

# **RSA**Conference2016

San Francisco | February 29 – March 4 | Moscone Center

SESSION ID: STR-T11

## **Customer Centric Security and Architecture—a CISO/CTO Study**



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Connect **to**  
Protect

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# INTRODUCTION



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# GROUND RULES FOR TODAY



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Aussies have weird accents



3

Audience participation  
mandatory



RSA Conference 2016



# OUR STORY SO FAR

We have been  
changing for  
200 years and  
always delivering.

And always  
motivated  
to help people,  
customers  
and community  
deliver a better  
future.

Everyone,  
Everywhere,  
Everyday.

1809

2015

...and always  
delivering



# THE WORLD IS CHANGING AROUND US



*Change is  
not new*



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*The pace of  
change is*



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*and power has shifted  
to consumers*

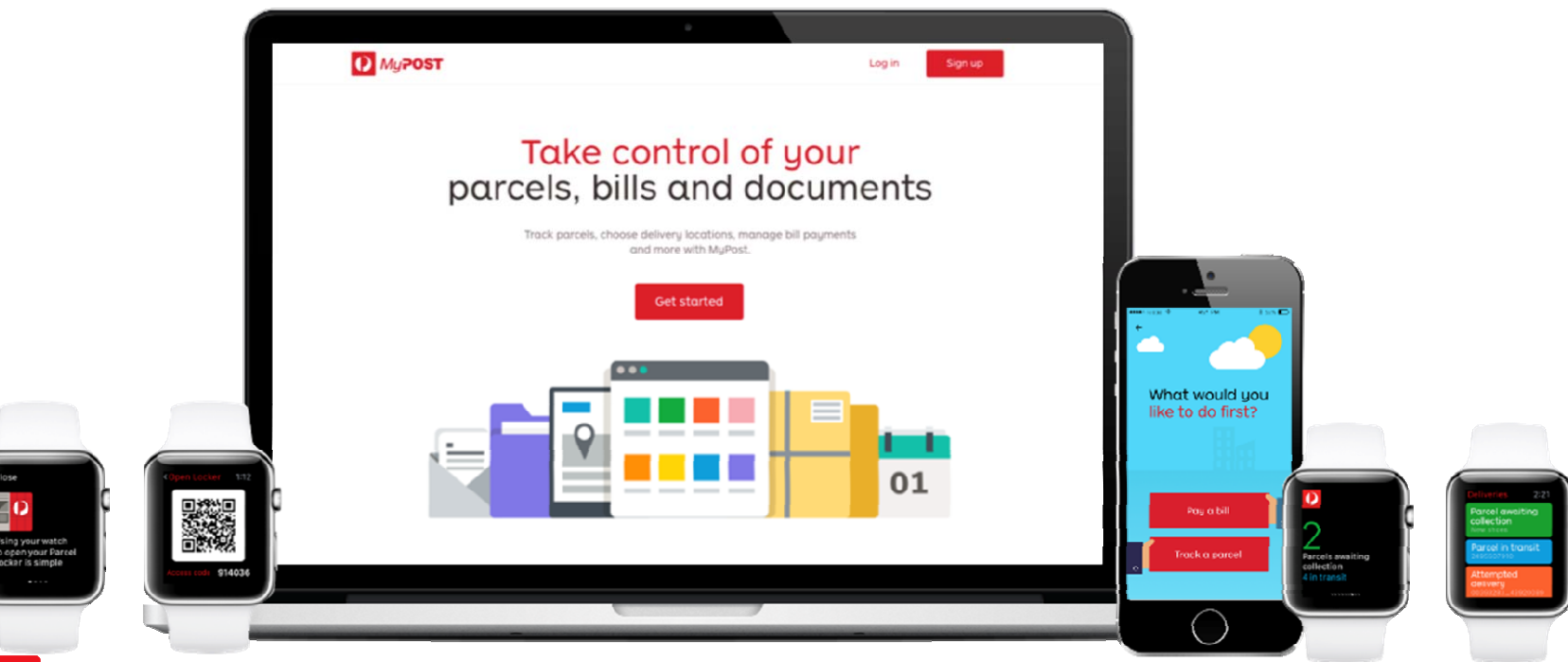


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EMOTION



# AUSTRALIA POST HAS CHANGED TOO



WHEN CISOS & CTOS DON'T THINK "CUSTOMER"...



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“Someone calling themselves a customer says they want something called service.”

# CUSTOMERS CAN FALL THROUGH THE CRACKS



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How many  
forms must I  
fill out?

Why is it so  
complex to  
get this job  
done?

Everybody  
else makes it  
simple, why  
can't you?



ARCHITECTS ARE STARTING TO CATCH ON...



*“Ten years ago, few EA leaders mentioned their external customers or customer experience...”*

*Today, they consider customer experience an important element of design.”*

Source: Corporate Executive Board: “Is Customer Experience EA’s Responsibility?”

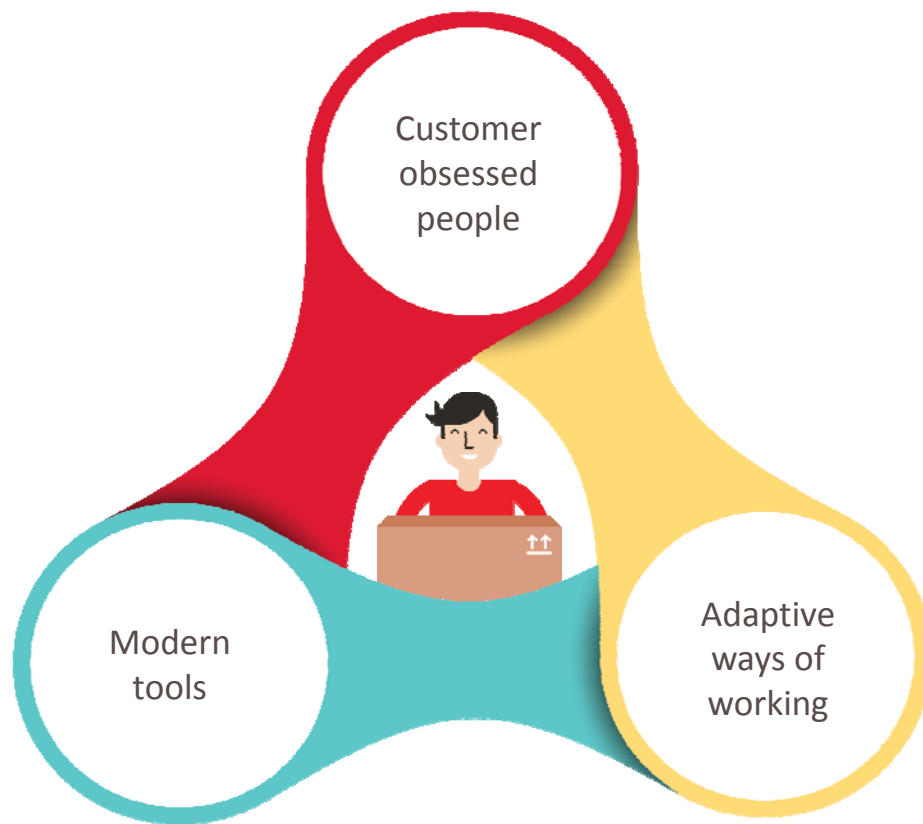
## WITH SECURITY FOLLOWING SUIT



*“Companies must engage with their customers to understand their security and privacy expectations and treat security controls as critical selling features - building trust and improving customer loyalty.”*

Source: Forrester: “Security Needs To Accelerate Into The Age Of The Customer Or Risk Marginalization” and “CISOs Need To Add Customer Obsession To Their Job Description”

# THREE PILLARS OF CUSTOMER CENTRICITY







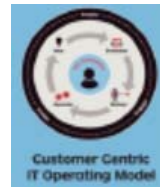
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## Customer obsessed people

Everyone



Everything



Every time





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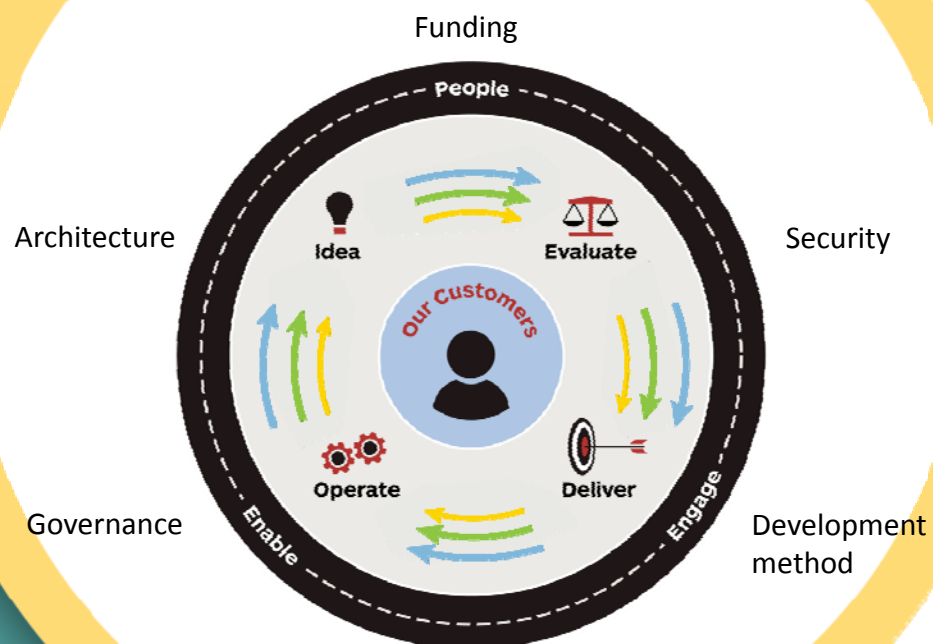
## Modern tools

Co-design • Personas  
**Prototyping** Feedback  
Jobs-To-Be-Done Co-creation  
Voice-of-Customer Customer-Experience-Design  
Design-Thinking Ideation Ethnographic-Observation  
Customer-Value-Proposition Lean-Startup  
Human-Centred-Design Segmentation  
Lifecycles Contextual-Inquiry NPS  
Journey-Maps Think-Feel-Do  
Hackdays Storyboarding



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## Adaptive ways of working



Experimentation

Differentiation

Standardization

# THREE BIG MISCONCEPTIONS WE'VE SEEN



#1

Customer\* is  
somebody else's  
problem



It is everybody's  
problem

\* or "Security"

# USE STUDY: BRINGING SECURITY AND CUSTOMER TOGETHER



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## Customer data policy

Customer  
blueprint

Customer  
imperatives

Various  
strategies

Security  
policies

Technology  
standards



Functional and product silos

# THREE BIG MISCONCEPTIONS WE'VE SEEN



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#2

Improving  
security breaks  
the CX / UX



**Customers want  
you to be secure,  
but without  
unnecessary  
friction**



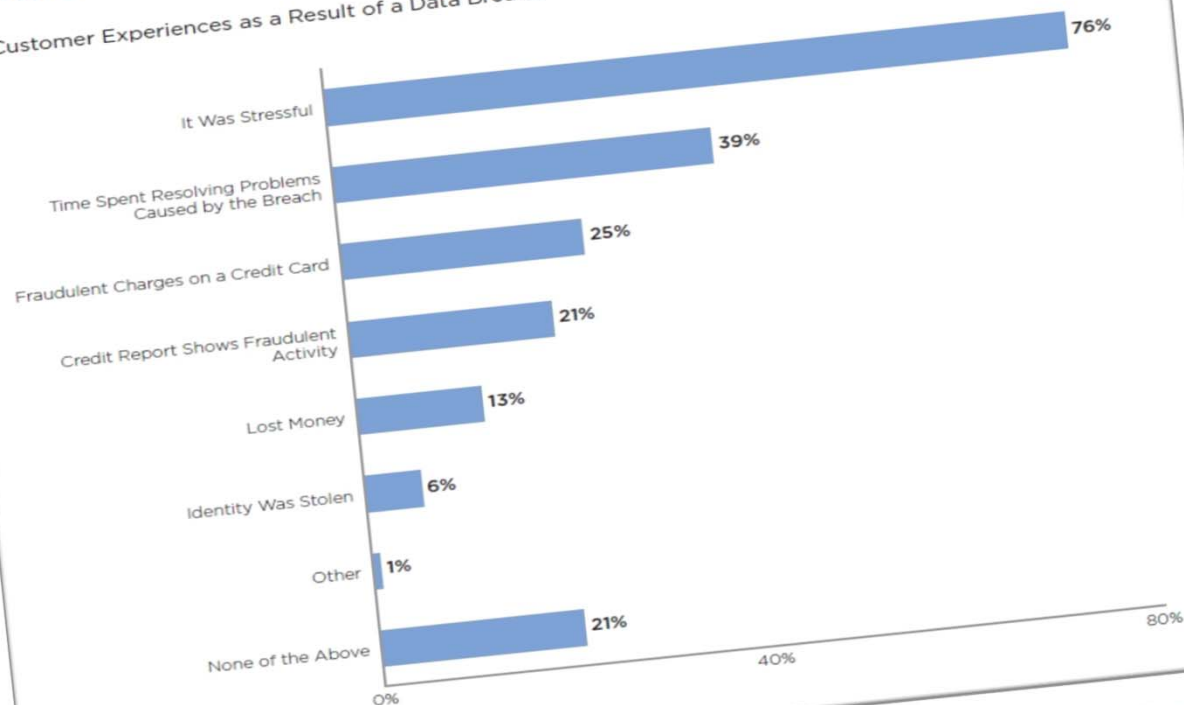
# CUSTOMERS DO CARE



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## CONSUMERS ARE NOT AS APATHETIC AS THEY SEEM

Customer Experiences as a Result of a Data Breach



Source: Corporate Executive Board: "Keeping Customer Confidence in an Era of Data Breaches" **RSAC** Conference 2016

## THREE BIG MISCONCEPTIONS WE'VE SEEN



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#3

Lock it down!  
Compliance,  
standards,  
controls, policies



**Democratisation  
works!**

# CASE STUDY: CUSTOMER LED CYBER SECURITY



*Empowered and  
supported team*

# CASE STUDY: CUSTOMER LED CYBER SECURITY



*Customer discovery*

# CASE STUDY: CUSTOMER LED CYBER SECURITY



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*Ideation*



# CASE STUDY: CUSTOMER LED CYBER SECURITY



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*Validation*

*Lean start-up style*



# CASE STUDY: CUSTOMER LED CYBER SECURITY



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Insert PIdentify Video here...



# WHEN YOU GET BACK TO THE OFFICE...



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1. Get to know your customers - get out there and meet them
2. Equip your people with modern tools and ways of working
3. Remember it is **customer AND security**, not OR.
4. Become customer obsessed - everything you do should be tied back to your customers
5. Empower and challenge your teams

*A useful book to get started*



# WHEN YOU GET BACK TO THE OFFICE...



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And finally, find some  
like minded people,  
and buy them coffee!

