PROJECT DESCRIPTION:	Project T3							
DIVISION / DEPARTMENT:	Japan				Corp 100 Entities Ca	pital CC:		
RATIONALE:   Increased Capacity - Ne	ew Products	□ Cost Savings	□ RD8	Æ 🗆 Compliance	:	LOCATION:	Tokyo	
□ Increased Capacity - Ex	isting Products	■ Replacement	□ IS	□ Other	EXPENSE	COST CENTER:	Japan .	
FOR FIXED ASSETS TEAM USE ONI	LY:	*Open CAR will be clos	sed after Close-out		EXPENSE P	ROFIT CENTER:	Japan	
Estimated CAR Closeout*>	08/01/21	Form is provided to		D	Depreciation A/C	& Cost Center:	8177510	Japan
	Book Life	LC	U.S.	Dollars		KEY FIN	ANCIAL DATA	
Requested investments:		Japanese Yen	@ Spot Rate	@ Mgmt Rate				
Production Equipment					NPV:	(\$1,332,897)	MIRR:	1.1%
Molds and Dies								
Building					Payback:		Hurdle Rate:	12.0%
Other Capital Investments								
Leasehold Improvement	7	82,938,762	\$740,326	\$777,520	Spot Rate	112.03	Mgmt Rate:	106.67
Furniture and Fixtures	11	31,233,254	\$278,794	\$292,800				
Electronic Office Equipment					Tax Rate:	35.6%	Interest Rate:	3.40%
IT Hardware	5	25,175,136	\$224,718	\$236,008				
Purchased Software						Current Year	Future Yr(s)	ProjectTota
Internal Software Development					Investmen	t \$1,308,000	(\$1,672)	\$1,306,328
External Software Development				1				
Fotal Capital		139,347,152	1,243,838	\$1,306,328	Budget	\$1,308,000	Budgeted:	Yes
Operating Leases		163,261,120	\$1,457,298	\$1,530,512				
Working Capital				1	Funding	\$1,308,000	Budgeted By:	Japan
Startup Expenses		49,281,850	\$439,899	\$461,999				
	1 1				1			
Total Investment		351,890,122	3,141,035	3,298,839	Var to Bud		Funded:	No
Total Investment  Lease CAR authorization: All leases with terms of more than or	ne year and tota	l lease payments o	f greater than \$	5,000 must also be	approved by Fin		BENEVICE OF	
Total Investment  Lease CAR authorization:	cated to Finance	l lease payments o	f greater than \$	5,000 must also be new lease account	approved by Fin	ance (a 1st Level Ma	anager or above). 1	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic	Appro Lease	l lease payments o e for proper accoun val Limits Leases* /	f greater than \$	5,000 must also be	approved by Fin		anager or above). 1	
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communication.  Authorization Levels*	Appro Lease Renewal*	l lease payments o e for proper account val Limits Leases* / Funded	f greater than \$	5,000 must also be new lease account	approved by Fin	ance (a 1st Level Ma	anager or above). 1	his is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic	Appro Lease	l lease payments o e for proper accoun val Limits Leases* /	f greater than \$ tting under the Pri	5,000 must also be new lease account	approved by Fin	ance (a 1st Level Ma	anager or above). T	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communication.  Authorization Levels*	Appro Lease Renewal*	l lease payments o e for proper account val Limits Leases* / Funded	f greater than \$ ting under the Pri	5,000 must also be new lease account nt Name	approved by Fin	ance (a 1st Level Ma	anager or above). T	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than or new / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan  IT Manager, Japan	Appro Lease Renewal*	il lease payments o e for proper account val Limits Leases* / Funded N/A	f greater than \$ tting under the to Print Yast	5,000 must also be new lease account nt Name uaki Watabe	approved by Fin	ance (a 1st Level Ma Signatu See Attacl	anager or above). T	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan	Appro Lease Renewal* N/A \$25K	e for proper account oval Limits Leases* / Funded N/A \$25K	f greater than \$ tting under the the telephone Printy Yasu Sa	5,000 must also be new lease account nt Name uaki Watabe	approved by Fin	signatu See Attacl	anager or above). The state of	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan  IT Manager, Japan Finance Director & Controller,	Appro Lease Renewal*  N/A \$25K	l lease payments of for proper account val Limits  Leases* / Funded  N/A  \$25K	f greater than \$ tring under the the tring Yast Sa Hidel	5,000 must also be new lease account nt Name uaki Watabe toshi Toda	approved by Fin	See Attact	anager or above). The state of	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan  IT Manager, Japan Finance Director & Controller, Japan	Appro Lease Renewal*  N/A \$25K \$25K \$100K	l lease payments of for proper account of the foreign of the fo	f greater than \$ tring under the the tring tring the tring t	5,000 must also be new lease account nt Name uaki Watabe toshi Toda ti Matsumura	approved by Fin	See Attact See Attact	anager or above). To re hed hed hed hed	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan  IT Manager, Japan Finance Director & Controller, Japan  Market Head, Japan	Appro Lease Renewal* N/A \$25K \$25K \$100K	l lease payments of for proper accounted Limits Leases* / Funded N/A \$25K \$100K	f greater than \$ tring under the to  Print  Yasu  Sa  Hidel  Yo  Ken	5,000 must also be new lease account nt Name uaki Watabe toshi Toda ti Matsumura chi Yazaki	approved by Fin	See Attact See Attact See Attact	anager or above). To re  hed hed hed hed	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than or new / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan  IT Manager, Japan Finance Director & Controller, Japan  Market Head, Japan  VP Supply Chain AP	Appro Lease Renewal*  N/A \$25K \$25K \$100K \$500K	l lease payments of for proper account of for proper account oval Limits  Leases* / Funded  N/A  \$25K  \$25K  \$100K  \$250K	f greater than \$ tring under the the tring tring Yast  Yast Sa  Hidely Yo  Ken  Lelw	5,000 must also be new lease account int Name uaki Watabe toshi Toda id Matsumura ichi Yazaki Watanabe	approved by Fin	See Attact See Attact See Attact See Attact	anager or above). To re the distribution of th	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan  IT Manager, Japan Finance Director & Controller, Japan  Market Head, Japan  VP Supply Chain AP  VP Finance AP	Appro Lease Renewal*  N/A \$25K \$25K \$100K \$500K \$500K	Il lease payments of for proper accounted in the for proper accounted in the formal state of the formal st	f greater than \$ tring under the the tring under the tring Yast  Yast  Sa  Hidel  Yo  Ken  Lelw  Nit	5,000 must also be new lease account int Name uaki Watabe toshi Toda ti Matsumura ichi Yazaki Watanabe ryn D'Sauza esh Gupta	approved by Fin	See Attact See Attact See Attact See Attact See Attact See Attact	anager or above). To re the distribution of th	This is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan  IT Manager, Japan Finance Director & Controller, Japan  Market Head, Japan  VP Supply Chain AP  VP Finance AP  EVP & President AP Region	Appro Lease Renewal*  N/A \$25K \$25K \$100K \$500K \$500K \$500K	Il lease payments of for proper accounted in the foreign ac	f greater than \$ Inting under the continuous printing years  Yass  Sa  Hidel  Yo  Ken  Lelw  Nit  Sec	5,000 must also be new lease account int Name  uaki Watabe  toshi Toda  ti Matsumura  chi Yazaki  Watanabe  ryn D'Sauza  esh Gupta  an Toohey	approved by Fin	See Attact See Attact See Attact See Attact See Attact See Attact	anager or above). To re the distribution of th	his is to ensure a
Total Investment  Lease CAR authorization: All leases with terms of more than onew / amended leases are communic  Authorization Levels*  Originator  HRGA Director, Japan  IT Manager, Japan Finance Director & Controller, Japan  Market Head, Japan  VP Supply Chain AP  VP Finance AP  EVP & President AP Region  Corporate Planning & Analysis	Appro Lease Renewal* N/A \$25K \$25K \$100K \$500K \$500K \$500K \$100K	l lease payments of for proper accounts of for proper accounts and the formula of	f greater than \$ Inting under the inting	5,000 must also be new lease account int Name  uaki Watabe  toshi Toda  ii Matsumura  ichi Yazaki  Watanabe  ryn D'Sauza  esh Gupta  an Toohey  kita Levin	approved by Fin	See Attact See Attact See Attact See Attact See Attact See Attact	anager or above). To re the distribution of th	This is to ensure a

Date

Signature

Capital Authorization F		Г	<u> </u>						
PROJECT DESCRIPTION:	Project T3			1					
DIVISION / DEPARTMENT:	ON / DEPARTMENT: Japan			Corp 100 Entitles Capital CC:					
RATIONALE: Discreased Capacity - No	ew Products	Cost Saving	± □R	D&E Complian	nce	LOCAT	TION:	Tokyo	
☐ Increased Capacity - Ex		☑ Replaceme				EXPENSE COST CEN		Japan	
FOR FIXED ASSETS TEAM USE ONLY;		*Open CAR will be closed after Close-out				EXPENSE PROFIT CEN		Japan	
Estimated CAR Closeout*> 08/01/21		Form is provided i			Dep	reclation A/C & Cost Ce	nter:	8177510	Japan
	Book Life	LC	U.S. Dollars			K			
Requested Investments:		Japanese Yen	@ Spot Rate	@ Mgmt Rate					
Production Equipment						NPV: (\$1,332	897)	MIRR:	1.1%
Molds and Dies						18			
Building						Payback:		Hurdle Rate:	12.0%
Other Capital Investments					Н				
Leasehold Improvement	7	82,938,762	\$740,326	\$777,520		Spot Rate: 112.0	03	Mgmt Rate:	106.67
Furniture and Fixtures Electronic Office Equipment	11	31,233,254	\$278,794	\$292,800	Н	Tax Rate: 35.6	, 7	Internat Date	0.400/
IT Hardware	5	25,175,136	\$224,718	\$236,008	П	lax Male: 135.01	<u>/•</u>	Interest Rate:	3.40%
Purchased Software		20,110,100	V22-7,7 10	4200,000		Current	Year	Future Yr(s)	ProjectTotal
Internal Software Development						Investment \$1,308,		(\$1,672)	\$1,306,328
External Software Development				i					
Total Capital		139,347,152	1,243,838	\$1,306,328		Budget \$1,308,0	000	Budgeted;	Yes
Operating Leases		163,261,120	\$1,457,298	\$1,530,512					
Working Capital	1					Funding \$1,308,0	000	Budgeted By:	Japan
Startup Expenses		49,281,850	\$439,899	5461,999		Ver to Bud		Funded;	No
Total Investment		351,890,122	3,141,035	3,298,839		481 to Doo 1		y drided,	
All leases with terms of more than one now / amended leases are communica	ated to Finance		nting under the			g standard.	ignatu		Date
Authorization Levels*	Renewal*	Funded							
Originator	N/A	N/A	Yası	uaki Watabe		Yasyati (	blal	pe	3/4/2019
HRGA Director, Japan	\$25K	\$25K	Sa	toshi Toda		70	11/		1/4/2019
IT Manager, Japan Finance Director & Controller, Japan	\$25K	\$25K	_ Hidel	i Malsumura			$\leq$		14/20/9
	\$100K	\$,100K	Yoichi Yazaki				,	3	3/4/19
Market Head, Japan	\$500K	\$250K	Ken	Watanabe		<u>Mu Wa</u>	-		3/6/19
VP Supply Chain AP	\$500K	\$250K _	Lelwyn D'Sauza		_	- Far	16	37	7/03/2019
VP Finance AP	\$500K	\$250K	Nitesh Gupta			Doto	10		3/6/19
EVP & President AP Region	\$2M	\$1M	Sean Toohey					5.	37/19
Corporate Planning & Analysis	N/A	N/A _	Nikita Levin			_			
Corporate Controller	\$5M	\$2.5M _	Bruno Lavandier						
Regional President	\$5M	\$2.5M _	Jill Wyant						
Chief Operating Officer	\$25M	\$25M _	Τοι	m Handley					
Chief Financial Officer	\$25M	\$25M _	Dan	Schmechel					
Board of Directors: Approval required for acquisitions and projects > \$50M  See the Capital Policies and Procedures manual for further detail on Capital Authorization Limits.									
lose out request (send to Property Ac	cct. only)							For CF	&A Use:
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