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[Big]-Data Analytics for Businesses

Class Outline: three tools you will learn

- 1. Finding important factors that summarize your data, and visualizing your data:
 - Factor Analysis (Sessions 2 and 3)
- 2. Finding a few clusters of similar data:
 - Cluster Analysis (Sessions 4 and 5)
- 3. Discriminating among and predicting successes vs failures:
 - Logistic Regression and Tree Analyses (Sessions 6 and 7)

BRAND PERCEPTION

16. Below are several statements that could describe a brand (products, image, reputation, etc). Please indicate how much you agree or disagree with each of the statements (respondents have seen a brand that they own or a brand that they are familiar with):

Scale:

- 1. Strongly Disagree
- Disagree
- 3. Neither Agree or Disagree
- 4. Agree
- Strongly Agree

Statements:

- 1. Has been around for a long time
- 2. Best in-class customer service
- Strong dealer network
- 4. Offers cutting edge technology
- 5. Leader in safety
- 6. Offers innovative products
- 7. Is for people who are serious about boating
- 8. Is good for beginners
- 9. Is a brand I see in the water all the time
- 10. Provide a fast and powerful boating experience
- 11. Is great for socializing
- 12. Is great for water sports
- 13. Superior interior style
- 14. Superior exterior style
- 15. Stands out from the crowd
- 16. Offers boats that look cool
- 17. Can easily handle rough weather or choppy water
- 18. Can handle frequent and heavy usage
- 19. Offers a wide breadth of product offerings and accessories
- 20. Offers boats that I can move around safely
- 21. Boats are easy to maintain
- 22. Boats are easy to use
- 23. Boats are easy to clean up
- 24. Is low priced

ENGINES: BRAND FUNNEL

Now we would like to ask you some questions about boat engines

39. Which of the following marine engine brands have you ever heard of? (Select all that apply)

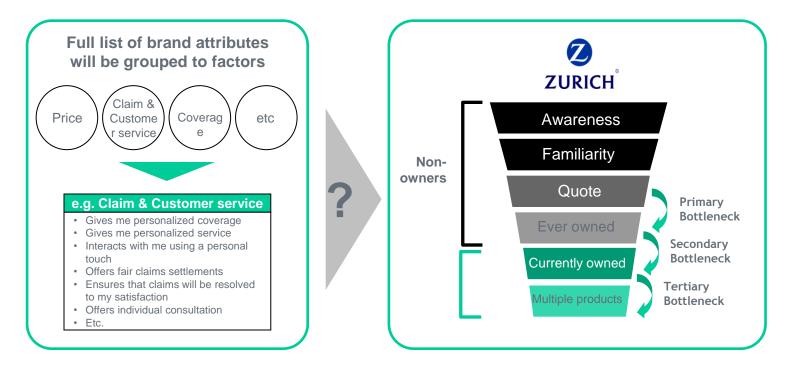
+

- 1. BRP Evinrude
- 2. Crusader
- 3. Cummins
- 4. CMD
- 5. Honda
- 6. Johnson
- 7. MerCruiser (Mercury)
- 8. Mercury
- 9. Parsons
- 10. Suzuki
- 11. Torgeedo
- 12. Volvo
- 13. Volkswagen TDI
- 14. Yamaha
- 15. Yanmar
- 16. Other. Please specify_____

FOR Q40 SHOW BRANDS SELECTED IN Q39

40. Which of the following brands are you familiar with? By familiar we mean knowing some information beyond brand name and logo? (Select all that apply)

Use of purchase funnels and regression modeling allows us to derive key drivers based on brand attributes



- From the funnel section we are able to learn which are the critical bottlenecks across the purchase process by country
- Therefore, to determine what the key attributes are, we analyze which attributes drive customers through these **specific bottlenecks by country**

Purchase drivers will be compared by segment

| Index to Mean | Overall Drivers | Segment 1 | Segment 2 | etc |
|------------------|-----------------------------------|---|-----------------------------------|-------|
| Bottleneck | Quote → Own | Quote → Own | Quote → Own | etc |
| Above average | •Customer focused (144%) | •Self-expression (158%) | •Customer focused (170%) | • etc |
| | •Self-expression (137%) | •Claim Process (136%) | Prestige & Leadership | |
| | •Claim Process (130%) | Customer focused (136%) | (146%) | |
| | •Prestige & Leadership | Prestige & Leadership | •Global Presence (141%) | |
| | (118%) | (122%) | •Claim Process (127%) | |
| | | | •Self-expression (124%) | |
| Average | •Global Presence (107%) | •Innovation (101%) | •Innovation (94%) | • etc |
| | •Approachable (106%) | •Good relationship managers | •Approachable (93%) | |
| | •Good relationship managers (97%) | (98%) •Technology support (96%) | •Good relationship managers (91%) | |
| | •Technology support (96%) | •Stable (93%) | | |
| | •Innovation (93%) | | | |
| Below average | •For everybody (87%) | •Approachable (90%) | •Technology support (88%) | • etc |
| | •Wide offering range (82%) | •Global Presence (84%) | •Wide offering range (84%) | |
| | •Stable (81%) | •Value for money (84%) | •Old-fashioned (76%) | |
| | •Value for money (75%) | •Independence (82%) | •For everybody (72%) | |
| | •Independence (73%) | •Wide offering range (80%) | •Stable (71%) | |
| | •Old-fashioned (73%) | •For everybody (74%) | •Value for money (66%) | |
| | | •Old-fashioned (65%) | •Independence (65%) | |



Overview of segments



Given our analysis, we recommend the following brand alignment against segments

Proliminary

Motivated by image **Image Conscious Harris Active Social Boaters** CRESTLINE **BUTINEL** Motivated by functionality Casual Boaters PRINCHERSKALFIL Function-First Boaters

Boating as an activity

Rationale:

- BBG brand portfolio
 was assessed within
 each segment to
 determine brand
 strength, current
 penetration/share,
 perception on key
 segment drivers vs. key
 competitors
- Strategic intent and current positioning of the brand was also considered in the recommendation

Boating as lifestyle

Note: segment size based on revenue contribution

Given our analysis, we recommend the following positioning territories

Strategic target segment

Proactive source of volume

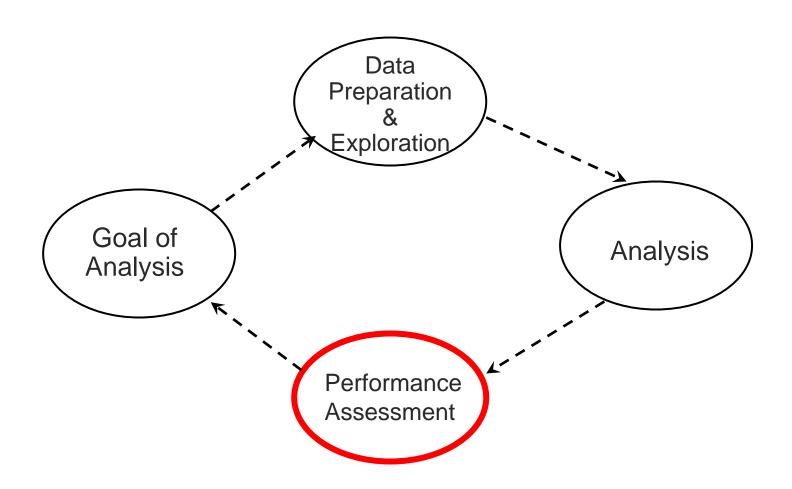
Non-target, but potential volume

| | Casual Boaters | Function First Boaters | Image Conscious Boaters | Active Social Boaters | Lifestyle Boaters |
|------------------|----------------|---------------------------|----------------------------|--------------------------|-------------------|
| BAARINEK | | | | | |
| Sea Roy A | | | | | |
| WHALER | | | | | |
| CRESTLINER | | | | | |
| LUND | | | | | |
| LOWE BOATS | | | | | |
| Harris FloteBote | | | | | |
| PRINGERIALFU | | | | | |
| Cypress Cay | | | | | |

Analyzing Price Elasticity for the 17 – 20' Sea Ray Sport Boat Offer



The Eternal Iterative Process Cycle



Next Class (last class!)

Review and Project Presentations

INSEAD

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