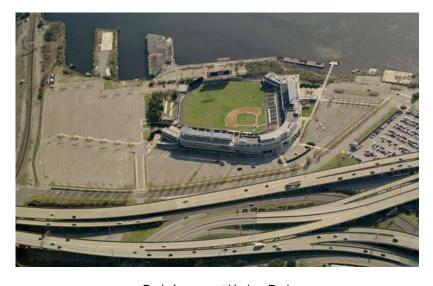
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#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	3,000,000	0	0	0	0	3,000,000
FY 2011 Approved	606,000	5,400,000	0	0	0	N/A	6,006,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Bud	get Distribution:
Planning / Design	300,000
Acquisition / Relocation	0
Site Improvements	0
Construction	2,700,000
Inspections / Permits	0
Total	3,000,000

Prior Capital Funding	606,000
FY 2012 Approved	3,000,000
Capital Share Remaining	0
Project Total	3,606,000



Property Address: Park Avenue at Harbor Park

# **Improve Citywide Conduit Network**

#### Department

**Public Works** 

#### Account #

4000 10 3026

#### Customers Served

Residents 

■ Business 

■ City Services 

■

Educational Community <a>▼</a> Tourists/Visitors <a>▼</a>

#### **Project Description**

Provide funds to increase utilization of an existing conduit network, by installing additional infrastructure to create end-to-end connections between City facilities which may include buildings, traffic signal systems, and pump stations. Infrastructure improvements will include installation of junction boxes, fiber optic cable, associated fiber equipment, service connections to City facilities, and service and maintenance of the conduit facilities and equipment.

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	85,000	85,000	85,000	85,000	85,000	425,000
FY 2011 Approved	85,000	85,000	85,000	85,000	85,000	N/A	425,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Bud	get Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	85,000
Inspections / Permits	0
Total	85,000

Prior Capital Funding	765,000
FY 2012 Approved	85,000
Capital Share Remaining	340,000
Project Total	1,190,000



Life. Celebrated Daily.

# Repair and Replace Bridges - Major

# Department

**Public Works** 

#### Account #

4000 10 3020

# **Project Description**

Provide funds for the replacement, repair, upgrade, or demolition of key bridge structures that are in significant stages of deterioration. The next planned bridge is Granby Street over the Lafayette River.

#### **Customers Served**

Residents ■ Business ■ City Services □

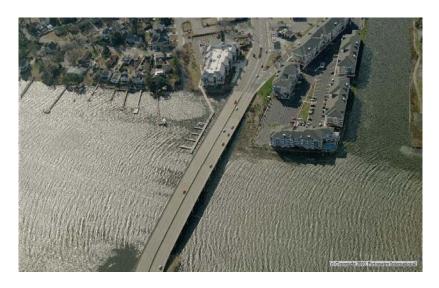
Educational Community ☐ Tourists/Visitors ☑

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	2,000,000	1,000,000	1,000,000	3,000,000	2,000,000	9,000,000
FY 2011 Approved	750,000	2,000,000	1,800,000	2,000,000	3,000,000	N/A	9,550,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	get Distribution:
Planning / Design	200,000
Acquisition / Relocation	0
Site Improvements	1,800,000
Construction	0
Inspections / Permits	0
Total	2,000,000

Prior Capital Funding	12,451,208
FY 2012 Approved	2,000,000
Capital Share Remaining	7,000,000
Project Total	21,451,208



# **Support Lake Wright East Development**

#### Department

Public Works

#### Account #

4000 10 4107

#### **Project Description**

Provide funds for design and construction of access to the Lake Wright East development from Northampton Blvd and Interstate 64.

# **Customers Served**

Residents ■ Business ■ City Services □

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	200,000	0	0	0	0	200,000
FY 2011 Approved	160,000	0	0	0	0	N/A	160,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design

Tidriinig / Besign	
Acquisition / Relocation	0
Site Improvements	200,000
Construction	0
Inspections / Permits	0
Total	200 000

Total 200,000

Prior Capital Funding	985,000
FY 2012 Approved	200,000
Capital Share Remaining	0
Project Total	1,185,000



Property Address: Lake Wright East

# **Support VDOT Urban Project**

#### Department

**Public Works** 

#### Account #

4000 10 3033

# **Project Description**

Provide funds for the City's two percent match for the Virginia Department of Transportation's (VDOT) transportation projects. This funding is the City's required match that pays for project design, right-of-way purchases and construction. These projects are based on VDOT's current Six-Year Improvement Plan.

#### **Customers Served**

Residents **☑** Business **☑** City Services **□** 

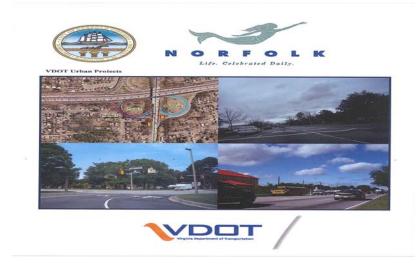
Educational Community ☐ Tourists/Visitors ☑

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	180,000	580,000	410,000	200,000	200,000	1,570,000
FY 2011 Approved	562,810	100,000	580,000	105,727	103,869	N/A	1,452,406
Operating Budget	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:				
Planning / Design	0			
Acquisition / Relocation	0			
Site Improvements	0			
Construction	180,000			
Inspections / Permits	0			
Total	180,000			

Prior Capital Funding	10,813,290
FY 2012 Approved	180,000
Capital Share Remaining	1,390,000
Project Total	12,383,290



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# **Improve Downtown Corridor Streetscaping**

# Department

Public Works

#### Account #

4000 10 3113

# **Project Description**

Provide funds for streetscaping corridor improvements in the Central Business District. The scope of the project may include the installation of curbing, brick sidewalks, planting areas and paths downtown to encourage a pedestrian friendly environment.

#### **Customers Served**

Residents ■ Business ■ City Services □

Educational Community V Tourists/Visitors V

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	300,000	300,000	150,000	150,000	150,000	1,050,000
FY 2011 Approved	0	300,000	300,000	300,000	300,000	N/A	1,200,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	30,000				
Acquisition / Relocation	0				
Site Improvements	270,000				
Construction	0				
Inspections / Permits	0				
Total	300,000				

Prior Capital Funding	4,262,601
FY 2012 Approved	300,000
Capital Share Remaining	750,000
Project Total	5,312,601



Property Address: Downtown Area

# Improve Neighborhood Commercial Areas

#### Department

City Planning & Comm. Dev.

#### Account #

4000 15 3048

#### **Customers Served**

Residents ■ Business ■ City Services □

Educational Community 

Tourists/Visitors

#### **Project Description**

Provide funds to improve a range of public infrastructure needs designed to enhance and support private sector investments in a variety of neighborhood commercial areas. Improvements are necessary to encourage private sector investment and improve the competitive position of these areas. In addition, funds will support façade and property improvements and matching grants to property owners who contribute a certain level of investment in their properties that result in visible improvements.

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	0	600,000	600,000	600,000	600,000	2,400,000
FY 2011 Approved	0	600,000	600,000	600,000	600,000	N/A	2,400,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distr	ibution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	0
Inspections / Permits	0
Total	0

Prior Capital Funding	8,606,000
FY 2012 Approved	0
Capital Share Remaining	2,400,000
Project Total	11,006,000



# **Support Governor's School for the Arts**

#### Department

Executive

#### Account #

4000 02 4160

# **Project Description**

Provide funds to renovate and improve administrative and infrastructure space in order to consolidate the Governor's School for the Arts in Norfolk.

# **Customers Served**

Residents ☐ Business ☑ City Services ☐

Educational Community V Tourists/Visitors V

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	250,000	320,000	0	0	0	570,000
FY 2011 Approved	50,000	250,000	320,000	0	0	N/A	620,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	0				
Construction	250,000				
Inspections / Permits	0				
Total	250,000				

Prior Capital Funding	50,000
FY 2012 Approved	250,000
Capital Share Remaining	320,000
Project Total	620,000



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Property Address: Downtown

# Support Virginia Arts Festival Headquarters - Matching Grant

#### Department

Executive

#### Account #

4000 02 4159

#### **Project Description**

Provide funds for the final payment for a matching grant to support the recently constructed 20,000 square foot Virginia Arts Festival headquarters. The City has provided the first two years of the match and funding in FY 2013 will not be needed.

#### Customers Served

Residents ■ Business ■ City Services □

Educational Community Tourists/Visitors V

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	566,700	0	0	0	0	566,700
FY 2011 Approved	572,335	566,666	566,666	0	0	N/A	1,705,667
Operating Budget	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 566,700 Inspections / Permits 0 Total 566,700

Prior Capital Funding	572,335
FY 2012 Approved	566,700
Capital Share Remaining	0
Project Total	1,139,035





Property Address: Downtown

# **Establish Slover Library**

# Department

Libraries

#### Account #

4000 13 4063

#### **Customers Served**

Residents 

■ Business 

■ City Services 

■

Educational Community ▼ Tourists/Visitors ▼

#### **Project Description**

Provide funds for the design and construction of the new Samuel L. Slover Library. A \$20 million original donation by Frank Batten was provided to build the library. In addition, the Batten Foundation has committed to an additional \$20 million challenge grant to help cover costs and establish an endowment for the Slover Memorial Library. The City will also fund \$20 million for the project. The total project amount includes prior funding for public art.

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	39,613,900	9,586,100	0	0	0	49,200,000
FY 2011 Approved	0	27,563,784	5,400,000	0	0	N/A	32,963,784
Operating Budget	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	et Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	39,613,900
Inspections / Permits	0
Total	39,613,900

Prior Capital Funding	10,908,000
FY 2012 Approved	39,613,900
Capital Share Remaining	9,586,100
Project Total	60,108,000



Property Address: 301 East City Hall Avenue

# **Fund Chrysler Museum Capital Campaign Match**

#### Department

Chrysler Museum

#### Account #

4000 18 3073

#### **Project Description**

Provide matching funds to supplement funds raised by Chrysler Museum for capital improvements that will expand and renovate the Museum building.

#### Customers Served

Residents ■ Business □ City Services □

Educational Community 

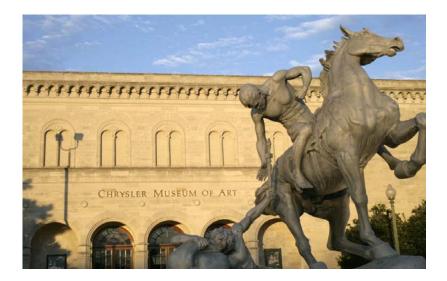
Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,000,000	1,000,000	1,000,000	1,000,000	0	4,000,000
FY 2011 Approved	1,010,000	1,000,000	1,000,000	1,000,000	1,000,000	N/A	5,010,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 1,000,000 Inspections / Permits 0 Total 1,000,000

Prior Capital Funding	1,010,000
FY 2012 Approved	1,000,000
Capital Share Remaining	3,000,000
Project Total	5,010,000



Property Address: 245 W. Olney Road

# Improve Cultural Facilities (PA)

#### Department

Cultural Fac., Arts & Ent.

#### Account #

4000 16 4098

# **Project Description**

Provide funds for general improvements and renovation to cultural facilities. Improvements will increase and enhance the cultural experience of visitors and residents. Public Amenities funds are used to support this project.

#### **Customers Served**

Residents ■ Business ■ City Services □

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	175,000	250,000	250,000	250,000	250,000	1,175,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:				
Planning / Design	0			
Acquisition / Relocation	0			
Site Improvements	0			
Construction	175,000			
Inspections / Permits	0			
Total	175,000			

Prior Capital Funding	2,323,000
FY 2012 Approved	175,000
Capital Share Remaining	1,000,000
Project Total	3,498,000



# Repair Exterior of MacArthur Memorial (PA)

#### Department

Cultural Fac., Arts & Ent.

#### Account #

4000 16 4168

#### **Project Description**

Provide funds for restoration type repair and paint the exterior of the MacArthur Memorial Building and Jean MacArthur Research Center. Public Amenities funds are used to support this project.

#### **Customers Served**

Residents ■ Business □ City Services □

Educational Community Tourists/Visitors V

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	75,000	0	0	0	0	75,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 75,000 Inspections / Permits 0 Total 75,000

Prior Capital Funding	0
FY 2012 Approved	75,000
Capital Share Remaining	0
Project Total	75,000



**Property Address:** 

# Replace Scope Concourse Message Boards (PA)

#### Department

Cultural Fac., Arts & Ent.

#### Account #

4000 16 4167

#### **Project Description**

Provide funds to replace the existing (non-functioning) concourse message boards with new boards. Public Amenities funds are used to support this project.

#### **Customers Served**

Residents ■ Business ■ City Services □

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	250,000	0	0	0	0	250,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 250,000 Inspections / Permits 0 Total 250,000

Prior Capital Funding	0
FY 2012 Approved	250,000
Capital Share Remaining	0
Project Total	250,000



**Property Address:** 

# **Support Public Art**

#### Department

Cultural Fac., Arts & Ent.

#### Account #

4000 16 4166

#### **Project Description**

Provide funds to continue the Public Art Program established by the City Council in 2006. In FY 2012 a separate project will be established in lieu of applying one percent to individual CIP projects.

#### **Customers Served**

Residents ■ Business ■ City Services □

Educational Community V Tourists/Visitors V

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	250,000	0	0	0	0	250,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 250,000 Inspections / Permits 0 Total 250,000

Prior Capital Funding	0
FY 2012 Approved	250,000
Capital Share Remaining	0
Project Total	250,000



**Property Address:** 

# Upgrade Exterior Lighting at Scope & Chrysler Hall (PA)

# Department

Cultural Fac., Arts & Ent.

# Account #

4000 16 4170

### **Project Description**

Provide funds to replace the current exterior lighting on the Plaza and the Exteriors of both Scope Arena and Chrysler Hall with more energy efficient fixtures and LED entertainment lighting effects. Public Amenities funds are used to support this project.

### **Customers Served**

Residents 

■ Business 

■ City Services 

□

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	500,000	0	0	0	0	500,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 500,000 Inspections / Permits 0 Total 500,000

Prior Capital Funding	0
FY 2012 Approved	500,000
Capital Share Remaining	0
Project Total	500,000



**Property Address:** 

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# **Address Street Flooding Citywide**

# Department

**Public Works** 

### Account #

4000 10 4101

# **Customers Served**

Residents ■ Business □ City Services ■

Educational Community 

Tourists/Visitors

# **Project Description**

Provide funds to address immediate remediation of street flooding occurring throughout the City. Activities will be cost effective and consider the larger issue of rising sea level. Project will include a comprehensive review of neighborhoods and a prioritization of work to be completed. Funding may also be used for flooding studies to help identify risks and options to address nuisance and storm flooding in the City.

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,500,000	1,500,000	1,500,000	0	0	4,500,000
FY 2011 Approved	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	N/A	7,500,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	1,500,000				
Construction	0				
Inspections / Permits	0				
Total	1,500,000				

Prior Capital Funding	4,700,000
FY 2012 Approved	1,500,000
Capital Share Remaining	3,000,000
Project Total	9,200,000



# **Create Special Service Areas**

# Department

Executive

# Account #

4000 02 4125

### **Project Description**

Provide funds for Special Service Areas. Special Service Areas are a limited number of neighborhoods in the City designated by City Council to receive "conservation-like" rehabilitation assistance to improve the area. Funds provided to increase opportunities in neighborhoods that have been studied and can be upgraded with concentrated infrastructure improvements and residential grant and loan programs.

### **Customers Served**

Residents **☑** Business **☐** City Services **☑** 

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	250,000	250,000	0	0	0	500,000
FY 2011 Approved	250,000	250,000	250,000	250,000	250,000	N/A	1,250,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:				
Planning / Design	0			
Acquisition / Relocation	0			
Site Improvements	0			
Construction	250,000			
Inspections / Permits	0			
Total	250,000			

Prior Capital Funding	1,000,000
FY 2012 Approved	250,000
Capital Share Remaining	250,000
Project Total	1,500,000



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Property Address: Various

# Fund Neighborhood Conservation/Redevelopment

# Department

NRHA

# Account #

4000 18 3063

### **Project Description**

Provide funds to continue redevelopment and conservation efforts to supply affordable housing opportunities through acquisition, relocation, demolition, and infrastructure improvements in designated conservation and redevelopment neighborhoods.

# **Customers Served**

Residents 

■ Business 

□ City Services 

□

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	4,000,000	4,000,000	3,000,000	3,000,000	3,000,000	17,000,000
FY 2011 Approved	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	N/A	20,000,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design

Fidining / Design	
Acquisition / Relocation	2,387,000
Site Improvements	615,000
Construction	998,000
Inspections / Permits	0
Total	4,000,000

Prior Capital Funding	101,661,000
FY 2012 Approved	4,000,000
Capital Share Remaining	13,000,000
Project Total	118,661,000



NORFOLK

Life. Celebrated Daily.

# Improve Citywide Dredging and Waterways

# Department

**Public Works** 

# Account #

4000 10 3080

# **Project Description**

Provide funds for the dredging and improvement of public waterways and their adjacent shorelines throughout the City.

# **Customers Served**

Residents ■ Business □ City Services □

Educational Community ☐ Tourists/Visitors ☑

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	0	300,000	300,000	300,000	300,000	1,200,000
FY 2011 Approved	0	0	300,000	300,000	300,000	N/A	900,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distrik	oution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	0
Inspections / Permits	0
Total	0

Prior Capital Funding	3,510,000
FY 2012 Approved	0
Capital Share Remaining	1,200,000
Project Total	4,710,000



# **Improve Coleman Place Neighborhood Streets**

# Department

**Public Works** 

### Account #

4000 10 4143

# **Project Description**

Provide funds to design and construct permanent street improvements in the Coleman Place neighborhood, including curb and gutter, sidewalk, drainage, and new pavement.

### **Customers Served**

Residents ■ Business □ City Services ■

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	600,000	0	0	0	0	600,000
FY 2011 Approved	600,000	600,000	0	0	0	N/A	1,200,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 600,000 Construction 0 Inspections / Permits 0 Total 600,000

Prior Capital Funding	600,000
FY 2012 Approved	600,000
Capital Share Remaining	0
Project Total	1,200,000



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Property Address: Near Coleman Place Elementary

# Improve Neighborhood Streets-Major

# Department

**Public Works** 

### Account #

4000 10 3031

### **Project Description**

Provide funds for the installation of new curbs, gutters, and sidewalks. The project also includes street improvements, resurfacing, and drainage improvements in various neighborhood locations throughout the City. Specific annual projects are to be identified.

# **Customers Served**

Residents ■ Business □ City Services □

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	600,000	600,000	600,000	600,000	600,000	3,000,000
FY 2011 Approved	600,000	600,000	600,000	600,000	600,000	N/A	3,000,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 60,000 Acquisition / Relocation 0 Site Improvements 540,000 Construction 0 Inspections / Permits 0

Total

Prior Capital Funding	6,971,000
FY 2012 Approved	600,000
Capital Share Remaining	2,400,000
Project Total	9,971,000



Property Address: Citywide

600,000

# **Improve Street Lights**

# Department

**Public Works** 

# Account #

4000 10 3024

# **Project Description**

Provide funds to improve the street lighting infrastructure system and help improve public safety through the Conversion, Special Projects, and Infrastructure Expansion and Repair Programs for street lights.

# **Customers Served**

Residents ■ Business ■ City Services □

Educational Community ☐ Tourists/Visitors ☑

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	135,000	135,000	135,000	135,000	135,000	675,000
FY 2011 Approved	135,000	135,000	135,000	135,000	135,000	N/A	675,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	135,000				
Construction	0				
Inspections / Permits	0				
Total	135,000				

Prior Capital Funding	1,828,500
FY 2012 Approved	135,000
Capital Share Remaining	540,000
Project Total	2,503,500



# Repair Neigh. Sts/Sidewalks/Walkways

# Department

**Public Works** 

# Account #

4000 10 3030

# **Project Description**

Provide funds for the repair or rehabilitation of streets in neighborhoods throughout the City. Planned activities include repairs to sidewalks, curbs, gutters, promenades, street pavements, walkways, and lights.

### **Customers Served**

Residents 

■ Business 

□ City Services 

□

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	500,000	500,000	500,000	500,000	500,000	2,500,000
FY 2011 Approved	500,000	500,000	500,000	500,000	500,000	N/A	2,500,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 50,000 Acquisition / Relocation 0 Site Improvements 450,000 Construction 0 Inspections / Permits 0 Total 500,000

Prior Capital Funding	10,355,000
FY 2012 Approved	500,000
Capital Share Remaining	2,000,000
Project Total	12,855,000



# Repair and Maintain Bridges - Minor

# Department

**Public Works** 

### Account #

4000 10 3021

### **Project Description**

Provide funds for the routine minor repairs and maintenance of bridges. Repairs may include bridge painting and corrosion protection, concrete repair, joint sealing, bearing pad replacement, embankment repair and lighting upgrades.

### **Customers Served**

Residents ■ Business □ City Services □

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	475,000	400,000	400,000	400,000	400,000	2,075,000
FY 2011 Approved	400,000	400,000	400,000	400,000	400,000	N/A	2,000,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 47,500 Acquisition / Relocation 0 Site Improvements 427,500 Construction 0 Inspections / Permits 0

Total

Prior Capital Funding	5,950,000
FY 2012 Approved	475,000
Capital Share Remaining	1,600,000
Project Total	8,025,000



Property Address: Citywide

475,000

# **Support Neighbors Building Neighborhoods**

# Department

City Planning & Comm. Dev.

# Account #

4000 15 4172

# **Project Description**

Provide funds to establish the Neighbors Building Neighborhoods initiative. The new program follows the community building principles of partnering with neighbors to set standards and improve their communities.

# **Customers Served**

Residents ■ Business ■ City Services ■

Educational Community Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	500,000	0	0	0	0	500,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:				
Planning / Design	0			
Acquisition / Relocation	0			
Site Improvements	0			
Construction	500,000			
Inspections / Permits	0			
Total	500,000			

Prior Capital Funding	0
FY 2012 Approved	500,000
Capital Share Remaining	0
Project Total	500,000



Life. Celebrated Daily.

**Property Address:** 

# Implement Broad Creek Neighborhood Plan

# Department

City Planning & Comm. Dev.

# Account #

4000 15 3096

**Broad Creek** 

Neighborhood Plan

# **Customers Served**

Residents **☑** Business **☑** City Services **□** 

Educational Community 

Tourists/Visitors

# **Project Description**

Provide funds for land acquisition, infrastructure improvements and rehabilitation efforts of the Broad Creek Neighborhood Plan in the Haynes Tract, Douglas Park and other areas of Broad Creek.

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,000,000	1,000,000	0	0	0	2,000,000
FY 2011 Approved	1,515,000	1,000,000	1,000,000	1,000,000	1,000,000	N/A	5,515,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budge	et Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	1,000,000
Inspections / Permits	0
Total	1,000,000

Prior Capital Funding	8,570,000
FY 2012 Approved	1,000,000
Capital Share Remaining	1,000,000
Project Total	10,570,000



Property Address: Broad Creek Area

# **Improve Fairmount Park Infrastructure**

# Department

**Public Works** 

### Account #

4000 10 3129

Fairmount/Lafayette Blvd.

Neighborhood Plan

### Customers Served

Residents ■ Business ■ City Services □

Educational Community 

Tourists/Visitors

# **Project Description**

Provide funds to continue the installation of storm drainage pipes, construction of curbs and gutters, and repair or construction of sidewalks which are in poor condition. This project is timed with utility repairs that are currently underway. This project is part of the Fairmount/Lafayette Boulevard Neighborhood Plan.

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,850,000	1,850,000	1,850,000	1,850,000	0	7,400,000
FY 2011 Approved	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	N/A	9,250,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	et Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	1,850,000
Construction	0
Inspections / Permits	0
Total	1,850,000

Prior Capital Funding	10,777,500
FY 2012 Approved	1,850,000
Capital Share Remaining	5,550,000
Project Total	18,177,500



Property Address: Fairmount Park Area

# Support Fairmount Pk/Laf. Blvd. Neigh. Plan

# Department

City Planning & Comm. Dev.

# Account #

4000 15 3177

Fairmount/Lafayette Blvd.

Neighborhood Plan

# Customers Served

Residents ■ Business ■ City Services □

Educational Community 

Tourists/Visitors

# **Project Description**

Provide funds for land acquisition, infrastructure improvements and for the support of redevelopment initiatives which allow the strategic revitalization of the area in accordance with the Fairmount Park/Lafayette Neighborhood Plan.

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	750,000	750,000	0	0	0	1,500,000
FY 2011 Approved	505,000	750,000	750,000	1,000,000	1,000,000	N/A	4,005,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget	Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	750,000
Inspections / Permits	0
Total	750,000

Prior Capital Funding	2,165,000
FY 2012 Approved	750,000
Capital Share Remaining	750,000
Project Total	3,665,000



Property Address: Fairmount Park/Lafyatte Boulevard

# Implement Southside Neighborhood Plan

# Department

City Planning & Comm. Dev.

# Account #

4000 15 3098

Southside

Neighborhood Plan

# **Customers Served**

Residents **☑** Business **☑** City Services **□** 

Educational Community V Tourists/Visitors

# **Project Description**

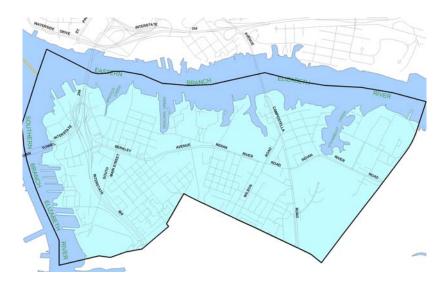
Provide funds to support activities outlined in the Southside Neighborhood Plan. Funding for this project also supports land acquisition, infrastructure improvements and for the support of redevelopment initiatives which allow the strategic revitalization of the area in accordance with the Southside Neighborhood Plan.

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,000,000	1,000,000	0	0	0	2,000,000
FY 2011 Approved	1,010,000	1,000,000	1,000,000	1,000,000	1,000,000	N/A	5,010,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	0				
Construction	1,000,000				
Inspections / Permits	0				
Total	1,000,000				

Prior Capital Funding	7,550,000
FY 2012 Approved	1,000,000
Capital Share Remaining	1,000,000
Project Total	9,550,000



Property Address: Southside Area

# Implement Wards Corner Neighborhood Plan

# Department

City Planning & Comm. Dev.

# Account #

4000 15 3197

Wards Corner

Neighborhood Plan

# **Customers Served**

Residents **☑** Business **☑** City Services **□** 

Educational Community 

Tourists/Visitors

# **Project Description**

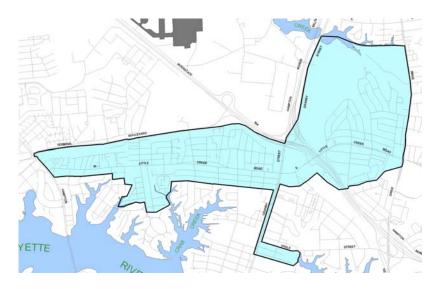
Provide funds to improve the residential and business areas of Wards Corner consistent with the Neighborhood Plan. Land Acquisition of blighted property from willing sellers will be pursued based on prioritizing areas in a strategic manner.

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,000,000	1,000,000	0	0	0	2,000,000
FY 2011 Approved	1,767,500	1,000,000	1,000,000	1,000,000	1,000,000	N/A	5,767,500
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	get Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	1,000,000
Inspections / Permits	0
Total	1,000,000

Prior Capital Funding	6,663,500
FY 2012 Approved	1,000,000
Capital Share Remaining	1,000,000
Project Total	8,663,500



Property Address: Wards Corner Area

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# **Design and Construct Courthouse Complex**

# Department

Public Works

# Account #

4000 10 3076

# **Project Description**

Provide funds for the construction of a new Court Complex for the Circuit, General District and Juvenile and Domestic Relations courts based on a two-phased approach. The funding of the project will be provided to correspond to stages of design and construction.

# Customers Served

Residents **☑** Business **☐** City Services **☑** 

Educational Community 

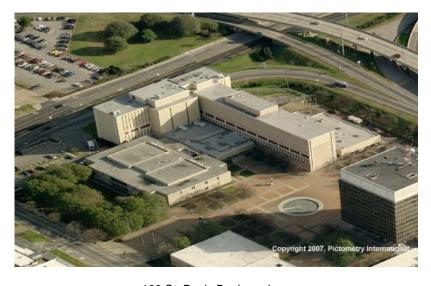
Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	19,120,900	6,062,300	39,982,000	3,109,600	0	68,274,800
FY 2011 Approved	15,720,281	19,120,853	6,062,302	39,981,992	3,109,590	N/A	83,995,018
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	0				
Construction	19,120,900				
Inspections / Permits	0				
Total	19,120,900				

Prior Capital Funding	73,045,281
FY 2012 Approved	19,120,900
Capital Share Remaining	49,153,900
Project Total	141,320,081



Property Address: 100 St. Pauls Boulevard

# Improve HVAC Systems Citywide

# Department

Public Works

# Account #

4000 10 3196

# **Project Description**

Provide funds for the repair or replacement of outdated or inefficient heating, ventilation and air conditioning (HVAC) systems in various City facilities.

# **Customers Served**

Residents ■ Business □ City Services ■

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	440,000	300,000	300,000	300,000	300,000	1,640,000
FY 2011 Approved	485,000	600,000	600,000	850,000	850,000	N/A	3,385,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:				
Planning / Design	0			
Acquisition / Relocation	0			
Site Improvements	0			
Construction	440,000			
Inspections / Permits	0			
Total	440,000			

Prior Capital Funding	3,485,000
FY 2012 Approved	440,000
Capital Share Remaining	1,200,000
Project Total	5,125,000



Life. Celebrated Daily.

# **Improve Roof Repair and Moisture Protection**

# Department

**Public Works** 

# Account #

4000 10 3025

# **Project Description**

Provide funds for the continued inspection, repair, and replacement of roofs on City-owned buildings. Planned activities include the repair or replacement of roofs at libraries, cultural facilities, recreational facilities, and the City's tractor maintenance building. The funds also support citywide emergencies, inspections, and design costs.

# **Customers Served**

Residents 

■ Business 

□ City Services 

■

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	750,000	750,000	750,000	750,000	750,000	3,750,000
FY 2011 Approved	917,000	982,000	2,608,500	1,479,000	720,000	N/A	6,706,500
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	get Distribution:
Planning / Design	75,000
Acquisition / Relocation	0
Site Improvements	0
Construction	675,000
Inspections / Permits	0
Total	750,000

Prior Capital Funding	9,683,300
FY 2012 Approved	750,000
Capital Share Remaining	3,000,000
Project Total	13,433,300



# **Resurface Parking Lots**

# Department

**Public Works** 

# Account #

4000 10 3093

# **Project Description**

Provide funds to resurface asphalt and concrete parking lots that serve recreation centers, libraries, parks, and other public facilities. This program will also serve to maintain the many roadways within City cemeteries. Where needed, storm water and drainage repairs or improvements will be made to increase the life cycle of pavements.

### Customers Served

Residents **☑** Business **☐** City Services **☑** 

Educational Community V Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	0	100,000	100,000	100,000	100,000	400,000
FY 2011 Approved	0	0	100,000	100,000	100,000	N/A	300,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 0 Inspections / Permits 0 Total 0

Prior Capital Funding	400,000
FY 2012 Approved	0
Capital Share Remaining	400,000
Project Total	800,000



# **Fund Construction of Zoological Park Animal Hospital**

# Department

Zoo

# Account #

4000 36 4139

# **Project Description**

Provides funds to rebuild and enlarge the Zoo's animal hospital and support facilities to increase the scope of services provided to the Zoo's animal collection. This project is needed to retain the Zoo's accreditation.

# **Customers Served**

Residents ■ Business □ City Services ■

Educational Community V Tourists/Visitors V

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,350,000	0	0	0	0	1,350,000
FY 2011 Approved	1,363,500	1,350,000	0	0	0	N/A	2,713,500
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budge	et Distribution:	
Planning / Design	135,000	
Acquisition / Relocation	0	
Site Improvements	0	Prior Capital Fu
Construction	1,215,000	FY 2012 Appro
Inspections / Permits	0	Capital Share I
Total	1,350,000	Project Total

Prior Capital Funding	1,663,500
FY 2012 Approved	1,350,000
Capital Share Remaining	0
Project Total	3,013,500



Property Address: 3500 Granby Street

# Improve Community and Neighborhood Parks

# Department

Recreation/Parks and Open Space

# Account #

4000 78 3004

# **Project Description**

Provide funds to improve and upgrade amenities within community parks around the City.

# **Customers Served**

Residents ■ Business □ City Services □

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	500,000	500,000	250,000	250,000	250,000	1,750,000
FY 2011 Approved	0	500,000	500,000	500,000	500,000	N/A	2,000,000
Operating Budget	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budge	et Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	500,000
Inspections / Permits	0
Total	500,000

Prior Capital Funding	2,665,000
FY 2012 Approved	500,000
Capital Share Remaining	1,250,000
Project Total	4,415,000



# **Improve Existing Community Centers**

# Department

Recreation/Parks and Open Space

# Account #

4000 78 3000

# **Project Description**

Provide funds for improvements to entranceways, landscaping, and interior and exterior renovations. Planned work will enhance the appearance, serviceability and safety at various recreation centers throughout the City.

# **Customers Served**

Residents ■ Business □ City Services ■

Educational Community V Tourists/Visitors V

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	300,000	300,000	300,000	300,000	300,000	1,500,000
FY 2011 Approved	0	300,000	300,000	300,000	300,000	N/A	1,200,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:				
Planning / Design	30,000			
Acquisition / Relocation	0			
Site Improvements	0			
Construction	270,000			
Inspections / Permits	0			
Total	300,000			

Prior Capital Funding	1,900,000
FY 2012 Approved	300,000
Capital Share Remaining	1,200,000
Project Total	3,400,000



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# **Design and Construct Government Center Plaza**

# Department

Executive

# Account #

4000 02 4140

# **Project Description**

Provide funds for the design and construction of the Government Center plaza.

# **Customers Served**

Residents ■ Business ■ City Services ■

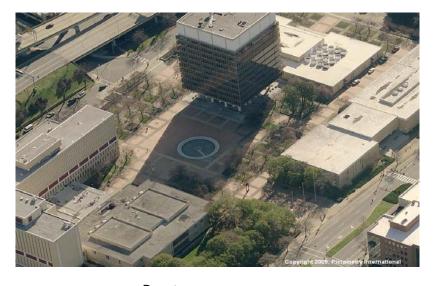
Educational Community ☐ Tourists/Visitors ☑

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	0	3,250,000	3,250,000	0	0	6,500,000
FY 2011 Approved	0	0	3,250,000	3,250,000	0	N/A	6,500,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	0				
Construction	0				
Inspections / Permits	0				
Total	0				

Prior Capital Funding	656,500
FY 2012 Approved	0
Capital Share Remaining	6,500,000
Project Total	7,156,500



Property Address: Downtown

# **Develop Citywide Green Vision**

# Department

Executive

# Account #

4000 02 4123

# **Project Description**

Provide funds to develop a citywide environmental protection initiative that will promote energy efficiency in neighborhoods and the homes of our residents. Funds will also address conservation and energy savings throughout City-owned buildings.

# **Customers Served**

Residents **☑** Business **☑** City Services **델** 

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	250,000	0	0	0	0	250,000
FY 2011 Approved	250,000	250,000	250,000	250,000	250,000	N/A	1,250,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	0				
Construction	250,000				
Inspections / Permits	0				
Total	250,000				

Prior Capital Funding	1,250,000
FY 2012 Approved	250,000
Capital Share Remaining	0
Project Total	1,500,000



Life. Celebrated Daily.

# **Fund ADA Master Plan for City Facilities**

# Department

**Public Works** 

### Account #

4000 10 3070

# **Project Description**

Provide funds for improvements at City facilities to accommodate the needs of persons with disabilities. The Americans with Disabilities Act (ADA) requires ongoing attention to the access needs of the disabled. These improvements include restroom configuration, signage, entrances, curb cuts, access ramps, benches, water fountains, counter service desks, facility seating and other equipment to improve accessibility.

### Customers Served

Residents 

■ Business 

□ City Services 

□

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	250,000	250,000	250,000	250,000	250,000	1,250,000
FY 2011 Approved	250,000	500,000	500,000	500,000	500,000	N/A	2,250,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	get Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	250,000
Inspections / Permits	0
Total	250,000

Prior Capital Funding	2,360,000
FY 2012 Approved	250,000
Capital Share Remaining	1,000,000
Project Total	3,610,000



Life. Celebrated Daily.

# **Fund Beach Stabilization and Erosion**

# Department

City Planning & Comm. Dev.

# Account #

4000 15 3049

### **Customers Served**

Residents 

■ Business 

□ City Services 

□

Educational Community 

Tourists/Visitors

# **Project Description**

Provide funds for the implementation of shoreline erosion control structures, shoreline alternatives and modeling, annual wave gauge maintenance, sand replenishment, sand dune maintenance, repair and re-vegetation and continuation of the biennial beach survey. Area of work spans the Chesapeake Bay shoreline from Willoughby Spit to the Little Creek Inlet. This project will ensure that public and indirectly private properties are protected from accelerated shoreline erosion.

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	2,100,000	1,100,000	1,100,000	1,100,000	1,100,000	6,500,000
FY 2011 Approved	2,100,000	2,100,000	3,100,000	4,100,000	2,100,000	N/A	13,500,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	et Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	2,100,000
Inspections / Permits	0
Total	2,100,000

Prior Capital Funding	24,773,500
FY 2012 Approved	2,100,000
Capital Share Remaining	4,400,000
Project Total	31,273,500



Property Address: Citywide

# **Fund Preliminary Engineering**

# Department

**Public Works** 

# Account #

4000 10 3100

# **Project Description**

Provide funds for the preliminary design work, engineering and support services within the Department of Public Works for major capital projects. By internally supporting these services with City staff, a cost savings is achieved by retaining first hand knowledge and expertise of project completion while adhering to City's policy areas.

### Customers Served

Residents ■ Business ■ City Services ■

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	3,359,000	3,359,000	3,359,000	3,359,000	3,359,000	16,795,000
FY 2011 Approved	3,453,228	3,453,228	3,453,228	3,453,228	3,453,228	N/A	17,266,140
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	get Distribution:
Planning / Design	3,359,000
Acquisition / Relocation	0
Site Improvements	0
Construction	0
Inspections / Permits	0
Total	3,359,000

Prior Capital Funding	19,315,882
FY 2012 Approved	3,359,000
Capital Share Remaining	13,436,000
Project Total	36,110,882



Life. Celebrated Daily.

# **Improve Infrastructure and Acquire Property**

# Department

**Project Description** 

Executive

Provide funds to address various infrastructure, disposition and acquisition needs as they arise.

Account #

4000 02 3174

# **Customers Served**

Residents ■ Business □ City Services □

Educational Community ☐ Tourists/Visitors ☑

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,100,000	0	0	0	0	1,100,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	934,000				
Site Improvements	40,000				
Construction	126,000				
Inspections / Permits	0				
Total	1,100,000				

Prior Capital Funding	5,250,000
FY 2012 Approved	1,100,000
Capital Share Remaining	0
Project Total	6,350,000



Life. Celebrated Daily.

# **Install Automation of City Parking Facilities**

# Department

Parking Facilities

# Account #

5100 38 4171

# **Project Description**

Provide funds for general automation, including pay on foot, credit card equipment, and lane enhancements to various garage automation equipment.

# **Customers Served**

Residents ■ Business ■ City Services ■

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	553,800	0	0	0	0	553,800
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget Distribution:					
Planning / Design	0				
Acquisition / Relocation	0				
Site Improvements	0				
Construction	553,800				
Inspections / Permits	0				
Total	553,800				

Prior Capital Funding	0
FY 2012 Approved	553,800
Capital Share Remaining	0
Project Total	553,800



**Property Address:** 

# Maintain or Rehabilitate Various Garages

# Department

Parking Facilities

# Account #

5100 38 3183

### **Project Description**

Provide funds for the repair and rehabilitation of existing garages. Annual maintenance is necessary to avoid cracking, corrosion, spalling, joint failure, leakage, and improper drainage which can shorten the life span of a facility.

### **Customers Served**

Residents  $\square$  Business  $\square$  City Services  $\underline{\mathbb{V}}$ 

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	821,000	0	0	0	0	821,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 821,000 Inspections / Permits 0 Total 821,000

Prior Capital Funding	1,800,000
FY 2012 Approved	821,000
Capital Share Remaining	0
Project Total	2,621,000



Property Address: Various

# **Replace Elevators**

# Department

Parking Facilities

# Account #

5100 38 3120

# **Project Description**

Provide funds for the replacement of elevators in various parking garages around the City. The elevators will be replaced in staggered intervals, so that no more than one elevator is out of service at a time during renovation. The scope of this project includes the architectural, mechanical and electrical work necessary to accomplish these improvements.

# **Customers Served**

Residents ♥ Business ♥ City Services ♥

Educational Community 

Tourists/Visitors

# **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	740,000	0	0	0	0	740,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budge	t Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	0
Construction	740,000
Inspections / Permits	0
Total	740,000

Prior Capital Funding	1,745,000
FY 2012 Approved	740,000
Capital Share Remaining	0
Project Total	2,485,000



Property Address: Various Garages

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## **Improve Wastewater Collection System**

#### Department

Wastewater Utility

#### Account #

5200 34 3082

#### **Project Description**

Provide funds for the replacement or rehabilitation of several thousand feet of gravity sanitary sewer pipe to eliminate overflows. In addition, upgrades to pump stations and failing sections of force mains will be made.

## Customers Served

Residents ■ Business ■ City Services □

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	17,000,000	17,000,000	17,000,000	17,000,000	17,000,000	85,000,000
FY 2011 Approved	16,500,000	16,500,000	16,500,000	16,500,000	16,500,000	N/A	82,500,000
Operating Budget Impact	N/A	0	0	0	0	0	0

## FY 2012 Anticipated Budget Distribution: Planning / Design

Acquisition / Relocation	0
Site Improvements	17,000,000
Construction	0
Inspections / Permits	0
Total	17,000,000

Prior Capital Funding	105,505,000
FY 2012 Approved	17,000,000
Capital Share Remaining	68,000,000
Project Total	190,505,000



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## **Improve Storm Water Quality**

#### Department

Storm Water Utility

#### Account #

4000 35 3034

#### **Project Description**

Provide funds to continue best practices used to reduce storm water related pollutants entering local waterways, rivers, and the Chesapeake Bay. In addition, planned work includes the continuation of the wetlands restoration initiative, led by the Army Corps of Engineers, and a systematic program for dredging of silted-in and obstructed storm water outfalls around the City.

#### **Customers Served**

Residents **☑** Business **☑** City Services **□** 

Educational Community ▼ Tourists/Visitors ▼

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	600,000	600,000	600,000	600,000	600,000	3,000,000
FY 2011 Approved	600,000	600,000	600,000	600,000	600,000	N/A	3,000,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budg	get Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	600,000
Construction	0
Inspections / Permits	0
Total	600,000

Prior Capital Funding	4,200,000
FY 2012 Approved	600,000
Capital Share Remaining	2,400,000
Project Total	7,200,000



## **Improve Storm Water System**

#### Department

Storm Water Utility

#### Account #

4000 35 3035

#### **Customers Served**

Residents 

■ Business 

■ City Services 

■

Educational Community 

Tourists/Visitors

#### **Project Description**

Provide funds to improve storm water facilities including install stand-by power generators at underpass storm water stations in addition to replacement of pumps, controls, electrical systems, valves and piping which are approaching the end of their service life. In addition, installation and replacement of tide flap valves at some City storm water outfalls will be made to reduce tidal flooding during aberrant tide conditions.

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	950,000	950,000	950,000	950,000	950,000	4,750,000
FY 2011 Approved	950,000	950,000	950,000	950,000	950,000	N/A	4,750,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budge	et Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	950,000
Construction	0
Inspections / Permits	0
Total	950,000

Prior Capital Funding	7,350,000
FY 2012 Approved	950,000
Capital Share Remaining	3,800,000
Project Total	12,100,000



Property Address: Citywide

## **Improve Storm Water Waterfront Facilities**

## Department

Storm Water Utility

## Account #

4000 35 3037

#### **Project Description**

Provide funds for non-routine inspections, maintenance, repair, rehabilitation and replacement of deteriorated bulkheads citywide.

#### **Customers Served**

Residents ■ Business ■ City Services □

Educational Community ☐ Tourists/Visitors ☑

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	500,000	500,000	500,000	500,000	500,000	2,500,000
FY 2011 Approved	500,000	500,000	500,000	500,000	500,000	N/A	2,500,000
Operating Budget	N/A	0	0	0	0	0	0

FY 2012 Anticipated Budget	Distribution:
Planning / Design	0
Acquisition / Relocation	0
Site Improvements	500,000
Construction	0
Inspections / Permits	0
Total	500,000

Prior Capital Funding	4,500,000
FY 2012 Approved	500,000
Capital Share Remaining	2,000,000
Project Total	7,000,000



## **Reduce Neighborhood Flooding**

## Department

Storm Water Utility

#### Account #

4000 35 3032

#### **Project Description**

Provide funds for neighborhood flood mitigation programs which address various drainage system improvements, repairs, rehabilitation, cleaning and drainage studies in neighborhoods throughout the City.

#### **Customers Served**

Residents ■ Business ■ City Services ■

Educational Community V Tourists/Visitors V

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	7,250,000
FY 2011 Approved	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	N/A	7,250,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Bud	get Distribution:
Planning / Design	145,000
Acquisition / Relocation	0
Site Improvements	1,305,000
Construction	0
Inspections / Permits	0
Total	1,450,000

Prior Capital Funding	9,450,000
FY 2012 Approved	1,450,000
Capital Share Remaining	5,800,000
Project Total	16,700,000



## **Design & Construct 37th Street Plant**

#### Department

Water Utility

#### Account #

5300 33 3054

#### **Project Description**

Provide funds for necessary modifications to the 37th Street Water Treatment Plant to include a new sludge collection system, sludge pumping station, new filters, diesel generator, and various piping replacements.

#### Customers Served

Residents 

■ Business 

■ City Services 

□

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	0	0	0	5,000,000	0	5,000,000
FY 2011 Approved	22,500,000	0	0	0	0	N/A	22,500,000
Operating Budget Impact	N/A	0	0	0	0	0	0

# FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 0 Inspections / Permits 0

Prior Capital Funding	35,000,000
FY 2012 Approved	0
Capital Share Remaining	5,000,000
Project Total	40,000,000



Property Address: 37th Street

## Implement Security/Vulnerability

#### Department

Water Utility

#### Account #

5300 33 4165

#### **Project Description**

750,000

1,050,000

0

Provide funds for the implementation of security and vulnerability recommendations for the City's water system in light of the world-wide terrorism issues.

#### **Customers Served**

Residents ■ Business □ City Services ■

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	300,000	0	0	0	0	300,000
FY 2011 Approved	0	300,000	0	0	0	N/A	300,000
Operating Budget Impact	N/A	0	0	0	0	0	0

FY 2012 Anticipated Bud	get Distribution:	
Planning / Design	0	
Acquisition / Relocation	0	
Site Improvements	0	Prior Capital Fundin
Construction	300,000	FY 2012 Approved
Inspections / Permits	0	Capital Share Rema
Total	300,000	Project Total



## Rehabilitate Reservoirs System-Wide

## Department

Water Utility

### Account #

N/A

#### **Project Description**

Provide funds for miscellaneous measures need to be performed on the western reservoirs for watershed protection.

#### **Customers Served**

Residents ■ Business □ City Services ■

Educational Community 

Tourists/Visitors

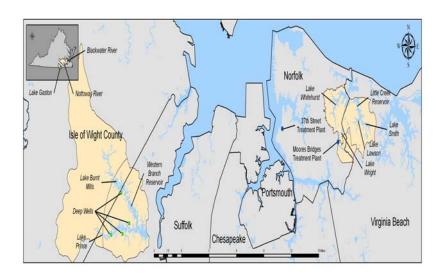
#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	0	150,000	0	0	0	150,000
FY 2011 Approved	0	0	150,000	0	0	N/A	150,000
Operating Budget	N/A	0	0	0	0	0	0

## FY 2012 Anticipated Budget Distribution:

Planning / Design	C
Acquisition / Relocation	C
Site Improvements	C
Construction	C
Inspections / Permits	C
Total	C

Prior Capital Funding	0
FY 2012 Approved	0
Capital Share Remaining	150,000
Project Total	150,000



#### **Remove Trees From Little Creek Dam**

## Department

Water Utility

#### Account #

N/A

#### **Project Description**

Provide funds to remove trees growing on the Little Creek Dam.

#### **Customers Served**

Residents ■ Business □ City Services □

Educational Community ☐ Tourists/Visitors ☑

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	0	200,000	0	0	0	200,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

## FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 0 Inspections / Permits 0 Total 0

Prior Capital Funding	0
FY 2012 Approved	0
Capital Share Remaining	200,000
Project Total	200,000



**Property Address:** 

## **Replace Master Meters**

## Department

Water Utility

#### Account #

5300 33 4169

#### **Project Description**

Provide funds to replace Water Distribution master meters that are no longer being supported by the manufacturer.

#### **Customers Served**

Residents ■ Business ■ City Services □

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	100,000	120,000	0	0	0	220,000
FY 2011 Approved	0	0	0	0	0	N/A	0
Operating Budget Impact	N/A	0	0	0	0	0	0

## FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 100,000 Inspections / Permits 0 Total 100,000

Prior Capital Funding	0
FY 2012 Approved	100,000
Capital Share Remaining	120,000
Project Total	220,000



**Property Address:** 

## Replace Spillway on Lake Taylor Dam

## Department

Water Utility

#### Account #

N/A

#### **Project Description**

Provide funds to remove all of the trees growing on the Lake Taylor Dam.

#### **Customers Served**

Residents ■ Business □ City Services ■

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	0	75,000	0	0	0	75,000
FY 2011 Approved	0	0	75,000	0	0	N/A	75,000
Operating Budget	N/A	0	0	0	0	0	0

## FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 0 Inspections / Permits 0 Total 0

Prior Capital Funding	0
FY 2012 Approved	0
Capital Share Remaining	75,000
Project Total	75,000



Property Address: Lake Taylor

## Replace or Rehabilitate Water Pipelines

#### Department

Water Utility

#### Account #

5300 33 3057

#### **Project Description**

Provide funds for the continued replacement of severely deteriorated sections of a raw water transmission main which has reached the end of its useful life. In addition, upgrades will be made to areas of the distribution system which have fallen into disrepair due to age or heavy usage.

#### Customers Served

Residents ■ Business □ City Services ■

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	18,200,000	18,200,000	18,200,000	18,200,000	18,200,000	91,000,000
FY 2011 Approved	18,200,000	18,200,000	18,200,000	18,200,000	18,200,000	N/A	91,000,000
Operating Budget Impact	N/A	0	0	0	0	0	0

## FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 18,200,000 Construction 0 Inspections / Permits 0 Total 18,200,000

Prior Capital Funding	61,486,000
FY 2012 Approved	18,200,000
Capital Share Remaining	72,800,000
Project Total	152,486,000



## **Upgrade Moores Bridges Water Treatment Plant**

#### Department

Water Utility

#### Account #

5300 33 4115

#### **Project Description**

Provide funds for a required upgrade to the Moores Bridges Water Treatment Plant to provide more effective treatment of the sludge generated during the water purification process.

#### **Customers Served**

Residents ■ Business □ City Services ■

Educational Community 

Tourists/Visitors

#### **Financial Summary**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	TOTAL
FY 2012 Approved	N/A	5,500,000	0	1,500,000	0	0	7,000,000
FY 2011 Approved	0	5,500,000	0	0	0	N/A	5,500,000
Operating Budget Impact	N/A	0	0	0	0	0	0

## FY 2012 Anticipated Budget Distribution: Planning / Design 0 Acquisition / Relocation 0 Site Improvements 0 Construction 5,500,000 Inspections / Permits 0 Total 5,500,000

Prior Capital Funding	10,750,000
FY 2012 Approved	5,500,000
Capital Share Remaining	1,500,000
Project Total	17,750,000



Property Address: 6040 Water Works Road