

Business Oriented Proactive Monitoring at Capital One

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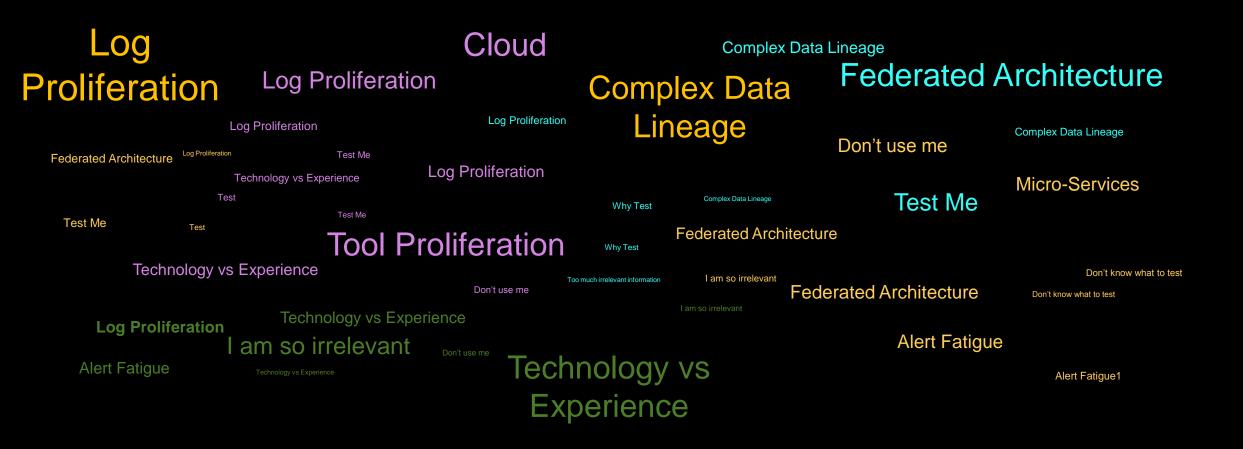
Who We Are

Suman OjhaSr. Data EngineerCapital One

Geethanjali GopalDirector of Software EngineeringCapital One

Ensuring High Reliability of Identity Services is critical to our business

Technology advancement brings new challenges





Business-Oriented approach focuses on delivering value early and often

MVP1	MVP2	Continuous improvement
		Business Payments Processed, Accounts Opened, Sales Completed
		Service API Endpoints, End User
		Application Container Threads, Heap, Connection Pools, JMS Queues
		Machine CPU, Memory, Disk, Network Interface,
		Infrastructure VPC, ELB, S3, CloudFront

Unified drillable dashboards, actionable metrics, high-fidelity alerts

Methodical approach to monitoring using Gartner use case management framework

Ref: Gartner use case management framework

- Identify use cases
- Prioritize use cases (log inventory, tool inventory)
- Implement use cases
- Review use cases -> Optimize or Retire

Treat use cases that are not actionable as defects

Use Case Template

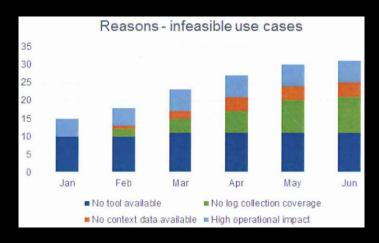
Ref: Gartner use case management framework

Use Case Design Template - Example				
Use Case Name	PCI DSS Data accessed from outside the Cardholder Data Environment (CDE)			
Use Case Description	Database of payment data is accessed by hosts external to the Cardholder Data Environment			
Use Case Driver	PCI DSS Compliance			
Required Data	Payment data database access logs			
Required Context Data	Information about CDE IP ranges, whitelists related to DBA activity (jump servers)			
Time View	Real-time alerts			
Candidate Tool for Implementation	SIEM			
Processes Affected	SOC playbook, DBA activities			
Teams Affected	SOC, DBAs			

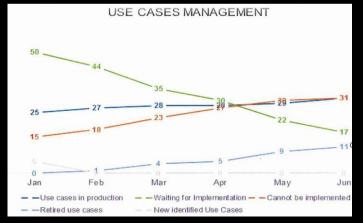
- Log Inventory
- Tool Inventory

Understand and improve monitoring by actively managing monitoring use cases

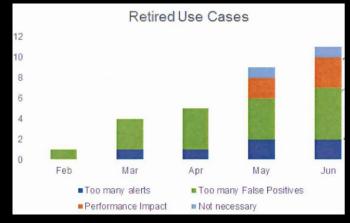
Reason infeasible use cases and fix critical issues



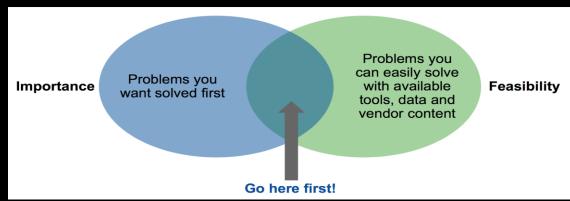
Actively manage security monitoring use cases



Actively retire use cases and manage them as defects



- Develop use cases
- Conduct feasibility exercise
- Implement/optimize/update

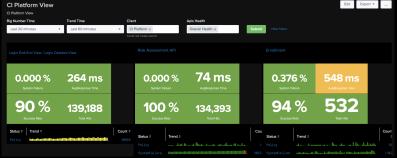


Ref: Gartner use case management framework



Business oriented approach with end to end drillable view

Are my business features meeting SLAs?



18,710

4,244

25,911

Business metric view

API view of a business feature

16,386

25,909

2,324

Deep Dive into one business feature



Is my API healthy – one page view of business health of an API



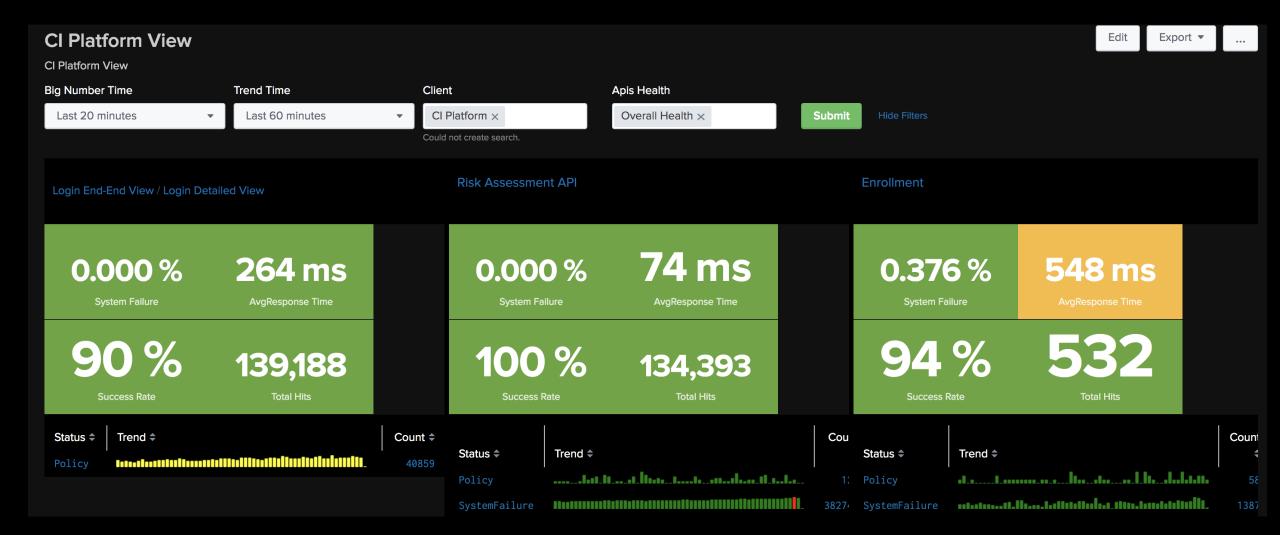
Is my stack Healthy - One Page view of environment health of the entire stack



Deep Dive into one service

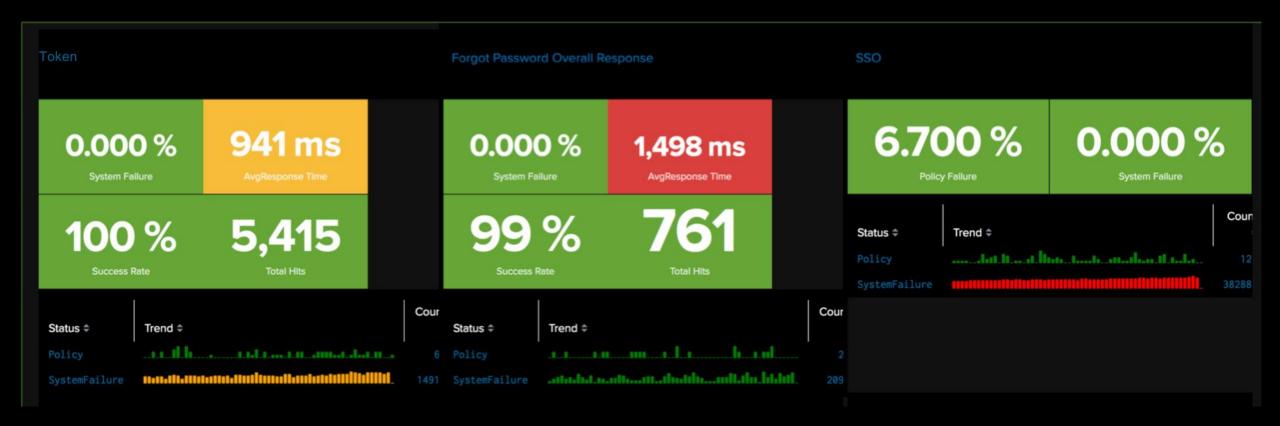


Bird's-eye view of end to end business performance of all business features



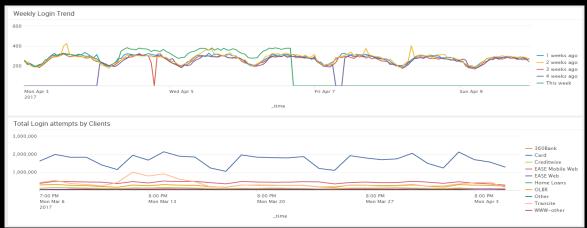


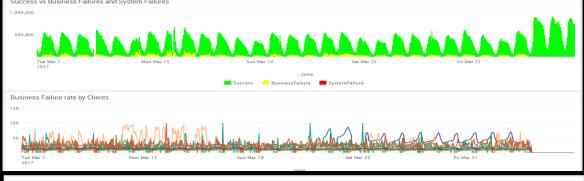
Bird's-eye view of end-to-end business performance (contd.)



Drill-down view of business performance of one business feature

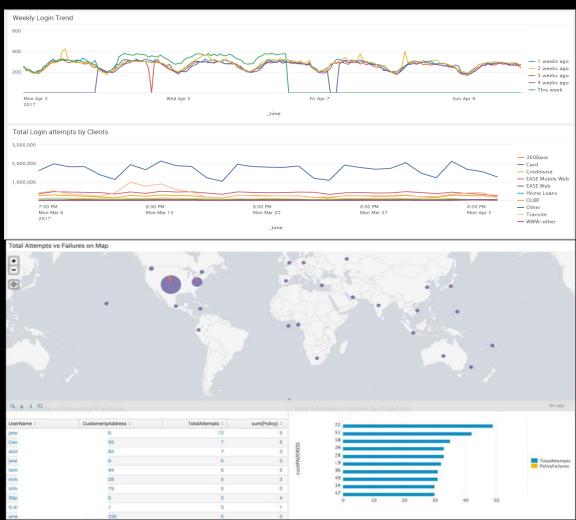
Business Performance View



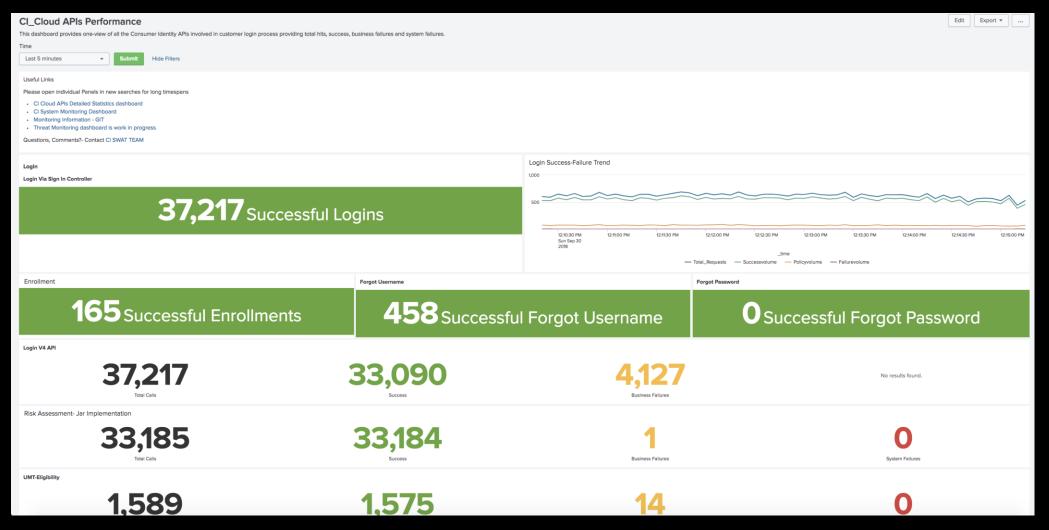




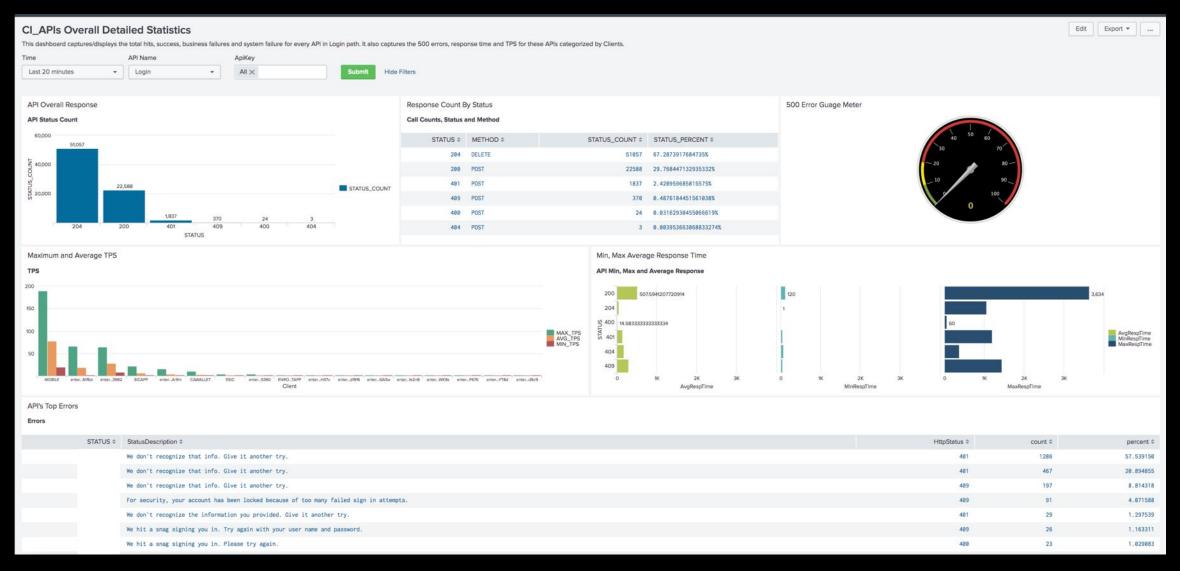
Geo View



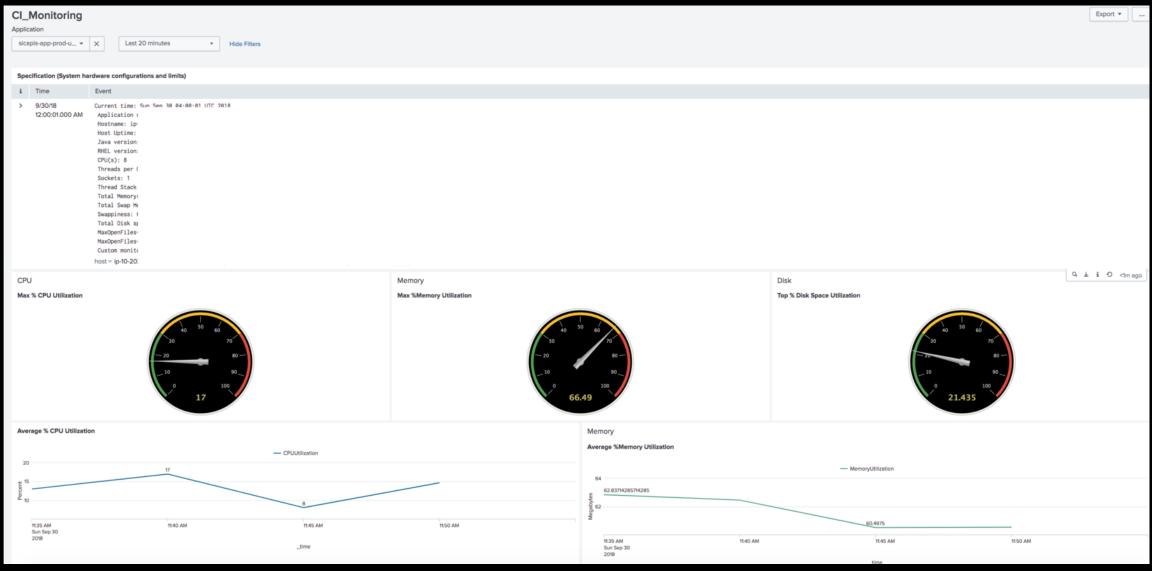
Central API view of all services that make up a business feature



Detailed view of API performance – standardized view



Systems view of an entire stack that hosts a service



Systems view contd.



Decisioning actions can be automated on High Fidelity Alerts

- Learn the threshold with data
- Review the pattern for similar datasets over a period of time
 - Comparison over 90 days time period and remove outliers
- Follow multi-prong approach to automate decisioning/action
 - No. of prongs based on business needs

Hard Code Threshold

login trend changes through out the day so hard coding did not work

Previous Day Comparison

Trend changes through out the week so comparison with previous day did not work

Comparison over 90 days time period and remove outliers

Average(count over last 15m) > 1.2(95th percentile (data set of 15m averages for identical daily time block (prior 90 days)))

Key Takeaways

- Make your system observable starting with selected metrics
- Succeed by applying a business oriented approach to monitoring
 - Deliver value early and often
 - Avoid tools/infra rabbit holes
 - Create standards/spec
- You don't have to break the bank to build next generation monitoring
 - Maximize usage of existing tools/data
 - Build unified, drillable dashboards with actionable metrics
 - Create high fidelity alerts
- Bake monitoring use cases into feature delivery
 - Use Gartner framework