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Integrity Matters

TRANSFORM



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Some Data to Consider

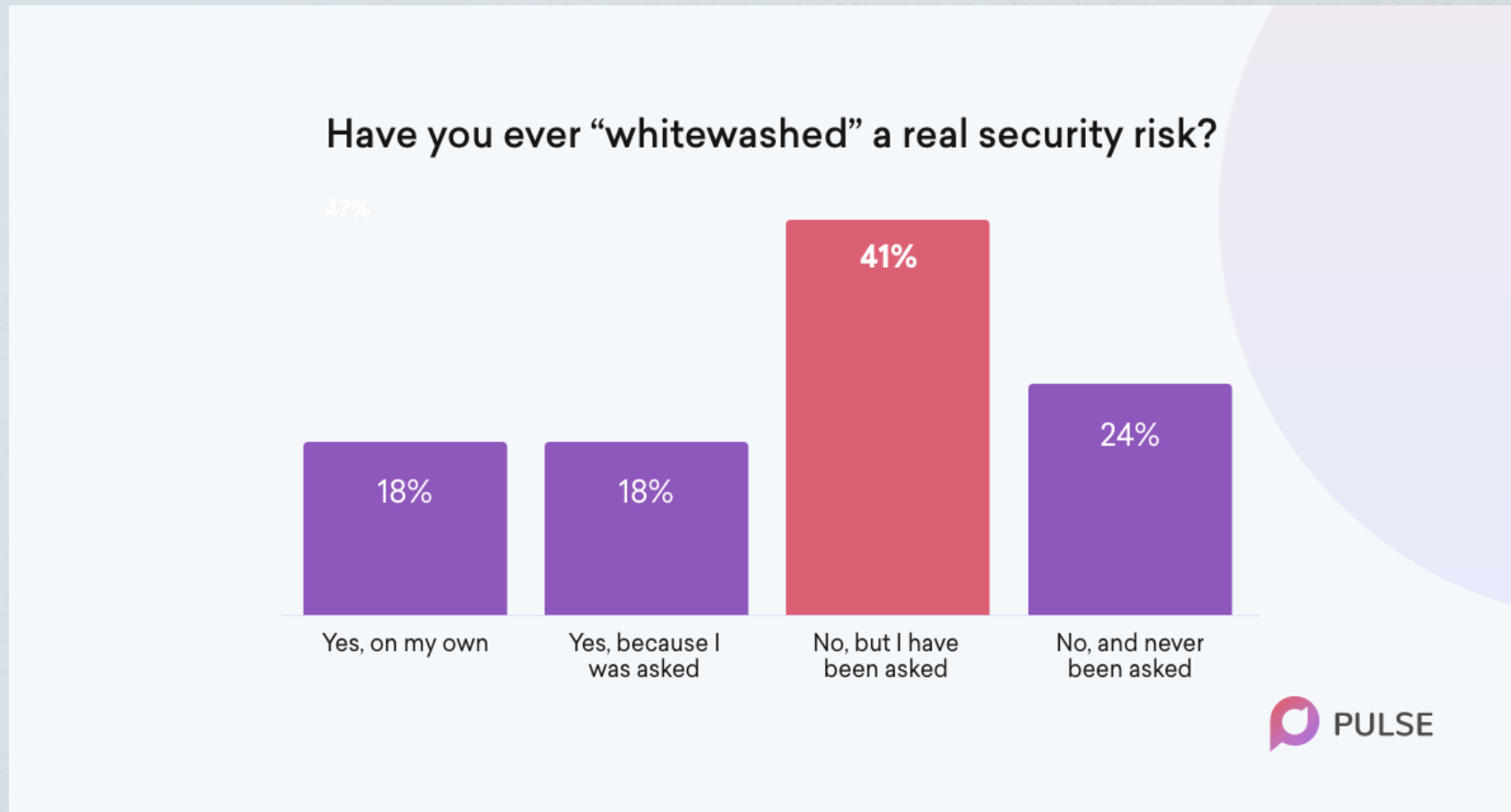
61% of corporate directors would compromise on information security for the sake of a business objective

Dec 2019 – National Association of Corp Directors (NACD)

84% of business leaders were confident in their information security posture, but only 31% of security staff surveyed had confidence

Oct 2020 - ISACA

Oct 2020 – over 100 survey responses



76% of us have felt some sort of pressure, either self-imposed or initiated by others, to under-report the reality of a security risk

Key Take Aways

- Facts are our friend in these moments. We need to “talk to our tribe” so we can calibrate with trusted peers inside and outside our organizations to gain additional perspectives.
- Ethical decision making is a requirement of leadership, a deliberate commitment. It is supposed to feel uncomfortable and if it does not then you are not doing it the right way.
- Ethical decision making requires us to have the humility to recognize we are all vulnerable to dilemmas and we all suffer from blind spots that can impact our true understanding of risk.
- Create a protocol to follow when we must walk up the management chain (including to the board of directors), to address risk issues. We need to leverage our own codes of ethics and our broader organizational DNA to navigate what is right and wrong.

One last thing ..

- Be ready to walk away, putting our badge on the table if necessary, knowing you did all you could do.
- Such action, while unfortunate, has been taken by many of us.
- Juan, Pamela, Jerry, and I can assure you will always end up in a better place with your integrity and the integrity of the CISO/CSO role intact when you do the right thing.