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TRANSFORM

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Cutting Through: Getting Real Answers on Supply Chain Security Policy



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Our Goals:

- Outline the state of the ICT supply chain security challenge for the United States
- Diagnose its strengths and weaknesses
- Recommend specific actions and responses applicable to various industries



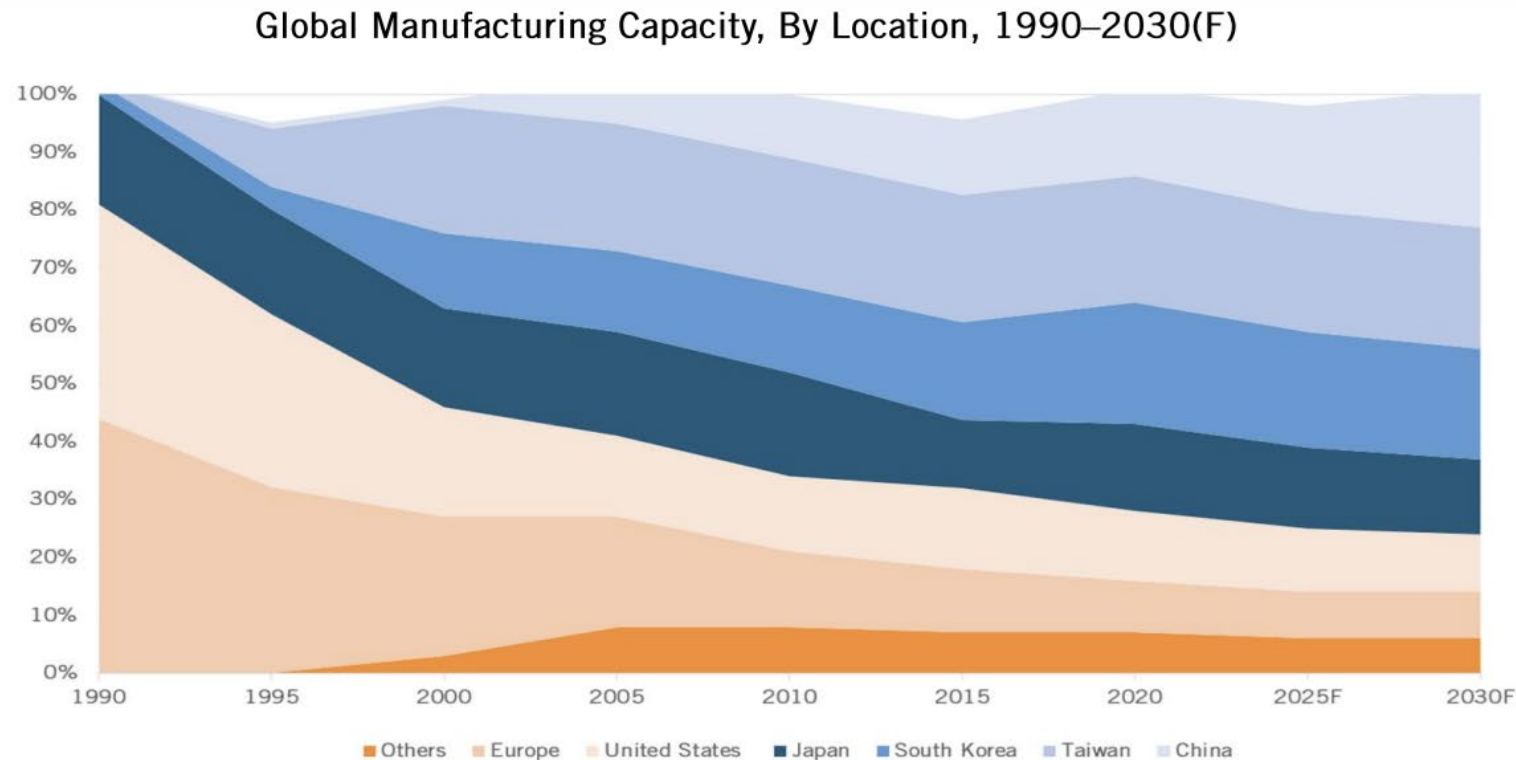
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The State of the ICT Supply Chain Security Challenge



An Example: Semiconductors

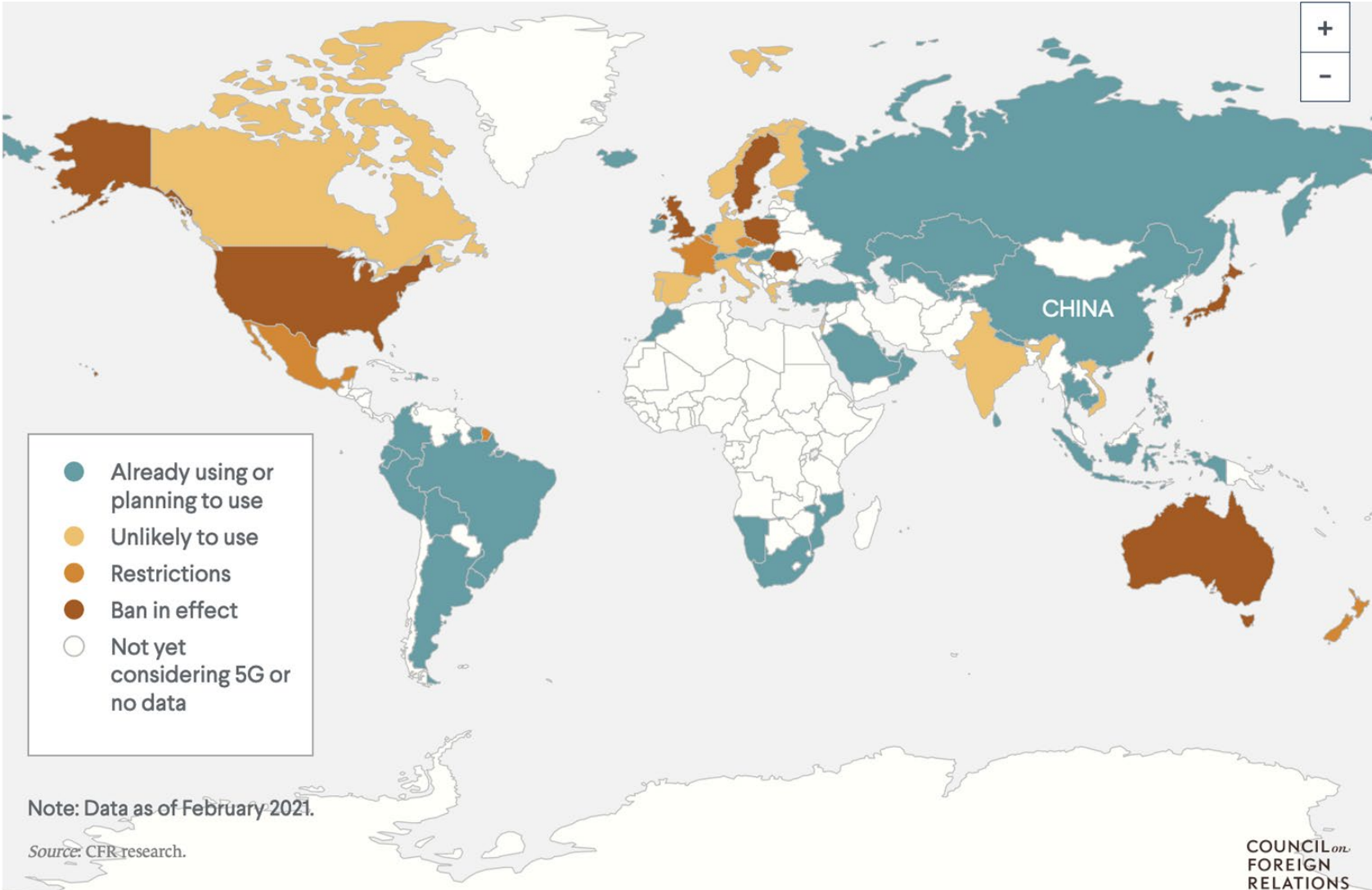
Country Share of Global Semiconductor Manufacturing



Source: BCG and SIA, "Government Incentives and U.S. Competitiveness in Semiconductor Manufacturing"



Another Example: Huawei / 5G



What Are the Key Challenges

- What should a national ICT supply chain security strategy look like?
 - What should it call for, and how can it be implemented successfully across the government and private industry?
 - Should it include a call for an industrial strategy?
- Does industrial strategy actually work—especially past the R&D phase?
 - What should the government steer toward and away from when crafting an effective innovation policy?
 - Where does the United States still have a competitive technological advantage—and where does it not?
- What are the challenges involved in collaborating with allies?
 - What can the United States do with allies, and where does it need to go it alone?
 - Is the United States just paying lip service to allies by claiming we want to work together while pushing for reshoring and “Made in America”?



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Recommendations and Application



What's Next?

- Recommendations for U.S. government policymakers
- Recommendations for U.S. industry leaders
- Recommendations for foreign government and industry partners

