## RS/Conference2018

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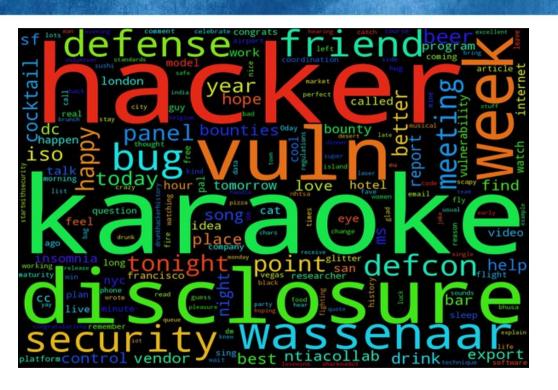
# BUG BOUNTY BUZZWORD BINGO – DEEP DIVE UNDER A JUMPED SHARK

#### **Katie Moussouris**

Founder and CEO
Luta Security
@k8em0 (that's a zero, pronounced Katie Mo, not Kate Emo!)
@LutaSecurity (pronounced "LOOT-uh" with a hard "t")

#### What is it that you do here?



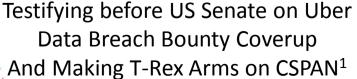


- Founder & CEO Luta Security
- Former Microsoft Security Strategist
- Former Hacker for Hire
- ISO Standards Editor
- New America Cyber Fellow
- MIT Sloan Visiting Scholar
- Harvard Belfer Affiliate
- Cyber Export Control Re-Negotiator



## Advisor to Regulators, Lawmakers, Military & Government







The picture I send to my family to explain my job

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#### PREPARE YOUR BUZZWORD BINGO CARDS

...And Prepare to Free Your Mind

### Wait...Sharks Don't Even Eat Bugs...Do They?!



#### Ehhhhhhhhhhhhh....





#### JUMPING THE SHARK = THE MOMENT

WHEN A BRAND, DESIGN, OR CREATIVE EFFORT'S EVOLUTION LOSES THE ESSENTIAL QUALITIES THAT INITIALLY DEFINED ITS SUCCESS AND DECLINES, ULTIMATELY, INTO IRRELEVANCE







A moment that begins to decline in quality and popularity after reaching its peak.



# HOW DID WE END UP ALL THE WAY OUT HERE?

Who Knew This Would Become a THING?

### Your Lips Are Moving But There's No Sound



#### **The Cyber Security Opportunity**

#### Cyber Security is the Fastest Growing Tech Sector Worldwide

The worldwide cyber security market will reach \$170 Billion by 2020; Overall security market will grow at a 7.8 % CAGR through 2019\*

\$655 Billion will be spent on cyber security initiatives to protect PCs, mobile devices, and IoT devices through 2020.\*\*

Government spending on cybersecurity has increased at an average annual rate of 14.5% between FY 2006 and FY 2017, outpacing procurement in every other type of major government program.\*\*\*

Cloud security market to be worth \$12 billion by 2022\*\*\*\*

The Healthcare Cyber Security Market will hit \$10.85 Billion By 2022\*\*\*\*\*



The U.S. financial institutions cybersecurity market is the largest and fastest growing private sector cyber security market; cumulative 2016-2020 size is forecasted to exceed \$68

GDPR increases costs in both compliance & fines

Cost of Data Breaches Predicted to top 2 TRILLION USD by 2019



<sup>\*</sup>Gartner: Forecast Analysis: Information Security, Worldwide, 4Q15 Update

<sup>&</sup>quot;" Markets and Markets: "Cyber Security Market by Solutions"

<sup>&</sup>quot;"Jones, Lang, Lasalle, IP

Transparency Market Research: Cloud Security Market - Global Industry Analysis, Size, Share, Growth, Trends and Forecast 2014-2022

<sup>\*\*\*\*\*</sup>Grandview Research: Healthcare Cyber Security Market Size, Analysis Report, 2022.

#### And Yet, Here We Are





SECURITY



Even When A Patch Is Available We Are Still Practicing Security Theatre

Increased Security Spending ≠ Increased Security

# Google Knew. Google Always Knew (since) 2004)

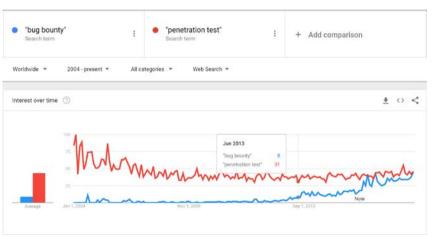


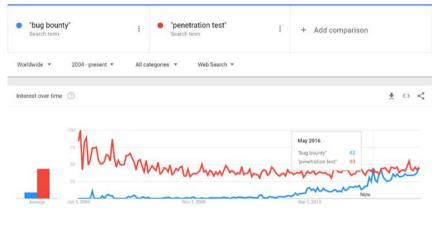
**Inflection Point #1:** 

Fitting Earths into Jupiter's Storm



**5 Sides to Every Story** 







### Vulnerability Disclosure vs. Pen Test VS. Bug Bounty





#### **Vulnerability Disclosure**

- Anyone outside your org reporting vulns to you
- Should follow the ISO standards for vulnerability disclosure (ISO 29147) and vulnerability handling processes (ISO 30111).



#### **Penetration Testing**

- Hackers for hire via a consulting arrangement
- Consultants have passed employment background checks
- Contracts and NDAs make this a planned process



#### **Bug Bounty Programs**

- Cash rewards for bugs
- Can be structured & targeted
- AVOID NDAs HERE!
- Bug Bounties only work if you can fix the bugs!

94% of the Forbes Global 2000 have NO PUBLISHED WAY to report a security vulnerability.





#### **EASY!! LET'S JUST OPEN THE FRONT DOOR**

...We Take Security Very, Very Seriously! We Now Pay a Bug Bounty!! What could possibly go wrong?!

## Was This What You Were Expecting?







### **How About This?**



How Do We Distinguish Friend From Foe?

What About Data Privacy?

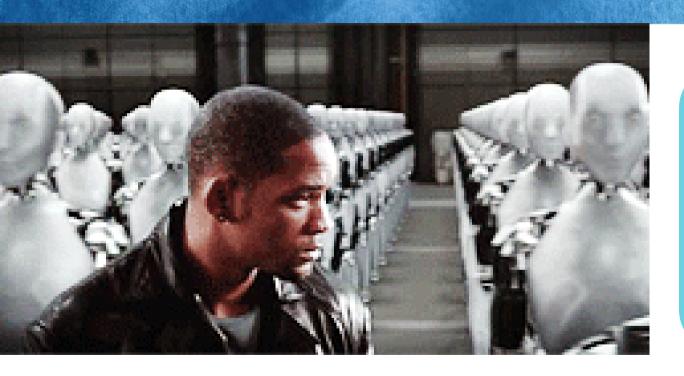
Do NDAs Protect My Organization? Do NDAs shield helpful hackers from Legal Harm?





### And This?? What About This?





If You Cannot Handle
Incoming Bug
Reports from Today's
Sources, What Hope
Do You Have Against
more Autonomous
Vulnerability
Discovery Methods?



## Isn't This Problem Solved By Bug Bounty Platforms?



Manage the Flood, They Said

**Only Validated Bugs, They Said** 



Totally Not Relying on God-like Superpowers & Endless Skilled Triage Labor



#### Triage Labor – The Job You'll Never Love



Microsoft receives between 150,000-200,000 non-spam email messages per year to secure@Microsoft.

In 2007, Popular Science named "Microsoft Security Grunt" among the Top 10 Worst Jobs in Science.

- This lands the triage/case management job between "Whale Feces Researcher" and "Elephant Vasectomist"
- This role is full-time, pays six figures plus full benefits, is held by several team members, & has the highest turnover of any job in the Microsoft Security Response Center



# Capacity Planning & Maturity is the Right Way Forward



Turns Out,
There IS Such
a Thing as
Too Much
Chocolate!

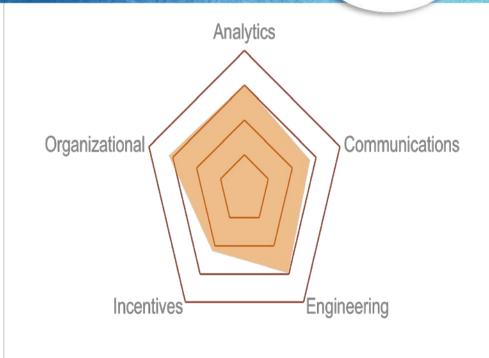




## Vulnerability Coordination Maturity Mode

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- Model guides how to organize and improve vulnerability coordination processes
- S Capability Areas: Organizational, Engineering, Communications, Analytics and Incentives<sup>2</sup>
- Sample of the second content of the secon
- Organizations can benchmark their capabilities





Creates a **roadmap** for

#### Paying for Bugs vs Actually Becoming More Secure



- Majority of bug bounty bugs are XSS
- Breaches often caused by lowhanging fruit (e.g. insecure S3 buckets)
- Trendy bug bounties replacing basic security self-care
- One cannot pen-test or bounty one's way to security





## #NotAllBugs Are Created (or Fixed) Equally



#### **Creating a Vulnerability Typology**

Vulnerability Characteristics	Quantity of Vulnerabilities	$\triangleright$	Scarce - Numerous
	Ease of Vulnerability Discovery	$\triangleright$	Easy - Difficult to Find
	Likelihood of Vulnerability Rediscovery	>	Low - High
Patching Dynamics	Technical Difficulty of Remediation	>	Easy - Hard to Fix
	Logistical Difficulty of Remediation	>	Easy - Hard to Access
	Average Life of a Vulnerability	>	Short - Long
Market Dynamics	Third Party Market for Vulnerability	>	Offensive, Defensive, Mixed, Etc.
	Market Size	>	Small - Large
	Bug Bounty Program	$\triangleright$	Yes, No
Human Dynamics	Attackers	>	Criminals, States, Patriots, Etc.
	Researcher Pool	$\triangleright$	Small - Large
	Attacker Motivation	$\triangleright$	Political, Financial, Reputational



#### Do You Want Ants? Because This is How You Get Ants







These Aren't the Bugs You're Looking for. Move Along.



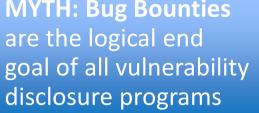


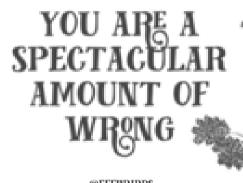
#### OF MYTHS, MOTIVATIONS, AND MARKETS

...or Raise Your Hand If You've Never Broken Any Laws

#### **Bug Bounty Myths Defy Behavioral Economics**

**MYTH: Bug Bounties** 



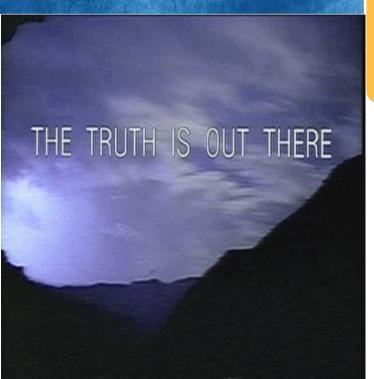


MYTH: Hackers will only look for bugs in exchange for cash

> MYTH: You have to outbid the offense market



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TRUTH: Bug Bounties are not a replacement for penetration testing, nor do they alone indicate security maturity

TRUTH: Hackers, like all humans, have a mixed matrix of motivations

TRUTH: The Defence
Market for bugs can only
go so high

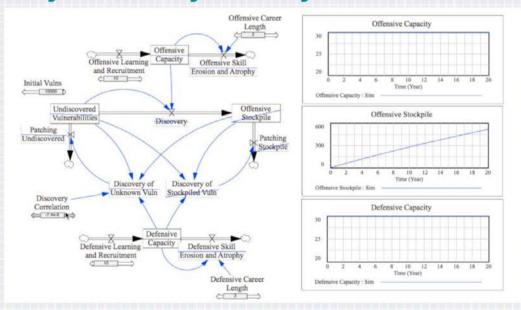


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#### There is More To This Than Money



#### The Oday Market System Dynamics Model



From 2015 Research with MIT & Harvard on the System Dynamics of the ODay market:

"The Wolves of Vuln Street"<sup>3</sup>





#### **PERVERSE INCENTIVES**

**And Ways To Avoid Them** 

#### Perverse Incentives – Lessons from 1995



OUR GOAL IS TO WRITE
BUG-FREE SOFTWARE.
I'LL PAY A TEN-DOLLAR
BONUS FOR EVERY BUG
YOU FIND AND FIX.



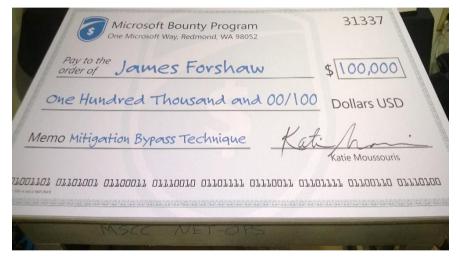




#### Know Your Bugs, Know Your Market, Know Your Audience



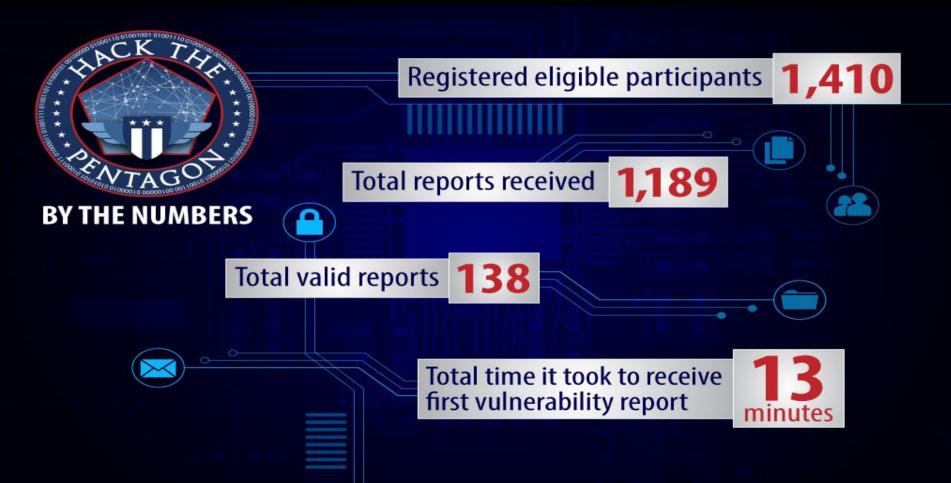




## Bounty Smarter, Not Harder



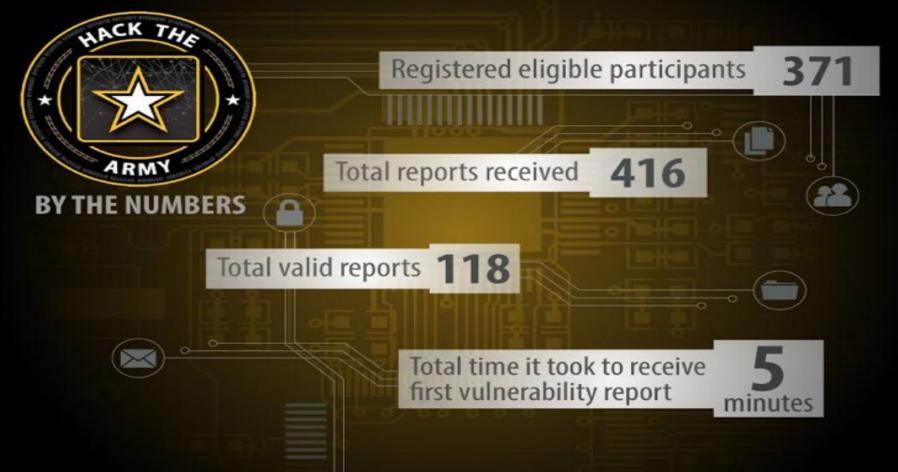
#### **Hack the Pentagon – Hack the Planet!**





### Hack The Army – Gently With a Chainsaw





## Labor Market for Bug Hunting vs Bug Fixing & Code Writing

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- The [bug hunting] labor market is highlystratified...characterized by a minority of...lucrative workers and a majority of lowvolume...low-earning workers"<sup>3</sup>
- Tiny fraction of talent; Majority generate noise
- Bug bounty hunting celebrated for outpacing median developer salaries (16x in India)?!
- Top 10 CS programs in US universities don't require security to graduate. 3/10 lack security electives.













# MARKETS FOR BUGS & LABOR ARE BEING SHAPED...

And It's Coming From Inside the House! And the Senate!

### Hack the DHS! Hack the State Department!



#### What I Say

"There's an absolute misunderstanding by members of Congress who say 'let's just repeat the success of Hack the Pentagon,'" Moussouris said.

"all the work that went into making Hack the Pentagon successful is that now people think it's easy and it's not."

#### **What Pentagon Insiders Say**

"The Defense Department has an enormous workforce that's responsible for [patching]" said Lisa Wiswell, a former top Defense Department cyber adviser who helped organize the Pentagon bug bounty

"Forgive the example, but who the hell's at the **Department of the Interior to fix their stuff**?" Wiswell asked.



# I Know! Let's Just Pass a Law that Says "Be Secure!"



#### What Bug Bounty Platforms Say

"the HackerOne CEO, similarly acknowledged that some civilian agencies may not be mature enough for bug bounties, but said he nevertheless supports the legislative push for them."

"lawmakers know they have to set a bar and set a mandate for this and we should support that...I don't think any action is happening too fast."





#### AHA!! YOU'RE A BUG BOUNTY APOSTATE!!



#### **Bug Bounties Are Good For**

Finding bugs you missed after you perform your own security development & deployment processes

## Recruiting!

Focusing eyes on your work via timing or via hard problem solving

#### **Bug Bounties Are Bad For**

Your First External Bug Reports (unless you are teeny tiny!)

Employee morale if you consistently pay more to outsiders without alleviating internal resource pressures

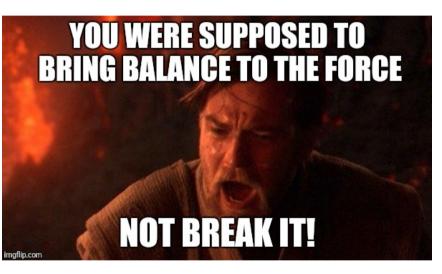
Data privacy, unless you've really spent time thinking through & planning for inscope & out-of-scope scenarios



## In All Things, BALANCE







Creation, Maintenance, Destruction



## Meditate on the Wabi Sabi World Wide Web – And Take Action



## This Month:

Audit your own systems & software

Eliminate lowhanging fruit

## Next 2 Quarters:

Build a sustainable vulnerability handling process Learn from each bug to eliminate entire classes of vulnerabilities

## Within 1 Year:

Bring **balance** to the labor workforce

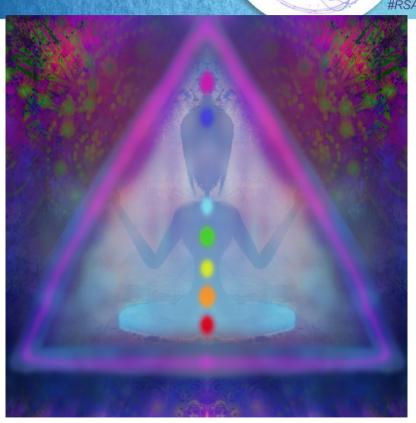
Hire/outsource intelligently

#### **ALWAYS:**

Beware of perverse incentives

Question Anything Too Good to Be True







#### References.

#### Questions?

#### Thank You!

- ¹https://www.commerce.senate.gov/public/?a=Files.Serve&File\_id=E162 FD54-F858-44AE-B25F-64E331C628AE
- <sup>2</sup>Ryan Ellis, Keman Huang, Michael Siegel, Katie Moussouris, and James Houghton. "Fixing a Hole: The Labor Market for Bugs." New Solutions for Cybersecurity. Howard Shrobe, David L. Shrier, and Alex Pentland, eds. Cambridge: MIT Press. In Press. ISBN: 9780262535373
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- 3https://www.rsaconference.com/writable/presentations/file\_upload/ht-r04f-but\_now\_i\_see a\_vulnerability\_disclosure\_maturity\_model.pdf
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