#### RS/Conference2020

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HUMAN ELEMENT



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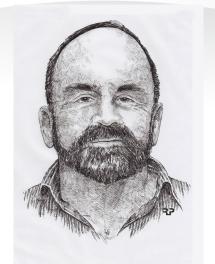
### You'll Be Shocked When You See These 10 Tips from Former Industry Analysts!

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- NSA, US Secret Service
- GTE
- IDC
- Trusted Information Systems
- Entrust
- Gartner
- SANS



- Military Counter-Int, C&A
- Dept of Communications
- Consulting
- Product Companies
- AMS
- Gartner
- Trend Micro



#### **Cybersecurity Industry Analyst Landscape**

- SOC (Useful) Analysts
- Financial Analysts
- Industry Analysts the focus here today
  - Forrester/Gartner/IDC
  - Any other meaningful: one man shops, boutiques
- We are focusing on enterprise use of analyst, not vendor use





## 1. Use Them For What They Are Good For, Not What They Are Good At







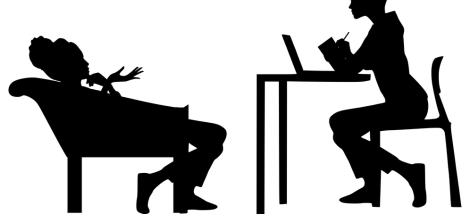
## 2. Choose Analysts the Way You Choose Movie/Restaurant Reviewers





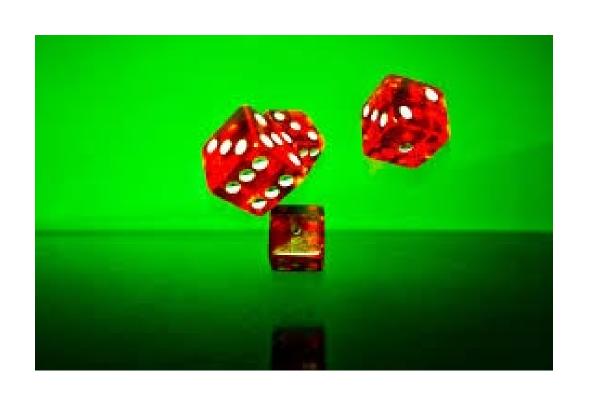
#### 3. Analysis vs Validation vs Advice







## 4. Predictions: Should, Could or Will Happen? Crazy Sh\$t?



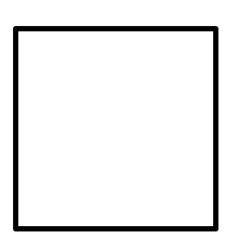


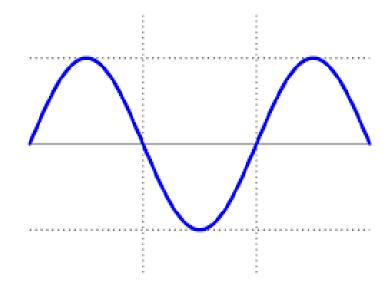
### 5. Surveys: Big N, Little N, How Funded/Bias





#### 6. Buying Stuff: Magical Squares & Forest of Waves







#### 7. When An Analyst Leaves to Join A Vendor





### 8. If You have INQUIRY Rights, Use 'Em





#### 9. Document & Contract Review Services





### 10. Avoiding Clickbait and Made Up Stuff





#### 11. Last Advice...

If they don't cover your market

If you don't use but your boss does



#### Summary

#### **ENTERPRISES**

- Make confirmation bias your last resort
- Use inquiries, ask for analyst by name
- "What has worked for others like me?"
- Much is useful, nothing is magic or tsunami-ish

#### **VENDORS**

- ☐ Build great products, incent users to rate you with analysts
- ☐ Ask how many user inquires per week the analyst does.
- ☐ "Do you think users need this feature/enhancement"
- ☐ Vendor briefings are free don't waste their time, though.



# Key Take-ways to Apply When You Get Back to Work – Enterprise Users

- If your company has an analyst service, find out how to use it –
  especially the inquiry and contract review services.
- What area could knowledge of what has worked for others help you?
- Are you looking for analysis, validation or advice?
- Pick the right analyst.
- Look for freebies nearing contract renewal.



## Key Take-ways to Apply When You Get Back to Work - Vendors

- Any position in a market document is better than not appearing at all.
- A good vendor briefing is free and more effective than expensive "capture the analyst for a day" sessions.
- Use the analyst firms mostly to learn what they are hearing, not what they think.
- Pick the right analyst.
- Moderated user input sessions are hugely valuable.

