

RSAConference2016

San Francisco | February 29 – March 4 | Moscone Center

SESSION ID: AIR-T11

Building a World-Class Proactive Integrated Security & Network Operations Center SNOC



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Protect

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We Did it!



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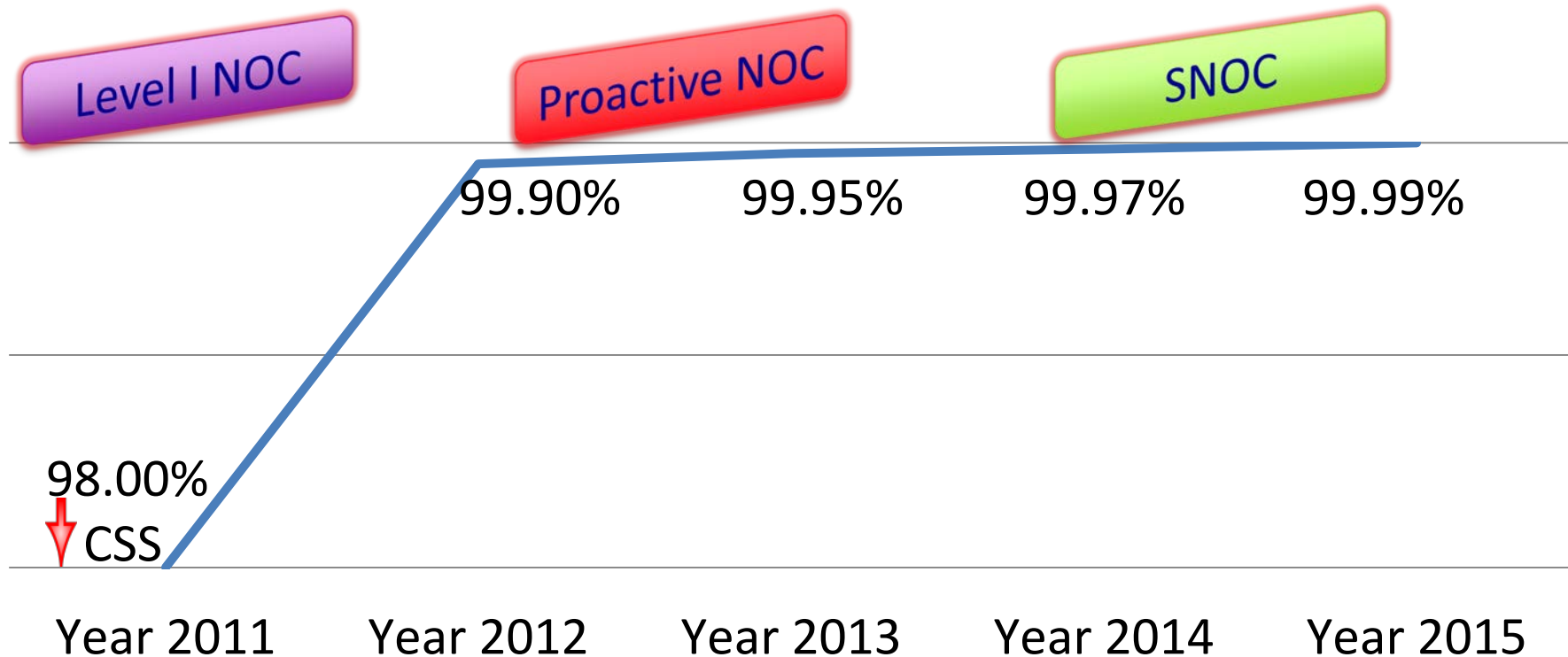


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SNOC Impact on Uptime & CSS



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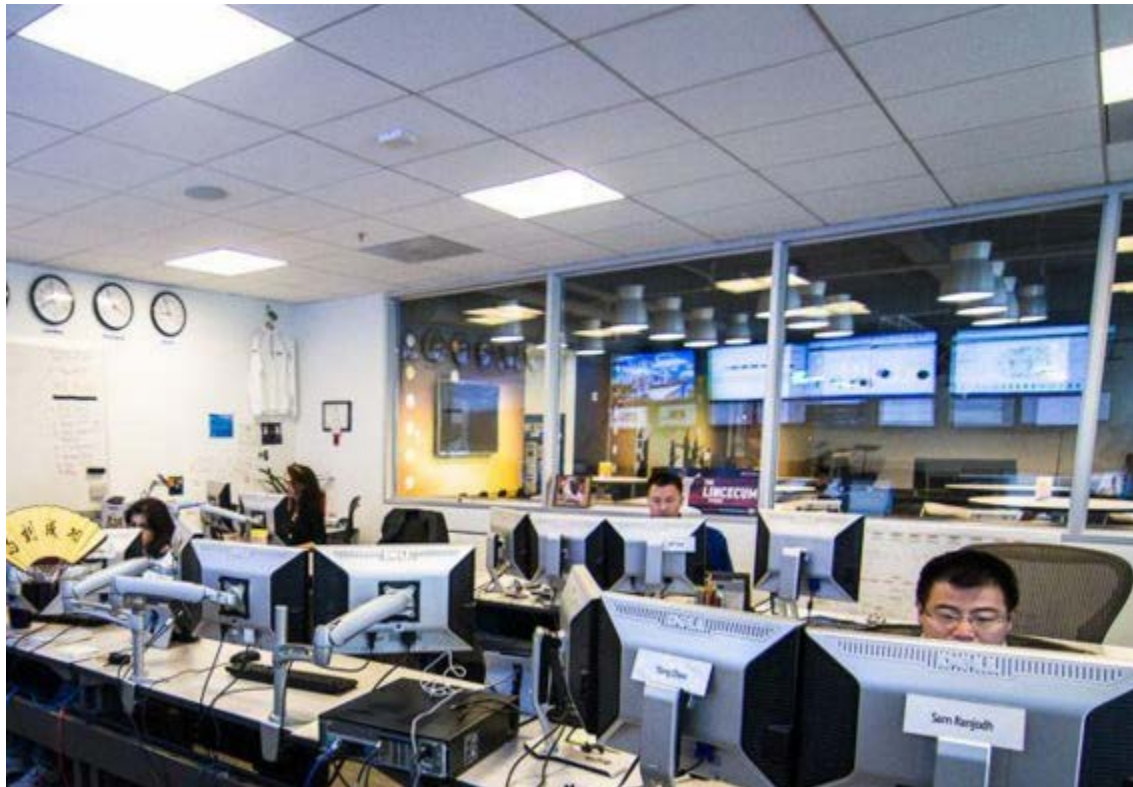
* CSS: Customer Satisfaction Score

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How...



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Typical NOC & SOC Challenges



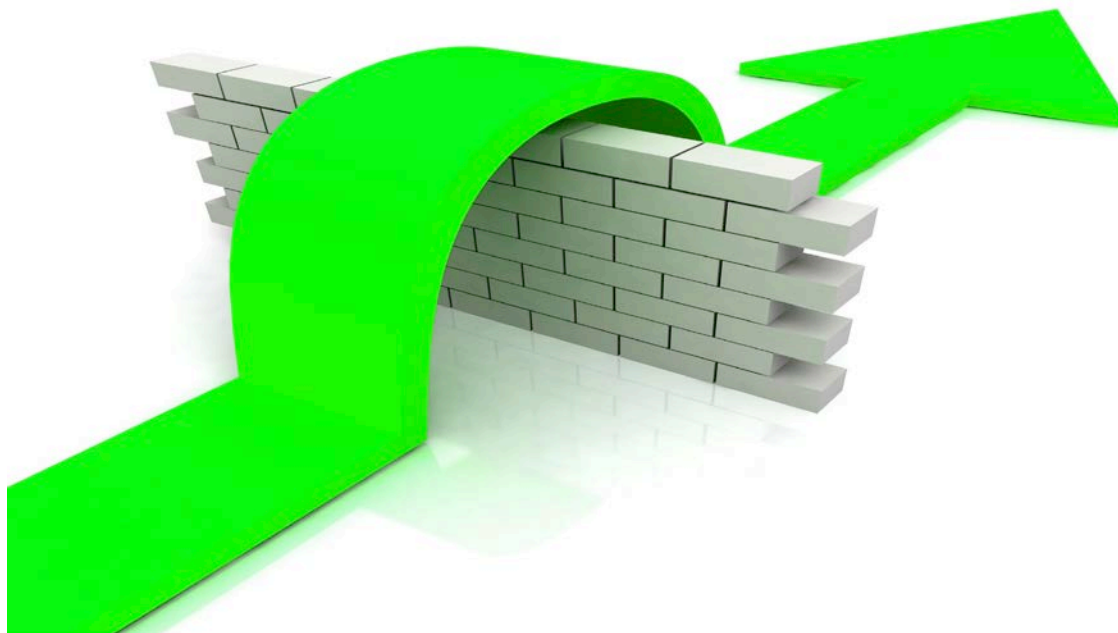
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How We Overcame the Challenges



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Break the Rules

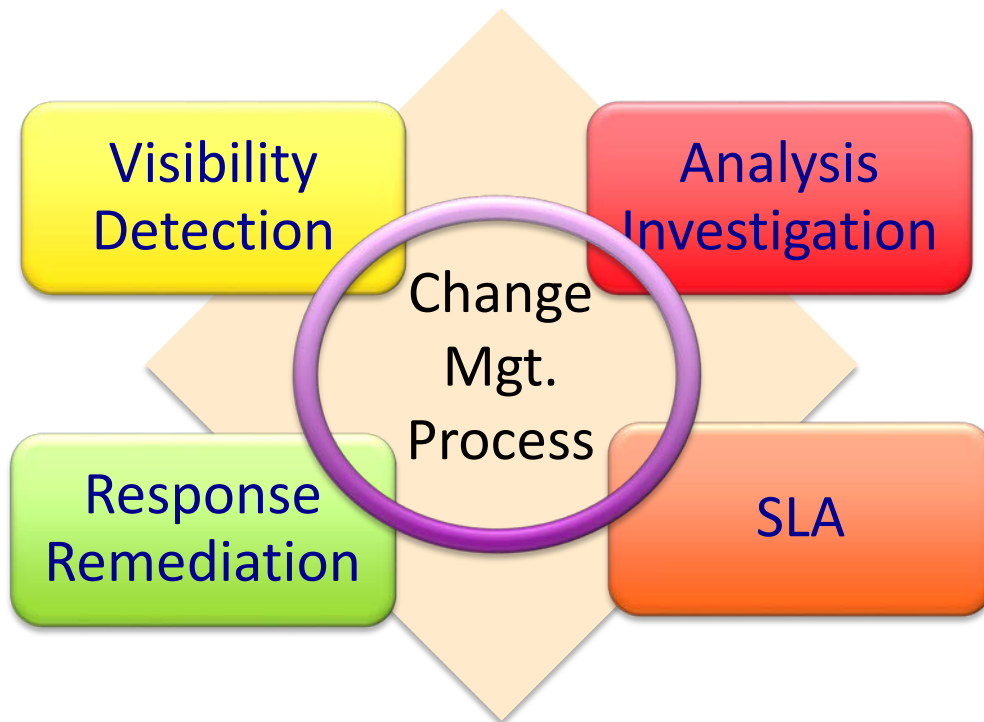
Say “NO” to Traditional Tiered Model



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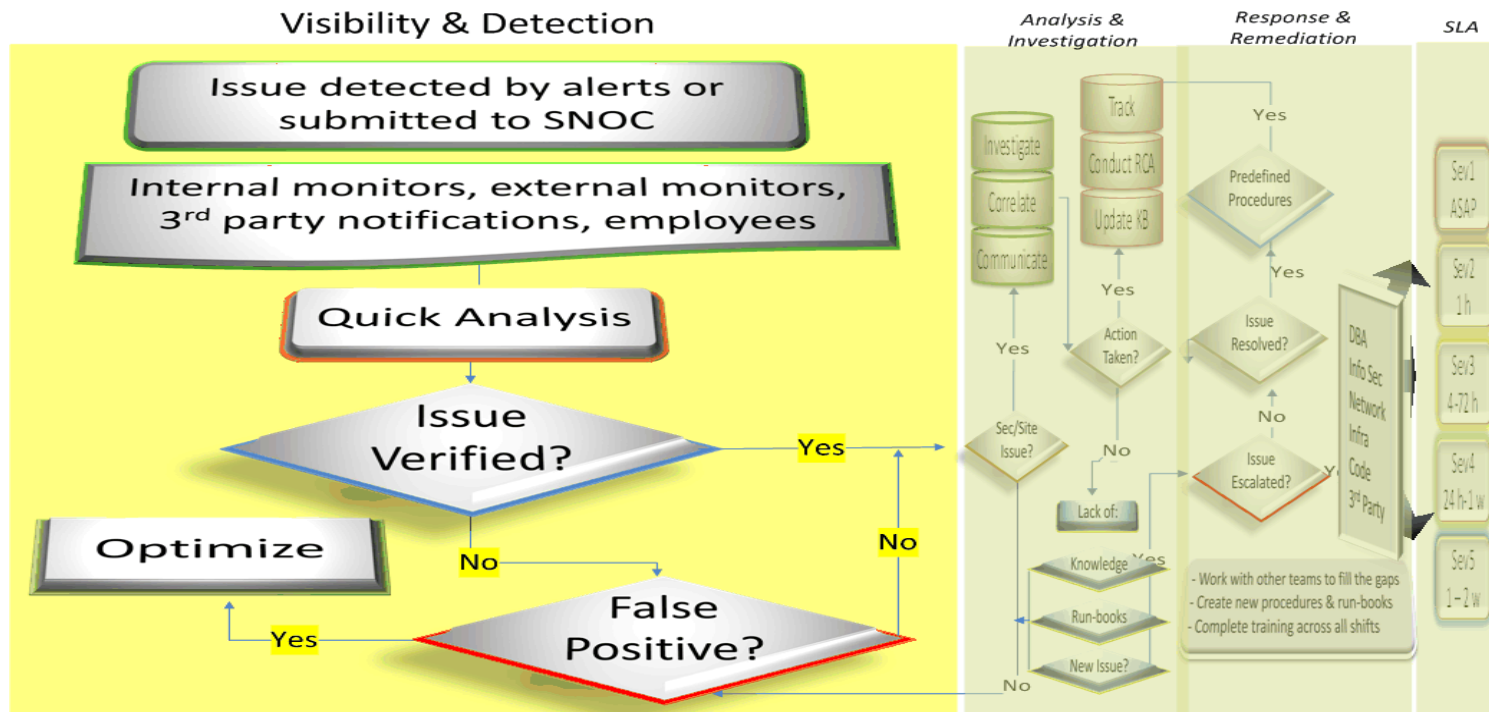
SNOC IRP (Incident Response Process)



IRP – Step 1



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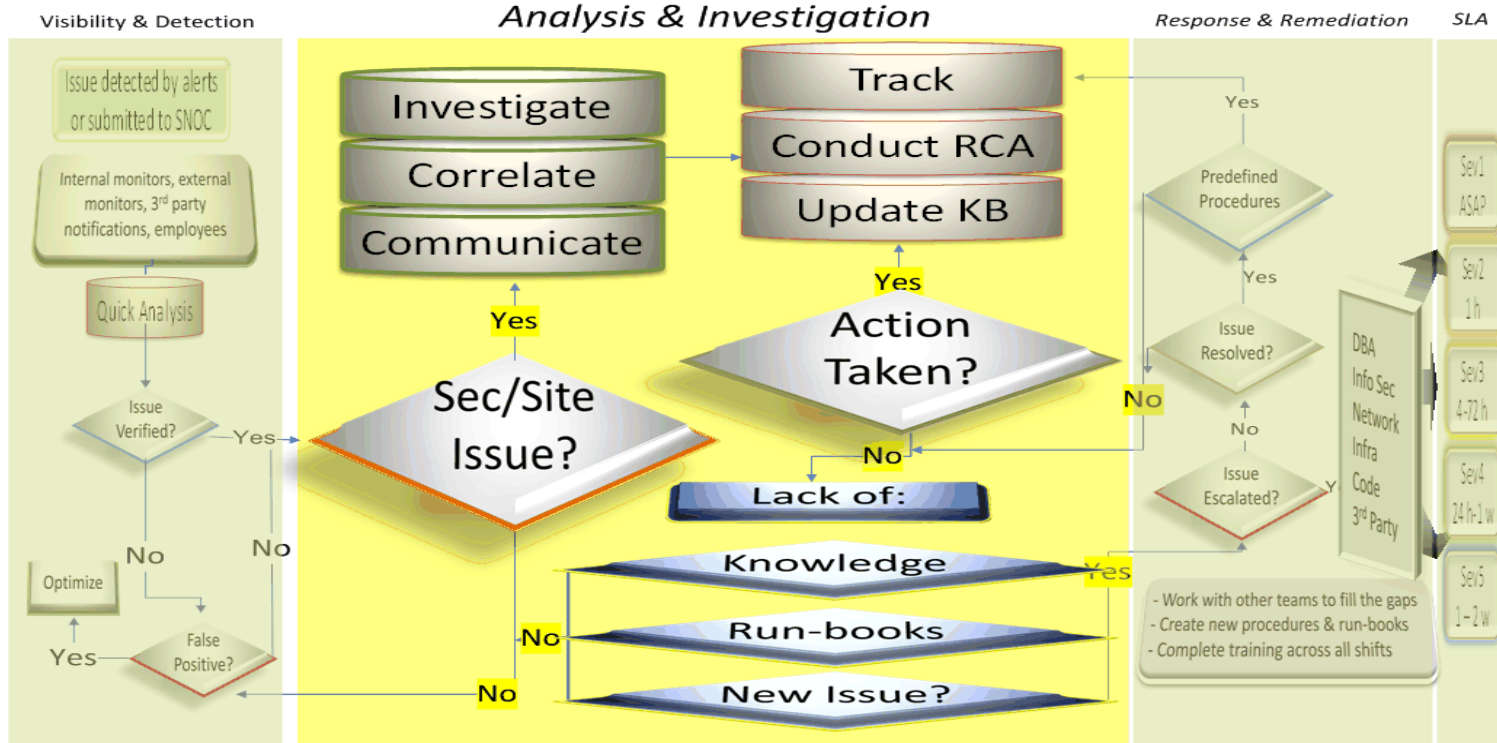


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IRP – Step 2



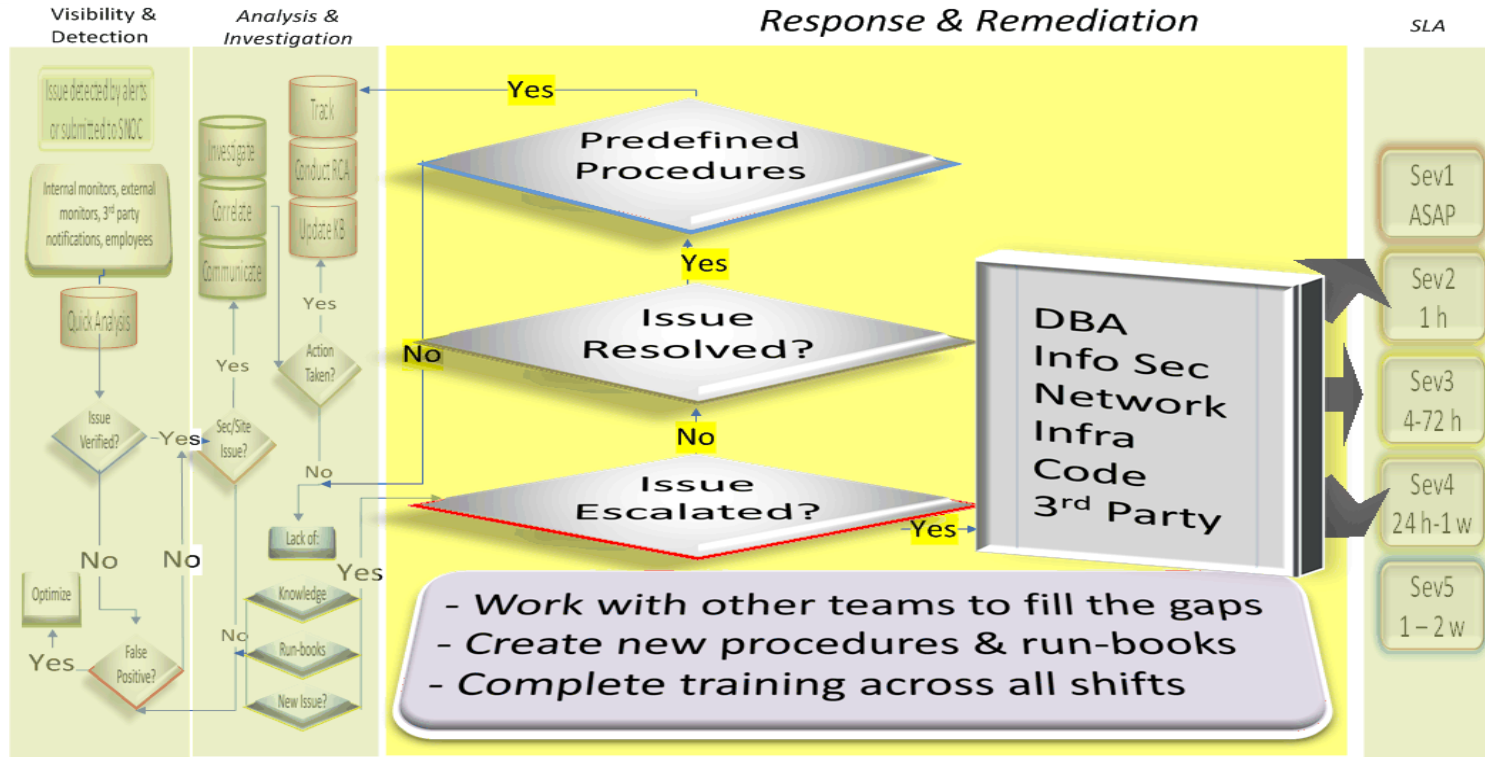
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IRP – Step 3

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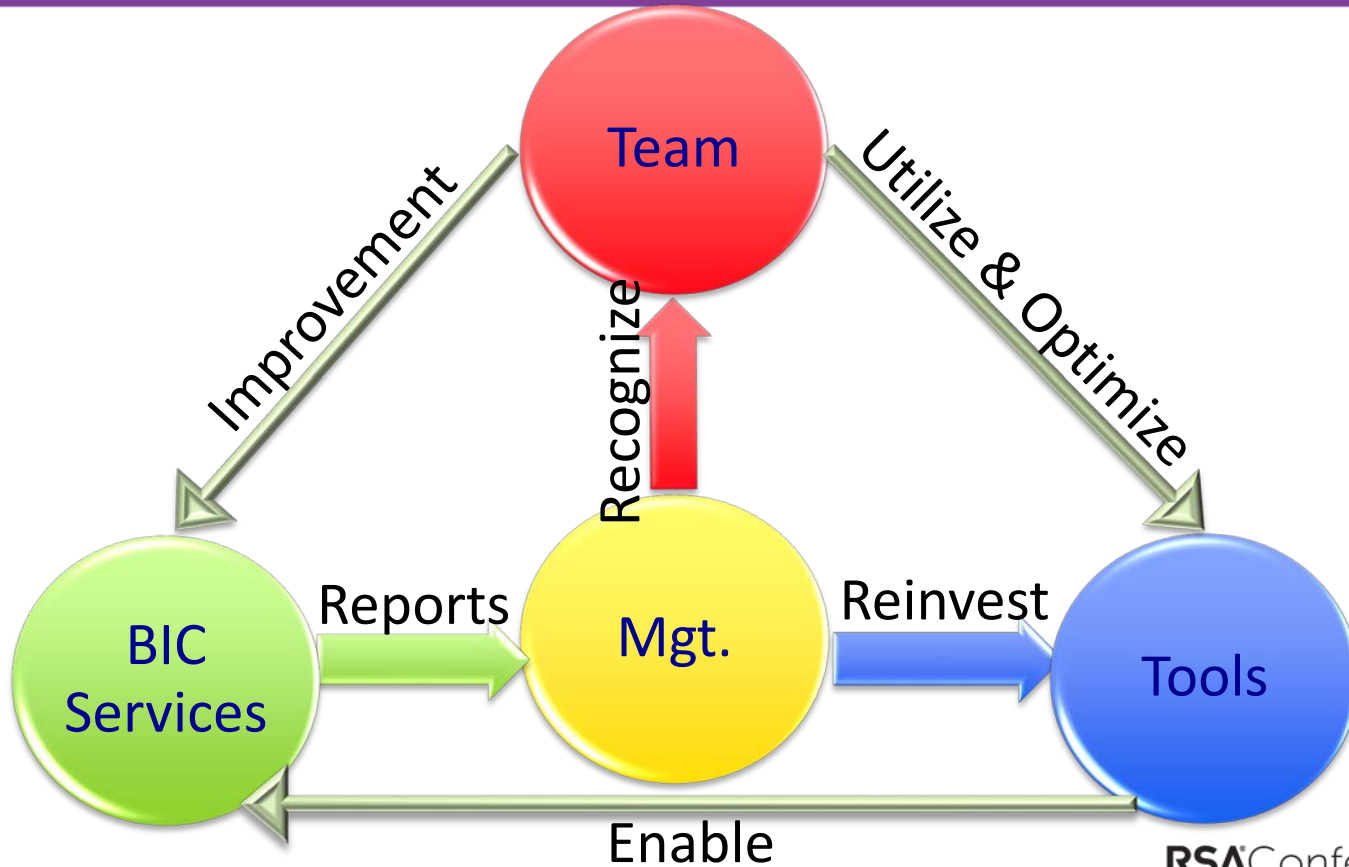


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Proactive Integrated SNOC Framework



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Building a Winning Team

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Detailed SNOC Framework – Team



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Stage 1

- Quick impact - utilize the existing structure

Stage 2

- Optimize & emphasize on quality

Stage 3

- Identify & hire talent

Stage 4

- Empower the team & remove the tiers

Stage 5

- Team development life cycle - TDLC



Stage 1 – Quick Impact (2 mo.)



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Stage 2 – Optimize & Emphasize on Quality



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Stage 3 – Identify & Hire Talent



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Round out the team puzzle



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Stage 4 – Empower the Team



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Stage 5 - Team Development Life Cycle - TDLC



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Detailed SNOOC Framework – Tools



Stage 1

- Utilize

Stage 2

- Optimize

Stage 3

- Automate

Finding the Right Tools



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SNOC Framework – BIC Services



Our Formula

BIC Services = Business Objectives =
Customer Satisfaction Score (CSS) + Revenue (\$) + Team Defined Goals (*APS)
APS = Availability + Performance + Security

Quick results without initial Mgt support = Team + Existing Tools + Reports



SNOC Framework – Management



Our Formula

Increased demonstrated value = increased Mgt support (IMS)

IMS = Recognition + Reinvestment





TEAM & Right Architecture

Team Characteristics



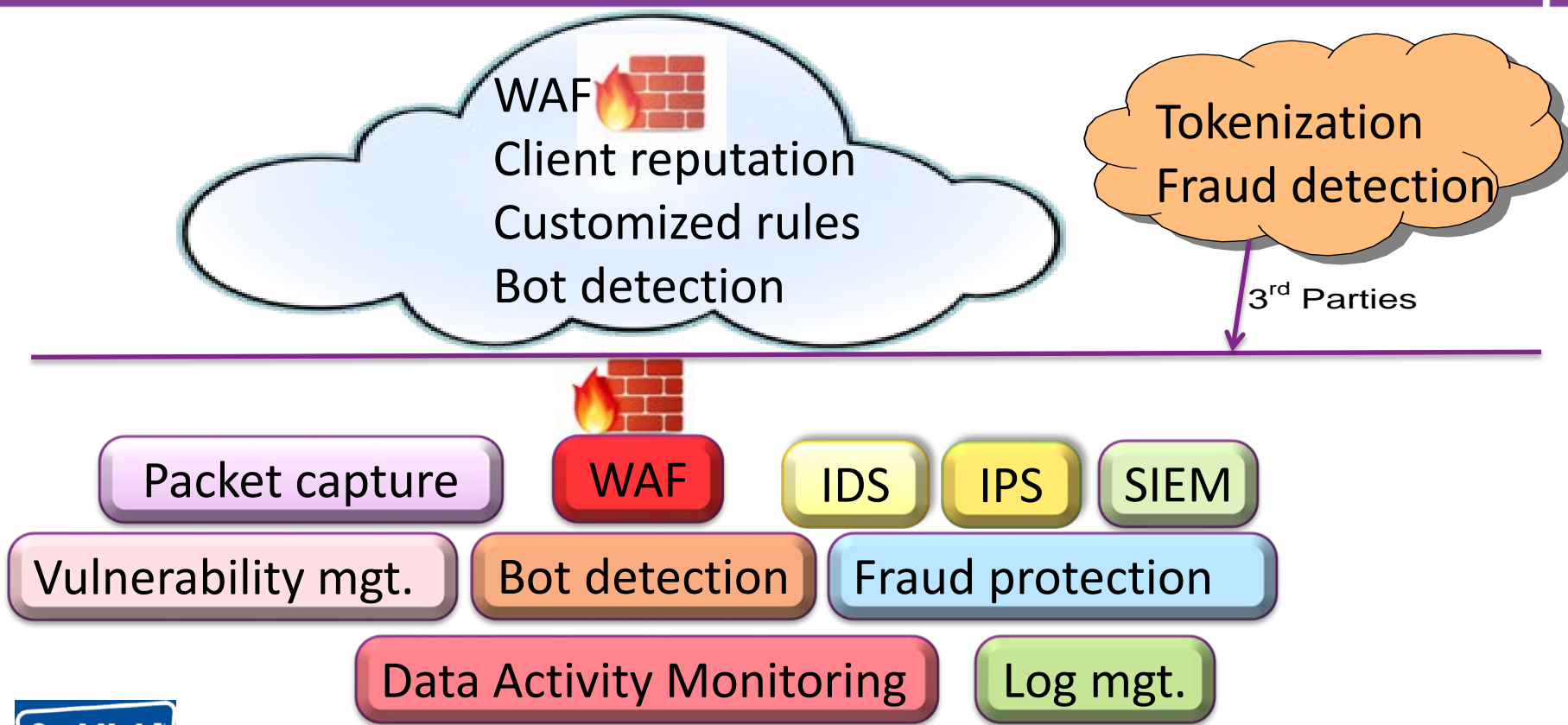
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Right Architecture - Security Layers



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Use Case – Reducing ATOs



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SNOC Benefits & Future Challenges



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- If you are in the process of building a SOC, and you have an existing NOC, utilize your existing NOC team and transition them to become SNOC.
- Recognize similar functions between NOC & SOC and combine them.
- Before obtaining Mgt. commitment, focus on your team as the core component to build successful SNOC.



- When you add new members, focus on character and culture fit. Try to round out the team puzzle.
- Do not pay for expertise; grow your own (entry level but highly motivated and trainable).
- Lead from the front
- Build alliances with other teams across all departments & learn from their key players.



- Understand your business goals, traffic and users.
- Filter your traffic at the edge and protect at all layers.
- Shield your data center - If your business does B2C then any cloud services who host businesses can be blocked. If your clients are within a specific geographic area, then block all other countries/areas that you do not do business with.
- To reduce ATOs & attacks, create WAF rules based on your traffic & customers' behavior.

Apply – Cont.



- Utilize & optimize your and other teams' existing tools.
- If no tools are available, then automate processes using scripts written by one of your own or another team's members.
- Tune out false positive alerts and train the team to tune and modify the thresholds.
- Check if the NOC has tools that are applicable for SOC usage.
Example: If the NOC is using a network performance monitoring tools, check to see if the tools can perform full packet capture.



Let's work together



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