Integrated Postgraduate in Business Administration (B.Tech. in IT + MBA) (222 credits)

SEMESTER-1

Sl no	Course Code	Subjects	Credits	L-T-P
1	EE101	Fundamentals of Electrical and Electronics	4	3-0-2
2	ES101	Engineering Physics	4	3-0-2
3	ES102	Engineering Mathematics	4	3-1-0
4	EE102	Engineering Design Principles	3	2-0-2
5	IT101	Principles of Computer Programming	4	3-0-2
6	HS101	Freshman Skills	2	2-0-0
7	HS102	Sports and Physical Education	2	0-1-2
		Total	23 Credits	

SEMESTER -2

Sl no	Course Code	Subjects	Credits	L-T-P
1	EE103	Digital Electronics	4	3-0-2
2	ES103	Probability and Statistics	4	3-1-0
3	IT102	Data Structures	4	3-0-2
4	EE104	Hardware Workshop	3	1-0-4
5	IT103	Object Oriented Programming	4	3-0-2
6	HS103	Ecology and Environment Sciences	2	2-0-0
7	CS104	Mobile Application Technologies	2	0-1-2
		Tota	23 Credits	3
	MO101	MOOC-1 (Optional in summer)	2/3	3-0-0

EXIT AFTER YEAR - 1

Certificate in Engineering Sciences (46 credits)

SEMESTER -3

Sl no	Course Code	Subjects	Credits	L-T-P
1	HS201	Indian Culture, Ethics and Moral Values	2	2-0-0
2	IT201	Discrete Structures	4	3-1-0
3	IT202	Computer Organization and Architecture	4	3-0-2
4	IT203	Design and Analysis of Algorithms	4	3-0-2
5	IT204	Data Communications	4	3-0-2
6	IT205	Database Systems	4	3-0-2
		Total	22 credits	

SEMESTER -4

Sl no	Course Code	Subjects	Credits	L-T-P
1	MS619	Entrepreneurship and Innovation	2	2-0-0
2	IT206	Theory of Computation	3	3-0-0
3	IT207	Operating Systems	4	3-0-2
4	IT208	Computer Networks	4	3-0-2
5	EE201	Signals and Systems	4	3-1-0
6	IT209	Graph Theory	4	3-0-2
		Total	21 credits	
	MO201	MOOC-2 (Optional in summer)	2/3-0-0	

EXITAFTER YEAR - 2

Diploma in Information Technology (89 credits)

SEMESTER -5

Sl no	Course Code	Subjects	Credits	L-T-P
1	MS603	Business Economics	3	3-0-0
2		Multidisciplinary/Open Elective- 1	3	3-0-0
3	EE303	Microprocessor and Interfacing	4	3-0-2
4	IT302	Compiler Design	4	3-0-2
5	IT303	Computer Graphics	4	3-0-2
6	IT304	Trustworthy Artificial Intelligence	4	3-0-2
		Total	22 credits	

SEMESTER -6

Sl no	Course Code	Subjects	Credits	L-T-P
1	ENXXX	Art of Engineering Research	2	2-0-0
2		Multidisciplinary/Open Elective- 2/MOOC 1 [§]	3	3-0-0
3	IT0XX	Department Elective-1	3	3-0-0
4	IT305	Optimization Techniques	4	3-1-0
5	IT306	Machine Learning	4	3-0-2
6	IT307	Wireless Communication Technologies	4	3-0-2
		Total 20 credits		S

BTech Project allocation to be done during 6th Semester

[§] MOOC 1 can also be taken in summer after 2nd semester if the student wishes to finish it earlier.



B.Sc. in Information Technology (131 credits)

\$ MOOC 2 can also be taken in summer after 4th semester if the student wishes to finish it earlier Colloquium of 3 credits in summer semester (MOOC, NPTEL etc. in place of colloquium)

For the list of Electives upto Semester-6 please see refer to the Elective subjects in 5 year Integrated M.Tech. program.

Focus of the IMG Programme (4th and 5th Year)

Focus of IMG-I to III Year: The students shall be learning the foundation and specialization of technological impetus from in-house class teaching-learning, industrial exposure, live projects, interaction, laboratory experiments and other as deemed fit time to time by blowing through the undergraduate curriculum of B.Tech (IT) upto 3rd year that to be integrated with another two years (4th and 5th Year) of Management Programme to award the IMG Degree.

Focus of IMG IV Year: The program's first year aims to impart knowledge about general management principles, practices, and the analytical ability required to address contemporary business challenges.

Focus of IMG-V Year: The program's second year will provide an integrative management perspective and specialized knowledge in chosen focus areas. Students can customize their specialization by selecting from six diverse elective categories. Additionally, to align with their chosen career trajectory, students can benefit from four high-quality Massive Open Online Courses (MOOCs) that perfectly complement their chosen electives.

Total credit Requirement: 46+43+42+52+39=222

- \Box 1st Year: 23+23=46
- □ 2nd Year: 21+22=43
 □ 3rd Year: 22+20=42
- □ 4th Year: 24+24+4=52
- □ 5th Year: 24+15=39

SEMESTER - 7

Sl no.	Course Code	Subject	Credits	L-T-P
1	MS601	Principles and Practices of Management	3	3-0-0
2	MS604	Business and Legal Environment	3	3/4-0-0
3	MS605	Financial Reporting and Control	3	3/4-0-0
4	MS606	Organizational Behavior	3	3-0-0
5	MS607	IoT and Big Data Management	3	3-0-0
6	MS608	International Business	3	3-0-0
7	MS617	Business Data Mining	3	3-0-0
8	MS0XX	Department Elective-I	3	3-0-0
9		Computational laboratory (based on semester courses)	Part of course credit	
		Total	24 Credit	S

SEMESTER - 8

Sl no.	Code	Title of the Course	Credits	L-T-P
1	MS610	Operations Management	3	3-0-0
2	MS611	Marketing Management	3	3-0-0
3	MS612	Financial Engineering and Management	3	3-0-0
4	MS613	Business Research Methods	3	3-0-0
5	MS622	Could Computing and Services	3	3-0-0
6	MS0XX	Department Elective-II	3	3-0-0
7		Multidisciplinary/Open elective/ MOOC-1	3	3-0-0
8	MS596	Mini project (industry project/case study,	3	0-0-6
9		Computational laboratory (based on semester courses)	Part of cou	ırse credit
		Total	24 Credit	ts

Summer Term

1	MS597	Summer term of	6-8 weeks (Industry project. R&D Project etc.)	4	0-0-8
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Summer Term Evaluation: To be evaluated during 9th semester of the IMG programme

ABRUPT EXIT AFTER 4 YEARS

B.Sc. in Information Technology (IT) + One year Diploma in Management (183 credits)

SEMESTER - 9

Sl no.	Code	Title of the Course	Credits	L-T-P
1	MS618	Strategic Management	3	3-0-0
2	MS620	Business Process Management	3	3-0-0
3	MS621	Business Ethics and Sustainability	3	3-0-0
4	MS0XX	Department Elective-III	3	3-0-0
5	MS0XX	Department Elective-IV	3	3-0-0
6		Multidisciplinary/Open elective/ MOOC-2	3	3-0-0
7	MS598	Major Thesis Part- 1	6	0-0-12
		Total	24 Credits	

SEMEST ER - 10

Sl no.	Code	Title of the Course	Credits	L-T-P
1		Multidisciplinary/Open elective/ MOOC-3	3	3-0-0
2	MS599	Major Thesis Part- 2	12	0-0-24
		Total	15 Credits	

FINAL EXIT AFTER 5 YEARS

B.Tech. in Information Technology + MBA (222 credits)

Composition of Electives: A student has to choose 07 electives from the basket of 04 MOOC courses and 05 Departmental Electives. The composition of electives shall be as minimum 03 from the departmental electives, minimum 02 from MOOC electives and remaining two electives may be flexible chosen either from the department or from MOOC electives.

List of suggested courses for MOOC: MOOC courses should be relevant to the area of management programs catering the need of specialization and relevant to the frontier areas of technology, information technology or management fulfilling the modern business needs and are not being offered as in-house courses of ABV-IIITM Gwalior.

Specialization in the MBA degree: A student will be able to earn specialization in a particular area(s) by earning a minimum of **09 credits (ordinarily equal to 03 courses) through in-house elective courses.** Details of specialization will be part of the transcript issued to a student.

Exit Option from IMG Program: A student can exercise the exit option from the IMG after completing the 3rd year as per the 'exit provision' of IMG program ordinance. However, in case a student makes an abrupt exit at the end of 4th year, he/she will be awarded B.Sc. in Information Technology (IT) + One year Diploma in Management upon completion of the required credits.

List of indicative electives proposed to be offered in Odd and Even Semesters

Specialization Basket 01: Information Technology and Systems

Sl no.	Course	Subject	L-T-P	Credits	Semester
	Code				
1	MS001	Digital Production System	3-0-0	3	Odd
2	MS002	IT Products and Intellectual Property Rights	3-0-0	3	Even
3	MS003	Management of Digital Technologies	3-0-0	3	Odd
4	MS004	Knowledge Management	3-0-0	3	Even
5	MS005	Service-Oriented Computing	3-0-0	3	Odd
6	MS006	Social Networks Analytics	3-0-0	3	Even
7	MS007	Software Project Management	3-0-0	3	Odd
8	MS008	Software Quality Management	3-0-0	3	Even
9	MS009	Programming for Business Intelligence	3-0-0	3	Odd
10	MS010	Strategic Planning of Information Systems	3-0-0	3	Even

Specialization Basket 02: Technology and Operations Management

Sl no.	Course	Subject	L-T-P	Credits	Semester
	Code				
1	MS011	Business Systems Simulation	3-0-0	3	Odd
2	MS012	Service Operations Management	3-0-0	3	Even
3	MS013	Sustainable Supply Chain Management	3-0-0	3	Odd
4	MS014	Technology Management	3-0-0	3	Even
5	MS015	Technology and Operations Strategy	3-0-0	3	Odd
6	MS016	Total Quality Management	3-0-0	3	Even
7	MS017	World Class Production Systems	3-0-0	3	Odd
8	MS018	Emerging Areas in Technology and Operations	3-0-0	3	Even
9	MS019	New Products and Services Development	3-0-0	3	Odd
10	MS020	Project Management			

Specialization Basket 03: Human Resource Management

Sl no.	Course	Subject	L-T-P	Credits	Semester
	Code				
1	MS021	Compensation Management	3-0-0	3	Odd
2	MS022	Change Management	3-0-0	3	Even
3	MS023	Corporate Social Responsibility	3-0-0	3	Odd
4	MS024	Competency Management	3-0-0	3	Even
5	MS025	Human Resource Information System	3-0-0	3	Odd
6	MS026	Emerging Areas in Human Resource	3-0-0	3	Even
7	MS027	Organization Theory and Development	3-0-0	3	Odd
8	MS028	Leadership and Talent Management	3-0-0	3	Even
9	MS029	Training and Development	3-0-0	3	Odd
10	MS030	Management of Employee Relations	3-0-0	3	Even

Specialization Basket 04: Finance

SI	Course	Subject	L-T-P	Credits	Semester
	Code				
1	MS031	Corporate Restructuring	3-0-0	3	Odd
2	MS032	Corporate Tax Planning	3-0-0	3	Even
3	MS033	Economic and Financial Modeling	3-0-0	3	Odd
4	MS034	Entrepreneurial Finance	3-0-0	3	Even
5	MS035	Management of Financial Services	3-0-0	3	Odd
6	MS036	Financial Risk management	3-0-0	3	Even
7	MS037	Personal Wealth Management	3-0-0	3	Odd
8	MS038	International Finance	3-0-0	3	Even
9	MS039	Project Appraisal and Finance	3-0-0	3	Odd
10	MS040	Security Analysis and Portfolio Management	3-0-0	3	Even

Specialization Basket 05: Marketing Management

Sl no.	Code	Subject	L-T-P	Credits	Semester
1	MS041	Consumer Behavior	3-0-0	3	Odd
2	MS042	Advertisement and Sales Promotion	3-0-0	3	Even
3	MS043	Product and Brand Management	3-0-0	3	Odd
4	MS044	E-marketing	3-0-0	3	Even
5	MS045	Retail Management	3-0-0	3	Odd
6	MS046	International Marketing 3-0-0		3	Even
7	MS047	Sales and Distribution	3-0-0	3	Odd
8	MS048	Marketing Research	3-0-0	3	Even
9	MS049	Service Marketing	3-0-0	3	Odd
10	MS050	Strategic Marketing	3-0-0	3	Even

Specialization Basket 06: Management of Social Sector

Sl no.	Code	Subject	L-T-P	Credits	Semester
1	MS051	Public Policy and Processes	3-0-0	3	Odd
2	MS052	Public Private Partnerships 3-0-0 3		3	Even
3	MS053	Sustainable Development	3-0-0	3	Odd

4	MS054	Management of Rural and Social Sector	3-0-0	3	Even
5	MS055	Information Technology Enabled Services	3-0-0	3	Odd
6	MS056	Management of Non-Formal Organization	3-0-0	3	Even
7	MS057	Healthcare System Management	3-0-0	3	Odd
8	MS058	Emerging Areas in Management of Social	3-0-0	3	Even
9	MS059	Înfrastructure Management	3-0-0	3	Even

Minor in Management (21 credits)

A student from B.Tech/IMT needs to earn a total of minimum 21 credits from the below list of courses (composition of the courses is 50% from the list of core courses and 50% is from the list of elective courses) for a Minor in Management from the list of the offered courses. This is over and above the credit requirement for the respective BTech/IMT degree.

	List of Core courses for Minor in Management (50%)				
Sl	Code	Title of the Course	L-T-P	Credits	Semester
1	MS601	Principles and Practices of Management	3-0-0	3	Odd
2	MS605	Financial Reporting and Control	inancial Reporting and Control 3-0-0 3		Odd
3	MS606	Organizational Behavior	3-0-0	3	Odd
4	MS607	IoT and Big Data Management	3-0-0	3	Odd
5	MS617	Business Data Mining	3-0-0	3	Odd
6	MS610	Operations Management	3-0-0	3	Even
7	MS611	Marketing Management	3-0-0	3	Even
8	MS612	Financial Engineering and Management	3-0-0	3	Even
9	MS613	Business Research Methods	3-0-0	3	Even
10	MS622	Could Computing	3-0-0	3	Even
	· ·			1	
S. No	Course	Title of the Course	L-T-P	Credits	Semester
1	MS001	Digital Production System	3-0-0	3	Odd
2	MS006	Social Networks Analytics	3-0-0	3	Even
3	MS013	Sustainable Supply Chain Management	3-0-0	3	Odd
4	MS012	Service Operations Management	3-0-0	3	Even
5	MS028	Leadership and Talent Management	3-0-0	3	Odd
6	MS022	Change Management	3-0-0	3	Even
7	MS035	Management of Financial Services	3-0-0	3	Odd
8	MS040	Security Analysis and Portfolio Mgt.	3-0-0	3	Even
9	MS049	Service Marketing	3-0-0	3	Odd
10	MS048	Marketing Research	3-0-0	3	Even

NOTE: A Minor in Management is open to student(s) from other discipline subject to successful completion of the minimum total of 21 credits in Management minor with a minimum of 6 CGPA. A student can opt for the courses depending on the convenience. For example: MS601 and MS605 are offered in 7th semester. A student can opt for these courses along with his regular courses in 7th semester OR he can take one of the two courses in 7th semester and the other in his 9th semester. This reduces the credit load in a particular semester. In addition, if a given course is floated in summer semester, the student can also opt for the same in summer semester.

CODE WITH CSxxx

1	Code of the subject	CS101
2	Title of the subject	Principles of Computer Programming
3	Prerequisite	No
4	L-T-P	3-0-2
5	Learning Objectives	To understand the basic principles of programming languages. To provide design & development of C and Python programming skills. To introduce problem solving methods and program development.
6	Brief Contents	Basics of Computer Languages C, Compilers, Interpreter, Programming Environments and Debugging: types of errors and debugging techniques. Programming features: Data types, Expressions and Operators, Control statements, Iterations. Functions: Scope of variables, call by value, call by reference, Recursion, Pointers. Array, String, Structures and Unions. File handling, File redirection, File pointers. Applications of C programming concepts in different data structures. Python: Introduction, Program Organization, Functions, Modules and Libraries.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text/references	 Kernighan, B.W. and D. M. Ritchie (1998): The C programming language, 2nd ed. Prentice Hall of India. Kanetkar, Y (2016): Let us C, 15thed .BPB Publications. King K.N (2008): C Programming: A Modern Approach. 2nd ed. W. W. Norton & Company.

1	Code of the subject	CS102
2	Title of the subject	Data Structures
3	Prerequisite	Principles of Computer Programming
4	L-T-P	3-0-2
5	Learning Objectives	To understand the basic data structures and algorithms for performing operations on data structures, the use of data structures to provide efficient software solutions, and some algorithm paradigms for building efficient algorithms.
6	Brief Contents	Introduction to Abstract data types, linear and linked data structures – Arrays, Stacks, Queues, Linked List. Introduction to searching and sorting algorithms –Quick sort, Merge sort, Heap sort, linear time sorting; evaluation of infix/postfix expressions. Trees, binary search trees and basic operations, AVL trees, heaps, hash tables. Algorithm analysis: time and space complexity, asymptotic behavior, estimating runtime, comparison of algorithms. Graphs and basic algorithms on graphs: depth first and breadth first search, Dijkstra's algorithm. Hash Tables
7	Contents for lab	Experiments are based on the theoretical contents and their applications

8	Text/references	1. Thomas H. Cormen, Charles E. Leiserson, Ronald L. Rivest, and Clifford Stein. 2009. Introduction to Algorithms, Third
		Edition (3rd ed.). The MIT Press. 2. Steven S. Skiena. 2008. The Algorithm Design Manual (2nd ed.). Springer Publishing Company, Incorporated.

1	Code of the subject	CS103
2	Title of the subject	Object Oriented Programming
3	Prerequisite	Programming concepts
4	L-T-P	3-0-2
5	Learning Objectives	To develop programming skill and to solve engineering related
6	Brief Contents	Object oriented thinking: Need for OOP Paradigm, Procedural programming vs object oriented programming, object oriented concepts. Class and object concepts: Difference between C structure and class, specifying a class, Defining members inside and outside class, etc. Constructor and destructor concepts, Operator overloading and Type Conversion, Inheritance and polymorphism concepts Working with files: Classes for file stream operations, opening and closing files, File opening modes, file Pointers, Error handling during file operations, command line arguments. Templates: Class template, class template with parameter, function template, function template with parameter and Exception handling
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	List of text books/references	 HM Deitel and PJ Deitel —C++ How to Program, Seventh Edition, 2010, Prentice Hall. Brian W. Kernighan and Dennis M. Ritchie, —The C programming Language, 2006, Prentice-Hall. E Balagurusamy, —Object oriented Programming with C++, Third edition, 2006, Tata McGraw Hill. Bjarne Stroustrup, —The C++ Programming language, Third edition, Pearson Education. Horstmann —Computing Concepts with C++ Essentials, Third Edition, 2003, John Wiley. Robert Lafore, —Object Oriented Programming in C++, 2002, Pearson education.

1	Code of the subject	CS104
2	Title of the subject	Mobile Application Technologies
3	Prerequisite	No
4	L-T-P	0-1-2
5	Learning Objectives	To develop the basic skills of using Android IDE and Android SDK for implementing Android applications
6	Brief Contents	Introduction, UX development, Testing and debugging of front end and back end application components and their interaction.
7	Contents for lab	Experiments are based on the theoretical contents and their applications

8	Text /references	Android Programming: The Big Nerd Ranch Guide 4th Edition, Bill Phillips, Brian Hardy The Busy Coder's Guide to Android Development, Mark
		Murphy.

1	Code of the subject	CS201
2	Title of the subject	Discrete Structures
3	Prerequisite	Engineering Mathematics
4	L-T-P	3-1-0
5	Learning Objectives	To prepare for a background in abstraction, notation, and critical thinking for the mathematics most directly related to computer science. To foster rigorous thinking skills that can enhance the quality of work of computing professionals. To relate and apply these concepts to practical applications of computer science.
6	Brief Contents	Fundamentals of Logicand their use in program proving, resolution principle. Set Theory and Functions, Graph Theory, Group Theory, Elementary Combinatorics etc.
7	Text/references	1.Bernanrd Kolman, Robert C Busby, S.Ross, Discrete Mathematical Structures, PHI Learning 2. Kenneth H. Rosen, Discrete Mathematics and Its Appications, Tata McGraw-Hill Edition 3. I.N. Herstein, Topics in Algebra, John Wiley Publications 4. Ralph P. Grimaldi, B.V. Ramana, Discrete and Combinatorial Mathematics, Pearson Education

1	Code of the subject	CS202
2	Title of the subject	Computer Organisation and Architecture
3	Any prerequisite	Digital Electronics, Principles of computer programming
4	L-T-P	3-0-2
5	Learning Objectives	To understand the Organization and architecture aspects of
6	Brief Contents	Basic functional blocks of a computer, introduction to Instruction set architecture of a CPU and instruction sets of some common CPUs. Data representation, Computer arithmetic, Control unit design, Memory system, Peripheral devices and their characteristics, Performance enhancement techniques Pipelining, Memory organization.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text/references	 Computer Organization and Design: The Hardware/Software Interface, David A Patterson, John L. Hennessy, 4th Edition, Morgan Kaufmann. Computer Architecture and Organization by William Stallings, PHI Pvt. Ltd., Eastern Economy Edition.

1	Code of the subject	CS203
2	Title of the subject	Design and Analysis of Algorithms
3	Prerequisite	Data Structures, Principles of Computer Programming, Engineering Mathematics
4	L-T-P	3-0-2
5	Learning Objectives	To understand the performance aspects of algorithms in programming the computing systems
6	Brief Contents	Introduction, Asymptotic complexity, Searching in list, Concepts of graphs and shortest path estimation algorithms, Divide and conquer approaches, Search Trees, Greedy: Interval scheduling, Greedy: Proof strategies, Greedy: Human coding, Dynamic Programming: weighted interval scheduling Dynamic Programming, Intractability: NP completeness, Intractability: reductions and examples
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text/references	 Introduction to Algorithms (Eastern Economy Edition) by Thomas H Cormen and Charles E Leiserson. Design and Analysis of Algorithms by S Sridhar. Design and Analysis of Computer Algorithms by AHO.

1	Code of the subject	CS204
2	Title of the subject	Database Systems
3	Prerequisite	
4	L-T-P	3-0-2
5	Learning Objectives	To understand a Database application, the design and performance aspects from the perspective of Database systems of the past, present and future.
6	Brief Contents	Introduction to Databases, Relational Data Model, Relational Algebra, SQL and NoSQL concepts, Database Normalization, Indexing, Database Transactions, Recovery Systems, Transaction Schedules, Concurrency Control, Query Processing and Query Optimization.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 Abraham Silberschatz, Henry Korth, and S. Sudarshan. Database Systems Concepts (5ed.). McGraw-Hill, New York, USA. Ramez A. Elmasri, Shankrant B. Navathe. Fundamentals of Database Systems Addison-Wesley Longman Publishing Co. Paul DuBois. Mysql. New Riders Publishing C. J. Date. Database in Depth: Relational Theory for Practitioners. O'Reilly Media, Inc. Bipin C. Desai. An Introduction to Database Systems. West Publishing Co.

1	Code of the subject	CS205
2	Title of the subject	Paradigms of Programming Languages
3	Prerequisite	Principles of Computer Programming, Object Oriented Programming
4	L-T-P	3-0-2
5	Learning Objectives	To understand the key principles of programming language paradigms, compare and contrast the advantages and disadvantages of the imperative and functional programming paradigms, describe the compilation principles and highlight modern trends' impact on programming languages.
6	Brief Contents	The role and for programming languages, characteristics; Programming language paradigms, Language designand translation issues; Properties of data types and objects, type conversion, binding and binding times. Procedures Sequence Control, Subprogram control, desirable and undesirable characteristics of procedural programming. Case study of Pascal. Functional Programming Paradigm, Declarative Programming Paradigm, Parallel Programming Paradigm, Classification of computer architectures, principles of parallel programming, precedence graph, data parallelism, control parallelism, message passing, shared address space, synchronization mechanisms, mapping, granularity, compilers, operating systems; Additional Programming Paradigms Data flow programming design principles, Database programming design principles, Network programming design principles, Socket programming in JAVA, Internet programming design principles etc.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text/references	 RoostaSeyed, "Foundations of Programming Languages Design & Implementation", Cenage learning. Pratt T.W., Zelkowitz "Programming Languages: Design and Implementation" PHI Programming Language Design Concepts, D. A. Watt, Wiley India Edition. Reference Books: Sebesta R. W., "Concepts of programming languages", Pearson Education 2001, 4th edition. Sethi Ravi, "Programming Languages: Concepts and Constructs" Pearson Education, Herbert Schildt "The Complete Reference Java2", 5th edition, Tata McGraw Hill.

1	Code of the subject	CS206
2	Title of the subject	Theory of Computation
3	Prerequisite	No
4	L-T-P	3-0-0
5	Learning Objectives	To introduce the mathematical foundations of computation, develop the ability to understand and conduct mathematical proofs for computation and algorithms.

6	Brief Contents	Finite Automata, Finite State system concepts, Regular
		Languages, Equivalence of NFA and DFA, Minimization of
		DFA- – Pumping Lemma for Regular. Grammars, Pushdown
		Automata, Turing Machines, Unsolvable Problems and
		Computable functions, Measuring and classifying complexity:
		Tractable and Intractable problems- Tractable and possibly
		intractable problems – P and NP completeness – Polynomial
		time reductions.
7	Text /references	1. Hopcroft J.E., Motwani R. and Ullman J.D, —Introduction
		to Automata Theory, Languages and Computations, Pearson
		Education.
		2. John C Martin, —Introduction to Languages and the Theory
		of Computation, TMH, New Delhi.
		REFERENCES
		1.Mishra K L P and Chandrasekaran N, —Theory of Computer
		Science – Automata, Languages and Computation, Third
		Edition, Prentice Hall of India
		2.Harry R Lewis and Christos H Papadimitriou, —Elements of
		the Theory of Computation, Second Edition, Prentice Hall of
		India, Pearson Education, New Delhi.
		3.Peter Linz, —An Introduction to Formal Language and
		Automata, Third Edition, Narosa Publishers.
		4.KamalaKrithivasan and Rama. R, —Introduction to Formal
		Languages, Automata Theory and Computation, Pearson
		Education.

1	Code of the subject	CS207
2	Title of the subject	Operating Systems
3	Prerequisite	Computer Organization; Data Structures and Computer Programming
4	L-T-P	3-0-2
5	Learning Objectives	To study the importance of the operating system and its function, techniques of the operating system to achieve its goals as resource manager. Application interaction with the operating system and the operating systems interaction with the machine.
6	Brief Contents	Introduction and history of Operating systems, Process concepts and scheduling, Storage management, Processor management, Interprocess communication, CPU scheduling, Process Synchronization, Memory Management, Virtual memory concepts, Deadlocks, Device management, File management, File Systems, Free space Management: Bit vector, Linked list. Some case Studies of traditinal and modern operating systems.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 A. Silberschatz & P.B. Galvin, Operating System concepts and principles, Wiley India. A. Tanenbaum, Modern Operating Systems', Prentice Hall India W. Stallings, _Operating Systems: Internals and design Principles, Pearson Ed.

4. M.J. Bach, Design of Unix Operating system', Prentice Hall.
Additional Reading:
1. D.M. Dhamdere, Operating Systems: a concept based
approach', Tata McGraw-Hill Pubs.
2. G. Glass, Unix for programmers and users-a complete guide,
Pearson Ed.

1	Code of the subject	CS208
2	Title of the subject	Computer Networks
3	Prerequisite	User applications and some aspects of process and their
		interaction
4	L-T-P	3-0-2
5	Learning Objectives	The understand the purpose and overview of the
		Internetworking technology, issues, and approaches using top-
		down philosophy.
6	Brief Contents	Computer Networks and the Internet, Network Application
		Architectures, Processes Communication, Transport Services,
		Application-Layer Protocols, The Web and HTTP, Case Study:
		P2P Internet Telephony with Skype, Socket Programming with
		TCP and UDP; Transport Layer: Relationship Between
		Transport and Network Layers, Overview of the Transport
		Layer in the Internet, Principles of Reliable Data Transfer
		Services, Multiple Access protocols, Link-Layer concepts;
		Wireless and Mobile Networks, Cellular Internet Access,
		Mobile IP.
7	Contents for lab	Experiments are based on the theoretical contents and their
		applications
8	Text /references	Computer Networking: A top-down approach featuring the
		Internet / James F. Kurose, Keith W. Ross., 7th edition,
		Pearson.

1	Code of the subject	CS209
2	Title of the subject	Mathematical Foundations of Computing
3	Prerequisite	Nil
4	L-T-P	3-1-0
5	Learning Objectives	To model computer science domain problems mathematically, think abstractly and employ techniques to study the properties.
6	Brief Contents	Induction, Propositional predicate logic, First order logic, Proof techniques and applications, Linear programming, Series divergence/convergence, Fourier Series/Transform, number theory etc.
7	Text /references	 Donald F. Stanat and David F. McAllister, Discrete mathematics in Computer Science. Thomas Koshy, Elementary number theory with Applications, Elsevier I. N. Herstein, Topics in Algebra. JOHN Wiley & SONS. Simulyan, First Order Logic

1	Code of the subject	CS210
2	Title of the subject	Software Engineering
3	Prerequisite	
4	L-T-P	3-0-2
5	Learning Objectives	To impart software engineering concepts helpful for designing software systems for standalone and networked applications.
6	Brief Contents	Introduction, Software development process, project management process. Software requirement Analysis and specification; Software planning, Software design, Verification and validation techniques, Software quality and reliability, System Reliability and Reliability measures
7	Contents for lab	Use of software design tools (UML etc.) for design, software applications design and testing on vrious application centric measures, Fintech software design etc.
8	Text /references	 Pham, Hoang. System software reliability. Springer Science & Business Media, 2007. Jalote Pankaj, An Integrated Approach to Software Engineering, Narosa Publishing House Pressman, Roger S., Software Engineering: A practitioner's Approach, McGraw-Hill, Inc.

1	Code of the subject	CS301
2	Title of the subject	Compiler Design
3	Prerequisite	Theory of Computation
4	L-T-P	3-0-2
5	Learning Objectives	To design the front end of the compiler, scanner, parser, intermediate code generator, objectcode generator, and the parallel compilation strategies. To gain the ability to implement a parser etc.
6	Brief Contents	The structure of Compiler – Lexical analysis, Syntax analysis, LR parsers; Intermediate code generation concepts, Object code generation, Code optimization, Parallelizing compiler etc.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 Alfred V. Aho, Monica S.Lam, Ravi Sethi, Jeffrey D.Ullman, Compilers: Principles, Techniques and Tools, Second Edition, Pearson Education. Randy Allen, Ken Kennedy, Optimizing Compilers for Modern Architectures: A Dependence-based Approach, Morgan Kaufmann Publishers. Steven S. Muchnick, Advanced Compiler Design and Implementation, Morgan Kaufmann Publishers - Elsevier Science, India, Indian Reprint. Keith D Cooper and Linda Torczon, Engineering a Compiler, Morgan Kaufmann Publishers Elsevier Science. V. Raghavan, Principles of Compiler Design, Tata McGrawHill Education Publishers.

1	Code of the subject	CS302
2	Title of the subject	Computer Graphics
3	Prerequisite	
4	L-T-P	3-0-2
5	Learning Objectives	To expose onto the primary tools by which the flood of information from Computational Science is analyzed.
6	Brief Contents	Introduction of computer graphics, Graphic Displays and the algorithms; Three Dimensional aspects of graphics; Transformations; Windowing and Clipping concepts; Hidden Lines and Surfaces etc.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	List of text books/references	1.Computer Graphics, C Version Donald D Hearn, M. Pauline Baker 2. Computer Graphics: Principles and Practiceby James D. Foley, Andries van Dam, Steven K. Feiner

1	Code of the subject	CS303
2	Title of the subject	Trustworthy Artificial Intelligence
3	Prerequisite	
4	L-T-P	3-0-2
5	Learning Objectives	To understand the techniques and concepts related to machine based reasoning systems through various applications of AI
6	Brief Contents	Introduction to AI and intelligent agents. Problem solving methods in AI, Informed and uninformed search strategies, knowledge representation, Uncertain Knowledge and Reasoning, Probabilities, Bayesian Networks. Overview of different forms of learning, Learning Decision Trees, Artificial Neural Networks and Fuzzy Approaches; Logic in AI, Prolog, Modern AI language and tools etc.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	1. S. Russell and P. Norvig, Artificial Intelligence: A Modern Approach, 2nd Ed, Prentice Hall, 2003 2. Elaine Rich and Kevin Knight. Artificial Intelligence, Tata McGraw Hill Reference Books: 1. Patrick Henary Winston, Artificial Intelligence, Pearson publication 2. Deepak Khemani. A First Course in Artificial Intelligence, McGraw Hill Education (India) 3. Eugene Charnaik and Drew McDermott, Introduction to Artificial Intelligence, Pearson publication 4. Nils John Nilsson, The Quest for Artificial Intelligence: A History of Ideas and Achievements, Morgan Kaufman 5. Dennis Rothman, Artificial Intelligence by Example

1 Code of the s	ubject C	CS305

2	Title of the subject	Optimization Techniques
3	Prerequisite	Engineering mathematics, programming
4	L-T-P	3-1-0
5	Learning Objectives	To equip with the engineering problem formulation skills and optimization approaches to solve the problems along with quantitative analysis of those.
6	Brief Contents	Types of OR models, linear programming, problem formulation, graphical solution, simplex method, artificial variables techniques, two-phase method, big-M method etc. Transportation and assignment problems, Sequencing and Replacement, Theory of games and inventory, Dynamic Programming, engineering applications.
7	List of text books/references	 J. K. Sharma, "Operations Research", Macmillan, 5th Edition, 2012. R. Pannerselvan, "Operations Research", 2nd Edition, PHI Publications, 2006

1	Code of the subject	CS306
2	Title of the subject	Machine Learning
3	Prerequisite	Linear Algebra
4	L-T-P	3-0-2
5	Learning Objectives	To understand popular ML algorithms with their associated mathematical foundations and use them for solving real world problems as machine learning tasks
6	Brief Contents	Introduction and Fundamentals of ML. Selected Algorithms - Ensembling and RF, Linear SVM, K Means, Logistic Regression, Naive Bayes etc. Neural Network Learning - Role of Loss Functions and Optimization, Gradient Descent and Perceptron/Delta Learning, MLP, Backpropagation, MLP for Classification and Regression, Regularisation, Early Stopping. Kernels (with SVM), Bayesian Methods, Generative Methods, HMM, EM, PAC learning. Introduction to Deep Learning, CNNs, Popular CNN Architectures, RNNs, GANS and Generative Models, Advances in Backpropagation and Optimization for Neural Networks Adversarial Learning
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	1. Marc Peter Deisenroth, A. Aldo Faisal, Cheng Soon Ong, Mathematics for Machine Learning, Cambridge University Press 2. Tom M. Mitchell, Machine Learning - McGraw Hill Education, International Edition 3. Aurélien Géron, Hands-On Machine Learning with Scikit-Learn, Keras, and TensorFlow, O'Reilly Media, Inc. 2nd Edition 4. Ian Goodfellow, Yoshoua Bengio, and Aaron Courville, Deep Learning MIT Press Ltd, Illustrated edition 5. Christopher M. Bishop, Pattern Recognition and Machine Learning - Springer, 2nd edition

The Elements of Statistical Learning: Data Mining, Inference, and Prediction - Springer, 2nd edition
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1	Code of the subject	CS307
2	Title of the subject	Information Security Systems
3	Prerequisite	
4	L-T-P	3-0-2
5	Learning Objectives	This course provides a comprehensive study of the security principles and practices of information systems. Helps build a good understanding of the foundational theory behind computer security and the threats.
6	Brief Contents	Security issues in computing, communications, and electronic commerce. Goals and vulnerabilities; legal and ethical issues; basic cryptology; private and authenticated communication; electronic commerce; software security; viruses and other malicious code; operating system protection; trusted systems design; network security; firewalls; policy, administration and procedures; auditing; physical security; disaster recovery; reliability; content protection; privacy.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 William Stallings and Lawrie Brown. 2014. Computer Security: Principles and Practice (3rd ed.). Prentice Hall Press, Upper Saddle River, NJ, USA. Behrouz A. Forouzan. 2007. Cryptography & Network Security M. Stamp, Information Security: Principles and Practice, Wiley M. E. Whitman and H. J. Mattord, Principles of Information Security.

1	Code of the subject	CS401
2	Title of the subject	Natural Language Processing
3	Prerequisite	AI and ML
4	L-T-P	3-0-2
5	Learning Objectives	To equip the learners with fundamental and advanced aspects of NLP applications.
6	Brief Contents	Human language processing paradigms; Phases in natural language processing, applications. Text representation in computers, encoding schemes. Introduction to corpus, elements in balanced corpus, TreeBank, PropBank, WordNet, VerbNet etc. Resource management with XML, Management of linguistic data with the help of GATE, NLTK. Regular expressions, Finite State Automata, word recognition, lexicon. Morphology, acquisition models, Finite State Transducer. Ngrams, smoothing, entropy, HMM, ME, SVM, CRF.

		Speech tagging. Review of natural language grammars, lexeme, phonemes, phrases and idioms, word order, agreement, tense, aspect and mood and agreement, Context Free Grammar, spoken language syntax. Parsing, Word Sense Disambiguation, Discourse- Reference resolution etc. Applications of NLP, Summarization Information, Machine Translation overview.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	1. Daniel Jurafsky and James H Martin, Speech and Language Processing: An introduction to Natural Language Processing, Computational Linguistics and Speech Recognition, Prentice Hall, 2nd Edition, 2008.

1	Code of the subject	CS402
2	Title of the subject	Digital Image Processing
3	Prerequisite	Mathematics
4	L-T-P	3-0-2
5	Learning Objectives	To introduce the basic concepts of Digital image processing with emphasis on applications in various field of recent research.
6	Brief Contents	Introduction and Fundamentals, Image Enhancement in Spatial Domain, Image Enhancement in Frequency Domain, Image Restoration, Segmentation, Representation and Description.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	1.Digital Image Processing 2nd Edition, Rafael C. Gonzalvez and Richard E. Woods. Published by: Pearson Education. 2.R.J. Schalkoff, Digital Image Processing and Computer Vision John Wiley and Sons, NY. 3. William K. Prat, Digital Image Processing, John Wiley and Sons, NY

1	Code of the subject	CS403
2	Title of the subject	Cloud Computing
3	Any prerequisite	Computer Networks, OS, Software engineering, Distributed
		Computing
4	L-T-P	3-0-2
5	Learning Objectives	To equip with the enabling technology for an on-demand access to a shared pool of configurable computing resources. To introduce various aspects of cloud computing paradigm and future research trends.
6	Brief Contents	Introduction to Cloud Computing, Introduction to Parallel and Distributed Computing, Cloud Computing Architecture, Service Management, Data Management in Cloud Computing, Virtualization & Resource Management, Cloud Security, Open Source and Commercial Clouds, Cloud Simulator, Research trend in Cloud Computing, Fog Computing.

7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	1. Cloud Computing: Principles and Paradigms, Editors:
		RajkumarBuyya, James Broberg, Andrzej M. Goscinski, Wiley
		2. Enterprise Cloud Computing - Technology, Architecture,
		Applications, Gautam Shroff, Cambridge University Press
		3. Cloud Computing Bible, Barrie Sosinsky, Wiley-India
		4. Cloud Security: A Comprehensive Guide to Secure Cloud
		Computing, Ronald L. Krutz, Russell Dean Vines, Wiley

1	Code of the subject	CS404
2	Title of the subject	Big Data Analytics
3	Prerequisite	
4	L-T-P	3-0-2
5	Learning Objectives	Understanding of core concepts behind big data problems, applications, systems and the techniques along with an introduction to some of the most common Big Data frameworks and Big Data Streaming Platforms.
6	Brief Contents	Introduction to Big Data, Enabling Technologies for Big Data, Big Data Stack, Big Data distribution packages. Big Data Platforms, Overview of Apache Spark, HDFS, YARN, Introduction to MapReduce, MapReduce Programming Model with Spark, MapReduce Example: Word Count, Page Rank etc. Introduction to Big Data Storage Platforms for Large Scale Data Storage, CAP Theorem, Eventual Consistency, ACID and BASE, Zookeeper and Paxos, Cassandra, HBase Big Data Streaming Platforms for Fast Data, Big Data Streaming Systems, Big Data Pipelines for Real-Time computing, Spark Streaming, Kafka, Streaming Ecosystem. Introduction to Big Data Applications (Machine Learning), Overview of Big Data Machine Learning, Mahout, Big Data Machine Learning Algorithms in Mahout- kmeans, Naïve Bayes etc. Introduction of Big Data Machine learning with Spark, Big Data Machine Learning Algorithms in Spark- Introduction to Spark MLlib, Introduction to Deep Learning for Big Data. Introduction to Big Data Applications (Graph Processing), Introduction to Pregel, Introduction to Giraph, Introduction to Spark GraphX.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 Big Data Science & Analytics: A Hands-On Approach, Arshdeep Bahga and Vijay Madisetti, VPT. The Big Data Tidal Wave: Finding Opportunities in Huge Data Streams with Advanced Analytics, Bill Franks, Wiley. Big Data Analytics: Disruptive Technologies for Changing the Game, ArvindSathi, MC Press. Hadoop: The Definitive Guide, Tom White, O'Reilly.

1	Code of the subject	CS498	
2	Title of the subject	Colloquium (Based on industrial training)/ MOOC	
3	Prerequisite		
4	L-T-P	0-0-6	
5	Learning Objectives of the subject	To instill the ability to identify skills and gain practical work experience To provide an opportunity to observe and contribute in the workplace To take ownership and responsibility of a project assignment, given by a designated manager/supervisor To provide networking opportunities with other members of the organization	
6	Brief Contents	To offer performance feedback and mentorship throughout the internship An internship helps you train under experienced professionals and explore what your chosen career path would be like, and an internship with a company in your field can help you to develop the skills you require to thrive within a professional setting. At the end of the training period, the company may ask you to review your time with them and write a report based on your experience. In addition, hone the skills needed to develop internship report.	
7	Contents for lab	There are no specific laboratory sessions for this. However, this being a completely practical oriented course, the student has to devote significant time to achieve the objectives.	
8	Text /references	https://www.careereducation.columbia.edu/resources/10-tips-make-most-internship https://in.indeed.com/career-advice/career-development/internship-report	

1	Code of the subject	CS499
2	Title of the subject	BTech Project/ Internship
3	Any prerequisite	
4	L-T-P	0-0-24
5	Learning Objectives	To develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study.
6	Brief Contents	The purpose of this course is to enable the student to develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study. The student is expected to demonstrate the abilities of the major subject/field of study, including deeper insight into hardware/software application development work. Develop the capability to create, analyse and critically evaluate different technical/architectural solutions. Equip with the needed skills to clearly present and discuss theconclusions as well as the knowledge and arguments that form the basis for the learning outcome in written and spoken English. Importantly it is necessary to march on the ethical aspects of research and development work.
7	Contents for lab	There are no specific laboratory sessions for this. However, this being a completely practical oriented course, the student has to devote significant time to achieve the objectives.

8	List of text books/references	https://grad.wisc.edu/wp-
		content/uploads/sites/329/2018/02/2018-Project-Management-
		<u>for-Graduate-Students-Course-Workbook.pdf</u>

1	Code of the subject	CS001
2	Title of the subject	Graph Theory
3	Prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	To teach the applications of game theory, auction and equilibrium.
6	Brief Contents	Introduction to Game Theory, Dominant Strategies and Nash Equilibrium, Alternate Strategies: Maximin, Maximax, and Minimax Regret Solvability, N-Player Games, Mixed Strategy Nash Equilibria, Subgame Perfection in Discrete Choice Games, Continuous Games and Imperfect Competition, Infinitely Repeated Games, Tacit Collusion: An application of Infinites Repeated Games, imperfect Information: Simultaneous-play, ayesian Games, Applications of Bayesian Games: Auctions and Voting, Cournot's Duopoly with Imperfect Information 3.Radio Spectrum, With Arbitrary Distribution of Valuations, Extensive Form Game with Perfect Information, Stackelberg Model of Duopoly, Buying Votes, Committee Decision-Making, Repeated games, The Prisoner's Dilemma, General Result, Supermodular Game and Potential Game, Supermodular Game and Potential Game, Supermodular Game and Potential Game, Wireless Networks: Resource Allocations, Admission Control, Routing in Sensor and Ad-Hoc Networks, Modeling Network Traffic and Strategic Network Formation, Rubinstein Bargaining Model with Alternating Offers, Nash Bargaining Solution, Relation of Axiomatic and Strategic Model, Auction and Mechanism Design with Applications, Revenue Equivalence, Risk Averse Bidders, Asymmetries among Bidders, Mechanism, Optimal Mechanism.
7	Contents for lab	NA
8	Text books/references	 Martin Osborne, An Introduction to Game Theory, Oxford University Press, 2003 Prajit Dutta, Strategies and Games, MIT Press. K H Ericson, Game Theory, Createspace Independent Publishing Platform.

1	Code of the subject	CS002
2	Title of the subject	Software, System Analysis and Design
3	Any prerequisite	No
4	L-T-P	3-0-0
5	Learning Objectives of the subject (in about 50 words)	 Outline the software design process, and demonstrate how the essential design principles are applied within it. Illustrate the essential elements of software structure and architecture in terms of styles, patterns and families of programs and frameworks. Demonstrate the application of quality analysis and evaluation principles.

		4. Employ function, object, data-structure and component-based design methodologies in a typical software design project.
6	Contents for lab	1. Software Design Fundamentals: General design concepts, Context of software design, Software design principles. 2. Key Issues in Software Design: Concurrency, Control and handling of events, Data persistence, Distribution of components, Error exception handling and fault tolerance, Interaction and presentation, Security. 3. Software Structure and Architecture: Architectural structures and viewpoints, Architectural styles, Design patterns, Architecture design decisions, Families of programs and frameworks 4. User Interface Design: General user interface design principles, User interface design issues, Design of user interaction modalities, Design of information presentation, User interface design process, Localization and internationalization, Metaphors and conceptual models 5. Software Design Quality Analysis and Evaluation: Quality attributes, Quality analysis and evaluation techniques, Measures. 6. Software Design Notations: Structural descriptions (static view), Behavioral descriptions (dynamic view). 7. Software Design Strategies and Methods: General strategies, Function-oriented (structured) design, Object-oriented design, Data structure-oriented design, Component-based design, other methods.
7	Contents for lab	Assignments
8	List of text books/references	 Systems Analysis and Design (MindTap Course List) 12th Edition by Scott Tilley, 2019. Head First Design Patterns: Building Extensible and Maintainable Object-Oriented Software 2nd Edition 2nd Edition by Eric Freema. Designing Data-Intensive Applications: The Big Ideas Behind Reliable, Scalable, and Maintainable Systems Kindle Edition by Martin Kleppmann.

1	Code of the subject	CS003
2	Title of the subject	Digital Signal Processing
3	Prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	In this course, we will mainly study the following topics: signal representation in time domain, Fourier transform, sampling theorem, linear time-invariant system, discrete convolution, z-transform, discrete Fourier transform, and discrete filter design. After this course, the students should be able to understand how to analyse a given signal or system using tools such as Fourier transform and z-transform; how to process signals to make them more useful.

6	Brief Contents	Review of Signals and Systems: Discrete time complex
0	Brief Contents	exponentials and other basic signals-scaling of the independent
		axis and differences from its continuous-time counterpart-
		system properties (linearity, time-invariance, memory,
		causality, BIBO stability)-LTI systems, convolution,
		correlation, continuous-time Fourier series and Fourier
		transform.
		Sampling: Impulse train sampling and reconstruction, aliasing,
		A/D and D/A conversion, quantization noise. Discrete-Time
		Fourier Transform (DTFT): Complex exponentials as Eigen
		signals of LTI systems-DTFT definition-inversion formula-
		properties-relationship to continuous-time Fourier series
		(CTFS). Z-Transform: Generalized complex exponentials as
		eigensignals of LTI systems-z-transform definition-region of
		convergence (RoC)-properties of RoC-properties of the z-
		transform, inverse z-transform methods,pole-zero plots, RoC
		implications of causality and stability.
		Frequency Domain Analysis of LTI Systems: Frequency
		response of systems with rational transfer function, definitions
		of magnitude and phase response, geometric method of
		frequency response evaluation from pole-zero plot, frequency
		response of single complex zero/pole, frequency response of
		filters.
		Discrete Fourier Transform (DFT): Definition of the DFT and
		inverse DFT-circular shift of signal and the —index mod NI
		concept-properties of the DFT-circular convolution and its
		relationship with linear convolution—sectioned convolution
		methods: overlap add and overlap save-effect of zero padding.
7	Contents for lab	
8	Text /references	1. Discrete-Time Signal Processing by Alan V. Oppenheim and
		Ronald W. Schafer, 3rd edition, 2010, Prentice Hall, Upper
		Saddle River, NJ.
		2. Digital Signal Processing by SanjitMitra, 4th edition, 2011,
		McGraw-Hill, New York, NY.

1	Code of the subject	CS004
2	Title of the subject	Data Analytics and Visualisation
3	Prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	 Provide an overview of the statistical tools used to process, analyse, and visualize data. Form testable hypotheses that can be evaluated using common statistical analyses.
6	Brief Contents	Introduction to the science of statistics: Fundamental elements of Statistics, Qualitative and Quantitative Data Summaries, Normal distribution, Sampling, Central Limit Theorem. Confidence intervals and hypothesis tests: Statistical Inference, Stating Hypotheses, Test Statistics and p-Values, Evaluating Hypotheses, Significance Tests and Confidence Intervals, Inference about a Population Mean, Two-Sample Problems

Parametric association: Scatterplots, Correlation, Simple	e
Linear Regression, F-test for Simple Linear Regression	, t-test
for Simple Linear Regression.	
Multiple linear regression: Equation of multiple linear	
regression, Interpretation of multiple linear regression,	F-test
for Multiple Linear Regression, t-tests in Multiple Line	ar
Regression, Cautions about Regression	
Analysis of Variance (ANOVA): One-Way Analysis of	•
Variance, F-test for ANOVA, Evaluating Group Difference	ences,
Type I and Type II Errors, Issues with Multiple Compa	risons,
Assumptions of Analysis of Variance, Relationship bet	veen
One-Way ANOVA and Regression, One-Way Analysis	of
Covariance, Two-Way Analysis of Variance, Two-Way	•
Analysis of Covariance	
Analysis for proportions: One-Sample Tests for Propor	ions,
Significance Tests for a Proportion, Confidence Interva	ls for a
Proportion, Two-Sample Tests for Proportions, Confidence of the Proportion of the Pr	ence
Intervals for Differences in Proportions, Significance T	ests for
Differences in Proportions, Effect Measures, Logistic	
Regression, Multiple Logistic Regression, Area under t	ne ROC
Curve.	
7 Contents for lab Implementation of data analytics methods using R or P	thon.
8 Text books/references 1. Andy Field, Jeremy Miles and Zoe Field, "Disc	overing
Statistics Using R", SAGE Publications Ltd (2012).	5 . 6 1111 5
2. Gareth James, Daniela Witten, Trevor Hastie at	nd
Robert Tibshirani "An Introduction to Statistical Learn:	
Applications in R", Springer (2013).	8

1	Code of the subject	CS005
2	Title of the subject	Cryptography and Network Security
3	Prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	To develop a framework to understand and implement
		cryptographic aspects. To enhance an ability to analyze a
		problem, and identify and define the computing requirements
		for data security. To prepare abstract and critical thinking
		background for computer science students
6	Brief Contents	Module I- Introduction
		Classical Encryption Techniques: Symmetric Cipher Model,
		Substitution Techniques, Transposition Techniques, Stream
		Cipher and Block Cipher, Random Number Generator, One-
		time Pad.
		Module II- Finite Field and Number Theory
		Groups, Rings, Fields, Modular Arithmetic, Euclid's
		Algorithm, Finite Fields Of Form GF (p) And GF (2n).
		Polynomial Arithmetic, Prime Numbers, Fermat's And Euler's
		Theorem, Testing For Primality, The Chinese Remainder
		Theorem, Discrete Logarithms.
		Module III-Symmetric Cipher and Public Key Encryption
		Block Cipher Principles, Data Encryption Standard (DES),
		Multiple Encryption, Triple DES, Advanced Encryption
		Standard (AES),

	1	
		Principles of Public Key Cryptosystems, The RSA Algorithm,
		Key Management, Elliptic Curve Arithmetic, Elliptic Curve
		Cryptography.
		Module IV-Cryptographic Protocols
		Authentication Requirement, Authentication Function, MAC,
		Hash Functions, Security of Hash Function, Digital
		Signatures,
		Module V-Network Security and Applications
		Authentication applications: Kerberos – X.509 Authentication
		services, Public Key Infrastructure, Pretty Good Privacy,
		S/MIME
		IP security: Encapsulating Security Payload (ESP)-Internet
		Key Exchange (Phases of IKE, ISAKMP/IKE Encoding)
		Web Security: Web Security Considerations, Secure Socket
		Layer and Transport layer Security, System Security
7	Contents for lab	East and Transport layer seeding, system seeding
8	List of text books/references	1 William Stallings Countagraphy and Naturals gaggity
0	List of text books/references	1. William Stallings, Cryptography and Network security,
		4e,Prentice Hall of India, New Jersey, 2008.
		2. ChristofPaar, Jan Pelzl, Understanding Cryptography,
		Springer-Verlang, Berlin, 2010
		3. Behrouz A Forouzan, Cryptography and Network security,
		Tata Mc-Graw Hill, New York, 2007.

1	Code of the subject	CS006
2	Title of the subject	Control System Engineering
3	Prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	To be able to obtain a working mathematical model of a system. To be able to do time-domain and frequency-domain analyses of the model to predict the system's behaviour. To be able to design control systems that meet design specifications.
6	Brief Contents	Introduction, Mathematical modelling, Time response of dynamical systems, Stability, feedback control, Design of controllers, Frequency domain analysis, design of compensators
7	Contents for lab	
8	Text books/references	 G.F. Franklin, J. D. Powell, A. Emami-Naeini, "Feedback Control of Dynamic Systems", Pearson, Upper Saddle River, New Jersey, 5th edition, 2006. K. Ogata, "Modern Control Engineering", Prentice- Hall of India Pvt Ltd., New Delhi, 3rd edition, 2000. B. C. Kuo, "Automatic Control Systems", Prentice- Hall of India Pvt Ltd., New Delhi, 6th, edition, 1991. Nagrath & Gopal, Control Systems

1	Code of the subject	CS007
2	Title of the subject	System Simulation and Modeling
3	Prerequisite	
4	L-T-P	3-0-0

5	Laguring Objectives	Introduce commutes simulation technologies and technique
5	Learning Objectives	Introduce computer simulation technologies and techniques, provide the foundations for the student to understand computer simulation needs, and to implement and test a variety of simulation and data analysis libraries and programs To introduce concepts of modeling layers of society's critical infrastructure networks and to build tools to view and control simulations and their results.
6	Brief Contents	Module – 1 Simulation Basics: Handling Stepped and Event-based Time in Simulations, Discrete versus Continuous Modelling, Numerical Techniques, Sources and Propagation of Error Module – 2 Dynamical, Finite State, and Complex Model Simulations: Graph or Network Transitions Based Simulations, Actor Based Simulations, Mesh Based Simulations, Hybrid Simulations Module – 3 Converting to Parallel and Distributed Simulations: Partitioning the Data, Partitioning the Algorithms, Handling Inter-partition Dependencies Module – 4 Probability and Statisics for Simulations and Analysis: Review of terminology, concepts, Useful statistical models, Discrete Distributions, Continuous Distributions, Poisson Process, Empirical distributions, Introduction to Queues and Random Noise, Random Variates Generation, Sensitivity Analysis, The basics of SpreadSheet-Simulation, Simulation Example: Simulation of queuing systems in a spreadsheet Module 5- Random-Number Generation, Random-Variate Generation: Properties of random numbers, Generation of pseudo-random numbers, Techniques for generating random numbers, Tests for Random Numbers, Random- Variate Generation, Inverse transform technique, Acceptance- Rejection technique, Special properties Module 6-Input Modeling: Data Collection, Identifying the distribution with data, Parameter Estimation, Goodness of Fit Tests, Fitting a non-stationary Poisson process, Selecting input models without data, Multi-variate and Time-Series input models
		Module 7- Queuing Models: Characteristics of queuing Systems, Queuing notation, Long-run measures of performance of queuing Systems, Steady-state behavior of M/G/1 queue, Networks of queues, Rough-cut modeling: An illustration. Module – 8 Simulations Results Analysis and Viewing Tools: Display Forms: Tables, Graphs, and Multidimensional Visualization, Terminals, X and MS Windows, and Web Interfaces, Validation of Model Results.
7	Contents for lab	
8	Text books/references	 Jerry Banks, John S. Carson II, Barry L. Nelson, David M. Nicol: Discrete-Event System Simulation. (Listed topics only from Chapters-1 to 12), 5th Edition, Pearson Education ©2013 Averill M. Law: Simulation Modeling and Analysis, 4th Edition, Tata McGraw-Hill, 2007.ISBN: 9780070667334

3. Lawrence M. Leemis, Stephen K. Park: Discrete – Event Simulation: A First Course, Pearson Education, 2006.ISBN: 978-0131429178

1	Code of the subject	CS008
2	Title of the subject	IoT Protocols
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To introduce the terminology, technology and its applications To introduce the concept of M2M (machine to machine) with necessary protocols To introduce the Python Scripting Language which is used in many IoT devices To introduce the Raspberry PI platform, that is widely used in IoT applications To introduce the implementation of web-based services on IoT devices
6	Brief Contents	Module 1: Introduction to Signals and systems, Introduction to Internet of Things, Physical Design of IoT – IoT Protocols, IoT communication models, IoT Communication APIs, IoT enabled Technologies – Wireless Sensor Networks, Cloud Computing, Embedded Systems, IoT Levels and Templates, Domain Specific IoTs – Home, City, Environment, Energy, Agriculture and Industry. Module 2: IoT and M2M- Software defined networks, network function virtualization, difference between SDN and NFV for IoT, Basics of IoT System Management with NETCONF, YANG- NETCONF, YANG, SNMP NETOPEER Module 3: IoT Physical Devices and Endpoints- Introduction to Arduino and Raspberry Pi- Installation, Interfaces (serial, SPI, I2C) Controlling Hardware- Connecting LED, Buzzer, Switching High Power devices with transistors, Controlling AC Power devices with Relays, Controlling servo motor, speed control of DC Motor, unipolar and bipolar Stepper motors Module 4: Sensors- Light sensor, temperature sensor with thermistor, voltage sensor, ADC and DAC, Temperature and Humidity Sensor DHT11, Motion Detection Sensors, Wireless Bluetooth Sensors, Level Sensors, USB Sensors, Embedded Sensors, Distance Measurement with ultrasound sensor Module 5: IoT Physical Servers and Cloud Offerings— Introduction to Cloud Storage models and communication APIs Web Server – Web server for IoT, Cloud for IoT, Python web application framework Designing a RESTful web API
7	Contents for lab	
8	List of text books/references	1. Internet of Things - A Hands-on Approach, Arshdeep Bahga and Vijay Madisetti, Universities Press, 2015, ISBN: 9788173719547 2. Getting Started with Raspberry Pi, Matt Richardson & Shawn Wallace, O'Reilly (SPD), 2014, ISBN: 9789350239759

	3. Raspberry Pi Cookbook, Software and Hardware Problems and solutions, Simon Monk, O'Reilly (SPD), 2016, ISBN 7989352133895
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1	Code of the subject	CS009
2	Title of the subject	Game Programming
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives of the subject	This course provides an introduction to game engine scripting, event driven and data driven programming, game engine data structures, basic game related graphics and AI concepts.
6	Brief Contents	Module 1: Introduction to Game Programming and Unity, The Game Loop, Scene Modeling Module 2: Introduction to Animation, Keyframing, Character Animation and Rigging, Animation Controllers, Game UIs Module 3: Kinematics, Particle Effects, Physics-based Animation, Numerical Integration, Rigid Body Simulation, Collisions, Sound, Procedural Content Generation Module 4: Game AI: Planning, Pathfinding, Decision Making Module 5: Game Networking, Game Business and Ethics
7	Contents for lab	<u> </u>
8	List of text books/references	 Mike Mc Shaffrfy and David Graham, "Game Coding Complete", Fourth Edition, Cengage Learning, PTR, 2012. Jason Gregory, "Game Engine Architecture", CRC Press / A K Peters, 2009. David H. Eberly, "3D Game Engine Design, Second Edition: A Practical Approach to Real-Time Computer Graphics" 2nd Editions, Morgan Kaufmann, 2006. Ernest Adams and Andrew Rollings, "Fundamentals of Game Design", 2nd Edition Prentice Hall / New Riders, 2009. Eric Lengyel, "Mathematics for 3D Game Programming and Computer Graphics", 3rd Edition, Course Technology PTR, 2011. Jesse Schell, The Art of Game Design: A book of lenses, 1st Edition, CRC Press, 2008.

1	Code of the subject	CS010
2	Title of the subject	Formal Languages and Automata
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To discuss key notions of computation, such as algorithm, computability, decidability, reducibility, and complexity, through problem solving. To explain the models of computation, including formal languages, grammars and automata, and their connections. state and explain the Church-Turing thesis and its significance. To analyze and design finite automata, pushdown automata, Turing machines, formal languages, and grammars.

		To solve computational problems regarding their computability and complexity and prove the basic results of the theory of computation.
6	Brief Contents	Module I:Automata and Languages - finite automata and regular expressions, pushdown automata and context-free grammars, pumping lemmas and closure proprties of regular and context-free languages, non-context-free languages Module II:Computability theory - the Church-Turing thesis, Hilbert's problem, decidability, halting problem, reducibility Module III:Complexity theory - time and space complexity, Classes P, NP, NP-complete, PSPACE, and PSPACE-complete Module IV:Intractability - hierarchy theorem, Relativization, Circuit complexity Module V: Computable Functions- Primitive Recursive Functions, PRF and Bounded Operations, Unbounded. Minimalization and y-Recursive Functions, Godel Numbering
7	Contents for lab	,
8	List of text books/references	 M. Sipser, Introduction to the Theory of Computation, Thomson, 2004. H. R. Lewis and C. H. Papadimitriou, Elements of the Theory of Computation, PHI, 1981. J. L. Balcazar, J. Diaz and J. Gabarro, Structural Complexity, Vols 1 & 2, EATCS Monographs, Springer- Verlag, 1987. John Martin. (2010). Introduction to languages and the theory of computation, (4th ed.). New York: McGraw-Hill Science/Engineering/Math. Tourlakis, George J. (2012). Theory of computation. Hoboken: Wiley.

1	Code of the subject	CS011
2	Title of the subject	Advanced Network Technologies
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	To understand the interconnection for high performance computing, protocols and techniques used for enhancing data delivery ratio, ensuring QoS. Wireless sensor networks and protocols to support cyber physical system interaction and components of IoT.
6	Brief Contents	Module 1: Gigabit Networking High Performance Computing and Communications Program (HPCC) basics, Broadband networks, Gigabit testbeds worldwide, Network switching technologies: architecture and performance parameters, Gigabit network design preliminaries. Module 2: Wireless Sensor Networks Sensor network architecture, Design principles, Optimization goals and figures of merit, Communication protocols, Link layer protocols, Localization and positioning, Topology control, Routing protocols, Advanced application support. Module 3: Content Delivery Networks

		Early Days of Content Delivery over the Internet World Wide
		' '
		Web—Where It Came From and What It Is Evolution of
		Content Networking Diversity of Interests in Content
		Networking; Content Transport: Protocol Architecture and
		Design Paradigms of the Internet, Hypertext Transport
		Protocol—HTTP, Multicast Transport; Caching Techniques for
		Web Content; Caching Techniques for Streaming Media.
7	Contents for lab	
8	List of text books/references	1. Gigabit Networking (Addison-Wesley Professional
		Computing Series), Craig Partridge, Addison Wesley, 1994.
		2. Protocol and Architectures for Wireless Sensor Networks,
		Holger Karl, Andreas Willig, Wiley, 2005.
		3. Content Networking Architecture, Protocols, and Practicel,
		M. Hofmann, L. R. Beaumont, .Morgan Kaufmann, 2005.

1	Code of the subject	CS012
2	Title of the subject	Empirical Techniques in Software Engineering
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	 Design empirical studies for different purposes (e.g., evaluating a tool, understanding a phenomenon); choose appropriate methods and defend the choice. Collect and analyze qualitative and quantitative data Mine data from online repositories. Run statistical tests and interpret results. Draw conclusions from empirical data.
6	Brief Contents	What Is Empirical Software Engineering? Overview of Empirical Studies, Types of Empirical Studies, Empirical Study Process, Basic Elements of Empirical Research Software Metrics: Measurement Basics, OO metrics, dynamic metrics, System Evolution and Evolutionary Metrics, validation of software metrics. Experimental design: Overview of Experimental Design, Research Questions, Research Variables, Hypothesis Formulation, Data Collection, selection of Data analysis methods. Mining Data from Software Repositories: Configuration Management Systems, Importance of Mining Software Repositories, version control system, bug tracking systems, static source code analysis, software historical analysis. Data Analysis and Statistical Testing, Model Development and Interpretation, Validity Threats, Categories of Threats to Validity.
7	Contents for lab	
8	List of text books/references	 Empirical Research in Software Engineering Concepts, Analysis, and Applications By Ruchika Malhotra. Clases Wohlin, Per Runeson, Martin Host, Magnus C. Ohlsson, Bjorn Regnell, Anders Wesslen Experimentation in Software Engineering: An Introduction November 1999, Kluwer Academic Pub. Tonella P., Torchiano, M., Du Bois, B., Systa, T. 2007. Empirical studies in reverse engineering: state of the art and

		future trends. In Empirical Software Engineering, Vol. 12(5),
۱		Springer, 551-571

1	Code of the subject	CS013
2	Title of the subject	Digital Water Marking and Steganalysis
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	The objective of the course makes students familiar about Digital watermarking and steganography.
6	Brief Contents	Module I-Introduction: Information Hiding, Steganography, and Watermarking, Importance of Digital Watermarking, Steganography Applications and Properties: Applications of Watermarking, Applications of Steganography, Properties of Watermarking Systems, Evaluating Watermarking Systems, Properties of Steganographic and Steganalysis Systems, Evaluating and Testing Steganographic Systems Module II-Models of Watermarking: Communication-Based Models of Watermarking, Geometric Models of Watermarking, Modeling Watermark Detection by Correlation, Basic Message Coding: Mapping Messages into Message Vectors, Error Correction Coding, Detecting Multi-symbol Watermarks Module III- Watermarking with Side Information: Informed Embedding, Watermarking Using Side Information, Dirty-Paper Codes Robust Watermarking: Approaches, Robustness to Volumetric Distortions, Robustness to Temporal and Geometric Distortions Module IV- Watermark Security: Security Requirements, Watermark Security and Cryptography, Some Significant Known Attacks Content Authentication: Exact Authentication, Selective Authentication, Localization, Restoration, Steganography: Notation and Terminology, Information-Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding Impact Steganalysis: Steganalysis Scenarios, Some Significant Steganalysis Algorithms.
7	Contents for lab	
8	List of text books/references	Digital Watermarking and Steganography, Ingemar J. Cox, Matthew L. Miller, Jeffrey A. Bloom, Jessica Fridrich, Ton Kalker, Morgan Kauffman Digital Watermarking principles, Ingemar J. Cox, Matthew L. Miller, Jeffrey A. Bloom, Morgan Kauffman

1	Code of the subject	CS014
2	Title of the subject	Deep Learning
3	Any prerequisite	
4	L-T-P	3-0-0

5	Learning Objectives	 Introduce deep learning algorithms, the problem settings, and their applications to solve real world problems. Provide an understanding of the theoretical basis underlying neural networks and deep learning.
6	Brief Contents	Module 1: History of Deep Learning, Deep Learning Success Stories, McCulloch Pitts Neuron, Thresholding Logic, Perceptron, Perceptron Learning Algorithm. Module 2: Multilayer Perceptron (MLPs), Representation Power of MLPs, Sigmoid Neurons, Feedforward Neural Networks, Representation Power of Feedforward Neural Networks Module 3: Gradient Descent (GD), Momentum Based GD, Nesterov Accelerated GD, Stochastic GD, AdaGrad, RMSProp, Adam, Eigenvalues and eigenvectors, Eigenvalue Decomposition, Basis. Module 4: Principal Component Analysis and its interpretations, Singular Value Decomposition Module 5: Autoencoders and relation to PCA, Regularization in autoencoders, Denoising autoencoders, Sparse autoencoders, Contractive autoencoders Module 6: Regularization: Bias Variance Tradeoff, L2 regularization, Early stopping, Dataset augmentation, Parameter sharing and tying, Injecting noise at input, Ensemble methods, Dropout. Module 7: Greedy Layer-wise Pre-training, Better activation functions, Better weight initialization methods, Batch Normalization Module 8: Convolutional Neural Networks, AlexNet, ZF-Net, VGGNet, GoogleNet, ResNet, Visualizing Convolutional Neural Networks, Guided Backpropagation, Deep Dream, Deep Art, Fooling Convolutional Neural Networks Module 9: Recurrent Neural Networks, Backpropagation through time (BPTT), Vanishing and Exploding Gradients, Truncated BPTT, GRU, LSTMs Module 10: Encoder Decoder Models, Attention Mechanism, Attention over images.
7	Contents for lab	Exploration and implementation of deep-learning models using Tensor Flow, PyTorch and Caffe.
8	List of text books/references	 Ian Goodfelllow, Yoshua Benjio, Aaron Courville, "Deep Learning", The MIT Press, 2016. Richard O. Duda, Peter E. Hart, David G. Stork, "Pattern Classification", John Wiley & Sons Inc. Research Papers.

1	Code of the subject	CS015
2	Title of the subject	Blockchain Technology
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	 Get an overview of blockchain technology, its history, benefits, drawbacks, and future. Examine the nascent blockchain technology and make an initial pass at identifying some of its major vulnerabilities.

		 Design, build, and deploy distributed applications Shall equip students with the skills necessary to create egovernance applications for the public good.
6	Brief Contents	Module I: Introduction: Overview of Blockchain, Public Ledgers, Bitcoin, Smart Contracts, Block in a Block chain, Transactions, Distributed Consensus, Types of consensus algorithms, Types of Block chain -Public vs Private Block chain, Understanding Crypto currency, A basic crypto currency Module II: Overview of Security aspects of Block chain. Basic Crypto Primitives: Cryptographic Hash Function, Properties of a hash function, Hash pointer and Merkle tree, Symmetric key cryptography, Asymmetric key cryptography, Public Key cryptography, Digital Signature. Module III: Byzantine General problem and Fault Tolerance, Mining Mechanism, Energy usage, Distributed Consensus, Merkle Tree, Transactions and Fee, Anonymity, Reward, Bitcoin Transaction structure, Double Spending Problem, Privacy in blockchains. Module IV: Introduction to Consensus Problem, Distributed Consensus, Nakamoto consensus, Proof of Work (PoW), Proof of Stake (PoS), Delegated Proof of Stake (DPoS), Leased Proof of Stake (LPoS), Proof of Elapsed Time (PEoT), Tangle, Proof of Burn (PoB), Difficulty Level, Energy utilization and alternate, Consensus in Etherium. Module V: Application of DLT in e-governance, Banking and Finance, Virtual Machine- Swarm and IPFS- Installing IPFS, IPFS file uploader, Understanding blockchain for Enterprises – Project (Eg. Enterprise application of blockchain, Food security, Blockchain enabled Trade, finance network, Supply chain, and Identity on blockchain.)
7	Contents for lab	
8	List of text books/references	 Michael E. Whitman and Herbert J. Mattord: Principles of Information Security, 2nd Edition, Cengage Learning, 2005. (Chapters 5, 6, 7, 8; Exclude the topics not mentioned in the syllabus). Behrouz A. Forouzan and Debdeep Mukhopadhyay: Cryptography and Network Security, 2nd Edition Tata McGraw Hill, 2010. (Chapters: 1, 3, 6, 7, 10, 11, 15, 16, 17, 18).

1	Code of the subject	CS016
2	Title of the subject	Introduction to Robotics
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	The course work will be helpful for the students to understand the basic principles of robotics. They will learn about the components, modelling and basic operations of the robots.

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6	Brief Contents	SystemsOverview of a Robot, Mechanical Systems,
		Components, Dynamics and Modeling, Control of Actuators in
		Robotic Mechanisms, Robotic Sensory Devices.
		PerformanceDefinition - Accuracy/ Repeatability/ Precision
		with respect to Position &Path, payload, speed, acceleration,
		cycle time
		Challenges/plicationsandusesofMobileandotherrobots:
		wheeled, tracked, legged, aerial, underwater robots, surgical
		robots, rehabilitation robots, humanoidrobots
		Introduction to robot manipulation. Forward and inverse
		kinematics of robots and some case studies. Manipulator
		dynamics. Basics of robot control.
		Taskplanningwith emphasis on computational geometry
		methods for robot path finding, robot arm reachability, grasp
		planning etc.
		Overview of robot vision.
7	Contents for lab	
8	List of text books/references	1. Richard D. Klafter, Robotic Engineering: An Integrated
		Approach, Phi
		2. R. J. Schilling, Fundamentals of Robotics: Analysis And
		Control, Prentice-Hall India
		References:
		Francis N. Nagy, Andrassiegler, Engineering Foundation of
		Robotics, Prentice Hall Inc
		2. P.A. Janaki Raman, Robotics And Image Processing An
		Introduction, Tata Mc Graw Hill Publishing Company Ltd.
		L3 Mikell P Groover Mitchell Weiss Roger N Nagel
		3. Mikell P. Grooyer, Mitchell Weiss, Roger N. Nagel, Nicholas G. Odrey, Industrial Robotics, Technology
		Nicholas G. Odrey, Industrial Robotics, Technology
		Nicholas G. Odrey, Industrial Robotics, Technology Programming And Applications, Mc Graw Hill International
		Nicholas G. Odrey, Industrial Robotics, Technology Programming And Applications, Mc Graw Hill International Edition
		Nicholas G. Odrey, Industrial Robotics, Technology Programming And Applications, Mc Graw Hill International Edition 4. S.R. Deb, Robotics Technology And Flexible Automation,
		Nicholas G. Odrey, Industrial Robotics, Technology Programming And Applications, Mc Graw Hill International Edition 4. S.R. Deb, Robotics Technology And Flexible Automation, Tata Mc Graw Hill Publishing Company Ltd.
		Nicholas G. Odrey, Industrial Robotics, Technology Programming And Applications, Mc Graw Hill International Edition 4. S.R. Deb, Robotics Technology And Flexible Automation,

1	Code of the subject	CS017
2	Title of the subject	Stochastic Processes and Queuing Theory
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	Many complex systems are modeled using stochastic processes. This course will introduce students to basic stochastic processes tools that can be utilized for performance analysis and stochastic modeling.
6	Brief Contents	Review of probability, random variable and expectation Stochastic processes, Discrete-Time Markov Chains, Continuous-Time Markov Chains, Queuing networks
7	Contents for lab	

8	List of text books/references	1. Introduction to Stochastic Processes , E. Cinlar, Prentice-
		Hall, 1975.
		2. Stochastic Modelling of Queues, R. W. Wolf, Prentice-Hall,
		1989.
		3. Probability & Statistics with Reliability, Queuing and
		Computer Science Application, 2nd ed., Wiley, 2008.

1	Code of the subject	CS018
2	Title of the subject	Advanced Competitive Programming
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	To gain an in-depth knowledge of data structure and algorithms To apply different algorithms in solving real-world problems. To understand the commonly used problem solving techniques
6	Brief Contents	Basic Data Structures: Arrays, Strings, Stacks, Queues, Asymptotic analysis (Big-O notation), primality testing, Euclid's GCD Algorithm, Basic Recursion, Greedy Algorithms, Naive string searching, O(n logn) Sorting, Binary Searching, Heaps (priority queue) Advance Data Structure: Disjoint Set Union, Segment Trees, Binary Index Tree (Fenwick tree), Trees traversals, Fundamental of Dynamic Programming, tree dynamic programming GraphAlgorithms:Finding connected components and transitive closures.Shortest-path algorithms (Dijkstra, Bellman-Ford, Floyd-Warshall), Minimum spanning tree (Prim and Kruskal algorithms), Biconnectivity in undirected graphs (bridges, articulation points), Strongly connected components in directed graphs, Topological Sorting. Modular arithmetic including division, inverseAmortized Analysis, Divide and Conquer, Advanced Dynamic Programming problems, Sieve of Eratosthenes Treaps, Persistent Data Structures, HLD, Centroid Decomposition, Computational Geometry, Dynamic Programming Optimizations, Advanced String algorithms (Tries, KMP, Aho-Corasik, Suffix arrays, Suffix trees), Flows
7	Contents for lab	(Max-Flow, Min Cost Max Flow)
8	List of text books/references	 Felix Halim and Steven Halim,—Competitive programming 3 , NUS. Antti and Laaksonen, —Guide to Competitive Programming: Learning and Improving Algorithms Through Contests , 78-3319725468, Springer; 1st ed. 2017 NarasimhaKarumanchi, —Data Structures and Algorithms made easy , CareerMonk Publications; Fifth edition, 2016.

1	Code of the subject	CS019
2	Title of the subject	Network Programming
3	Any prerequisite	

4	L-T-P	3-0-0
5	Learning Objectives	The programming part of the course will be executed through in-class example discussion, homework assignments and term project. Due to the time limit, the lectures will focus mostly on networking concepts and how to achieve them with the selected languages and systems.
6	Brief Contents	Module 1: Network and Web basics, Adressing, Naming and DNS Module 2: Socket programming, TCP, UDP programming, Simple client-server programming, Network programming with GUI Module 3: Programming with HTTP for the Internet and WWW, Email, Telnet and FTP Processing XML and JSON data Module 4: Multithreading, multiprocessing, multithreaded servers and clients, Event-driven programming Module 5: Popular Python libraries for your applications
7	Contents for lab	
8	List of text books/references	 Abhishek Ratan, Eric Chou, Pradeeban Kathiravelu and Dr. M. O. Faruque Sarker. Python Network Programming. Packt Publishing, 2019. Eric Chou. Mastering Python Networking, 2nd Edition. Packt Publishing, 2018. Josa Manuel Ortega. Mastering Python for Networking and Security. Packt Publishing, 2018. Pradeeban Kathiravelu and Dr. M. O. Faruque Sarker. Python Network Programming Cookbook, 2nd Edition. Packt Publishing, 2017. Dr. M. O. Faruque Sarker and Sam Washington. Learning Python Network Programming, Packt Publishing, 2015. Brandon Rhodes and John Goerzen. Foundations of Python Network Programming 3rd Edition. Apress, 2014.

1	Code of the subject	CS020
2	Title of the subject	Combinatorial Mathematics
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	The course deals with theory and algorithms for solving integer and combinatorial optimization problems. Topics that are covered include models and algorithms for network flow, matching, assignment, matroids, knapsack problems, relaxations, tree search methods, and cutting plane methods.
6	Brief Contents	Fundamental concepts of graphs, trees and distance, shortest paths, disjoint paths, matchings and factors, bipartite matching and vertex cover, connectivity and paths, vertex coloring, edge colouring, edges and cycles, planar graphs, maximum flow, Gomory-Hu trees.

7	Contents for lab	 C. Papadimitriou and K. Steiglitz, Combinatorial optimization: algorithms and complexity, 2nd Edn., Dover, 1998) A. Schrijver, Combinatorial Optimization, Springer-Verlag, 2002. R. J. Wilson, Introduction to Graph Theory, Longman, 1985.
8	List of text books/references	 László Lovász, Combinatorial Problems and Exercises. (AMS Chelsea Publishing); 2nd edition. Noga Alon and Joel H. Spencer, The Probabilistic Method Wiley-Blackwell; 4th revised edition Herbert S. Wilf, Generating Functionology. A K Peters/CRC Press, 3rd edition Stasys Jukna, Extremal Combinatorics: With Applications in Computer Science Springer; 2nd edition

1	Code of the subject	CS021
2	Title of the subject	Network Design and Optimization
3	Any prerequisite	5 1
4	L-T-P	3-0-0
5	Learning Objectives	To study optimization techniques for use in the domain of computer networks. To analyse network infrastructure requirements and to design and implement the infrastructure for business solutions.
6	Brief Contents	Introduction to Graphs and Flows -Network Flow Models - Network Flow Algorithms - Shortest Path Problems - Label Setting (Dijkstra) Methods - Label Correcting Methods - Single Origin/Single Destination Methods - Auction Algorithms - Multiple Origin/Multiple Destination Methods Max-Flow and Min-Cost Flow Problem Max-Flow and Min-Cut Problems - Ford-Fulkerson Algorithm - Price-Based Augmenting Path Algorithms - Transformations and Equivalences - Duality Simplex Methods for Min-Cost Flow Main Ideas in Simplex Methods - Basic Simplex Algorithm - Extension to Problems with Upper and Lower Bounds - Implementation Issues Dual Ascent Methods for Min-Cost Flow Dual Ascent -The Primal-Dual (Sequential Shortest Path) Method -The Relaxation Method -Sensitivity Analysis - Implementation Issues Auction Algorithms for Min-Cost Flow The Auction Algorithm for the Assignment Problem - Extensions of the Auction Algorithm -The Preflow-Push Algorithm for Max-Flow -The Relaxation Method - The Auction/Sequential Shortest Path Algorithm - Nonlinear Network Optimization - Convex Separable Network Problems - Network Problems with Integer Constraints
7	Contents for lab	

8	List of text books/references	1. Network Optimization: Continuous and Discrete Methodsl,
		Dimitri Bertsekas, 1998.
		2. Network Flows: Theory, Algorithms, and Applications,
		James B. Orlin, Ravindra K. Ahuja, and Thomas L. Magnanti,
		1993.
		3. Network Optimization Problems: Algorithms, Applications
		And Complexity, Panos M. Pardalos, Ding-Zhu Du, 1993.
		4. Routing, Flow and Capacity Designing in Communication
		and Computer Networks, M. Pioro and D. Medhi, Morgan
		Kaufmann, 2004.

1	Code of the subject	CS022
2	Title of the subject	Software reliability
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	 Develop reliable software systems. Understand the fault handling and failure forecasting techniques in software systems. Understand different time dependent and time independent software reliability models. Design reliability models for software systems.
6	Brief Contents	Basic Ideas of Software Reliability, Hardware reliability vs. Software reliability, Reliability metrics, Failure and Faults – Prevention, Removal, Tolerance, Forecast, Dependability Concept – Failure Behaviour, Characteristics, Maintenance Policy, Reliability and Availability Modeling, Reliability Evaluation Testing methods, Limits, Starvation, Coverage, Filtering, Microscopic Model of Software Risk. Computation of software reliability, Functional and Operational Profile, Operational Profiles – Difficulties, Customer Type, User Type, System Mode, Test Selection - Selecting Operations, Regression Test. Classes of software reliability Models, Time Dependent Software Reliability Models: Time between failure reliability Models, Fault Counting Reliability Models. Time Independent Software Reliability Models: Fault injection model of Software Reliability, Input Domain Reliability Model, Orthogonal defect classification, Software availability Models. Software Reliability Modeling: A general procedure for reliability modeling. Short and Long Term Prediction, Model Accuracy, Analysing Predictive Accuracy – Outcomes, PLR, U and Y Plot, Errors and Inaccuracy, Recalibration – Detecting Bias, Different Techniques, Power of Recalibration, Limitations in Present Techniques, Improvements.
7	Contents for lab	
8	List of text books/references	 J.D. Musa, Software Reliability Engineering, McGraw Hill, New York, 2004. H. Pham, Software Reliability, Springer Verlag, New York, 2000. Patric D. T.O Connor, Practical Reliability Engineering, 4th Edition, John Wesley & Sons, 2003.

4. D. Reled, Software Reliability Methods, Springer Verlag, New York, 2001.

1	Code of the subject	CS023
2	Title of the subject	Computer Vision
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	Computer Vision focuses on development of algorithms and techniques to analyze and interpret the visible world around us. This requires understanding of the fundamental concepts related to multi-dimensional signal processing, feature extraction, pattern analysis visual geometric modeling, stochastic optimization etc. Applications range from Biometrics, Medical diagnosis, document processing, mining of visual content, to surveillance, advanced rendering.
6	Brief Contents	1. Fundamentals of Computer Vision, Affine and Projective Transformation 2. Convolution and Filtering, Image Enhancement, Histogram Processing, 3. Image Segmentation, Region Growing, Edge Based approaches to segmentation, Graph-Cut, Texture Segmentation 4. Object detection, Filters, edge detection techniques, Caney, Sobel, Prewitt 5. K-Means, K-Medoids Clustering, Optical Flow, Spatio-Temporal Analysis, Dynamic Stereo; Motion parameter estimation. 6. Light at Surfaces; Phong Model; Reflectance Map; Albedo estimation
7	Contents for lab	
8	List of text books/references	1.Digital Image Processing, 3rd Edition Rafael C. Gonzalez, University of Tennessee, Richard E. Woods, Med Data Interactive 2.Computer Vision: A Modern Approach; D. A. Forsyth and J. Ponce; Pearson Education; 2003. 3. Computer Vision: Algorithms and Applications by Richard Szeliski; Springer-Verlag London Limited 2011.

1	Code of the subject	CS024
2	Title of the subject	Recommender Systems
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	1. To develop state-of-the-art recommender systems that automate a variety of choice-making strategies with the goal of providing affordable, personal, and high-quality recommendations.

		2. Discuss how recommender systems and user models are deployed in e-commerce sites and social networks.
6	Brief Contents	Introduction: Recommender system functions, Linear Algebra notation: Matrix addition, Multiplication, transposition, and inverses; covariance matrices, Understanding ratings, Applications of recommendation systems, Issues with recommender system. Collaborative Filtering: User-based nearest neighbour recommendation, Item-based nearest neighbour recommendation, Model based and pre-processing based approaches, Attacks on collaborative recommender systems. Content-based recommendation: High level architecture of content-based systems, Advantages and drawbacks of content-based filtering, Item profiles, discovering features of documents, obtaining item features from tags, Representing item profiles, Methods for learning user profiles, Similarity based retrieval, Classification algorithms. Knowledge based recommendation: Knowledge representation and reasoning, Constraint based recommenders, Case based recommenders. Hybrid approaches: Opportunities for hybridization, Monolithic hybridization design: Feature combination, Feature augmentation, Parallelized hybridization design: Weighted, Switching, Mixed, Pipelined hybridization design: Cascade Meta-level, Limitations of hybridization strategies. Evaluating Recommender System: Introduction, General properties of evaluation research, Evaluation designs, Evaluation on historical datasets, Error metrics, Decision-Support metrics, User-Centred metrics. Recommender Systems and communities: Communities, collaboration and recommender systems in personalized web search, Social tagging recommender systems, Trust and recommendations, Group recommender systems.
7	Contents for lab	Implementation of algorithms and techniques using relevant tools or high-level language.
8	List of text books/references	 Dietmar Jannach, Markus Zanker, Alexander Felfernig, Gerhard Friedrich, "Recommender Systems: An Introduction", Cambridge University Press (2011). Francesco Ricci, Lior Rokach, Bracha Shapira, Paul B. Kantor, "Recommender Systems Handbook", Springer (2011). Nikos Manouselis, Hendrik Drachsler, Katrien Verbert, Erik Duval, "Recommender Systems for Learning", Springer.

1	Code of the subject	CS025
2	Title of the subject	Modern Cryptography
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	To make the students understand the process of deciphering coded messages without being told the key. To study of codes and the art of writing and solving them. To give motivation towards recent research development in the field of cryptography, cryptanalysis, and steganography.

		Overall this course explores modern cryptographic (code making) and cryptanalytic (code breaking) techniques in detail.
6	Brief Contents	Number Theory Basics
		Modular arithmetic
		Fields, Binary Fields
		Primes, GCD and Chinese reminder theorems
		Extended Euclidean Algorithm and application
		Fermat's Little Theorem and application
		Euler Phi function,
		Block Ciphers in Mathematical way, DES
		Historical Ciphers (at least 7)
		Public Key Cryptography, RSA, Two fish.
7	Contents for lab	
8	List of text books/references	1. "Cryptography: Theory and Practice", Third Edition, by
		Douglas R. Stinson, CRC Press, Taylor and Francis Group.
		2. "Handbook of Applied Cryptography", Fifth Printing, by
		Alfred J. Menezes, Paul C. van Oorschot, and Scott A.
		Vanstone, CRC Press.
		3. "Cryptography and Network Security: Principles and
		Practices", Sixth Edition, by William Stallings.
		4. The Code Book- The secret history of Codes & Code-
		breaking by Simon Singh.

1	Code of the subject	CS026
2	Title of the subject	Robot Motion Planning
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	To study algorithms that reason about the movement of physical or virtual entities, To generate sequences of motions for many kinds of robots, robot teams, animated characters, and even molecules.
6	Brief Contents	Module 1: An overview of robot motion planning problems. Module 2: Review of basic kinematics of rigid body motion. The configuration space of a rigid body. The classical motion planning paradigms: – the roadmap, the potential field method, – the cellular decomposition and approximate cellular decomposition approaches Module 3: Graph search and discrete planning algorithms. Sensor-Based Motion Planning Algorithms- the "Bug" algorithms - the TangentBug algorithm - the incremental Voronoi Graph - the D* algorithm Module 4: Potential field based methods, wave front planners. Non-holonomic systems and planning with kinematic constraints. Module 5: Motion planning for Multi robotic systems, motion planning in 3D
7	Contents for lab	
8	List of text books/references	 Planning Algorithms by Steve LaValle (Cambridge Univ. Press, New York, 2006). Principles of Robot Motion: Theory, Algorithms, and Implementations (by Howie Choset, Kevin Lynch, Seth

Hutchinson, George Kantor, Wolfram Burgard, Ly-dia
Kavraki, and Sebastian Thrun).
3. Probabilistic Robotics (by Sebastian Thrun, Wolfram
Burgard, and Dieter Fox
Lynch). MIT Press, 2005.
4. Robot Motion Planning by J.C. Latombe.

2 Title of the subject Nature Inspired Computing	
3 Any prerequisite	
4 L-T-P 3-0-0	
It introduces a new paradigm of computing as problems. It has great applications in Artificial Intellige Machine Learning, and real-world design and problems.	nce, Data Mining, I optimization
Introduction: Introduction: Nature-inspired C Evolutionary Computation, Swarm Intelligen Neural Networks, Fuzzy Systems; Brief Hists Evolutionary and Swarm Computing: Introdu Evolutionary Computation: Representation, I Fitness Function, Selection, Reproduction Op Conditions, Evolutionary versus Classical Co Genetic Algorithm: Canonical Genetic Algor Mutation, Control Parameters, Genetic Algor Mutation, Control Parameters, Genetic Algor Applications; Differential Evolution: Basic D Evolution, Variants of Basic Differential Evo Differential Evolution for Discrete-valued Pr Swarm Optimization: Basic Particle Swarm O Social Network Structures, Basic Variants, B Parameters, Applications; Artificial Bee Colc Basic ABC, Basic Variants, Basic ABC Para Applications. Artificial Neural network: Introduction: Fund Concepts, Evolution, Basic Models, Termino Pitts Neuron, Linear Separability, Hebb Netw Learning Network: Perceptron Networks, Ad Neuron, Multiple Adaptive Linear Neuron, B Network, Radial Basis Function Networks, Ad Neuron, Multiple Adaptive Linear Neuron, B Network, Radial Basis Function Networks, As Network: Training Algorithms for Pattern As Associative Memory Network, Heteroassociat Network, Bidirectional Associative Memory Temporal Associative Memory Network; Un Learning Networks: Fixed Weight Competiti Self-Organizing Feature Map, Linear Vector Counter Propagation Network, Adaptive Res Network. Fuzzy Logic and Fuzzy Sets: Introduction to Fuzzy Sets: Classical Sets, Fuzzy Sets; Class Fuzzy Relations: Classical Relation, Fuzzy Tolerance and Equivalence Relations, Nonint Sets; Membership Functions; Defuzzification	ce, Artificial bry. action to nitial Population, perators, Stopping omputation; ithm, Crossover, ithm Variants, Differential olution, oblems; Particle Optimization, asic PSO ony Algorithm: meters, lamental logy, McCullohwork; Supervised aptive Linear ack-Propagation associative Memory Hopfield Network, supervised ve Nets, Kohonen Quantization, onance Theory Classical Sets and ical Relations and elations, teractive Fuzzy

		Arithmetic and Fuzzy Measures; Fuzzy Rule Base and Approximate Reasoning; Fuzzy Decision Making.
7	Contents for lab	
8	List of text books/references	1. Principles of Soft Computing, S N Sivanandam and S N
		Deepa, Wiley
		2. Computational Intelligence: An Introduction, Andries P.
		Engelbrecht, John Wiley & Sons.
		3. Neural Networks, Fuzzy Logic, and Genetic Algorithms:
		Synthesis and Applications, S. Rajasekaran and G. A.
		Vijayalakshmi Pai, PHI.

1	Code of the subject	CS028
2	Title of the subject	Game Theory and Applications
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	 Understanding the basic game theory concepts, including utility, strategies, and Nash equilibrium. Knowledge of advanced game theory concepts, such as repeated games, signalling games, and mechanism design. Understanding the limitations of game theory and its relationship to other decision-making frameworks. Developing critical thinking skills and the ability to apply game theory to evaluate and design strategies in different domains. Knowledge of the use of game theory in various fields, such as economics, political science, and computer science.
6	Brief Contents	Introduction to Game Theory, Dominant Strategies and Nash Equilibrium, Alternate Strategies: Maximin, Maximax, and Minimax Regret Solvability, N-Player Games, Mixed Strategy Nash Equilibria, Subgame Perfection in Discrete Choice Games, Continuous Games and Imperfect Competition, Infinitely Repeated Games, Tacit Collusion: An application of Infinites Repeated Games, imperfect Information: Simultaneous-play, ayesian Games, Applications of Bayesian Games: Auctions and Voting, Cournot's Duopoly with Imperfect Information 3.Radio Spectrum, With Arbitrary Distribution of Valuations, Extensive Form Game with Perfect Information, Stackelberg Model of Duopoly, Buying Votes, Committee DecisionMaking, Repeated games, The Prisoner's Dilemma, General Result, Supermodular Game and Potential Game, Supermodular Game and Potential Game, Wireless Networks: Resource Allocations, Admission Control, Routing in Sensor and AdHoc Networks, Modeling Network Traffic and Strategic Network Formation, Rubinstein Bargaining Model with Alternating Offers, Nash Bargaining Solution, Relation of Axiomatic and Strategic Model, Auction and Mechanism Design with Applications, Revenue Equivalence, Risk Averse Bidders, Asymmetries among Bidders, Mechanism, Optimal Mechanism

7	List of text books/references	1.	Nisan Roughgarden, Tardos, Vazirani (eds), Algorithmic
			Game Theory, Cambridge University, 2007
		2.	Maschler, Michael, Shmuel Zamir, and Eilon Solan. Game
			theory. Cambridge University Press, 2020.
		3.	Narahari, Yadati. Game theory and mechanism design. Vol.
			4. World Scientific, 2014.

1	Code of the subject	CS029
2	Title of the subject	Human - Computer Interaction
3	Any prerequisite	Tuman - Computer interaction
4	L-T-P	3-0-0
5	Learning Objectives	The topics covered in the course includes the engineering life
3		cycles for design of interactive systems, computational design framework (as part of the life cycle), components of the framework including the computational models of users and systems, and evaluation of such systems (with or without users).
6	Brief Contents	Introduction to user-centric design – case studies, historical evolution, issues and challenges and current trend, Engineering user-centric systems – relation with software engineering, iterative life-cycle, prototyping, guidelines, case studies, User-centric computing – framework, introduction to models, model taxonomy, Computational user models (classical) – GOMS, KLM, Fitts' law, Hick-Hymans law Computational user models (contemporary) 2D and 3D pointing, constrained navigation, mobile typing, touch interaction, Formal models – case study with matrix algebra, specification and verification of properties, formal dialog modeling, Empirical research – research question formulation, experiment design, data analysis, statistical significance test, User-centric design evaluation – overview of evaluation techniques, expert evaluation, user
		evaluation, model-based evaluation with case studies
7	Contents for lab	1. Bhattacharya, S. (July, 2019). Human-Computer Interaction: User-Centric Computing for Design, McGraw-Hill India, Print Edition
8	List of text books/references	 A. Dix, J. Finlay, G. D. Abowd and R. Beale, Human Computer Interaction, 3rd edition, Pearson Education, 2005. References: J. Preece, Y. Rogers, H. Sharp, D. Baniyon, S. Holland and T. Carey, Human Computer Interaction, Addison-Wesley, 1994. C. Stephanidis (ed.), User Interface for All: Concepts, Methods and Tools. Lawrence Erlbaum Associates, 2001. J. M. Caroll (ed.), HCI Models, Theories and Frameworks: Towards a Multidisciplinary Science (Interactive Technologies), Morgan Kauffman, 2003. W. O Galitz, The Essential Guide to User Interface Design, John Wiley & Sons, Inc, 2002 (Indian Edition). B. Shneiderman, Designing the User Interface, Addison Wesley, 2000 (Indian Reprint).

1	Code of the subject	CS030
2	Title of the subject	Randomized Algorithms
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives	To use discrete probability theory to describe and model randomized processes and algorithms, to use discrete probability to analyze the performance of deterministic and randomized algorithms, to design randomized algorithms that solve computational problems of moderate difficulty, to know several standard tail inequalities (Markov inequality, Chebyshev inequality, Chernoff bound) and be able to apply them to analyze perfomance of randomized algorithms.
6	Brief Contents	Random numbers: Properties of a random sequence. Generating uniform random numbers: the linear congruential method and others. Statistical tests for random numbers: Chisquare test, Kolmogorov-Smirnov test, empirical / theoretical / spectral tests. Non-uniform random sequences. Tools and techniques of randomized algorithmics: game theoretic techniques, moments and deviations, tail inequalities, the probabilistic method: Lovasz Local Lemma, Markov chains and random walks, algebraic techniques. Applications: Data structures, hashing, linear programming, computational geometry problems, graph problems, approximate algorithms, parallel and distributed algorithms, cryptography, online algorithms. Derandomization techniques.
7	Contents for lab	 R. Motwani and P. Raghavan, Randomized Algorithms, Cambridge University Press, 1995. D. E. Knuth, The Art of Computer Programming, 3rd Ed, Vol 2, Seminumerical Algorithms, Addison-Wesley, 1998. W. Feller, An Introduction to Probability Theo
8	List of text books/references	 Randomized Algorithms, by Motwani and Raghavan, Cambridge University Press, 1995. Probability and Computing: Randomized Algorithms and Probabilistic Analysis, by Mitzenmacher and Upfal, Cambridge University Press, 2nd edition, 2017. Reference Books: Computational Geometry: Algorithms and Applications, by

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1	Code of the subject	EE101
2	Title of the subject	Fundamentals of Electrical and Electronics
3	Any prerequisite	NA
4	L-T-P	3-0-2
5	Learning Objectives	After the completion of the course, the students will be able to: □ Demonstrate the use of semiconductor diodes in various applications. □ Discuss and explain the working of transistors, their configurations and applications. □ Apply networks laws and theorems to solve electric circuits. □ Analyze transient and steady state response of DC circuits. □ Explain and analyse the behaviour of transformer. □ Elucidate the principle and characteristics of DC motor and DC generator.
6	Brief Contents	Fundamental laws of electrical engineering circuit parameters, Classification of devices of an electrical circuit; Basic devices: resistors, controlled sources, diodes, capacitors and inductors, ideal transformers, Methods of Analysis, DC Network Theorems, Basic circuit analysis methods: nodal, mesh and modified nodal-analysis; Transient analysis of RL, RC, and RLC circuits, Three Phase Circuits and Power Measurements, Single Phase Transformers, Three Phase Induction Machines, DC Machines Semiconductor Materials: Ge, Si, and GaAs; n-Type and p-Type Materials; Semiconductor Diode and types; Construction and application of Bipolar Junction Transistors; Common-Base Configuration, Common-Emitter Configuration, Common-Collector Configuration; Clipper and Clamper, Rectifiers, Basics of MOSFET.
7	Contents for lab	Familiarization with CRO, DSO and Electronic Components, Diodes characteristics - Input-Output and Switching, BJT and MOSFET Characteristics, Zener diode as voltage regulator, Rectifiers, Clippers and Clampers, Network laws and theorems, Measurement of R,L,C parameters, A.C. series and parallel circuits, Measurement of power in 3 phase circuits, Reactance calculation of variable reactance choke coil, open circuit and short circuit tests on single phase transformer, Starting of rotating machines.
8	List of text books/references	Text/ Reference Books:
		 □ Electronic Devices and Circuit Theory by R.L. Boylestad and L. Nasheisky, Pearson. □ Basic Electrical Engineering by J. Nagrath and D. P. Kothari, TATA Mc Graw Hill. □ Electric Circuits by D. A. Bell, Oxford Higher Education. □ Modern Semiconductor Device Physics by S.M. Sze, Wiley. □ Electrical Technology by E. Hughes, Pearson Education. □ Electrical Engg Fundamentals by V. Del Toro, PHI Learning.

		 □ Electronic Devices and Circuits by Milliman, J. and Halkias, C.C., Tata McGraw Hill. □ Introduction to Electrical Engineering by Naidu, M.S. and Kamashaiah, S., Tata McGraw Hill.
1	Code of the subject	EE102
2	Code of the subject	EE102
3	Title of the subject	Engineering Design Principles
4	Any prerequisite L-T-P	None 2-0-2
5	Learning Objectives	The course should enable the students to:
3	Learning Objectives	☐ Widen the knowledge on design process.
		☐ Enable attain knowledge on tools used in Design Methods.
		☐ Create an understanding on the process of material selection
		and design.
		Develop in depth knowledge on Engineering statistics and
		reliability.
		☐ Create awareness on legal and ethical issues in Design an
		Quality Engineering.
6	Brief Contents	Design process, Morphology of Design, Design Drawings,
		Computer Aided Engineering, Designing of, Product life cycle,
		Human Factors in Design, Industrial Design.
		Design Methods, Creativity and Problem Solving, Product
		Design Specifications, Conceptual design, Embodiment Design,
		Finite Element Modeling, Optimization, Search Methods, Material Selection Processing and Design, Engineering
		Statistics and Reliability, Legal and Ethical Issues in Design and
		Quality Engineering
7	Contents for lab	Create geometric constructions; drawing parallel and
		perpendicular lines, and to construct circles, arcs, tangencies,
		and irregular curves, Apply orthographic projection method to
		obtain: Multiview, auxiliary view and section view of an object,
		Create 2-D computer drawing, Create 3-D computer drawing:
0	The second by the second secon	using Computer Aided Design (CAD) software
8	List of text books/references	☐ Fundamentals of Engineering Drawing by W.J. Luzadder and J.M. Duff, PHI.
		☐ Engineering Design - "A Materials and Processing
		Approach" by Dieter, George E., McGraw Hill.
		□ Product Design and Development by Karl T. Ulrich and
		Steven D. Eppinger, McGraw Hill.
		☐ Engineering Design by Pahl, G, and Beitz, W., Springer –
		Verlag, NY.
		☐ Elements of Engg. Design by Ray, M.S., Prentice Hall Inc.
		☐ The principles of Design by Suh, N. P., Oxford University
		Press, NY.
		☐ Visualization, Modeling, and Graphics for Engineering
		Design by D.K. Lieu and S.A. Sor, Cengage Learning.
		☐ Fundamentals of Computer Graphics by Shirley, Peter,
	1	Michael Ashikhmin, Steve Marschner, CRC Press.
1	Code of the subject	EE103
1	Cour of the subject	DD100

1	Code of the subject	EE103
2	Title of the subject	Digital Electronics
3	Any prerequisite	NA

4	L-T-P	3-0-2
5	Learning Objectives	After the completion of the course, the students will be able to:
		☐ Recognize and apply the number systems and Boolean
		algebra.
		Reduce Boolean expressions and implement them with
		Logic Gates.
		☐ Analyze, design and implement combinational and sequential circuits
6	Brief Contents	Boolean algebra, K-maps, logic gates, Number Systems, Design
		of combinational circuits, Design of sequential circuits,
		Introduction to digital logic families, Data processing and
		conversion: Sample and hold circuits, ADCs and DACs; Basic memory circuits ROM, RAM and PLA.
7	Contents for lab	Implementation of digital logic using switching circuits, Study
,	Contents for lab	of universal gates, Design of a 1-bit Full Adder/Subtractor using
		logic gates, Design and implementation of a 4-bit binary ripple,
		adder using logic gates, 4 X 3 bit binary multiplier using logic
		gates, Study of code converters (BCD to excess-3, binary to gray
		and gray to binary), Study of combinational MSI circuits – 1-bit
		half/full, adder, 1-bit half/full subtractor and 1-bit magnitude,
		comparator, Study of sequential circuits – Implementation of
		Flip-Flops, Design of a synchronous decade counter, Design of
8	List of text books/references	4-bit parallel input serial output (PISO), shift-register. Text/ Reference Books:
0	List of text books/references	☐ Digital Circuits and Logic Design by S. Lee, Prentice Hall
		India.
		☐ Digital Principles and Applications by D. P. Leach, A. P.
		Malvino and G. Saha, McGraw Hill Education.
		☐ Digital Design by M. M. Mano and M.D. Ciletti, Pearson,
		Prentice Hall.
		☐ Digital Principles and Design by Donald D Givone,
		McGraw-Hill.
		☐ Digital Design: Principles and Practices by John F
		Wakerly, Pearson.
		☐ Digital Electronics: Principles Design and Applications by
		AK Maini.
		☐ Digital Integrated Electronics by H. Taub and D.
		Schilling, McGraw Hill.

1	Code of the subject	EE104
2	Title of the subject	Hardware Workshop
3	Any prerequisite	NA
4	L-T-P	1-0-4
5	Learning Objectives	 To familiarize students with various electronic devices and their specifications. Develop skill for Design and testing of different types of electronic subsystems using Analog and Digital IC's Familiarize students with PCB layout tool to prepare PCB print for assigned projects. Develop skills of writing a structured technical document for project and its presentation.

		Develop the ability to diagnose faults and their restification
6	Brief Contents	Develop the ability to diagnose faults and their rectification. Familiarization /Identification of electronic components with
0	Brief Contents	specification and Functionality, type, size, colour coding,
		package, symbol, cost etc. Active, Passive, Electrical,
		Electronic, Electro-mechanical, Wires, Cables, Connectors,
		Fuses, Switches, Relays, Crystals, Displays, Fasteners, Heat
		sink, Arduino Uno, Rasberry Pi, ESP8266 Module, HC 05
		Bluetooth Module.
		Drawing of electronic circuit diagrams using EDA tools,
		Interpret data sheets of discrete components and IC's,
		Estimation and costing, Familiarization/Application of testing
		instruments and commonly used tools like Multimeter, Function
		generator, Power supply, CRO etc. Soldering iron, De-soldering
		pump, Cutters, Wire strippers, Screw drivers, Hot air soldering
		and desoldering station etc., Testing of electronic components
		Resistor, Capacitor, Diode, Transistor etc. using multimeter and different IC's using IC tester, Design and fabrication of a single
		sided PCB for a simple circuit with manual etching, Assembling
		electronic circuit/system on general purpose PCB, testing and
		show the functioning
7	Contents for lab	Hardware Based Projects for smart city applications, industries,
		healthcare,
		education, agriculture, transportation, power, including social
0		development sector etc.
8		75 (/ T) 6 T) 1
1	List of text books/references	Text/ Reference Books:
	List of text books/references	□ https://electronicsforu.com/
	List of text books/references	 □ https://electronicsforu.com/ □ https://electronicsforu.com/tag/mini-projects.
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI.
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books.
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books. Electronic Designer's Handbook by T.K. Hamingway,
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books. Electronic Designer's Handbook by T.K. Hamingway, Business Books Limited.
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books. Electronic Designer's Handbook by T.K. Hamingway, Business Books Limited. Digital Circuits and Logic Design by S. Lee, Prentice Hall
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books. Electronic Designer's Handbook by T.K. Hamingway, Business Books Limited. Digital Circuits and Logic Design by S. Lee, Prentice Hall India.
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books. Electronic Designer's Handbook by T.K. Hamingway, Business Books Limited. Digital Circuits and Logic Design by S. Lee, Prentice Hall India. Digital Principles and Applications by D. P. Leach, A. P.
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books. Electronic Designer's Handbook by T.K. Hamingway, Business Books Limited. Digital Circuits and Logic Design by S. Lee, Prentice Hall India. Digital Principles and Applications by D. P. Leach, A. P. Malvino and G. Saha, McGraw Hill Education.
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books. Electronic Designer's Handbook by T.K. Hamingway, Business Books Limited. Digital Circuits and Logic Design by S. Lee, Prentice Hall India. Digital Principles and Applications by D. P. Leach, A. P. Malvino and G. Saha, McGraw Hill Education. Digital Design by M. M. Mano and M.D. Ciletti, Pearson,
	List of text books/references	 https://electronicsforu.com/ https://electronicsforu.com/tag/mini-projects. Electronics Lab Manual by K. A. Navas, PHI. Electronic Projects in Workshop by R.A Penfold, Newnes Technical Books. Electronic Designer's Handbook by T.K. Hamingway, Business Books Limited. Digital Circuits and Logic Design by S. Lee, Prentice Hall India. Digital Principles and Applications by D. P. Leach, A. P. Malvino and G. Saha, McGraw Hill Education.

1	Code of the subject	EE201
2	Title of the subject	Signals & Systems
3	Any prerequisite	Engineering Mathematics
4	L-T-P	3-1-0
5	Learning Objectives	This course trains students for an intermediate level of fluency with signals and systems in both continuous time and discrete time, in preparation for more advanced subjects in digital signal processing (including audio, image and video processing), communication theory, and system theory, control and robotics

6	Brief Contents	Classification of signals, Continuous-time and discrete-time signals, Basic system properties, Discrete-time LTI systems: convolution sum, Continuous-time LTI systems, Properties of LTI systems, Causal LTI systems described by difference equations (Natural, Forced, and Complete Response), Representation of Periodic (Continuous Time & Discrete-Time) Signals Using Fourier Series, Continuous-time Fourier transform, the discrete-time Fourier transform (DTFT), discrete Fourier transform (DFT) Sampling theorem, Laplace transform, z-transform.
7	Contents for lab	NA
8	List of text books/references	 □ Signals and systems by A.V. Oppenheim, A.S. Willsky and S. H. Nawab, Prentice Hall India. □ Linear Systems and Signals by B. P. Lathi, Oxford University Press. □ Signals & Systems by Simon & Haykins, John Wiley & Sons. □ Digital Signal Processing: Principles, Algorithms and Applications by Proakis, PHI.

1	Code of the subject	EE202
2	Title of the subject	Network Analysis & Synthesis
3	Any prerequisite	Engineering Mathematics-1 and Engineering Mathematics-2
4	L-T-P	3-0-0
5	Learning Objectives	 □ To make the students capable of analyzing any given electrical network. □ To make the students learn how to synthesize an electrical network from a given impedance/admittance function. □ Apply the knowledge of basic circuital law and simplify the network using reduction techniques. □ Analyze the circuit using Kirchhoff's law and Network simplification theorems. □ Infer and evaluate transient response, Steady state response,
		and network functions. Obtain the maximum power transfer to the load, and analyze the series resonant and parallel resonant circuit.
6	Brief Contents	Network concept, Elements and sources, Kirchoff's laws, Tellegen's theorem, Network equilibrium equations, Node and Mesh method, Source superposition, Thevenin's and Norton's theorems, Network graphs, First and second-order networks, State equations, Transient response, Network functions, Determination of the natural frequencies and mode vectors from network functions, Sinusoidal steady-state analysis, Maximum power transfer theorem, Resonance, Equivalent and dual networks, Design of equalizers, Two-port network parameters, Interconnection of two-port networks, Barlett's bisection theorem, Image and Iterative parameters, Design of attenuators, Two-terminal network synthesis, Properties of Hurwitz polynomial and Positive real function, Synthesis of LC, RC and RL Networks, Foster Forms and Cauer Forms.

7	Contents for lab	NA	A
8	List of text books/references		Engineering Circuit Analysis by Hayt W. H., Kemmerly J.
			E. and Durbin S. M., Tata McGraw-Hill.
			Network Analysis by Valkenberg V., PHI.
			Network Analysis and Synthesis BY Kuo F. F., Wiley India.

1	Code of the subject	EE203
2	Title of the subject	Microelectronics Devices and Materials
3	Any prerequisite	EE101
4	L-T-P	3-0-0
5	Learning Objectives	After the completion of the course, the students will be able to understand and have a mental picture for holes, electrons, density of states, doping, majority carriers, minority carriers, Fermi Level, Quasi-Fermi Level and can understand device performance given in terms of energy band diagram or device configuration.
6	Brief Contents	Review of materials – Si, Ge, III-V material properties and band structure. Semiconductors and Crystal Structures, Basic Semiconductor Physics, Excess carriers, lifetime, and carrier transport by drift and diffusion, Continuity equation and its solution under different injections, Junction Diode, Bipolar Junction Transistor (BJT), MOS Capacitor, Metal Oxide Semiconductor Field Effect Transistor (MOSFET), Short Channel Effects, Some Important Devices Tunnel Diode, Varactor Diode, Light Emitting Diode (LED), Photodetector, and Solar Cell. Overview of smart materials technology, Characteristics of smart materials such as piezoelectric, Structural modeling and design, Dynamics and control for smart structures, Integrated system analysis, Thermal Management. Smart Sensor, Actuator and Transducer Technologies, Nextgeneration materials.
7	Contents for lab	NA NA
8	List of text books/references	Text/ Reference Books: □ Solid State Electronic Devices BY Streetman B.G., Banerjee, S.K, Pearson Education. □ Introduction to Semiconductor Materials and Devices by Tyagi M.S., John Wiley & Sons. □ Semiconductor Devices Physics and Technology by Sze S.M., John Wiley & Sons.

1	Code of the subject	EE204
2	Title of the subject	Analog Electronics
3	Any prerequisite	EE101
4	L-T-P	3-0-2

5	Learning Ohi	To conside the students with the Conference 1 and 1 1 C
3	Learning Objectives	To acquaint the students with the fundamental principles of operation and design of analog circuit building blocks (Diodes,
		BJT and MOSFET) and their use in analog circuit design. In
		addition, to get familiar with op-amps applications followed by
		basic conversion techniques and errors, precision amplifier,
		logarithmic amplifier, square-root amplifier.
6	Brief Contents	MOSFET and BJT models, Transistor Biasing and Thermal
		Stabilization, Overview of biasing of MOS and BJT amplifiers,
		Common Source (CS) amplifiers, CS amplifier with source
		degeneration, common gate amplifers, common drain
		amplifiers, Brief overview of BJT amplifiers (Common emitter, common base, common collector), MOS and BJT cascode
		amplifiers, MOS and BJT current mirrors, cascode current
		mirrors. Differential Amplifiers: MOS and BJT differential
		pair's large signal analysis, small signal analysis of differential
		pairs, cascade differential amplifiers, common-mode rejection,
		and differential amplifiers with active load. Frequency
		Response, Feedback and Oscillators, OPAMP Basics and
		Applications.
7	Contents for lab	Experiments using BJTs, FETs, op-amps and other integrated
		circuits: Multistage amplifiers, automatic gain controlled
		amplifiers, programmable gain amplifiers; frequency response
		of amplifiers; voltage regulator with short circuit protection;
8	List of text books/references	phase-locked loop; waveform generators; filters Text/ Reference Books:
0	List of text books/references	☐ Microelectronics Circuits by S. Smith, Oxford.
		☐ Analysis & Design of Analog Integrated Circuits by P.
		1
		Gray, P. Hurst, S. Lewis, and R. Meyer, Wiley.
		☐ Fundamentals of Microelectronics by Behzad Razavi,
		Wiley India.
		☐ Electronic Devices and Circuit Theory by Boylestad R. L., Pearson Education.
		☐ Integrated Electronics by Millman, J. and Halkias, C.C., Tata McGraw Hill.
		☐ Electronic Circuit Analysis and Design by Neamen, Donald A., McGraw Hill.
		☐ Microelectronic Circuits by Sedra A. S. and Smith K. C.,
		Oxford University Press.

1	Code of the subject	EE205
2	Title of the subject	VLSI Design
3	Any prerequisite	EE101
4	L-T-P	3-0-2
5	Learning Objectives	 Upon completion of this course, the student will be able to: Use MOS structures in basic digital circuits. Describe the general processing steps required to fabricate an integrated circuit. Implement various CMOS logic circuits. Design simple circuits to meet stated operating specifications.

6	Brief Contents	Introduction to VLSI, MOS Transistor Theory, MOS Structure and its operation, I-V Characteristics, Scaling, Short-Channel Effects, Second order effects, MOS Device Models, Small Signal operation and Equivalent Circuit of MOS Transistor, MOS Capacitors, NMOS & CMOS Process technology, Electrical Design Rules, Stick Diagram, Layout Design, Resistive Load & Active Load MOS Inverters, NMOS Inverters,
		CMOS Inverters, Interconnect Parasitics, Propagation Delay,
		Static and Dynamic Power Dissipation, Noise Margin, Logic Threshold Voltage, Logical effort, Driving large loads, MOS
		Logic Circuits with Depletion NMOS loads, CMOS Logic Circuits, CMOS logic Styles, Realization of simple gates,
7	Contents for lab	Complex logic circuits, Pass Gate, Transmission Gate. Familiarization with Circuit design/simulation tools
/	Contents for fab	(Cadence/Mentor/Tanner Tools) for schematic and layout entry,
		Circuit simulation using SPICE. DC transfer Characteristics of
		Inverters, Transient response, Calculating propagation delays,
		rise and fall times, Circuit design of inverters, Complex gates
0	T :- 4 - C 4 4 b 1 / C	with given constraints.
8	List of text books/references	Text/ Reference Books: □ Principles of CMOS VLSI Design by Neil H. E. Weste,
		Kamran Eshraghian, Addison Wesley.
		☐ CMOS Digital Integrated Circuits: Analysis and Design by
		Sung-Mo Kang and Yusuf Leblebici.
		Basic VLSI Design by Pucknell, D.A. and Eshraghian, K.,
		PHI.
		☐ Essentials of VLSI Circuit and System by Eshraghian, K.,
		Pucknell, D. A. and Eshraghian, S., PHI.
		☐ Introduction to VLSI Circuits and Systems by Uyemera,
		P.J., John Wiley & Sons.
	1	L

1	Code of the subject	EE206
2	Title of the subject	Microprocessor and Interfacing
3	Any prerequisite	EE103
4	L-T-P	3-0-2
5	Learning Objectives	 Upon completion of this course, the student will be able to: □ To develop background knowledge and core expertise in microprocessor. □ To study the concepts and basic architecture of 8085, and 8086 processor. □ To know the importance of different peripheral devices and their interfacing to 8086. □ To know the design aspects of basic microprocessor. □ To write assembly language programs in microprocessor for various application

6	Brief Contents	Microprocessors-Evolution and Introduction, Microprocessor
		based system, Origin of Microprocessor, Classification of
		Microprocessors, Types of Memory, I/O Devices, Technology Improvements Adapted to Microprocessors and Computers,
		Introduction to 8085 processor, Architecture of 8085,
		Microprocessor instructions, classification of
		instructions, Instruction set of 8085, Basic 80x86 Architecture,
		Role of Microprocessor in Micro Computer, Features of 8086,
		Internal Block Diagram of 8086, Execution Unit, Bus Interface
		Unit, Programming of x86 processor, Interrupt mechanism of
		x86 & Interfacing of chips, Advanced Processor Technologies
		Interfacing of Data Converters (D-To-A and A-To-D), Programmable Interfacing Devices Like 8255A PPI, 8253/8254
		Timer, 8259A PIT, Serial I/O Concepts, SID And SOD, 8251A
		USART. Interfacing of above chips with 8085.
7	Contents for lab	Assembly language programs for 8085 and 8086, Programs
		involving Arithmetic & logical operations, Programs involving
		data transfer instructions, programs involving bit manipulation
		instructions, programs involving branch/ loop instructions,
8	List of text books/references	Interfacing Experiments. Text/ Reference Books:
U	List of text books/felefelices	1 CAU INCICI CHEC DOURS.
		☐ Microprocessors and Interfacing by Douglas V. Hall
		☐ The 8051 Microcontroller and Embedded Systems by M.A.
		☐ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI.
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall.
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall. □ The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. □ 8086/8088 family: Design, Programming and Interfacing by
		 The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. The Intel Microprocessors by Barry B. Brey, Prentice Hall. The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall.
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall. □ The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. □ 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall. □ Advanced Microprocessor and Peripherals, Architecture
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall. □ The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. □ 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall. □ Advanced Microprocessor and Peripherals, Architecture Programming and Interfacing by A. K. Ray and K. M.
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall. □ The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. □ 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall. □ Advanced Microprocessor and Peripherals, Architecture Programming and Interfacing by A. K. Ray and K. M. Burchandi, Tata McGraw Hill.
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall. □ The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. □ 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall. □ Advanced Microprocessor and Peripherals, Architecture Programming and Interfacing by A. K. Ray and K. M. Burchandi, Tata McGraw Hill. □ Microcontroller and Embedded Systems by M. A. Mazidi,
		 The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. The Intel Microprocessors by Barry B. Brey, Prentice Hall. The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall. Advanced Microprocessor and Peripherals, Architecture Programming and Interfacing by A. K. Ray and K. M. Burchandi, Tata McGraw Hill. Microcontroller and Embedded Systems by M. A. Mazidi, Pearson Education.
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall. □ The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. □ 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall. □ Advanced Microprocessor and Peripherals, Architecture Programming and Interfacing by A. K. Ray and K. M. Burchandi, Tata McGraw Hill. □ Microcontroller and Embedded Systems by M. A. Mazidi, Pearson Education. □ 8051 Microcontroller and Embedded Systems by R.
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall. □ The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. □ 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall. □ Advanced Microprocessor and Peripherals, Architecture Programming and Interfacing by A. K. Ray and K. M. Burchandi, Tata McGraw Hill. □ Microcontroller and Embedded Systems by M. A. Mazidi, Pearson Education. □ 8051 Microcontroller and Embedded Systems by R. Kapadia, Jaico Publishing House.
		 □ The 8051 Microcontroller and Embedded Systems by M.A. Mazidi and J. G. Mazidi, PHI. □ The Intel Microprocessors by Barry B. Brey, Prentice Hall. □ The 8088 and 8086 Microprocessors by Walter A. Triebel, Avtar Singh, Prentice Hall Inc. □ 8086/8088 family: Design, Programming and Interfacing by John Uffenbeck, Prentice Hall. □ Advanced Microprocessor and Peripherals, Architecture Programming and Interfacing by A. K. Ray and K. M. Burchandi, Tata McGraw Hill. □ Microcontroller and Embedded Systems by M. A. Mazidi, Pearson Education. □ 8051 Microcontroller and Embedded Systems by R.

1	Code of the subject	EE207
2	Title of the subject	Principles of Communication
3	Any prerequisite	NA
4	L-T-P	3-0-2
5	Learning Objectives	☐ Design /Demonstrate the use of analog and digital modulation techniques.
		☐ Analyze and compute the performance of the communication system in presence of noise.

6	Brief Contents	Layered view of wireless communication, Historical Background and Applications, Basic tools for communication: Fourier Series/Transform, Analog modulation and demodulation techniques, noise and interference in wireless communication, Probability, random variables and stochastic process, Sampling, Quantization, Delta Modulation, Differential Pulse Code Modulation (DPCM), Baseband Data Transmission, Band-Pass Data Transmission encoding techniques, Principles
		of Digital Transmission schemes-FSK, BPSK, Error Detection
		and Correction schemes, Noncoherent Digital Modulation Schemes, M-ary Digital Modulation Schemes
7	Contents for lab	To perform analog modulation and demodulation, impact of different parameters on the performance To perform digital modulation and demodulation, impact of different parameters on the performance, To simulate the wireless fading channel, performance analysis (outage, BER) of communication system under different fading channels and noise
8	List of textbooks/ references	Text/ Reference Books:
		 Communications Systems by Simon Haykin, John Wiley and Sons. Fundamentals of Wireless Communication by David Tse An Introduction to Analog & Digital Communications by Michael Moher Simon Haykin, John Wiley and Sons. Digital Communications by J. G. Proakis and M. Salehi, McGraw-Hill. Morden Analog & Digital Communication System by B.P. Lathi Digital and Analog Communication Systems by K. Sam Shanmugam. Principle of Communication Systems by Taub & Schilling.

1	Code of the subject	EE208
2	Title of the subject	Electromagnetic Theory
3	Any prerequisite	NA
4	L-T-P	3-0-0
5	Learning Objectives	The learning objectives of the subject are as follows:
		☐ Define the fundamental concepts and principles of electromagnetism
		☐ Explain the laws of electrostatics and magnetostatics and apply them to solve problems
		☐ Analyze and calculate the electric and magnetic fields of various charge and current distributions
		☐ Use Gauss's Law and Ampere's Law to calculate electric and magnetic fields, respectively
		☐ Understand the mathematical techniques used in electromagnetic theory, including vector calculus and differential equations
		☐ Understand the role of Maxwell's equations in describing the behaviour of electromagnetic fields

		☐ Apply electromagnetic theory to real-world problems and communicate findings effectively.
6	Brief Contents	Introduction to electromagnetism and its historical development, Coulomb's law and electric field, Gauss's law and its applications, Electric potential and potential difference, Capacitance and dielectrics, Current, resistance, and Ohm's law, Magnetostatics and Biot-Savart law, Ampere's law and its applications, Faraday's law of electromagnetic induction, Maxwell's equations and their interpretation, Electromagnetic waves and their properties, Wave polarization and reflection and refraction of electromagnetic wave, Transmission lines and waveguides, Applications of electromagnetic theory in various fields, such as electronics, telecommunications, and optics.
7	Contents for lab	NA
8	List of text books/references	 Text/ Reference Books: □ Introduction to Electrodynamics by Griffiths, D. J., Pearson. □ Field and Wave Electromagnetics by Cheng, D. K., Addison-Wesley. □ Engineering Electromagnetics by Hayt, W. H., Buck, J. A., & Buck, J. T., McGraw-Hill. □ Elements of Electromagnetics by Sadiku, M. N. O., Oxford University Press. □ Fields and Waves in Communication Electronics by Ramo, S., Whinnery, J. R., & Van Duzer, T., Wiley. □ Advanced Engineering Electromagnetics by Balanis, C. A., Wiley.

1	Code of the subject	EE209	
2	Title of the subject	Control System	
3	Any prerequisite	EE201	
4	L-T-P	3-0-0	
5	Learning Objectives	After the completion of the course, the students will be able to: ☐ Develop the mathematical model of the physical systems. ☐ Analyze the response and stability of the closed and open loop systems.	
		 Design the various kinds of compensators. Develop and analyze state space models. 	
6	Brief Contents	Introduction to Feedback Control, Transfer Function, Modelling Electrical, Mechanical, and Electro-mechanical Systems, Block Diagrams, Signal Flow Graph, State Space Representations, Non-linearities, Stability, Routh-Hurwitz Theorem, Steady State Error, Static Error Constants, Type Classification of Transfer Functions, Root Locus: Qualitative Sketching Rules, P, PI, PD, PID, Lag, Lead, and Lag-Lead Compensator Design, Notch Filters, Frequency Response: Bode Plots, Nyquist Stability Criterion, Gain Margin, Phase Margin, Sensitivity, Design Using Frequency Response, State Space Methods: Pole Placement, Observer Design, and Separation Principle	
7	Contents for lab	N.A.	

8	List of text books/references	Control System Engineering, by N. S. Nise (Wiley)
		Modern Control Engineering, by K. Ogata (Prentice Hall)
		Modern Control Systems, by R. C. Dorf and R. H. Bishop
		(Prentice Hall)
		Control Systems Engineering by Nagrath, I. J., and Gopal,
		M., New Age International Publishers.
		Automatic Control Systems by Benjamin C. Kuo, Pearson
		education.
		Digital Control of Dynamic Systems by G F Franklin, J D
		Powell and M Workman.
		Digital Control and State Variable Methods by M. Gopal,
		McGraw-Hill.

1	Code of the subject	EE301
2	Title of the subject	Digital Signal Processing
3	Any prerequisite	EE201
4	L-T-P	
		3-0-2
5	Learning Objectives	After the completion of the course, the students will be able to: Understand the analytical tools such as Fourier transforms, Discrete Fourier transforms, Fast Fourier Transforms and Z- Transforms required for digital signal processing. Get familiarized with various structures of IIR and FIR systems. Design and realize various digital filters for digital signal processing. Understand the applications of DSP in speech processing and spectrum analysis.
6	Brief Contents	Review of z-transform and DFT algorithms. Radix-2 algorithm, decimation-in-time, decimation-in-frequency algorithm, signal flow graph, Butterflies, computations in one place, bit reversal, examples for DIT & DIF FFT Butterfly computations and exercises. Basic concepts of IIR and FIR filters, difference equations, design of Butterworth IIR analog filter using impulse invariant and bilinear transform, design of linear phase FIR filters no. of taps, rectangular, Hamming and Blackman windows. Effect of quantization. Digital Signal Processor: Elementary idea about the architecture and important instruction sets of TMS320C 5416/6713 processor, writing of small programs in assembly Language.
7	Contents for lab	Understanding mathematical operation on discrete signals. Sketch the magnitude and phase response of DFT, Inverse DFT and FFT of discrete-time signals. Calculate linear and circular convolution of discrete signals. Model IIR and FIR filter using window techniques, architecture of DSP processor.
8	List of text books/references	 Digital Signal Processing: Principles, Algorithms and Applications by Proakis, J. & D. G. Manolakis, Pearson Education. Digital Signal Processing by Alan V. Oppenheim and Ronald W. Schafer, PHI. Digital Signal Processing "A – Computer Based Approach" by Sanjit K. Mitra, Tata Mc Graw Hill.

	☐ Digital Signal Processing-implementation using DSP microprocessors with examples from TMS320C54XX, Avtar Singh & S. Srinivasan, Cengage Learning.
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1	C-1f4hh:4	EE202
1	Code of the subject	EE302
2	Title of the subject	System Design using HDL
3	Any prerequisite	EE103
<u>4</u> 5	L-T-P	3-0-2
5	Learning Objectives	 Correctly describe the detailed behavior of given digital logic circuits as defined by VHDL, state diagrams, or other means, including those circuits related to modern computer architecture. Translate system requirements into a practical digital design, making use of modern engineering tools such as
		 Xilinx Vivado, Verilog HDL, and FPGA prototyping boards. □ Demonstrate the ability to modify existing HDL code to meet new system requirements.
		Demonstrate hands-on test bench and prototyping skills to ensure that a design meets the specified system requirements.
6	Brief Contents	Basic concepts of hardware description languages (VHDL, Verilog HDL), logic and delay modeling, Structural, Data-flow and Behavioral styles of hardware description, Architecture of event driven simulators, operators, operands, operator types, blocking and non-blocking statements, delay control, generate statement, event control, Sequential Logic Design, FSM, Configuration Specifications, Sub-Programs, Test Benches.
7	Contents for lab	HDL code for all the gates, Half Adder, Half Subtractor, Full Adder & Full subtractor, decoder, encoder, mux, demux, code converter, counter, registers etc. and implementation of the same on FPGA.
8	List of text books/references	 Text/ Reference Books: □ Digital Systems Design Using VHDL by Charles H. Roth, Jr and Lizy Kurian John. □ A VHDL Primer by Bhaskar, J., Pearson Education India. □ Verilog HDL: A Guide to Digital Design and Synthesis by Samir Palnitkar, Prentice Hall PTR. □ A Verilog® HDL Primer, by J. Bhasker.
		☐ The Designer's Guide To VHDL by Ashenden, P., Elsevier.

1	Code of the subject	EE303	
2	Title of the subject	Wireless Communication	
3	Any prerequisite	EE207	
4	L-T-P	3-0-0	
5	Learning Objectives	 Apply Cellular concepts to evaluate the signal reception performance in a cellular network. To design cellular network with given quality of service constraints. 	

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		Determine the appropriate model of wireless fading channel based on the system parameters and the property of the wireless medium.
		□ Analyze and design receiver and transmitter diversity
		techniques.
		☐ Application of Fundamental Digital Communication
		Concepts in Fading Channel. Understanding suitable Modulation Schemes for Wireless Channel
6	Brief Contents	Introduction to cellular and Mobile communication systems,
		Wireless channel models, Cellular systems concepts, principles,
		system design fundamentals, traffic theory. Characterization of
		wireless radio channel, Transmit and receive Diversity
		techniques-SC, MRC, EGC, Switch & Stay, BER and Outage
		with Diversity, MIMO fundamentals-channel model and performance analysis, Equalization, Capacity of fading
		Channels: Multi User Capacity, Multiple access techniques:
		TDMA, FDMA, spread spectrum techniques, Cellular CDMA,
		Wideband CDMA, OFDMA, Multiple access Performance
		analysis, Wireless Networks and Standards: GSM, CDMA
		Cellular standard, 3G, 4G, 5G: challenges and Key technologies
7	Contents for lab	NA
8	List of textbooks/references	Text/ Reference Books:
		Text/ Reference books.
		☐ Wireless Communication by Andrea Goldsmith, Cambridge
		 □ Wireless Communication by Andrea Goldsmith, Cambridge University Press. □ Principles of Modern Wireless Communication Systems
		 Wireless Communication by Andrea Goldsmith, Cambridge University Press. Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-
		 Wireless Communication by Andrea Goldsmith, Cambridge University Press. Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-Hill India.
		 Wireless Communication by Andrea Goldsmith, Cambridge University Press. Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-Hill India. Fundamentals of Wireless Communication by David TSE
		 Wireless Communication by Andrea Goldsmith, Cambridge University Press. Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-Hill India. Fundamentals of Wireless Communication by David TSE and Pramod Viswanathan, Cambridge University Press.
		 Wireless Communication by Andrea Goldsmith, Cambridge University Press. Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-Hill India. Fundamentals of Wireless Communication by David TSE and Pramod Viswanathan, Cambridge University Press. Wireless Communications: Principles and Practice by
		 Wireless Communication by Andrea Goldsmith, Cambridge University Press. Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-Hill India. Fundamentals of Wireless Communication by David TSE and Pramod Viswanathan, Cambridge University Press. Wireless Communications: Principles and Practice by Theodore Rappaport, Pearson.
		 Wireless Communication by Andrea Goldsmith, Cambridge University Press. Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-Hill India. Fundamentals of Wireless Communication by David TSE and Pramod Viswanathan, Cambridge University Press. Wireless Communications: Principles and Practice by
		 □ Wireless Communication by Andrea Goldsmith, Cambridge University Press. □ Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-Hill India. □ Fundamentals of Wireless Communication by David TSE and Pramod Viswanathan, Cambridge University Press. □ Wireless Communications: Principles and Practice by Theodore Rappaport, Pearson. □ Wireless Communication by Andreas. F. Molisch, John
		 Wireless Communication by Andrea Goldsmith, Cambridge University Press. Principles of Modern Wireless Communication Systems Theory and Practice by Aditya K Jagannathan, McGraw-Hill India. Fundamentals of Wireless Communication by David TSE and Pramod Viswanathan, Cambridge University Press. Wireless Communications: Principles and Practice by Theodore Rappaport, Pearson. Wireless Communication by Andreas. F. Molisch, John Wiley and Sons.

1	Code of the subject	EE304
2	Title of the subject	IoT and Applications
3	Any prerequisite	NA
4	L-T-P	3-0-2
5	Learning Objectives	After the completion of the course, the students will be able to:
		☐ Understand the definition and significance of the Internet of
		Things.
		 Discuss the architecture, operation, and business benefits of an IoT solution.
		 Explore the relationship between IoT, cloud computing, and big data.
		☐ Identify how IoT differs from traditional data collection
		systems.
6	Brief Contents	Introduction to IoT: Sensing, Actuation, Basics of Networking,
		Communication Protocols, Sensor Networks, Machine-to-

		Machine Communications, Interoperability in IoT, Introduction to Arduino Programming, Integration of Sensors and Actuators with Arduino, Introduction to Python programming, Introduction to Raspberry Pi, Implementation of IoT with Raspberry Pi, Cloud Computing, Sensor-Cloud, Fog Computing, Smart Cities and Smart Homes, Industrial IoT, Case Study: Agriculture, Healthcare, Activity Monitoring.
7	Contents for lab	Coding for the various components of the IoT system, coming up with a micro-controller-based embedded system, building and testing it extensively, the various programming aspects of interfacing with the physical world, system design, microcontrollers, coming up with new and creative ways to solve a problem using coding.
8	List of text books/references	 □ The Internet of Things: Enabling Technologies, Platforms, and Use Cases by Pethuru Raj, Anupama C. Raman, CRC Press. □ Internet of Things: A Hands-on Approach by Arshdeep Bahga, Vijay Madisetti, Universities Press. □ Introduction to internet of things (NPTEL Course)", Sudip Misra. (https://nptel.ac.in/syllabus/106105166/)

1	Code of the subject	EE305
2	Title of the subject	RF Circuit and Antenna Design
3	Any prerequisite	NA
4	L-T-P	3-0-2
5	Learning Objectives	The learning objectives of the subject will be to
		☐ Understand the properties of electromagnetic waves and their relevance
		☐ Analyze and design RF circuits using various passive and
		active components, including filters, amplifiers, and mixers.
		☐ Understand the principles of impedance matching.
		☐ Understand the concept of noise in RF circuits.
		☐ Understand the principles of antenna design, including
		antenna types, radiation patterns, and impedance matching.
6	Brief Contents	Introduction to RF circuit and antenna design, Passive RF
		components, including resistors, capacitors, and inductors, RF
		filters and their design principles, Amplifiers and their design
		principles, including noise figure and gain, Mixers and their
		design principles, including image rejection and spurious
		response, Impedance matching techniques and design of matching
		networks, Introduction to antenna design and its applications,
		Fundamental principles of antennas, including radiation pattern
		and impedance matching Analysis and design of various antenna structures, such as dipole,
		monopole, patch, and slot antennas, Simulation and design of RF
		circuits and antennas using CAD tools, such as HFSS and ADS
7	Contents for lab	Introduction to RF circuit and antenna design software tools, such
		as HFSS and ADS, Analysis and design of resonant circuits,
		filters, and transmission lines, analysis and design of amplifiers
		and mixers, design and simulation of matching networks using
		lumped and distributed elements, Antenna fundamentals: analysis
		and design of dipole and monopole antennas, Antenna types and
		characteristics: analysis and design of patch, slot, and horn

		antennas, application of RF circuit and antenna design principles
		to a real-world problem, such as designing a wireless
		communication or radar system.
8	List of text books/references	Text/ Reference Books:
		☐ Microwave Engineering by Pozar, D. M., Wiley.
		☐ Antenna Theory: Analysis and Design by Balanis, C. A.,
		Wiley.
		☐ Antenna Theory and Design by Stutzman, W. L., & Thiele,
		G. A., Wiley.
		☐ Microstrip Lines and Slot lines by Gupta, K. C., & Garg, R.,
		Artech House.
		☐ RF Microelectronics by Razavi.
		☐ RF Circuit Design by Bowick.
		☐ Foundations for Microwave Engineering by Collin

1	Code of the subject	EE306
2	Title of the subject	Microcontroller and Embedded Systems
3	Any prerequisite	Nil
4	L-T-P	3-0-2
5	Learning Objectives	The student will be able to: ☐ Understand the concept of embedded system, microcontroller, different components of microcontroller and their interactions. ☐ Get familiarized with programming environment to develop embedded solutions. ☐ Program ARM microcontroller to perform various tasks. ☐ Understand the key concepts of embedded systems such as I/O, timers, interrupts and interaction with peripheral devices.
6	Brief Contents	8051 Microcontroller, PIC Microcontrollers, RM7TDMI Microcontrollers, Hardware Interfacing: Interfacing with LEDs, Seven Segment, Sensors, Basic concepts of LCD, ADC, DAC, Relays etc. and their interfacing to microcontroller. Introduction to Embedded Systems: Background, History and classification, Core of the embedded system-general purpose and domain-specific processors, ASICs, PLDs, COTs; Communication Interface, Embedded Firmware Design and Development, RTOS Based Embedded System Design.
7	Contents for lab	ALP for all ALU, generate clock, display a string, interface of seven segment display, DAC etc. Arduino and Raspberry Pi Microcontroller based Projects.
8	List of text books/references	 Text/ Reference Books: □ The 8051 Microcontroller: Architecture, programming and applications, by Ayala J.K., Penram International. □ The 8051 Microcontroller and Embedded Systems by Mazidi, E. and Mazidi, F., Prentice-Hall of India. □ Embedded system Design using PIC18Fxxx by Peatman J., Prentice Hall. □ ARM System-on-Chip Architecture by Steve Furber, PEARSON.

☐ ARM System Developer's Guide Designing and Optimizing
System Software by Andrew N. Sloss, Morgan Kaufman
Publication.
☐ Embedded Systems Design: An Introduction to Processes,
Tools & Techniques by Arnold S. Berger.
☐ PIC Microcontroller and Embedded Systems using assembly
and C for PIC18 by Muhammad Ali Mazidi, Rolin D.
McKinlay. Dann.

1	Code of the subject	EE401
2	Title of the subject	Artificial Intelligence and Machine learning
3	Any prerequisite	Engineering Mathematics I, Engineering Mathematics –II,
	Thy prerequisite	Object-oriented Programming
4	L-T-P	3-0-2
5	Learning Objectives	After completing this course students have
	Learning Objectives	 Understand fundamental concepts of machine learning and its various algorithms. Understand various strategies of generating models from data and evaluating them. Able to apply ML algorithms on given data and interpret the results obtained. Capable to design appropriate ML solution to solve real world problems in AI domain.
6	Brief Contents	Terminologies in machine learning, Discriminative Models: Least Square Regression, Gradient Descent Algorithm, Linear Regression, Logistic regression, Support Vector Machines- Large margin classifiers. Model evaluation and improvement, Regularization, Bias Variance, Hyper- parameter Tuning, Convolutional Neural Network. Computational Learning theory-Sample complexity. Gaussian models, Generative models: Unsupervised Learning Algorithms: Dimensionality Reduction Principal Component Analysis (PCA). Clustering – Hierarchical, Partitioned clustering. Problem-solving through Search: forward and backward, state-space, blind, heuristic, hill climbing, best-first, A, A*, AO*, minimax. Intelligent agents - reactive, deliberative. Artificial Intelligence programming techniques; Planning: planning as search, partial order planning, construction and use of planning graph, ANN
7	Contents for lab	□ Implement linear regression using python. □ Implement Naïve Bayes theorem to classify the English text □ Implement K-Means clustering using python. □ Implementing a CNN based classifier using python. □ Build Artificial Neural Network model with back propagation on a given dataset.
8	List of text books/references	 □ Hands-On Machine Learning with Scikit-Learn and TensorFlow by Aurolien Geron. □ Introduction to Machine Learning with Python: A Guidefor Data Scientists by Andreas Muller and Sarah Guido. □ Explainable Artificial Intelligence (XAI): Concepts, taxonomies, opportunities and challenges toward responsible AI by Alejandro Barredo Arrieta et. al., Information Fusion, volume 58. https://doi.org/10.1016/j.inffus.2019.12.012.

1	Code of the subject	EE402
2	Title of the subject	Intelligent Transportation Systems
3	Any prerequisite	N.A.
4	L-T-P	3-0-0
5	Learning Objectives	After the completion of the course, the students will be able to: ☐ Model and simulate vehicle dynamics. ☐ Understand basic of autonomous and connected-vehicles. ☐ Implement intelligent perception and decision procedures needed for self-driving cars. ☐ Understand Industrial practice of model-based design to simulate the vehicle and develop efficient algorithms.
6	Brief Contents	Basic elements of intelligent transportation systems (ITS), Model-based system engineering for transportation systems, Dynamic and control of connected vehicles. Perception for transportation systems, Decision-making for autonomous vehicles, Communication for V2X, Technological, systems and institutional aspects, Advanced traveler information systems, transportation network operations, commercial vehicle operations and intermodal freight, public transportation applications, ITS and regional strategic transportation planning, ITS and safety, ITS and security, ITS as a technology deployment program, ITS and sustainable mobility, travel demand management, electronic toll collection, and ITS and road-pricing, Advanced topic in intelligent transportation systems
7	Contents for lab	N.A.
8	List of text books/references	 □ Intelligent transport systems, Selected Lectures (Sadko Mandžuka, 2015) □ Perspectives on Intelligent Transportation Systems (ITS) by Sussman, Joseph, Springer. □ Fundamentals of Intelligent Transportation Systems Planning by Mashrur A. Chowdhury, and Adel Sadek, Artech House. □ Research papers (recommended by the faculty)

1	Code of the subject	EE403
2	Title of the subject	Power Electronics
3	Any prerequisite	NA
4	L-T-P	3-0-2
5	Learning Objectives	 To familiarize students with various Power Electronic devices and their specifications. To prepare the students to analyse and design different power converter circuits.
		 Acquire knowledge about fundamental concepts and techniques used in power electronics. Ability to analyse various single phase and three phase power converter circuits and understand their applications.

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6	Brief Contents	Power Semiconductor Devices: Diode, BJT, MOSFET, SCR,
		Triac, GTO, IGBT, MCT and their V-I characteristics, ratings,
		driver circuits, protection and cooling; AC-DC Converters
		(Rectifiers): Diode rectifier, thyristor based rectifier, effect of
		source inductance, single/three phase rectifiers, semi/full
		rectifiers, power factor, harmonics; DC-AC Converters
		(Inverters): Concept of switched mode inverters, PWM
		switching, voltage and frequency control of single/ three phase
		inverters, harmonics reduction, other switching schemes - square
		wave pulse switching, programmed harmonic elimination
		switching, current regulated modulation switching - tolerance
		band control, fixed frequency control; voltage source inverter
		(VSI), current source inverter (CSI); DC-DC Converters
		(Chopper): Principle; buck, boost and buck-boost converters; AC
		Voltage Controllers: Principle of ON-OFF control and phase
		control, single/three phase controllers, PWM AC voltage
		controller, cycloconverters;
7	Contents for lab	Study of Characteristics of SCR, MOSFET & IGBT, Single
/	Contents for fab	
		Phase Half controlled converter with R load, Single Phase fully
		controlled bridge converter with R and RL loads, Three Phase
		half controlled bridge converter with R load, Single Phase AC
		Voltage Controller with R and RL Loads, Single Phase Cyclo
		converters with R and RL loads, Single Phase series inverter with
0	T: 4 C4 41 1 / C	R and RL loads, DC Jones chopper with R and RL Loads
8	List of text books/references	Text/ Reference Books:
		Power Electronics- Converters, Applications and Design
		by N. Mohan, John Wiley & Sons.
		☐ Introduction to Modern Power Electronics by Andrzej
		M. Trzynadlowski, John Wiley & Sons.
		☐ Power Electronics Circuits, Devices and Applications by
		M.H. Rashid, PHI.

1	Code of the subject	EE404
1	Code of the subject	
2	Title of the subject	IC Technology
3	Any prerequisite	Nil
4	L-T-P	3-0-0
5	Learning Objectives	Students will be able to learn:
		☐ Fundamental principles of fabrication of VLSI devices and circuits.
		☐ To demonstrate a clear understanding of CMOS fabrication flow and technology scaling
		☐ To demonstrate a clear understanding of various MOS fabrication processes, semiconductor measurements, packaging, testing and advanced semiconductor technologies.
6	Brief Contents	Historical perspective, processing overview, crystal growth, wafer fabrication and basic properties of Silicon Wafers, Clean Rooms, Wafer Cleaning, Epitaxy, Thermal Oxidation of Silicon, Lithography, Wet and Dry Etching, Thin film deposition technique (ALD), Diffusion, Ion Implantation, Metallization, Process Integration: Passive components, Bipolar Technology, MOSFET Technology, CMOS Technology, MESFET Technology, MEMS Technology, IC Manufacturing: Electrical

	Testing, Packaging, Yield, Future trends and Challenges:
	Challenges for integration, system on chip, Novel Devices.
Contents for lab	NA
List of text books/references	Text/ Reference Books:
	☐ Fundamentals of Semiconductor Fabrication by G. S. May and S. M. Sze, Wiley.
	☐ Silicon VLSI Technology, Fundamentals, Practice and Modeling by J. D. Plummer, M. D. Deal and P. B. Griffin,
	Pearson education. □ VLSI Technology by S. M. Sze, TMH.
	Semiconductor Devices: Physics and Technology by S. M. Sze, Wiley.
	☐ Semiconductor Integrated Circuit Processing Technology by W. R. Runyan and K. E. Bean, Addison Wesley Publishing Company.
	☐ The Science and Engineering of Microelectronic Fabrication by S. A. Campbell, Oxford University Press.
	Fundamentals of Microfabrication by M. J. Madou, CRC Press.

1	Code of the subject	EE499
2	Title of the subject	BTech Project/ Internship
3	Any prerequisite	
4	L-T-P	0-0-24
5	Learning Objectives	To develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study.
6	Brief Contents	The purpose of this course is to enable the student to develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study. The student is expected to demonstrate the abilities of the major subject/field of study, including deeper insight into hardware/software application development work. Develop the capability to create, analyse and critically evaluate different technical/architectural solutions. Equip with the needed skills to clearly present and discuss the conclusions as well as the knowledge and arguments that form the basis for the learning outcome in written and spoken English. Importantly it is necessary to march on the ethical aspects of research and development work.
7	Contents for lab	There are no specific laboratory sessions for this. However, this being a completely practical oriented course, the student has to devote significant time to achieve the objectives.
8	List of text books/references	https://grad.wisc.edu/wp-content/uploads/sites/329/2018/02/2018-Project-Management-for-Graduate-Students-Course-Workbook.pdf

1	Code of the subject	EE001
2	Title of the subject	VLSI Architecture
3	Any prerequisite	EE205, 302
4	L-T-P	3-0-0

5	Learning Objectives	The course objective is to cover the architecture design of VLSI systems and subsystems with the notion of optimization for area, speed, power dissipation, cost and reliability. Different aspects of VLSI system design and its applications invarious field. The course also discusses traditional and state of the art analog and digital VLSI architectures optimized techniques.
6	Brief Contents	ISA, Datapath and control path design, Single Cycle MIPS, 5 Stage pipeline MIPS, CISC Architecture, RISC architecture, Arithmetic unit design, Fixed point and floating point, memory units, Optimization, Instruction level parallelism, Super scalar processor, Multi-core and multi thread Architecture, Network on chip, Dynamically reconfigurable gate array, Static vs dynamic reconfiguration, single context vs multi-context dynamic reconfiguration, full vs partial run time reconfiguration.
7	Contents for lab	NA
8	List of text books/references	 □ Digital Integrated Circuit Design: From VLSI Architectures to CMOS Fabrication by Hubert Kaeslin, Cambridge University Press. □ Synthesis and Optimization of Digital Circuits by Giovanni De Micheli, McGraw Hill. □ VLSI Array Processors by S.Y. Kung, Prentice Hall. □ VLSI Design Methodologies for Digital Signal Processing Architectures by Magdy A. Bayoumi, Springer.

1	Code of the subject	EE002
2	Title of the subject	Quantum Electronics
3	Any prerequisite	EE203, EE204
4	L-T-P	3-0-0
5	Learning Objectives	The course gives an introduction to solid state physics, and will enable the student to employ classical and quantum mechanical theories needed to understand the physical properties of solids. Emphasis is put on building models able to explain several different phenomena in the solid state.
6	Brief Contents	The crystal structure of solids, Introduction to quantum mechanics: Principles of Quantum mechanics, Application of Schrodinger's Wave Equations, Introduction to Quantum Theory of Solids: The kronig-Penney Model, Electrical conduction in Solids, DOS, Statistical Mechanics, The semiconductor in Equilibrium Carrier transport Phenomenon, Non-equilibrium Excess Carriers in Semiconductor, PN-Junction, MOSCAP, Thin film Transistors, QCA
7	Contents for lab	NA
8	List of text books/references	 Semiconductor physics and devices: basic principles by Neamen, Donald A., McGraw-hill. Fundamentals of modern VLSI devices by Taur, Yuan, and Tak H. Ning, Cambridge university press. Quantum nano-electronics: An Introduction to Electronic Nanotechnology and Quantum Computing by Edward L. Wolf Quantum Electronics by Amnon Yariv Nanophysics and Nanotechnology: An Introduction to Modern Concepts in Nanoscience by Edward L. Wolf

Technologies, Piezoresistance Effect, Piezoelectricity Piezoresistive Sensor. Explain Mechanics of Beam and Diaphragm Structures. Understand the Basic concept of Air Damping and Basi Equations for Slide-film Air Damping, Couette-flow Mode Stokes-flow Model. Know the concept of Electrostatic Actuation. Understand the applications of MEMS in RF Brief Contents Historical Background, Silicon Pressure sensors Micromachining, Micro Electro-Mechanical Systems Microfabrication and Micromachining: Integrated Circu Processes, Bulk Micromachining, Physical Microsensors, Senso Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-l electromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, micro arrays. Contents for lab NA List of text books/references Foundations of MEMS by C. Liu, Pearson/PH. Essentials of Mechatronics by J. Billingsley, Wiley. Mechatronics by S. Cetinkunt, Wiley. RF MEMS: Theory, Design, and Technology by G. M. Rebeiz, Wiley.	1	Code of the subject	EE003
After completion of the course student will be able to: Understand the Basic concept of MEMS Fabrication Technologies, Piezoresistance Effect, Piezoelectricity Piezoresistive Sensor. Explain Mechanics of Beam and Diaphragm Structures. Understand the Basic concept of Air Damping and Basing Equations for Slide-film Air Damping, Couette-flow Models Stokes-flow Model. Know the concept of Electrostatic Actuation. Understand the applications of MEMS in RF Historical Background, Silicon Pressure Sensor Micromachining, Micro Electro-Mechanical Systems Microfabrication and Micromachining: Integrated Circus Processes, Bulk Micromachining, Physical Microsensors, Sensor Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-1 electromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, microarrays. Contents for lab	2	Title of the subject	Introduction to MEMS
After completion of the course student will be able to: Understand the Basic concept of MEMS Fabrication Technologies, Piezoresistance Effect, Piezoelectricity Piezoresistive Sensor. Explain Mechanics of Beam and Diaphragm Structures. Understand the Basic concept of Air Damping and Basi Equations for Slide-film Air Damping, Couette-flow Mode Stokes-flow Model. Know the concept of Electrostatic Actuation. Understand the applications of MEMS in RF Historical Background, Silicon Pressure sensor Micromachining, Micro Electro-Mechanical System Microfabrication and Micromachining: Integrated Circu Processes, Bulk Micromachining, Physical Microsensors, Senso Principles and Examples, Microactuators, Microactuator system Application Areas: All-mechanical miniature devices, 3-1 electromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, microarrays. Contents for lab	3	Any prerequisite	EE304
Understand the Basic concept of MEMS Fabrication Technologies, Piezoresistance Effect, Piezoelectricity Piezoresistive Sensor. Explain Mechanics of Beam and Diaphragm Structures. Understand the Basic concept of Air Damping and Basis Equations for Slide-film Air Damping, Couette-flow Model. Know the concept of Electrostatic Actuation. Understand the applications of MEMS in RF Brief Contents Historical Background, Silicon Pressure sensors Micromachining, Micro Electro-Mechanical Systems Microfabrication and Micromachining: Integrated Circu Processes, Bulk Micromachining, Physical Microsensors, Sensor Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-lelectromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, microarrays. Contents for lab NA List of text books/references Foundations of MEMS by C. Liu, Pearson/PH. Essentials of Mechatronics by J. Billingsley, Wiley. Mechatronics by S. Cetinkunt, Wiley. RF MEMS: Theory, Design, and Technology by G. M. Rebeiz, Wiley.		L-T-P	3-0-0
Technologies, Piezoresistance Effect, Piezoelectricity Piezoresistive Sensor. Explain Mechanics of Beam and Diaphragm Structures. Understand the Basic concept of Air Damping and Basi Equations for Slide-film Air Damping, Couette-flow Mode Stokes-flow Model. Know the concept of Electrostatic Actuation. Understand the applications of MEMS in RF Brief Contents Historical Background, Silicon Pressure sensors Micromachining, Micro Electro-Mechanical Systems Microfabrication and Micromachining: Integrated Circu Processes, Bulk Micromachining, Physical Microsensors, Senso Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-l electromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, micro arrays. Contents for lab NA List of text books/references Foundations of MEMS by C. Liu, Pearson/PH. Essentials of Mechatronics by J. Billingsley, Wiley. Mechatronics by S. Cetinkunt, Wiley. RF MEMS: Theory, Design, and Technology by G. M. Rebeiz, Wiley.	5	Learning Objectives	After completion of the course student will be able to:
Piezoresistive Sensor. Explain Mechanics of Beam and Diaphragm Structures. Understand the Basic concept of Air Damping and Basi Equations for Slide-film Air Damping, Couette-flow Mode Stokes-flow Model. Know the concept of Electrostatic Actuation. Understand the applications of MEMS in RF Brief Contents Historical Background, Silicon Pressure sensor Micromachining, Micro Electro-Mechanical Systems Microfabrication and Micromachining: Integrated Circu Processes, Bulk Micromachining, Physical Microsensors, Senso Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-1 electromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, microarrays. Contents for lab NA List of text books/references Text/ Reference Books: Foundations of MEMS by C. Liu, Pearson/PH. Essentials of Mechatronics by J. Billingsley, Wiley. Mechatronics by S. Cetinkunt, Wiley. RF MEMS: Theory, Design, and Technology by G. M. Rebeiz, Wiley.			☐ Understand the Basic concept of MEMS Fabrication
□ Explain Mechanics of Beam and Diaphragm Structures. □ Understand the Basic concept of Air Damping and Basi Equations for Slide-film Air Damping, Couette-flow Mode Stokes-flow Model. □ Know the concept of Electrostatic Actuation. □ Understand the applications of MEMS in RF 6 Brief Contents □ Historical Background, Silicon Pressure sensor Micromachining, Micro Electro-Mechanical Systems Microfabrication and Micromachining: Integrated Circu Processes, Bulk Micromachining, Physical Microsensors, Senso Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-1 electromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, microarrays. 7 Contents for lab NA 8 List of text books/references □ Foundations of MEMS by C. Liu, Pearson/PH. □ Essentials of Mechatronics by J. Billingsley, Wiley. □ Mechatronics by S. Cetinkunt, Wiley. □ RF MEMS: Theory, Design, and Technology by G. M. Rebeiz, Wiley.			
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Stokes-flow Model. Know the concept of Electrostatic Actuation. Understand the applications of MEMS in RF Historical Background, Silicon Pressure sensors Micromachining, Micro Electro-Mechanical Systems Microfabrication and Micromachining: Integrated Circu Processes, Bulk Micromachining, Physical Microsensors, Sensor Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-lelectromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, microarrays. Contents for lab NA List of text books/references Foundations of MEMS by C. Liu, Pearson/PH. Essentials of Mechatronics by J. Billingsley, Wiley. Mechatronics by S. Cetinkunt, Wiley. RF MEMS: Theory, Design, and Technology by G. M. Rebeiz, Wiley.			
□ Understand the applications of MEMS in RF Brief Contents			
□ Understand the applications of MEMS in RF Brief Contents			☐ Know the concept of Electrostatic Actuation.
Brief Contents			
Microfabrication and Micromachining: Integrated Circu Processes, Bulk Micromachining, Physical Microsensors, Sensor Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-l electromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, microarrays. 7	6	Brief Contents	Historical Background, Silicon Pressure sensors,
Processes, Bulk Micromachining, Physical Microsensors, Sensor Principles and Examples, Microactuators, Microactuator systems Surface Micromachining, Surface Micro-machined Systems Application Areas: All-mechanical miniature devices, 3-lelectromagnetic actuators and sensors, RF/Electronics devices Optical/Photonic devices, Medical device e.g. DNA-chip, microarrays. 7			
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RF MEMS: Theory, Design, and Technology by G. M. Rebeiz, Wiley.			
Rebeiz, Wiley.			· ·
i i i i i i i i i i i i i i i i i i i			☐ Mechatronics System Design by D. Shetty and R. Kolk,
Thomson.			
Robot Modeling and Control by M. W. Spong, S. Hutchinso and M. Vidyasagar, Wiley.			

1	Code of the subject	EE004
2	Title of the subject	VLSI Signal Processing
3	Any prerequisite	EE201, EE205
4	L-T-P	3-0-0
5	Learning Objectives	This course aims at providing comprehensive coverage of the important techniques for designing efficient VLSI architectures for DSP. This course will enable students to understand industrial challenges in the implementation of DSP systems, like capability to process high throughput data in real-time, as well as requiring less power and less chip area.
6	Brief Contents	Graphical representation of DSP algorithms, signal flow graph (SFG), data flow graph (DFG) and dependence graph (DG), high-level transformation, critical path, Retiming of DFG, critical path minimization by retiming, loop retiming and iteration bound,

		Cutset retiming, design of pipelined DSP architectures. Parallel realization of DSP algorithms, unfolding theorem, polyphase decomposition, hardware efficient parallel realization of FIR filters, 2-parallel and 3-parallel filter architectures, Hardware minimization by folding, delay optimization by folding, lifetime analysis. Pipelining digital filters, combining parallel processing with pipelining in digital filters.
7	Contents for lab	NA
8	List of text books/references	 □ VLSI Digital Signal Processing Systems by Keshab K. Parhi, Wiley Eastern. □ Digital Signal Processing for Multimedia Systems by Keshab K. Parhi, Takao Nishitani, and Marcel Dekker. □ Pipelined Lattice and Wave Digital Recursive Filters by J. G. Chung and Keshab K. Parhi, Kluwer. □ VLSI Digital Signal Processing Systems: Design and Implementation by Parhi, K.K., John Wiley. □ Discrete-Time Signal Processing by Parhi, K.K., Prentice Hall.

1	Code of the subject	EE005
2	Title of the subject	FPGA Based System Design
3	Any prerequisite	EE103, 205
4	L-T-P	3-0-0
5	Learning Objectives	The goal of the course is to study the basic principles and methods of FPGA prototyping. Understanding of principles of IC prototyping; hardware and software; design strategies and methods
6	Brief Contents	ROM, SPLD, CPLD Architecture and Features of FPGA and designing techniques, Architecture of ROM, Programming, Architecture of SPLDs, SPLDs programming, Architecture of CPLDs, Basics of FPGAs, Structure of FPGAs, Implementation of Digital circuits in FPGA processor, Education FPGA kit, FPGA pin assignment, Interfacing Input/Output devices with FPGA, SPI, I2C, I3C, UART protocol RTL design, System Design Examples using Xillinx FPGAs, Traffic light Controller, Real Time Clock, VGA, Keyboard, LCD, Embedded Processor Hardware Design
7	Contents for lab	No
8	List of text books/references	 □ Application Specific Integrated Circuits by M. J. S. Smith, Pearson. □ Digital Design using VHDL by Peter Ashenden, Elsevier. □ Digital Design using Verilog by Peter Ashenden, Elsevier. □ FPGA based system design by W. Wolf, Pearson. □ The Design Warriors's Guide to FPGAs by Clive Maxfield, Elsevier. □ Verilog HDL: A Guide to Digital Design and Synthesis by Samir Palnitkar, Prentice Hall. □ Digital VLSI System Design: A Design Manual for implementation of Projects on FPGAs and ASICs Using Verilog by S. Ramachandran, Springer Publication.

	□ Wayne Wolf, "FPGA Based System Design", Prentices Hall Modern Semiconductor Design Series.
	 Digital Logic Design with Verilog HDL by Stephen Brown & ZvonkoVranesic, TATA McGraw Hill Ltd.

1	Code of the subject	EE006
2	Title of the subject	Design Verification and Testing
3	Any prerequisite	EE205
4	L-T-P	3-0-0
5	Learning Objectives	The main objective of this course is to provide in-depth understanding of the problems encountered in testing large circuits, approaches to detect and diagnose the faults and methods to improve the design to make it testable. The students will be able to develop algorithms and tools for VLSI testing, designing of testable and trustworthy circuits. The scope of this course is to particularly address the challenges in the VLSI testing domain and get motivated towards research in this field.
6	Brief Contents	Introduction and Fault Modeling, Testing Techniques, Time frame expansion methods, Boolean Satisfiability, transitive-closure based and Neural Network based approaches, Fault Simulation, Design for Testability and Built-in-self-test, Controllability and observability measures, TEMEAS, SCOAP, ad-hoc design built-in-logic-block-observer (BILBO), linear feedback shift register (LFSR), theory of LFSRs, Design for Trust Techniques: Different Types of Attacks, Counter Measures for different types of attacks, Prevention based Approaches, Importance of verification, Verification plan, Verification flow, Levels of verification, Verification methods and languages, Introduction to Hardware Verification methodologies, Verifications based on simulation, analytical and formal approaches. Functional verification, Timing verification, Formal verification. Basics of equivalence checking and model checking.
7	Contents for lab	NA
8	List of text books/references	 Essential of Electronic Testing for Digital, Memory, and Mixed Signal VLSI Circuits by M. L. Bushnell and V.D Agrawal, Springer. VLSI Test Principles and Architectures by L.W. Wang, C.W. Wu, W. Xioqing, Academic Press. Hardware Design Verification by William Lam, Prentice Hall, Logics in Computer Science by M. Huth and M. Ryan, Cambridge University Press. Introduction to Formal Hardware Verification by Thomas Kropf, Springer.

1	Code of the subject	EE007
2	Title of the subject	Device and Interconnect Modelling
3	Any prerequisite	EE205
4	L-T-P	3-0-0

5	Learning Objectives	Upon the completion of this course, the students are able to: □ Concept of MOS modeling □ Understand the advanced interconnect materials. □ Acquire knowledge about Technology trends, Device and interconnect scaling. □ Identify basic device and Interconnect Models. □ Perform RLC based Interconnect analysis. □ Analyse the problem with existing material in deep submicron.
6	Brief Contents	Technology trends, Device and interconnect scaling, Interconnect Models: RC model and RLC model, Effect of capacitive coupling, Effect of inductive coupling, Transmission line model, Power dissipation, Interconnect reliability, Driver and Load Device Models, Interconnect Analysis, Time domain analysis, RLC network analysis, RC network analysis and responses in time domain, S domain analysis, circuit reduction via matrix approximation, Analysis using moment matching, Crosstalk Analysis, Advanced Interconnect Materials. Introduction to the TCAD Simulation Tool, Examples of TCAD Simulations, Moore law, Technology nodes and ITRS, Physical & Technological Challenges to scaling, Two terminal MOS Device threshold voltage modelling, C-V Characteristics, Four terminal MOSFET threshold voltage I-V modelling, short channel effect (SCE), High-K gate dielectric, Nonconventional MOSFET – (FDSOI, SOI, Multi-gate MOSFETs). Nonconventional MOSFET – (FDSOI, SOI, Multi-gate MOSFETs)
7	Contents for lab	MOSFETs).
8	List of text books/references	Text/ Reference Books:
		 □ Interconnect Analysis and Synthesis by Chung-Kang Cheng, John Lillis, Shen Lin and Norman H.Chang, A Wiley Interscience Publication. □ CMOS Digital integrated circuits analysis and design by Sung-Mo (Steve) Kang, Yusuf Leblebigi, Tata Mcgraw-Hill. □ Electronic properties of Carbon Nanotubes by Mauricio Marulanda, InTech publisher. □ Computational Electronics: Semiclassical and Quantum Device Modeling and Simulation by Dr VagicaVasileska and Stephen M. Goodnick. □ Silicon Nanoelectronics by Shundri Oda & David Ferry, CRC Press.

1	Code of the subject	EE008
2	Title of the subject	CAD for VLSI
3	Any prerequisite	EE205
4	L-T-P	3-0-0
5	Learning Objectives	The main objective of this course is to provide in-depth understanding of the theoretical as well as practical concepts of the designing algorithms for CAD tools for VLSI design. The students will be able to identify and develop new algorithms and CAD tools for VLSI design. The scope of this course is also to visualize new Design Automation (DA) research problems in view of the challenges of designing multi-core and/or many-core

		system-on-chip in the nanometer regime. Another objective of
		this course is to give the exposure to machine learning and deep
		learning algorithms for designing efficient hardware in IOT era.
6	Brief Contents	Introduction to VLSI-CAD, module generation, PLAs and FPGAs, Digital hardware modeling, benchmark circuits (ISCAS'85, ISCAS'89), Simulation algorithms design verification, graph datastructure and algorithms for VLSI-CAD, High-level synthesis, Algorithms for physical design automation, slicingand non-slicing floorplans, polar graphs and adjacency graphs for floorplans, Introducing NOC as a future SOC paradigm, Timing analysis, SDC, set-up & hold time
		concept, timing exceptions, set-up & hold calculations, noise analysis.
7	Contents for lab	NA
8	List of text books/references	 □ Synthesis and Optimization of Digital Circuits by Giovanni De Micheli, Tata McGraw Hill. □ High Level Synthesis: Introduction to Chip and System Design by D.D Gajski et al., Kluwer Academic Publishers. □ Computer Arithmetic: Algorithms and Hardware Designs by B. Parhami, Oxford Univ. Press. □ VLSI physical design automation: theory and practice by S.M. Sait and H. Youssef, World Scientific Pub. Co.

1	Code of the subject	EE009	
2	Title of the subject	Memory Devices and Circuits	
3	Any prerequisite	EE205	
4	L-T-P	3-0-0	
5	Learning Objectives	The objective of the Memory Design is to acquaint the students with memory cell, memory peripherals, novel SRAM cell, next-generation memory. The subject gives the platform to analyze the read/write/hold operations of different memory structures using CAD tools.	
6	Brief Contents	Overview of volatile memory, non-volatile memory, on-chip memory, on-chip memory types. Review of CMOS circuit design, sensing circuitry basics, read/write assist circuitry and other peripheral circuitries, next generation SRAM cell, Introduction to DRAM, high speed DRAM architectures, open and folded arrays organizations, bandwidth, latency, and cycle time, power, timing circuits, STT-MRAM, data migration policy for hybrid cache, Operation of FLASH memories (FLASH array sensing and programming), Charge Pump circuits. Basic of memory compiler for SRAM architecture using scripting language	
7	Contents for lab	NA	

8	List of text books/references	VLSI Memory Chip Design by Kiyoo Itoh, Springer. Ultra-low Voltage Nano-scale Memories by Kiyoo Itoh, Masashi Horiguchi, Hitoshi Tanaka, Springer. Semiconductor Memories: Technology, Testing, and Reliability by Ashok K.Sharma, Wiley IEE. Semiconductor Memories: A Handbook of Design, Manufacture and Application by Betty Prince, Wiley. DRAM Circuit Design: Fundamental and High-
		Speed Topics by Keeth, Baker, Johnson, and Lin, Wiley.

1	Code of the subject	EE011	
2	Title of the subject	Communication Networks and Switching	
3	Any prerequisite	Data Structures, Object Oriented programming	
4	L-T-P	3-0-0	
5	Learning Objectives	 To provide a foundational view of layered communication architectures (OSI and TCP/IP). Understand the client/server model and key application of layer protocols. To provide the concepts of reliable data transfer and how TCP implements these concepts. To appraise the knowledge of the student with current topics; security, network management, sensor networks, and/or other topics. 	
6	Brief Contents	Introduction to layered network architecture, protocol layers, and their service models (OSI and Internet protocol); Link Layer protocols, high-speed packet switching, queueing theory, routing; Internet Protocol; reliability, flow control, congestion control, and their embodiment in TCP; quality of service; and network security, Local Area Networks, and Wide Area Networking issues including routing and flow control; Fundamentals of SDN and IoT Implementation of Network topologies, error detection and correction methods, To connect two pc's using peer to peer communication, Implementation of small network using hub and switch, Network Socket Programming	
7	Contents for lab	NA	
8	List of text books/references	 □ Computer Networking: A Top-Down Approach, by J. F. Kurose and K. W. Ross, Addison Wesley. □ Data and Computer Communications, W. Stallings □ Computer Networks and Internets, D. E. Comer and R. E. Droms □ Data Networks by R. Gallager and D. P. Bertsekas, Prentice-Hall. 	

1	Code of the subject	EE012
2	Title of the subject	Information Theory and coding
3	Any prerequisite	EM-1, EM-2
4	L-T-P	3-0-0

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5	Learning Objectives	Understand and appreciate how information theory is concerned with the fundamental limits of communication.
		☐ Understand the application of Information Theory to Source
		Coding and Data Compression
		☐ Understand the concept of channel coding and error
		correction techniques
6	Brief Contents	Mutual information, entropy for discrete ensembles, Shannon's
		noiseless coding theorem, Encoding of discrete sources. Markov
		sources, Shannon's noisy coding theorem and converse for
		discrete channels, Calculation of channel capacity and bounds
		for discrete channels, Application to continuous channels.
		Techniques of coding and decoding, Huffman codes and
		uniquely detectable codes, Cyclic codes, convolutional
		arithmetic codes, Combinatorial Designs, Network Coding.
7	Contents for lab	l NA
7	Contents for lab	NA
8	Contents for lab List of textbooks/references	NA ☐ Information and Coding by N. Abramson, McGraw Hill.
		☐ Information and Coding by N. Abramson, McGraw Hill.
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill.
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill. □ Elements of information theory by J. A. Thomas and T. M.
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill. □ Elements of information theory by J. A. Thomas and T. M. Cover, Wiley.
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill. □ Elements of information theory by J. A. Thomas and T. M. Cover, Wiley. □ Network Coding— Fundamentals and Applications by M.
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill. □ Elements of information theory by J. A. Thomas and T. M. Cover, Wiley. □ Network Coding—Fundamentals and Applications by M. Medard and A. Sprintson, Acadamic Press.
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill. □ Elements of information theory by J. A. Thomas and T. M. Cover, Wiley. □ Network Coding— Fundamentals and Applications by M. Medard and A. Sprintson, Acadamic Press. □ The theory of information and coding by R. J. McEliece,
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill. □ Elements of information theory by J. A. Thomas and T. M. Cover, Wiley. □ Network Coding— Fundamentals and Applications by M. Medard and A. Sprintson, Acadamic Press. □ The theory of information and coding by R. J. McEliece, Cambridge
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill. □ Elements of information theory by J. A. Thomas and T. M. Cover, Wiley. □ Network Coding— Fundamentals and Applications by M. Medard and A. Sprintson, Acadamic Press. □ The theory of information and coding by R. J. McEliece, Cambridge □ Error Control Coding by Shu Lin and Daniel J. Costello,
		 □ Information and Coding by N. Abramson, McGraw Hill. □ Introduction to Information Theory by M. Mansurpur, McGraw Hill. □ Elements of information theory by J. A. Thomas and T. M. Cover, Wiley. □ Network Coding— Fundamentals and Applications by M. Medard and A. Sprintson, Acadamic Press. □ The theory of information and coding by R. J. McEliece, Cambridge

1 Code of the subject	EE013
2 Title of the subject	High-Performance Computing
3 Any prerequisite	EE401
4 L-T-P	3-0-0
5 Learning Objectives	 Understand and appreciate how information theory is concerned with the fundamental limits of communication. Understand the application of Information Theory to Source Coding and Data Compression Understand the concept of channel coding and error correction techniques
6 Brief Contents	Parallel Processing Concepts, Levels of parallelism, Models (SIMD, MIMD, SIMT, SPMD, Dataflow Models, Demand-driven Computation etc), N-wide superscalar architectures, multi-core, multi-threaded, Parallel Programming with CUDA: Processor Architecture, Interconnect, Communication, Memory Organization, and Programming Models in high-performance computing architectures: (Examples: IBM CELL BE, Nvidia Tesla GPU, Intel Larrabee Microarchitecture and Intel Nehalem microarchitecture), Memory hierarchy and transaction-specific memory design, Thread Organization Fundamental Design Issues in Parallel Computing, Fundamental Limitations Facing Parallel Computing, Power-Aware

		Computing, Optics in Parallel Computing, Quantum Computers,
		Recent developments in Nanotechnology and its impact on HPC
7	Contents for lab	NA
8	List of textbooks/references	 ☐ Highly Parallel Computing by George S. Almasi and Alan Gottlieb ☐ Advanced Computer Architecture: Parallelism, Scalability, Programmability by Kai Hwang, McGraw Hill. ☐ Parallel Computer Architecture: A hardware/Software Approach by David Culler Jaswinder Pal Singh, Morgan Kaufmann. ☐ Scalable Parallel Computing by Kai Hwang, McGraw Hill. ☐ Principles and Practices on Interconnection Networks by William James Dally and Brian Towles, Morgan Kauffman. ☐ GPU Gems 3 by Hubert Nguyen (Chapter 29 to Chapter 41) ☐ Introduction to Parallel Computing by Ananth Grama, Anshul Gupta, George Karypis, and Vipin Kumar. ☐ Petascale Computing: Algorithms and Applications by
		David A. Bader (Ed.), Chapman & Hall/CRC,
		Computational Science Series.

1	Code of the subject	EE014
2	Title of the subject	Biomedical Signal Processing
3	Any prerequisite	EE301
4	L-T-P	3-0-0
5	Learning Objectives	 Understand practical problems in objective analyses of biomedical signals. Understand the theoretical background underlying the use of digital signal processing and statistical techniques for biomedical applications. Identify the best solution for specific problems by considering the benefits and limitations of various digital
		signal processing approaches. iv. Implement appropriate signal processing algorithms for practical biomedical applications.
6	Brief Contents	Overview of biomedical signals such as ECG, EEG, MEG, Ultrasound; Fourier transforms review and filter design, Random and Structured Noise, Physiological Interference, Stationary and Nonstationary Processes, Noises and Artifacts Present in ECG, Time and Frequency Domain Filtering statistical inference on signals and images; EEG Signal Processing and Event Detection in Biomedical Signals, estimation theory with application to inverse imaging and system identification; spectra, spectrograms and wavelet analyses; pattern classification and diagnostic decisions, Analysis of Nonstationary Signals.
7	Contents for lab	NA
8	List of text books/references	☐ Biomedical Signal Processing: Principles and Techniques
		by D.C. Reddy, Tata McGrawHill Education.

	Biomedical signal analysis by Rangayyan, R.M., John
	Wiley & Sons.
	Biomedical digital signal processing by Tompkins, W.J.,
	Editorial Prentice Hall.
	Bioelectrical signal processing in cardiac and neurological
	applications by Sörnmo, L. and Laguna, P., Academic
	Press.

1	Code of the subject	EE015
2	Title of the subject	Neuromorphic Computing
3	Any prerequisite	EE401
4	L-T-P	3-0-0
5	Learning Objectives	 □ Understand volatile/non-volatile memories in greater detail. □ Electrical equivalent model of neuron □ Basic understanding of Perceptron (Artificial Neural Network) □ Emerging memory devices for the realization of dynamics of biological neuron and synapse
6	Brief Contents	Memory Organization and overview of memory technology: markets trends and technology, Volatile memory (SRAM and 1T/1C-DRAM), capacitorless DRAM Flash Memory: Pool Frenkel Emission and Fowler-Nordheim tunnelling, floating gate and charge-trap (O/N/O) gate, reliability and scaling, Embedded Flash memory technology: silicon and nanocrystals, engineered CT layers and Split-gate memory architecture. Neuronal dynamics: Overview biological neuron and synapse, Hodgkin-Huxley Model, Leaky Integrated Fire (LIF) and Integrated Fire (IF) model, Atkinson and Shiffrin stage model of memory storage, Artificial neural network (ANN) and Spiking Neural Network (SNN). Realization of artificial neuron and synapse using two terminal devices and MOS transistors, Hardware accelerators.
7	Contents for lab	NA
8	List of text books/references	 □ Advances in non-volatile memory and storage technology by Y. Nishi and Magyari-Kope, Woodhead Publishing. □ Neuromorphic Computing and Beyond: Parallel, Approximation, Near Memory, and Quantum by Khaled Salah Mohamed. □ Neuromorphic Devices for Brain-inspired Computing: Artificial Intelligence, Perception, and Robotics by Qing Wan, and Yi Shi.

1	Code of the subject	EE016
2	Title of the subject	Advance Signal Processing
3	Any prerequisite	Digital Signal Processing (EE301)
4	L-T-P	3-0-0
5	Learning Objectives	

		☐ Analyse and synthesise multirate DSP systems.
		☐ Understanding filter banks and wavelets for industrial
		applications.
		☐ Estimation of parameters to take a wavelet transform, and
		interpret and process the result.
		☐ Have an in-depth knowledge of use of digital systems in
		real time applications
		☐ Apply the algorithms for wide area of recent applications.
6	Brief Contents	Review of DFT, z-transform, and digital filters, Decimation and
		interpolation, Filters in sampling rate alteration systems,
		Polyphase decomposition and efficient structures, and filter
		banks. STFT, Wavelet theory, Spectral estimation,
		Periodogram, Bartlett's method, Welch's method, and ARMA
		modelling. Adaptive signal processing, Wiener Filter, Kalman
		Filter, LMS, and RLS.
7	Contents for lab	NA
8	List of text books/references	☐ Digital Signal Processing: Principles, Algorithms, and
		Applications by J. G. Proakis, D. G. Manolakis, Prentice Hall.
		☐ Digital Signal Processing: A Computer Based Approach by S.
		K. Mitra, McGraw Hill Higher Education.
		☐ Discrete-time signal processing by A. V. Oppenheim, R. W.
		Schafer, Prentice Hall.
		☐ Statistical Signal Processing and Modeling by M. H. Hayes,
		John Wiley and Sons.
1	Code of the subject	EE017
1 2	Tidle of the subject	Ontical Communication

1	Code of the subject	EE017
2	Title of the subject	Optical Communication
3	Any prerequisite	EE207
4	L-T-P	3-0-0
5	Learning Objectives	 Enrich the knowledge of the students to the basics of signal propagation through optical fibers, fiber impairments, components and devices. Familiarize with the Design considerations of fiber optic systems
6	Brief Contents	Introduction to fiber optics, principles and motivation, Optical Sources: LED, Need for Laser Diodes, Resonator Concepts, Laser Diodes, Modulation response of LD, Chirp, Noise in Lasers, different modulation schemes, Optical Fibers, Photo detectors, Optical Link Design, Nonlinear effects, Coherent Detection and DSP, Optical Networks: SDH/SONET Layering, Frame Structure, Physical network topologies, Access Networks-PON, Optical Interconnects, Data Centers, Optical communication for Wireless Fronthauling
7	Contents for lab	NA
8	List of text books/references	 □ Fiber Optics Communication and Other Application by Henry Zanger and Cynthia Zanger, Macmillan Publishing Company, Singapore. □ Optical Fiber Communication by G. Keiser, McGraw Hill. □ Optical Fiber Communications by J. M. Senior, PHI.
1	Code of the subject	EE018

2	Title of the subject	Advanced Communication Engineering
3	Any prerequisite	EE207
4	L-T-P	3-0-0
5	Learning Objectives	 Analyze error performance of digital communication systems in the presence of additive noise. Develop strong mathematical foundation and intuition to pursue any advanced topic in communications (wireless communication, detection and estimation theory, etc.) Enriched understanding on recent communication technology viz., mm wave and THz Communication, IRS and UAV aided communication
6	Brief Contents	Introduction, Autocorrelation, Cross correlation, Energy Spectral Density (ESD) and Power Spectral Density (PSD), Optimum receivers for AWGN channels: Correlation and matched filter receivers, Fundamentals of detection: Maximum likelihood decoding etc, Coherent and noncoherent modulation, Digital communication through band-limited channels, Spread spectrum for digital communications, Multichannel communications with OFDM fundamentals. Introduction to wireless communication systems and wireless channels, Wireless channel models, MIMO channel model, Information Theory basics for MIMO communication, Capacity of MIMO Communication systems, Diversity performance of MIMO channels, Space Time Coding schemes, Multi-user MIMO communication, distributive MIMO, mm and THz communication: Characteristics, Standardization and Regulation, Radio Propagation at mm Waves, THz Propagation and Channel Modelling, THz Devices, Transceiver Technologies, Integrated Passive Components, Circuits and Interconnects, Modulation, radiating systems, mm Wave MIMO, Beam Steering and Beam Forming, IRS aided Communication, Cognitive radio, cooperative communication, UAV
		aided communication
7	Contents for lab	NA
8	List of text books/references	 Text/ Reference Books: □ Advanced Millimeter-wave Technologies Antennas, Packaging and Circuits by Duixian Liu, Brian Gaucher, Ulrich Pfeiffer and Janusz Grzyb, John Wiley & Sons Ltd, United Kingdom. □ Millimeter wave communication systems by Kao-Cheng Huang, Zhaocheng Wang, John Wiley & Sons. □ THz Communications by Thomas Kürner, Daniel M. Mittleman and Tadao Nagatsuma; Springer Series in Optical Sciences. □ Microwave Engineering: Passive Circuits by P A Rizzi, PHI. □ Foundations of Microwave Engineering by R E Collin, John Wiley and Sons India Pvt. Ltd. □ High Frequency Integrated Circuits by Sorin Voinigescu, Cambridge University Press, UK.

1	Code of the subject	EE019
2	Title of the subject	Speech and Audio Signal Processing
3	Any prerequisite	Digital Signal Processing (EE301)
4	L-T-P	3-0-0
5	Learning Objectives	After the completion of the course, the students will be able to: ☐ Understand basic concepts of speech production, speech analysis, speech coding and parametric representation of speech and apply it in practical applications ☐ Develop systems for various applications of speech processing. ☐ Learn Signal processing models of sound perception and application of perception models in audio signal processing.
6	Brief Contents	Implement audio compression algorithms and standards. Speech production, Time domain analysis, Frequency domain analysis, Cepstral analysis, LPC analysis, Speech coding, Speech recognition, Speech enhancement, Text to speech conversion. Signal Processing Models of Audio Perception, Psycho-acoustic analysis, Spatial Audio Perception and rendering, Audio compression methods, Parametric Coding of Multichannel audio, Transform coding of digital audio, audio quality analysis.
7	Contents for lab	NA
8	List of text books/references	 □ Speech Communications: Human & Machine by Douglas O'Shaughnessy, IEEE Press. □ Speech and Audio Signal Processing: Processing and Perception Speech and Music by Nelson Morgan and Ben Gold, John Wiley & Sons. □ Fundamentals of Speech Recognition by Rabiner and Juang, Prentice Hall. □ Digital Processing of Speech Signals by Rabiner and Schafer, Prentice Hall. □ Discrete-Time Speech Signal Processing: Principles and Practice by Thomas F. Quatieri, Prentice Hall.

1	Code of the subject	EE020
2	Title of the subject	Sensors for Autonomous Systems
3	Any prerequisite	EE304
4	L-T-P	3-0-0
5	Learning Objectives	 □ Deeply understand the Fundamentals common to widely used sensing and filtering systems. □ Select appropriate sensors and data acquisition hardware to instrument electro-mechanical equipment, with a full awareness of practical constraints and real-world problems. □ Be able to use model based and state-based control to module systems, and carry out system analysis.
6	Brief Contents	Use of autonomous systems, Sensing, methods for data acquisition, issues associated with different techniques (e.g. Nyquist, noise, etc.), Control Strategies, modelling dynamic systems using transfer functions, model based control, stability of control systems, state space analysis, feedback control methods using observability and parameter estimation, Fuzzy control, digital control, rule based and optimisation approaches,

		Brute Force and enumeration, linear programming, genetic			
		algorithms, graph based approaches, dynamic programming,			
		simulated annealing, ant colony, Tabu search, other artificial			
		intelligence approaches, Actuation and systems.			
7	Contents for lab	N.A.			
8	List of text books/references	☐ Introduction to Autonomous Mobile Robots by Illah R.			
		Nourbaksh and Roland Siegwart, The MIT Press			
		☐ State Estimation for Robotics by Timothy Barfoot,			
		Cambridge: Cambridge University Press.			
		☐ Sensing and Control for Autonomous Vehicles: Applications			
		to Land, Water and Air Vehicles by Thor I. Fossen, Kristin			
		Y. Pettersen, Henk Nijmeijer			

1	Code of the subject	EE021			
2	Title of the subject	Power Systems			
3	Any prerequisite	EE403			
4	L-T-P	3-0-0			
5	Learning Objectives	☐ Understanding the basics of power system generation, transmission, distribution system.			
		☐ Modeling, Design, and Evaluation of various parameters of transmission lines.			
		☐ Understand power system stability and control.			
		☐ Acquire knowledge of underground cables: construction,			
		methods of laying, grading, and determination of fault			
		location.			
6	Brief Contents	Energy resources, power generation: Thermal, hydro and nuclear power plants. Transmission lines, line parameters, corona, interference of power lines with communication circuits, line insulators. Cables, per unit system, symmetrical components, fault analysis, switching surges. Integrated operation of power systems, basic concepts of load flow, economic operation, stability, protection, HVDC transmission. Load management and tariffs			
7	Contents for lab	N.A.			
8	List of text books/references	☐ Power System Engineering, D. Kothari, I. Nagrath, McGraw Hill Education			
		☐ Power system analysis, John Grainger, W. D. Stevenson, McGraw Hill Education			

1	Code of the subject	EE022
2	Title of the subject	Power Electronic Converters for Renewable Energy
3	Any prerequisite	EE403
4	L-T-P	3-0-0
5	Learning Objectives	Able to analyze and enhance the knowledge of single and three phase AC voltage controllers.
		☐ Knowledge of renewable energy sources and their power convertors.
		☐ Understand the design and control power convertor of smart grids.

6	Brief Contents	Introduction: Potential of renewable energies in India's future Power generation, Need of power electronics for power generation from renewable energies; Single and three phase convertor; Solar PV Systems: Solar PV characteristics, Grid requirement for PV, Power electronic converters used for solar PV, Control techniques, battery charging in PV systems; Wind Energy Conversion: Wind Turbine characteristics, Grid requirement for Wind, Power electronic converters for PMSM and DFIG, Control techniques; Other renewable energy systems: Fuel Cells, Biogas, Biomass etc; Power electronic converters and control for Microgrids and Smart grids.	
7	Contents for lab	N.A.	
8	List of text books/references	 □ Grid Converters for Photovoltaic and Wind Power Systems by Remus Teodorescu, Marco Liserre, Pedro Rodriguez, Wiley-IEEE Press. □ Power Electronic Converters for Microgrids by Suleiman M. Sharkh, Mohammad A. Abu-Sara, Georgios I. Orfanoudakis, Babar Hussain, Wiley-IEEE Press. □ Advanced DC/AC Inverters: Applications in Renewable Energy Fang Lin Luo, Hong Ye, CRC Press. □ Power Electronics for Renewable and Distributed Energy Systems by Sudipta Chakraborty, Marcelo G. Simões, William E. Kramer, Springer. 	

1	Code of the subject	EE023
2	Title of the subject	Smart Grid Technology
3	Any prerequisite	EE403 (Power Electronics)
4	L-T-P	3-0-0
5	Learning Objectives	 To understand smart grid technologies and application of smart grid concept in hybrid electric vehicles etc. To have knowledge on smart substations, feeder automation and application for monitoring and protection. To have knowledge on micro grids and distributed energy systems.
		 To know power quality aspects in smart grid and to understand latest developments in ICT for smart grid. Analyse micro grids and distributed generation systems.

6	Brief Contents	Evolution of Electric Grid, Concept of Smart Grid, Definitions, Need of Smart Grid, Functions of Smart Grid, Opportunities & Barriers of Smart Grid, Difference between conventional & smart grid, Concept of Resilient & Self-Healing Grid. Introduction to Smart Meters, Real Time pricing, Smart Appliances, AMR, OMS, PHEV, V2G, Smart Sensors, Home & Building Automation, Phase Shifting Transformers, Smart Substations, Substation Automation, Feeder Automation. GIS, Intelligent Electronic Devices & their application for monitoring & protection, Smart storage like Battery, SMES, Pumped Hydro, Compressed Air Energy Storage, WAMS, Phase Measurement Unit. Concept of micro grid, need & applications of micro grid, formation of micro grid, Issues of interconnection, protection & control of micro grid. Plastic & Organic solar cells, thin film solar cells, Variable speed wind generators, fuel cells, micro turbines, Captive power plants, Integration of renewable	
		energy sources. Power Quality Management in Smart Grid.	
7	Contents for lab	NA	
8	List of text books/references	☐ The Smart Grid: Enabling Energy Efficiency and Demand Response by Clark W. Gellings, CRC Press.	
	books, references	 □ Smart Grid: Technology and Applications by Janaka Ekanayake, Nick Jenkins, Kithsiri Liyanage, Jianzhong Wu, Akihiko Yokoyama, Wiley. □ Microgrids and Active Distribution Networks by S. Chowdhury, S. P. Chowdhury, P. Crossley, Institution of Engineering and Technology. □ Smart Grids (Power Engineering), Stuart Borlase, CRC Press. □ The Advanced Smart Grid: Edge Power Driving Sustainability by Andres Carvallo, John Cooper, Artech House Publishers. □ Communication and Networking in Smart Grids by Yang Xiao, CRC Press. 	

1	Code of the subject	EE024			
2	Title of the subject	Electromechanics			
3	Any prerequisite	EE403			
4	L-T-P	3-0-0			
5	Learning Objectives	☐ Analyze magnetic circuits.			
		☐ Resolve three-phase circuit problems			
		☐ Analyze single-phase and three-phase transformers.			
		☐ Analyze dc motors and synchronous machines.			
		☐ Analyze induction motors.			
6	Brief Contents	Magnetic Circuits- Simple magnetic circuit, analogy between magnetic circuits and electrical circuits, hysteresis and eddy current losses; Transformers: Single Phase transformers, equivalent circuit, determination of transformer equivalent circuit parameters, Three Phase transformers, Special Multiphase Transformers.; Electro-Mechanical Conversion: Principle of conservation of energy, Force and torque in electromechanical systems; DC Machines: Principle of EMF and torque production, energy conversion through electromagnetic			

		field, DC Generators types, DC Motors; Synchronous Machines: Synchronous Generators, voltage regulation, Characteristics, Synchronous motors; Induction Machines: working, cage and slip ring rotors, equivalent circuit, determination of circuit parameters, Induction Generators; Fractional kW Machines: Single phase induction motors, Reluctance motors, Hysteresis motors, Universal motors.
7	Contents for lab	N.A.
8	List of text books/references	 Electric Machinery by A. E. Fitzgerald, C. Kingsley, S. D. Umans, McGraw-Hill Electromechanics: Principles, Concepts, and Devices by James H. Harter, Pearson

1	Code of the subject	EE025		
2	Title of the subject	Drone and Robotics Technology		
3	Any prerequisite	EE304		
4	L-T-P	3-0-0		
5	Learning Objectives	 □ to describe in detail how industrial robot systems are used, structured and operate, □ describe in detail the structure and operation of robotic tooling, including actuators, mechanics and sensors. □ describe other parts of automated manufacturing systems, including process control, component flows, machine safety and personal safety. □ describe computer-aided production tools and data communication within an industrial robotics network. □ identify fundamental issues within sustainable industrial development from an automation perspective and be able to exemplify the consequences of these. 		
6	Brief Contents	Introduction to Robotics: Basic definitions, mechanism, degree of freedom, classification and specifications of Robots, Industrial Robots, sensors, controller, actuator. Kinematics: Position and orientation of links, Coordinate transformation, d-h parameters, joint variable and position of end effectors, inverse kinematic analysis. Velocity analysis – Jacobian. Static force analysis. Trajectory generation. Determining the joint variables for desired trajectory generation. Manipulator Dynamics – Newtons laws, Eulers equation and Lagrange formulation. Linear and nonlinear control of manipulators, Computer-Aided Design and 3D Printing. Introduction to fixed-wing UAVs, Introduction to Design, Basic Design Parameters, Design Algorithm, Layout, Performance and Stability Analysis, Simulation, Detailed Sizing, Estimation of inertial properties using 3D modelling, Prototype Fabrication, Wind Tunnel Testing, Aerodynamic Characterization through Wind Tunnel Testing		
7	Contents for lab	NA		
8	List of text books/references	☐ Mark W. Spong, Seth Huchinson and M. Vidyasagar, "Robot Modeling and Control", John Wiley and Sons, Inc., 2005		

☐ John J. Craig, "Introduction to Robotics: Mechanics &
Control", 3rd Edition, Prentice Hall, 2004
☐ Richard Murray, A. Lee, S. Sastry, "A Mathematical
Introduction to Robotic Manipulation", CRC Press, 1994
☐ Robert J Schilling, Fundamentals of Robotics, Prentice
Hall India, 200
☐ John J Craig, Introduction to Robotics, Prentice Hall
International, 2005
☐ Niku Saeed B., "Introduction to Robotics: Analysis,
Systems, Applications", Second edition, 2011 Wiley.

1	Code of the subject	EE026	
2	Title of the subject	Intelligent Control System	
3	Any prerequisite	EE209	
4	L-T-P	3-0-0	
5	Learning Objectives	 □ Gaining an understanding of the functional operation of a variety of intelligent control techniques and their biofoundations. □ develop Neural Networks, Fuzzy Logic, and Genetic algorithms. □ Implement soft computing to solve real-world problems mainly pertaining to control system applications. 	
6	Brief Contents		
7	Contents for lab	Objective Optimization, Swarm Intelligence N.A.	

8	List of text books/references	Fuzzy Control by Kevin M. Passino and Stephen
		Yurkovich, Addison-Wesley Longman Inc.
		Fuzzy Control Systems Design and Analysis: A Linear
		Matrix Inequality Approach by Kazuo Tanaka, Hua O.
		Wang, John Wiley & Sons.
		Artificial Intelligence: A Modern Approach by Stuart J.
		Russell and Peter Norvig, Pearson Education.
		An Introduction to Genetic Algorithms by Melanie
		Mitchell, the MIT press.
		Neural Network Learning and Expert Systems by Stephen
		I. Gallant, the MIT press.
		Intelligent Systems: Modeling, Optimization, and Control,
		by Y. C. Shin and C. Xu, CRC Press: Boca Raton, FL.
		Intelligent Systems and Control: Principles and
		Applications, by L. Behera and I. Kar, Oxford: New Delhi,
		India.
		Intelligent Control: A Hybrid Approach Based on Fuzzy
		Logic, Neural Networks and Genetic Algorithms by N.
		Siddique, Springer: Switzerland.
		1 / 1 0

CODE WITH ESxxx

1	Code of the subject	ES101
2	Title of the subject	Engineering Physics
3	Prerequisite	Basic knowledge of fundamentals of physics
4	L-T-P	3-0-2
5	Learning Objectives	Engineering Physics offers a multidisciplinary undergraduate program spanning engineering and physics in which fundamental physical principles are used to address research problems of technological importance at the frontiers of engineering and science. It promotes the understanding of the physical environment while discovering how physics is applied to problem-solving in our changing high-tech world. The engineering physics curriculum is designed to fulfill the educational requirements for professional work in various fields of applied science which are based upon a thorough knowledge of physics and foundation of basic scientific principles as well as the theoretical knowledge and skills required for specific engineering applications. Engineering physicists perform research and development in various industries pertaining to
6	Brief Contents	fields of telecommunications, microelectronics, lasers, fiber optics, nanotechnology and quantum computers. Quantum Physics: Black body radiation, Planck's hypothesis,
R	Contents for lah	wave particle duality, de-Broglie Hypothesis, Heisenberg uncertainty principle, photoelectric effect, Compton effect, phase and group velocity, wave function & its physical significance, Schrodinger's wave equation, Applications of Schrodinger equation. Electrodynamics: Maxwell's equations: differential and integral forms, significance of Maxwell's equations, displacement current and correction in Ampere's law, electromagnetic wave propagation, transverse nature of EM waves, applications, pointing vector & Poynting theorem. Physics of Materials: Types of Solids, Miller indices, Crystal structure, crystal systems, energy bands in solids, classification of solids, conductivity in metals and concepts of Fermi level, effective mass and holes, phonons, bulk and nanomaterials. Synthesis and characterization techniques, Graphene and 2D materials and its applications. Laser and Fiber Optics: Principles of lasers, Einstein Coefficients and their relations, Types of Lasers and their applications. Concept of optical fibers and types of optical fibers, modes of propagation, fiber optic communication, optical fiber sensors, connector and couplers. Practical experiments based on theory contents
8	Contents for lab	Practical experiments based on theory contents.
9	Text /references	 Engg. Physics- Kakani & Kakani, CBS Publications. David J Griffith, Introduction to Quantum Mechanics, 2nd ed., PHI, 2013. (Text Book). Avadhanulu, M. N, & Kshirsagar, S. G., A Textbook of Engineering Physics, S. Chand, 2014. (Text Book) Neeraj Mehta, Applied Physics for Engineers, PHI Learning Pvt. Ltd., 2011. (Text Book) Fiber optic communication- J Keiser (McGraw Hill) (Text Book)

	David J Griffith, <i>Introduction to Electrodynamics</i> , 4 th ed., PHI, 2014. (Ref.).
	Paul Dirac, <i>Principles of Quantum Mechanics</i> , 4 th ed., Oxford Uni. Press, 2004. (Ref.)
	Kittel, C., Introduction to Solid State Physics, 8th ed., Wiley,
	2014. (Ref.) Malik and Singh, Engg Physics, TMH

1	Code of the subject	ES102
2	Title of the subject	Engineering Mathematics
3	Any prerequisite	None
4	L-T-P	3-1-0
5	Learning Objectives	 To explore the connections of mathematical foundation courses (Algebra, Calculus and Differential Equations) to the mathematics in the later engineering subjects. To provide platform for the exchange of ideas, practices and pedagogy in the mathematics education in engineering and technical institutions.
6	Brief Contents	Vector spaces over arbitrary field, subspaces, linear combination, spanning set, linear dependence and independence of vectors, basis and dimension of vector spaces. Linear Transformation, The Null Space and the Range Space of a Linear Transformation, Rank, Nullity, Rank-Nullity Theorem, Algebra of linear transformations, Isomorphism, Matrix representation, Linear functionals, Annihilator, Transpose of a linear transformation. Matrix representation, matrix representation of a linear transformation, Rank of a matrix - echelon form, normal form, types of matrices-symmetric, skew-symmetric, Hermitian, skew-Hermitian, orthogonal, unitary matrices, consistency of system of linear equations (Homogeneous and Non-Homogeneous). Eigen values and Eigen vectors and their properties (Hermitian, Skew-Hermitian, Unitary matrices), Characteristic equations, Cayley-Hamilton theorem (without proof), Diagonalisation, Inner product, Norms of vectors, orthogonal vectors, Cauchy Schwarz Inequality, Triangle inequality. Introduction of function of two variables, Limit, Continuity, Partial differentiation, Differentiations, Maxima and minima for a function of several variables, Method of Lagrange multipliers with one subsidiary condition, Applications of maxima and minima with illustrative examples, Jacobians-Simple problems.
7	Contents for lab	Not applicable
8	Text /references	 Linear Algebra and its Applications, <u>Gilbert Strang</u>. Fundamentals of Linear Algebra, James B. Carrell Functions of Several Variables, Wendell Fleming

1	Code of the subject	ES103
2	Title of the subject	Probability and Statistics
3	Any prerequisite	No
4	L-T-P	3-1-0

6	Learning Objectives	To introduce students about basics of probability theory and statistics.
7	Brief Contents	Introduction: Measures of Central Tendency, Measures of Dispersion, Measures of Skewness, and Measures of Kurtosis, Moments about mean and about any point. Probability: Basic terminology, Types of Probability, Probability rules, Bayes Theorem, Probability distribution, Binomial, Poisson, Negative-Binomial, Geometric, Hypergeometric, Uniform, Exponential, Normal distribution, lognormal, beta and gamma distributions. Sampling: Types and Sampling Distribution, Random sampling, Relationship between sample size and standard error, Central limit theorem, Weak law of large numbers, estimation theory (MLE). Testing Hypotheses-1: One Sample Tests, Basics to hypotheses, Inference of single mean/proportion, Measuring the power of hypotheses test (z-test and t-test), P-values, interval estimation. Testing Hypotheses-2: Two Sample Tests, Testing for differences between means/proportions. Testing Hypotheses-3: Chi–Square distribution, Chi–Square as a test of independence, Testing the appropriateness of a distribution, Analysis of variance (ANOVA), Inference about a population variance (Chi-square test, F-test). Nonparametric tests (Self Study): The sign-test, Rank-sum, test of randomness, Kolmogorov-Smirnov, Anderson-Darling test. Simple Regression and Correlation: Estimation using the regression line, Correlation analysis, making inferences about population parameters. Multiple Regression: Multiple regression and correlation analysis, Finding multiple regression equation, Inferences about population parameters.
8	Contents for lab	NA
10	List of text books/references	 Johnson, R. A., Miller & Freund's Probability and statistics for engineers, Pearson Education, 2000. Ross S. M., Introduction to Probability and Statistics for Engineers and Scientists, 5th Edition, Elsevier. Hogg R. V., Craig A., Probability and Statistical Inference, 6th edition, Pearson Education.

1	Code of the subject	ES201
2	Title of the subject	Discrete Structures
3	Prerequisite	Engineering Mathematics
4	L-T-P	3-1-0
5	Learning Objectives	To prepare for a background in abstraction, notation, and critical thinking for the mathematics most directly related to computer science. To foster rigorous thinking skills that can enhance the quality of work of computing professionals. To relate and apply these concepts to practical applications of computer science.
6	Brief Contents	Fundamentals of Logicand their use in program proving, resolution principle. Set Theory and Functions, Graph Theory, Group Theory, Elementary Combinatorics etc.

7	Text/references	1.Bernanrd Kolman, Robert C Busby, S.Ross, Discrete
		Mathematical Structures, PHI Learning
		2. Kenneth H. Rosen, Discrete Mathematics and Its
		Appications, Tata McGraw-Hill Edition
		3. I.N. Herstein, Topics in Algebra, John Wiley Publications
		4. Ralph P. Grimaldi, B.V. Ramana, Discrete and
		Combinatorial
		Mathematics, Pearson Education

1	Code of the subject	ES202
2	Title of the subject	Differential Equation and Integral Transformation
3	Any prerequisite	
4	L-T-P	3-0-0
6	Learning Objectives	 □ To present the foundations of many basic Mathematical tools and concepts related Engineering. □ To provide a coherent development to the students for the courses of various branches of Engineering like □ Control Theory, Circuits and Networks, Digital Logic design, Fluid Mechanics, Machine Design etc. □ To enhance the student's ability to think logically and mathematically. □ To give an experience in the implementation of Mathematical concepts which are applied in various field of Engineering
7	Brief Contents	Formation and solution, Geometric meaning of y' = f(x,y), Direction fields, Exact differential equations, Reduction of Non exact differential equation using, Integrating factor, Linear differential equations, Bernoulli equations, Homogeneous equation—reduction to separable form ,Applications—Geometrical; tangent, normal of curves, orthogonal trajectories of curves. Growth and Decay. Higher Order Ordinary Differential Equations: Basic-General solution and particular integral, Auxiliary equation, complementary function. Linear differential equations of second and higher order: Homogeneous linear differential equations of second order, Euler-Cauchy Equations, Wronskian, Nonhomogeneous equations, Solution by undetermined coefficients, Solution by variation of parameters. System simultaneous linear differential equations. Higher order linear differential equations, Higher order homogeneous with constant coefficient, Higher order non-homogeneous equations. Solution by [1/f(D)] r(x) method for finding particular integral. Applications- Mass spring Mechanical System -Free, damped, undammed & forced Oscillations. RLC circuits. Simple Pendulum. Partial Differential Equations and Applications: Basic Concepts-Formation PDEs, Order, Linearity & Homogeneity of PDE, Solution of Partial Differential equations f(x,y,z,p,q) = 0, Nonlinear PDEs first order, Some standard forms of nonlinear PDE, Linear PDEs with constant coefficients, Equations reducible to Homogeneous linear form, Non Homogeneous Linear PDE, Classification of second order linear PDEs. Method Separation of variables. Applications- One Dimensional Wave

		·
		equation, One Dimensional Heat equation, Two Dimensional
		Laplace equation. Integral Transform
		Definition of the Laplace transform, Inverse Laplace transform,
		Linearity, Shifting theorem. Laplace transforms of derivatives
		and integrals. Unit step function, Dirac's delta function,
		1
		Properties of inverse Laplace transform. Convolution Theorem.
		Complex inversion formula. Application of Laplace
		Transformation.
		Periodic function, Trigonometric series, Fourier series,
		Functions of any period, Even and odd functions, Half range
		Expansion.
8	Contents for lab applicable)	Yes
		1. "Advanced Engineering Mathematics (8th Edition)", by E.
		Kreyszig, Wiley-India
		2. "Differential Equations", E. Rukumangadachari, Pearson.
		3. "Elementary Differential Equations (8th Edition)", W. E.
		Boyce and R. DiPrima, John Wiley
9	List of text books/references	4. M.D Raisinghania, Ordinary and Partial Differential
	List of text books, felcicles	Equations, S Chand & Co.
		5. Gerald B Folland, Introduction to Partial Differential
		· ·
		Equations, 2nd edition, Prentice – Hall of India
		6. C. E. Froberg, Introduction to Numerical Analysis (2nd
		Edition), Addison-Wesley,

1	Code of the subject	ES204
2	Title of the subject	Complex Analysis
3	Any prerequisite	
4	L-T-P	3-0-0
6	Learning Objectives	This course is aimed to provide an introduction to the theory of function of a complex variable. The concepts of analyticity, Cauchy-Riemann equations and harmonic functions are introduced. Students will acquire the skill of contour integration to evaluate complicated real integrals.

7	Brief Contents	Function of a complex variable, Limit, Continuity, Uniform continuity, Differentiability, Analytic functions, Cauchy-Riemann equations, Harmonic functions and Harmonic conjugate. Exponential function, Trigonometric function, Logarithmic function, Branches of multi-valued functions Complex integration, Cauchy-Goursat theorem, Cauchy integral formula, Higher order derivatives, Morera's theorem, Liouville's theorem, Fundamental theorem of algebra, Zeroes of analytic function, maximum modulus principle, Schwarz's Lemma. Taylor's, Laurent's series, Singularities of complex functions, Casorati- Weierstrass theorem, Poles, Residues, Residue theorem and its applications to real integrals: Integration around unit circle, Integration over semi-circular contours (with and without real poles), Integration over rectangular contours, Argument principle, Rouche's theorem. Definition of conformal mapping, Bilinear transformation, Cross ratio, the mappings from disc to disc, disc to half plane and half plane to half plane. Poisson integral formula, Dirichlet problem in the unit disc, Dirichlet problem in the half plane.
8	Contents for lab	No
10	List of text books/references	 E.T. Copson, An Introduction to Theory of Functions of a Complex Variable, Oxford University Press (1970). L.V. Ahlfors, Complex Analysis, Tata McGraw-Hill (1979). S. Ponnusamy, Foundations of Complex Analysis, Narosa Publishing House (2007). R.V. Churchill & J.W. Brown, Complex Variables and Applications, Tata McGraw-Hill (2008). R.E. Greene & S.G. Krantz, Function theory of one complex variable, American Math. Soc. 3rd Ed. (2006).

1	Code of the subject	ES204
2	Title of the subject	Multivariate Data Analysis
3	Any prerequisite	NIL
4	L-T-P	3-0-2
5	Learning Objectives	
6	Brief Contents	Getting started with multivariate: Introduction, sampling theory, linear algebra, Multivariate normal distribution theory Inference about mean vectors: Inference on a single vector Inference on several mean vectors, Multivariate response linear regression, Analysis of covariance structure: Principal components, Factor analysis/factor models, Canonical correlations Classification and clustering: Discrimination and Clustering
7	Contents for lab	S
8	List of text books/references	 Applied Multivariate Statistical Analysis, 6th edition, Pearson/PrenticeHall 2007, by Johnson Richard A. and Wichern, Dean W. Everitt, B. and Hothorn, T. An Introduction to Applied Multivariate Analysis with R. Springer 2011. Koch, I. Analysis of multivariate and high-dimensional data. Cambridge University Press, 2013.

1	Code of the subject	ES205
2	Title of the subject	Advanced Numerical Methods
3	Any prerequisite	Mathematics-I, Mathematics-II
4	L-T-P	3-0-0
5	Any prerequisite	No
6	Learning Objectives	> To demonstrate understanding of common numerical methods and how they are used to obtain approximate solutions to otherwise intractable mathematical problems.
		 To apply numerical methods to obtain approximate solutions to mathematical problems. To analyse and evaluate the accuracy of common numerical methods. To write efficient, well-documented MATLAB code and
7	Brief Contents	Bisection Method, False Position Method, Newton-Raphson Method, Convergence of Bisection, Newton-Raphson's and False Position Methods, Fixed Point Iterative Method, Gauss Elimination Method, Gauss-Jordan Method, Gauss-Seidel Method, Convergence of Iterative Methods. Finite Difference Operators and Their Relationships, Difference Tables, Newton Forward and Backward Interpolation Formula, Lagrange Interpolation Formula, Divided Difference Operator, Newton Divided Interpolation Formula. Differentiation Continuous Functions, Differentiation of Tabulated Functions, Higher Order Derivatives Newton-Cotes Integral Formula, Trapezoidal Rule, Simpson's Rules, Boole's Rule and Weddle's Rule, Romberg Integration Numerical solution of ODE's, Singlestep methods, Multistep methods, Predictor Corrector methods, Shooting methods Taylor Series Method, Picard's Method, Euler and Modified Euler Method, Runge-Kutta Methods, Milne's Method, Finite Differences Approximations of Partial Derivatives, Solution of Laplace Equation (Elliptic) By Standard 5 – Point Formula, Solution of One Dimensional Heat Equation (Parabolic) By Bender-Schmidt Method, Crank-Nicolson Method, Solution of One Dimensional Wave Equation (Hyperbolic) by Iterative
8	Contents for lab	Method. Yes
10	List of text books/references	 Balagurusamy, E., Numerical Methods, Tata McGraw Hill Education Pvt. Ltd., 1999. Sastry, S. S., Introductory Methods of Numerical Analysis, PHI Learning Pvt Ltd., 2012. Jain, M. K., Iyengar, S.R.K and Jain, R.K, Numerical Methods for Scientific and Engineering computation, Wiley Eastern Ltd., 1985.

1.	Code of the subject	ES301
2.	Title of the subject	FUZZY SETS AND APPLICATIONS
3.	L-T-P	3 -0-0
5.	Learning Objectives	The course aims to provide concepts of wavelets and their
		applications to various disciplines.

6.	Brief Contents	Fuzzy sets – introduction, Basic types and Basic concepts,
		Additional properties of α-cuts, Representation of fuzzy sets,
		Extension principles.
		Type of operators on fuzzy sets and fuzzy complements, Fuzzy
		intersection and fuzzy unions, and Combination of operations.
		Fuzzy numbers and arithmetic operations on intervals,
		Arithmetic operations on fuzzy numbers, Fuzzy equations and
		fuzzy relations, Binary fuzzy relations and binary relation on a
		single set, Fuzzy equivalence relations. Fuzzy Arithmetics -
		Fuzzy number, Addition of fuzzy numbers, Subtraction of
		fuzzy numbers, Multiplication of fuzzy numbers, Division of
		Fuzzy numbers, Fuzzy Max and Fuzzy Min, L-R Fuzzy
		number, Triangular(or Trapezoidal) Fuzzy Number.
		Classification by equivalence relations-Crisp relations, Fuzzy
		relations, Cluster Analysis, Cluster Validity, c-means Clustering- Hard c-means(HCM), Fuzzy c-Means(FCM)
		Clustering- Hard c-ineans(HCWI), Fuzzy c-ivicans(FCWI)
		Fuzzy Decision making – introduction, Conversion of
		linguistic variables to fuzzy numbers, Individual Decision
		Making, Multiperson Decision Making, Multicriteria decision
		Making, Fuzzy ranking methods.
7.	Book(s)	1.George J.Klir, Bo Yuan, Fuzzy Sets and Fuzzy logic –
		Theory and Applications, Prentice Hall India, New Delhi,
		1997.
		2 H.J Zimmermann, Fuzzy sets, Decision making and expert
		systems, Kluwer, Bosten, 1987.
		2. S.J. Chen and C.L.Hwang, Fuzzy Multiple Attributes
		Decision Making, Springer verlag, Berlin Heidelberg, 1992.

1	Code of the subject	ES302
2	Title of the subject	Trustworthy Artificial Intelligence
3	Prerequisite	Algorithms and Data Structures
4	L-T-P	3-0-2
5	Learning Objectives	To understand the techniques and concepts related to machine based reasoning systems through various applications of AI
6	Brief Contents	Introduction to AI and intelligent agents. Problem solving methods in AI, Informed and uninformed search strategies, knowledge representation, Uncertain Knowledge and Reasoning, Probabilities, Bayesian Networks. Overview of different forms of learning, Learning Decision Trees, Artificial Neural Networks and Fuzzy Approaches; Logic in AI, Prolog, Modern AI language and tools etc.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 S. Russell and P. Norvig, Artificial Intelligence: A Modern Approach, 2nd Ed, Prentice Hall, 2003 Elaine Rich and Kevin Knight. Artificial Intelligence, Tata McGraw Hill Patrick Henary Winston, Artificial Intelligence, Pearson publication

2. Deepak Khemani. A First Course in Artificial Intelligence,
McGraw Hill Education (India)
3. Eugene Charnaik and Drew McDermott, Introduction to
Artificial Intelligence, Pearson publication
4. Nils John Nilsson, The Quest for Artificial Intelligence: A
History of Ideas and Achievements, Morgan Kaufman
5. Dennis Rothman, Artificial Intelligence by Example

1	Code of the subject	ES402
2	Title of the subject	Data Mining and Data Warehouse
3	Any prerequisite	Basic Statistics
4	L-T-P	3-0-2
5	Learning Objectives	 Extract knowledge using data mining techniques. Design a data mart or data warehouse for any organization Explore recent trends in data mining such as web mining, spatial-temporalmining
6	Brief Contents	Data Mining Concepts, Input, Instances, Attributes and Output, Knowledge Discovery process, Date preprocessing, Data Cleaning, Data Integration & Transformation, Data Reduction, Data Warehouse, Data Warehousing schemas, Data cube analysis, Mapping Data Warehouse to Multiprocessor Architecture, DBMS Schemas for Decision Support Associations, Maximal Frequent & Closed Frequent item sets, Covering Algorithms & Association Rules, Mining Association Rules from Transactional databases, Apriori algorithm, Variations of Apiori algorithm, FP-growth algorithm, Mining Association Rules from Relational databases, Correlation analysis & Constraint-based Association Mining, Multi-level and Multidimensional association mining Issues regarding Classification & Prediction, Classification by DecisionTree induction using Information gain, Gini indexing method, Bayesian classification, Classification by Back Propagation, k- Nearest Neighbor Classifiers, SVM algorithm Types of data in Clustering Analysis, Categorization of Major Clustering methods, Hierarchical methods, Distance-based methods, Density-based methods, Grid-based methods, Modelbased Clustering methods Applications of data mining, Text mining, TF-IDF model for text mining, Web page mining, Recommender systems building, Fuzzy set theoretical approach in data mining.
9	Contents for lab	Programming of association mining, classification and clustering algorithms
10	List of text books/references	1. Jiawei Han and Micheline Kamber, -Data Mining: Concepts and Techniques, Morgan Kaufmann Publishers 2. Ian H. Witten and Eibe Frank, -Data Mining: Practical Machine Learning Tools and Techniques with Java implementations, Morgan Kaufmann Publishers, San Fransisco, CA 3. D. Pyle, Data Preparation for Data Mining, Morgan Kaufmann

1	Code of the subject	ES304
2	Title of the subject	Software Reliability
3	Any prerequisite	NIL
4	L-T-P	3-0-0
5		3 0 0
6	Brief Contents	Fundamentals of Testing: Human and errors, Defects, Faults, Failures, Defect Rate and Reliability, Defect Prevention, Reduction and Containment, Testing and Debugging, Software Quality Approaches to Testing: Static Testing, Structured Group Examinations, Static Analysis, Control flow & Data flow, Determining Metrics, Dynamic Testing, Black Box Testing, White Box Testing, Reliability testing, Acceptance testing Software Reliability: Defining Software Reliability, Software Reliability Attributes and Specification, Concept of Introduction to Measurement and Inspection Process, Documents and Metrics, Basics of Reliability Theory, Software Reliability Problem, Modeling Process, Software Reliability Models (SRGM), preliminary Concepts of Reliability Engineering, Parameter Estimation, Model Validation Software Reliability Growth Models: Execution Time Models, Calendar Time Models, Erlang Model, Modeling Fault Dependency and Debugging Time Lag, Testing Effort Dependent Modeling, Distributed Environment, Imperfect
		Debugging, Testing-Domain Models, Change-Point, Unified Approach Concepts, Artificial Neural Networks based SRGM, Introduction to Discrete SRGM
7	Contents for lab	2.
8	List of text books/references	1. Johnson, R. A., Miller & Freund's Probability and statistics for engineers, Pearson Education, 2000. 2 2. D Srinivasan and R Gopalswamy; "Software Testing:
		Principles and Practices", Pearson Education, 2006 3. Pham, Hoang. System software reliability. Springer Science & Business Media, 2007.

1	Code of the subject	ES305
2	Title of the subject	Quantum Computing
3	Any prerequisite	No
4	L-T-P	3-0-0
5	Learning Objectives	
6	Brief Contents	Qubits and quantum states: Classical & quantum information, qubits, quantum computing and laws of physics, quantum information, quantum computers, vector spaces, postulates of quantum mechanics, linear combinations, basis & dimensions, inner products, Cauchy-schwartz and triangle inequalities. Matrices & Operators - Pauli operators, outer products & matrix representation, Hermitian, unitary & normal operators,

		eigenvalues and eigen vectors, characteristic equation, trace of an operator, expectation value of an operator, projection operators. Entanglement & Quantum Gates: Entanglement, exchange of information using entangled particles, Bell's theorem, Bipartite systems and the Bell basis. classical logic gates and circuits, one qubit quantum gates, the Hadamard gate, two qubit quantum gates- the CNOT gate, three qubit quantum gates- The Fredkin gate, The Toffoli gate, quantum circuits, universal quantum gates. Quantum Algorithms & Cryptography: classical to quantum Turing machines, computational complexity, quantum algorithms, quantum interference, Deutsch's algorithm, The Deutsch-Josza Algorithm, Shor's Algorithm, Grover's Algorithm, quantum cryptography, BB84-emergence of quantum cryptography, quantum noise and error correction.
7	Contents for lab	No
8	List of text books/references	 Quantum Computing Explained- David McMahon, Wiley Interscience Quantum computing- Mika Hirvensalo Quantum Computation and Quantum Information- Michael Nielsen & Chuang An introduction to quantum computing- Phillip Kaye Lectures on Quantum Information- Dagmar Brub, Gerd Leuchs Quantum Computing- J. Stolze, Dieter Suter

1	Code of the subject	ES306
2	Title of the subject	Optimization Techniques
3	Prerequisite	Engineering mathematics, programming
4	L-T-P	3-1-0
5	Learning Objectives	To equip with the engineering problem formulation skills and optimization approaches to solve the problems along with quantitative analysis of those.
6	Brief Contents	Types of OR models, linear programming, problem formulation, graphical solution, simplex method, artificial variables techniques, two–phase method, big-M method etc. Transportation and assignment problems, Sequencing and Replacement, Theory of games and inventory, Dynamic Programming, engineering applications.
7	List of text books/references	1. J. K. Sharma, "Operations Research", Macmillan, 5th Edition, 2012. 2. R. Pannerselvan, "Operations Research", 2nd Edition, PHI Publications, 2006

1	Code of the subject	ES307
2	Title of the subject	Statistical Inference
3	Any prerequisite	NIL
4	L-T-P	3-1-0

Learning Objectives	
Brief Contents	Concepts: Population, Sample, Parameter, statistic, Sampling distribution, Standard error. convergence in probability and convergence in distribution, law of large numbers, central limit theorem (statements only). Student's t- distribution, F – Distribution, χ²-Distribution: Definitions, properties and their applications. Theory of estimation: Estimation of a parameter, criteria of a good estimator – unbiasedness, consistency, efficiency, &sufficiency and. Statement of Neyman's factorization theorem. Estimation of parameters by the method of moments and maximum likelihood (M.L), properties of MLE's. Binomial, Poisson &Normal Population parameters estimate by MLE method. Confidence Intervals.
	Testing of Hypothesis: Concepts of statistical hypotheses, null and alternative hypothesis, critical region, two types of errors, level of significance and power of a test. One and two tailed tests. Neyman-Pearson's lemma. Examples in case of Binomial, Poisson, Exponential and Normal distributions.
	Large sample Tests: large sample test for single mean and difference of two means, confidence intervals for mean(s). Large sample test for single proportion, difference of proportions. standard deviation(s) and correlation coefficient(s). Small Sample tests: t-test for single mean, difference of means and paired t-test. □2-test for goodness of fit and independence
	of attributes. F-test for equality of variances.
	As per the theoretical contents covered
List of text books/references	1. Statistical inference by George Casella, Duxbury advanced series 2. An Introduction to Probability and Statistics by V.K. Rohatgi & A.K. Md. E. Saleh. Modern Mathematical Statistics by E.J. Dudewicz & S.N. Mishra5. Introduction to the Theory of Statistics by A.M. Mood, F.A. Graybill and D.C. Boes
	Brief Contents Contents for lab

1	Code of the subject	ES308
2	Title of the subject	Machine Learning
3	Any prerequisite	NIL
4	L-T-P	3-0-0
5	Learning Objectives	
6	Brief Contents	Introduction to Data Science and AI & ML:
		Data Science, Use Cases in Business and Scope, Modeling
		Concepts, Data exploration (histograms, bar chart, box plot,
		line graph, scatter plot), Measure of Central Tendency,
		Measure of Positions, Measure of Dispersion, Relationship
		between attributes: Covariance, Correlation Coefficient, Chi

		Square, Measure of Distribution (Skewness and Kurtosis),
		Probability Distribution
		Predictive Analytics: Sampling and Estimation, Linear
		Regression, Multiple Linear Regression, Non-Linear
		Regression.
		Machine Learning: Foundations for ML, Clustering, Naïve
		Bayes Classifier,K-Nearest Neighbors, Support Vector
		Machines, Decision Trees, Ensembles methods.
		Artificial Intelligence: Foundations for AI, Convolution
		Neural Networks, Recurrent Neural Networks, Deep Learning
7	Contents for lab	No
8	List of text books/references	1. Marc Peter Deisenroth, A. Aldo Faisal, Cheng Soon Ong,
		Mathematics for Machine Learning, Cambridge University
		Press
		2. Tom M. Mitchell, Machine Learning - McGraw Hill
		Education, International Edition
		3. Aurélien Géron, Hands-On Machine Learning with Scikit-
		Learn, Keras, and TensorFlow, O'Reilly Media, Inc. 2nd
		Edition

1	Code of the subject	ES401	
2	Title of the subject	Modeling and Simulation	
3	Any prerequisite	Engineering Mathematics and Probability & Statistics	
4	L-T-P	3-0-2	
5	Learning Objectives	To teach the application of mathematics and statistics in real	
		life problems.	
6	Brief Contents	Introduction: Concept of a system, System Environment,	
		Modeling and Simulation of Real world problems,	
		Classification of Models and examples, Static and Dynamic	
		models, Principles used in modeling System Studies:	
		Subsystems, A Corporate models, Block diagram of modeling	
		and simulation, System Analysis, System Design Mathematical	
		Models: Mathematical models in population dynamics,	
		Epidemic Models, some mathematical modeling in Biology	
		and Medicine Innovation diffusion models in marketing	
		System Simulation: The technique of simulation, the Monte	
		Carlo Method, Types of system simulation, Continuous and	
		Discrete time Simulation, Probability Concepts in Simulation: Stochastic variables, Discrete and continuous probability	
		distributions, Measures of probability functions, Random	
		numbers generation, Stochastic Processes: Poisson Process,	
		Markov Process, Queuing Theory, Reliability. Linear	
		programming in Simulation: Introduction, Transportation	
		problem, Assignment problem and other simulation techniques	
		in Operation research. Software in System Simulation:	
		Numerical computation technique for continuous and discrete	
		models (MATLAB)	
7	Contents for lab	As per the theoretical contents	
8	List of text books/references	1. Banks, J., Carson, I. I., Nelson, B. L., & Nicol, D. M. (2005).	
		Discrete-event system simulation. Pearson.	
		2. Kishor S Trivedi, Probability & Statistics With Reliability,	
		Queuing And Computer Science Applications, 2nd Ed, Wiley.	
		3. Geoffrey Gordon, System Simulation, Prentice-Hall.	

1	Code of the subject	ES402	
2	Title of the subject	Data Mining and Data Warehouse	
3	Any prerequisite	Basic Statistics	
4	L-T-P	3-0-2	
5	Learning Objectives	 Extract knowledge using data mining techniques Design a data mart or data warehouse for any organization Explore recent trends in data mining such as web mining, spatial-temporalmining 	
		Data Mining Concepts, Input, Instances, Attributes and Output, Knowledge Discovery process, Date preprocessing, Data Cleaning, Data Integration & Transformation, Data Reduction, Data Warehouse, Data Warehousing schemas, Data cube analysis, Mapping Data Warehouse to Multiprocessor Architecture, DBMS Schemas for Decision Support	
6	Brief Contents	Associations, Maximal Frequent & Closed Frequent item sets, Covering Algorithms & Association Rules, Mining Association Rules from Transactional databases, Apriori algorithm, Variations of Apiori algorithm, FP-growth algorithm, Mining Association Rules from Relational databases, Correlation analysis & Constraint-based Association Mining, Multi-level and Multidimensional association mining	
		Issues regarding Classification & Prediction, Classification by DecisionTree induction using Information gain, Gini indexing method, Bayesian classification, Classification by Back Propagation, k- Nearest Neighbor Classifiers, SVM algorithm	
		Types of data in Clustering Analysis, Categorization of Major Clustering methods, Hierarchical methods, Distance-based methods, Density-based methods, Grid-based methods, Modelbased Clustering methods	
		Applications of data mining, Text mining, TF-IDF model for text mining, Web page mining, Recommender systems building, Fuzzy set theoretical approach in data mining	
7	Contents for lab	Programming of association mining, classification and clustering algorithms	
8	List of text books/references	1. Jiawei Han and Micheline Kamber, -Data Mining: Concepts and Techniques , Morgan Kaufmann Publishers, 2000 (ISBN: 1-55860-489-8). 2. Ian H. Witten and Eibe Frank, -Data Mining: Practical Machine Learning Tools and Techniques with Java implementations , Morgan Kaufmann Publishers, San Fransisco, CA (2000). 3. D. Pyle, -Data Preparation for Data Mining , Morgan Kaufmann, (1999)	

1	Code of the subject	ES403		
2	Title of the subject	Advanced Graph Theory		
3	Any prerequisite	NIL		
4	L-T-P	3-0-0		
6	Objectives of the subject	 To develop ability to solve real life problems, translating them one form to another, using appropriate mathematical and computational techniques To prepare abstract and critical mathematical thinking, most directly related to computer science To foster rigorous thinking skills that can enhance the quality of work of computing professionals To relate and apply the concepts to practical applications of computer science 		
7	Brief Contents	Introduction to graphs: Finite and Infinite Graphs, Incidence and Degree, Isolated Vertex, Pendant Vertex, and Null Graph, Paths and Circuits: Isomorphism, Connected Graphs, Disconnected Graphs, and Components, Euler Graph, Hamiltonian Graph. Trees and Fundamental Circuits: Spanning Tree, Rooted and Binary Trees, Matrix Tree Theorem, Cut-sets and Cut vertices: Fundamental Circuits and Cut-Sets, Connectivity and Separability, Network Flows, Planar and Dual graphs: Embedding, Detection of Planarity, Kurtowski Theorem, Euler Identity. Matrix representation of Graphs: Incidence Matrix, Fundamental Circuit Matrix and Rank of B, Cut-Set Matrix, Path Matrix. Coloring, Covering and Partitioning: Chromatic number, Chromatic polynomial, Coverings, Underlying graph, Outdegree, in-degree, Connectivity, Orientation, Directed graph: Eulerian directed graphs, Hamilton directed graphs, Arborescence, Tournaments. Enumeration of graphs: Types of Enumeration, Graph enumeration with Pólya's Counting Theorem, Graphs in switching and Coding theory: Synthesis of Contact Networks, Sequential Switching Networks, Electrical Network Analysis.		
8	Contents for lab	NA		
10	List of text books/references	 Narsingh Deo, Graph Theory with Applications to Engineering And Computer Science, Prentice Hall of India, 1992 West, Douglas B., Introduction to Graph Theory, Pearson Education, 2002 Reinhard Diestel, Graph Theory, Springer International Edition, 2004 		

1	Code of the subject	ES404	
2	Title of the subject	Modern Cryptography	
3	Any prerequisite	NIL	
4	L-T-P	3-0-2	

5	Learning Objectives	 To develop a framework to understand and implement cryptographic aspects. To enhance an ability to analyze a problem, and identify and define the computing requirements for data security. To prepare abstract and critical thinking background for Data science students. 	
6	Brief Contents	Classical Encryption Techniques: Symmetric Cipher Model, Substitution Techniques, Transposition Techniques, Stream Cipher and Block Cipher, Random Number Generator, Onetime Pad. Groups, Rings, Fields, Modular Arithmetic, Euclid's Algorithm, Finite Fields of Form GF (p) And GF (2 ⁿ). Polynomial Arithmetic, Prime Numbers, Fermat's And Euler's Theorem, Testing for Primality, The Chinese Remainder Theorem. Block Cipher Principles, Data Encryption Standard (DES), Multiple Encryption, Triple DES, Advanced Encryption Standard (AES). Principles of Public Key Cryptosystems, The RSA Algorithm, Key Management, Diffie—Hellman Key Exchange, Discrete Logarithm Problem, Elgamal Encryption Scheme, Elliptic Curve Arithmetic, Elliptic Curve Cryptography. Authentication Requirement, Authentication Function, MAC, Hash Functions, Security of Hash Function, Digital Signatures.	
7	Contents for lab	Programming session for different symmetric/ asymmetric algorithms.	
8	List of text books/references	 William Stallings, Cryptography and Network security, 7e, Prentice Hall of India, New Jersey, 2017. Christof Paar, Jan Pelzl, Understanding Cryptography, Springer-Verlang, Berlin, 2010. Behrouz A Forouzan, Cryptography and Network security, Tata Mc-Graw Hill, New York, 2008. 	

1	Code of the subject	ES498
2	Title of the subject	Colloquium (Based on industrial training)/ MOOC
3	Prerequisite	
4	L-T-P	0-0-6
5	Learning Objectives	To instill the ability to identify skills and gain practical work experience To provide an opportunity to observe and contribute in the workplace To take ownership and responsibility of a project assignment, given by a designated manager/supervisor To provide networking opportunities with other members of the organization To offer performance feedback and mentorship throughout the internship
6	Brief Contents	An internship helps you train under experienced professionals and explore what your chosen career path would be like, and an internship with a company in your field can help you to develop the skills you require to thrive within a professional setting. At the end of the training period, the company may ask you to review your time with them and write a report based on

		your experience. In addition, hone the skills needed to develop internship report.
7	Contents for lab	There are no specific laboratory sessions for this. However, this being a completely practical oriented course, the student has to devote significant time to achieve the objectives.
8	Text /references	https://www.careereducation.columbia.edu/resources/10-tips-make-most-internship https://in.indeed.com/career-advice/career-development/internship-report

1	Code of the subject	ES499
2	Title of the subject	BTech Project/ Internship
3	Any prerequisite	
4	L-T-P	0-0-24
5	Learning Objectives	To develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study.
6	Brief Contents	The purpose of this course is to enable the student to develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study. The student is expected to demonstrate the abilities of the major subject/field of study, including deeper insight into hardware/software application development work. Develop the capability to create, analyse and critically evaluate different technical/architectural solutions. Equip with the needed skills to clearly present and discuss the conclusions as well as the knowledge and arguments that form the basis for the learning outcome in written and spoken English. Importantly it is necessary to march on the ethical aspects of research and development work.
7	Contents for lab	There are no specific laboratory sessions for this. However, this being a completely practical oriented course, the student has to devote significant time to achieve the objectives.
8	List of text books/references	https://grad.wisc.edu/wp- content/uploads/sites/329/2018/02/2018-Project-Management- for-Graduate-Students-Course-Workbook.pdf

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2 Title of the subject Freshman Skills 3 Any prerequisite No 4 L-T-P 2-0-0	
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4 I T P 2 0 0	
2-0-0	
	kills and Attributes, Study Skills nd learn Community Service.
Management, and Character and available services, the rosocial media, opportunities for clubs and sports, effective time character traits, building self Study Skills and Academic For Learning, Establishing Stransferable skills, resume for transferable skills, resume for transferable skills, resume for the requirements for future goals.	Preparation Focus: The Principles rong Study Skills, Developing an mal Goals, identify personal post-titudes, exploring post-secondary ents for future goals, financial s, local and global economics, ds, Possible linguistic needs,
7 Text /references	

1	Code of the subject	HS102
2	Title of the subject	Sports and Physical Education
3	Prerequisite	No
4	L-T-P	0-1-2
5	Learning Objectives	Students will get knowledge and understanding of the facts, concepts and practice relating to a range of sports-both indoor and outdoor.
		To teach the students how to keep them fit, to increase his/her concentration, team coordination ability, which will help them as a professional.
6	Brief Contents	he course will be taught in two components Theory, Sport History, Human Anatomy, Stress Management/ Meditation/Yoga, Important tournaments and its players, Rules and Field Requirements, Sport Equipment, Sports Psychology, Role of IT in sports
7	Contents for Field Sessions	Indoor/ Outdoor: Cricket/ Football/ Volleyball/ Basketball/Badminton/ Table-Tennis/ Lawn-Tennis/ Athletics/ Yoga
8	Text/references	Nation at Play: Ronojoy Sen The Art of Captaincy: What Sports teaches us about Leadership by Mike Brearley

	The Anatomy of Exercise and Movement for the Study of Dance, Pilates, Sports, and Yoga by Jo Ann Staugaard-Jones Stress and Its Management by Yoga, by K.N. Udupa, R.C.
	Prasad THE WINNING WAY: Learning from Sport for Managers
	by Anita Bhogle, Harsha Bhogle
	Think Like a Champion by Webster, Rudi V. Attitude is Everything, by Jeff Keller

1	Code of the subject	HS103
2	Title of the subject	Ecology and Environment Sciences
3	Prerequisite	No
4	L-T-P	2-0-0
5	Learning Objectives	 Upon course completion, students will be able to: Understand the basic principles of ecology and ecosystem function. Describe the interrelationships between land, sea, the atmosphere, and the living things that occupy these environments. Determine the role that humans play in affecting the characteristics of the environment. Evaluate current environmental issues and problems including the solutions and management practices that have been used or offered to address these issues and problems.
6	Brief Contents	Environment: Definition, environment and ecology, importance of environment, need of public awareness, sustainable ecosystem, human activities, and environment- agriculture, transport, mining, Environmental Impact Assessment (EIA) Environmental Pollution Water pollution, waste-water treatment- case studies, land pollution, air pollution, noise pollution, Pollution and public health issues, pollution and environment, greenhouse effect Environment Protection Policies Environment policies, forests, biosphere reserves, flora and wildlife, environment laws/acts, environmental movements, environment ethics and awareness, role of government and nongovernment organizations, introduction to GST-CGST and SGST, Swachh Bharat Abhiyan- initiatives, responsibilities and future aspects, Cash-less economy-modes of payment-money transfer (advantages and disadvantages), Making in India concept. Applied issues in Ecology Sustainability, habitant degradation, degradation of urban and industrial landscape, conservation, threats to biodiversity, evolutional ecology
7	Contents for lab	NA NA

8	Text /references	1. Townsend, C.R., Begon, M. and Harper, J.L., 2003.
		Essentials of ecology (Ed. 2). Blackwell Science.
		2. R. Rajagopalan, 2011. Environmental Studies, Oxford IBH
		Pub.
		3. Martell, L., 2013. Ecology and Society: An introduction.
		John Wiley & Sons.

1	Code of the subject	HS201
2	Title of the subject	Indian culture, Ethics and Morale
3	Prerequisite	No
4	L-T-P	2-0-0
5	Learning Objectives	 Upon course completion, students will be able to: Identify and analyze an ethical issue in the subject matter under investigation or in a relevant field. Articulate what makes a particular course of action ethically defensible. Assess their own ethical values and the social context of problems. Evaluate the concept of karma that helps to maintain work life balance. Demonstrate contemporary approaches to leadership who
		inspires human being to reach their goals
6	Brief Contents	Human Values and Ethics Morals, values and ethics-integrity, work ethics, service learning, civic virtue, respect for others, living peacefully, caring, sharing, honesty, courage, cooperation, commitment, empathy, self-confidence, character, spirituality. Work Ethos and Values Meaning of work ethos, levels, dimensions, steps, factors responsible for poor work ethos. Meaning of values, features, values for Indian managers, relevance of value-based management in global change, impact of values on stakeholders: employees, customers, government, competitors and society, values for managers, trans-cultural human values in management and management education, secular v/s spiritual values in management, importance of value system in work culture Indian Ethos-An Overview
		Meaning, features, need, history, relevance, principles practised by Indian companies, requisites, elements, role of Indian ethos in managerial practices, management lessons from Vedas, Mahabharata, Bible and Quran. Contemporary Approaches to Indian Ethos Contemporary approaches to leadership, joint Hindu family business, leadership qualities of karta, Indian systems of learning - gurukul system of learning, advantages-disadvantages of karma, importance of karma to managers, nish kama karma, laws of karma, law of creation, law of humility, law of growth, law of responsibility, law of connection, corporate karma leadership.
7	Contents for lab	NA

8	Text /references	1. Khandelwal, N. M., 2011. <i>Indian Ethos and Vo Management</i> . Himalaya Publishing House, 1 st Edition	
		2. Govindarajan, M., Natarajananad, S., SenthilKum	
		2009. Engineering Ethics includes Human Valu	es. PHI
		Learning Pvt. Ltd.	
		3. Nandagopal R., Ajith Rn., 2010. Indian Ethos and V	alues in
		Management. Tata McGraw Hill Education, 1st Edit	ion.
		4. Murthy, P.S.R., 2013. Indian Culture, Valu	es and
		Professional Ethics. BS Publication	

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1	Code of the subject	IT101
2	Title of the subject	Principles of Computer Programming
3	Prerequisite	No
4	L-T-P	3-0-2
5	Learning Objectives	To understand the basic principles of programming languages. To provide design & development of C and Python programming skills. To introduce problem solving methods and program development.
6	Brief Contents	Basics of Computer Languages C, Compilers, Interpreter, Programming Environments and Debugging: types of errors and debugging techniques. Programming features: Data types, Expressions and Operators, Control statements, Iterations. Functions: Scope of variables, call by value, call by reference, Recursion, Pointers. Array, String, Structures and Unions. File handling, File redirection, File pointers. Applications of C programming concepts in different data structures. Python: Introduction, Program Organization, Functions, Modules and Libraries.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text/references	1. Kernighan, B.W. and D. M. Ritchie (1998): The C programming language, 2nd ed. Prentice Hall of India. 2. Kanetkar, Y (2016): Let us C, 15thed .BPB Publications. 3. King K.N (2008): C Programming: A Modern Approach. 2nd ed. W. W. Norton & Company.

1	Code of the subject	IT102
2	Title of the subject	Data Structures
3	Any prerequisite	Basic Computer Programming
4	L-T-P	3-0-2
5	Learning Objectives	To enable students to learn how to store data while maintaining the data correctness and efficiency in a computer program.
6	Brief Contents	Objected oriented programming, List, Sequence, Stack Queue, Program correctness and analysis, Dictionaries, Searching, Trees, traversals, binary search trees, optimal and average BSTs. Balanced BST: AVL Trees, 2-4 trees, red-black trees, B-trees. Sorting, Graphs and Traversal, Graphs algorithms, Geometric data structures, etc.
7	Contents for lab	Experiments will be conducted based on the topics covered.
8	List of text books/references	1. Data Structures and Algorithm Analysis in C++, by Mark Allen Weiss (Pearson 2007).

2. Goodrich, M. and Tamassia, R. <i>Data Structures and Algorithms in Java</i> , John Wiley and Sons, Inc.
3. Fundamentals of Data Structures in C by Horowitz, Sahni and Anderson-Freed (Silicon Press 2007).
4. Data Structure Using C and C++ by Y. Langsam, M. J. Augenstein and A. N. Tanenbaum (Pearson Education, 2nd Edition, 2015).

1	Code of the subject	IT103
2	Title of the subject	Object Oriented Programming
3	Prerequisite	Programming concepts
4	L-T-P	3-0-2
5	Learning Objectives	To develop programming skill and to solve engineering related problems using Object Oriented Programming Concepts.
6	Brief Contents	Object oriented thinking: Need for OOP Paradigm, Procedural programming vs object oriented programming, object oriented concepts. Class and object concepts: Difference between C structure and class, specifying a class, Defining members inside and outside class, etc. Constructor and destructor concepts, Operator overloading and Type Conversion, Inheritance and polymorphism concepts Working with files: Classes for file stream operations, opening and closing files, File opening modes, file Pointers, Error handling during file operations, command line arguments. Templates: Class template, class template with parameter, function template, function template with parameter and Exception handling
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	List of text books/references	 HM Deitel and PJ Deitel — C++ How to Program, Seventh Edition, 2010, Prentice Hall. Brian W. Kernighan and Dennis M. Ritchie, — The C programming Language, 2006, Prentice-Hall. E Balagurusamy, — Object oriented Programming with C++, Third edition, 2006, Tata McGraw Hill. Bjarne Stroustrup, — The C++ Programming language, Third edition, Pearson Education. Horstmann — Computing Concepts with C++ Essentials, Third Edition, 2003, John Wiley. Robert Lafore, — Object Oriented Programming in C++, 2002, Pearson education.

1	Code of the subject	IT201
2	Title of the subject	Discrete Structures
3	Prerequisite	Engineering Mathematics
4	L-T-P	3-1-0

5	Learning Objectives	To prepare for a background in abstraction, notation, and critical thinking for the mathematics most directly related to computer science. To foster rigorous thinking skills that can enhance the quality of work of computing professionals. To relate and apply these concepts to practical applications of computer science.
6	Brief Contents	Fundamentals of Logicand their use in program proving, resolution principle. Set Theory and Functions, Graph Theory, Group Theory, Elementary Combinatorics etc.
7	Text/references	1.Bernanrd Kolman, Robert C Busby, S.Ross, Discrete Mathematical Structures, PHI Learning 2. Kenneth H. Rosen, Discrete Mathematics and Its Appications, Tata McGraw-Hill Edition 3. I.N. Herstein, Topics in Algebra, John Wiley Publications 4. Ralph P. Grimaldi, B.V. Ramana, Discrete and Combinatorial Mathematics, Pearson Education

1	Code of the subject	IT202
2	Title of the subject	Computer Organisation and Architecture
3	Any prerequisite	Digital Electronics, Principles of computer programming
4	L-T-P	3-0-2
5	Learning Objectives	To understand the Organization and architecture aspects of computer followed by the Application Binary Interfaces.
6	Brief Contents	Basic functional blocks of a computer, introduction to Instruction set architecture of a CPU and instruction sets of some common CPUs. Data representation, Computer arithmetic, Control unit design, Memory system, Peripheral devices and their characteristics, Performance enhancement techniques Pipelining, Memory organization.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text/references	 Computer Organization and Design: The Hardware/Software Interface, David A Patterson, John L. Hennessy, 4th Edition, Morgan Kaufmann. Computer Architecture and Organization by William Stallings, PHI Pvt. Ltd., Eastern Economy Edition.

1	Code of the subject	IT203
2	Title of the subject	Design and Analysis of Algorithms
3	Prerequisite	Data Structures, Principles of Computer Programming, Engineering Mathematics
4	L-T-P	3-0-2
5	Learning Objectives	To understand the performance aspects of algorithms in programming the computing systems

6	Brief Contents	Introduction, Asymptotic complexity, Searching in list, Concepts of graphs and shortest path estimation algorithms, Divide and conquer approaches, Search Trees, Greedy: Interval scheduling, Greedy: Proof strategies, Greedy: Human coding, Dynamic Programming: weighted interval scheduling Dynamic Programming, Intractability: NP completeness,
		Intractability :reductions and examples
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text/references	 Introduction to Algorithms (Eastern Economy Edition) by Thomas H Cormen and Charles E Leiserson. Design and Analysis of Algorithms by S Sridhar. Design and Analysis of Computer Algorithms by AHO.

1	Code of the subject	IT205
2	Title of the subject	Database Systems
3	Prerequisite	No
4	L-T-P	3-0-2
5	Learning Objectives	To understand a Database application, the design and performance aspects from the perspective of Database systems of the past, present and future.
6	Brief Contents	Introduction to Databases, Relational Data Model, Relational Algebra, SQL and NoSQL concepts, Database Normalization, Indexing, Database Transactions, Recovery Systems, Transaction Schedules, Concurrency Control, Query Processing and Query Optimization.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 Abraham Silberschatz, Henry Korth, and S. Sudarshan. Database Systems Concepts (5ed.). McGraw-Hill, New York, USA. Ramez A. Elmasri, Shankrant B. Navathe. Fundamentals of Database Systems Addison-Wesley Longman Publishing Co. Paul DuBois. Mysql. New Riders Publishing C. J. Date. Database in Depth: Relational Theory for Practitioners. O'Reilly Media, Inc. Bipin C. Desai. An Introduction to Database Systems. West Publishing Co.

1	Code of the subject	IT206
2	Title of the subject	Theory of Computation
3	Prerequisite	No
4	L-T-P	3-0-0
5	Learning Objectives	To introduce the mathematical foundations of computation, develop the ability to understand and conduct mathematical proofs for computation and algorithms.

6	Brief Contents	Finite Automata, Finite State system concepts, Regular
		Languages, Equivalence of NFA and DFA, Minimization of
		DFA- – Pumping Lemma for Regular. Grammars, Pushdown
		Automata, Turing Machines, Unsolvable Problems and
		Computable functions, Measuring and classifying complexity:
		Tractable and Intractable problems- Tractable and possibly
		intractable problems – P and NP completeness – Polynomial
		time reductions.
7	Text /references	1. Hopcroft J.E., Motwani R. and Ullman J.D, Introduction to
		Automata Theory, Languages and Computations, Pearson
		Education.
		2. John C Martin, Introduction to Languages and the Theory of
		Computation, TMH, New Delhi.

1	Code of the subject	IT207
2	Title of the subject	Operating Systems
3	Prerequisite	Computer Organization; Data Structures and Computer Programming
4	L-T-P	3-0-2
5	Learning Objectives	To study the importance of the operating system and its function, techniques of the operating system to achieve its goals as resource manager. Application interaction with the operating system and the operating systems interaction with the machine.
6	Brief Contents	Introduction and history of Operating systems, Process concepts and scheduling, Storage management, Processor management, Interprocess communication, CPU scheduling, Process Synchronization, Memory Management, Virtual memory concepts, Deadlocks, Device management, File management, File Systems, Free space Management: Bit vector, Linked list. Some case Studies of traditinal and modern operating systems.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 A. Silberschatz & P.B. Galvin, Operating System concepts and principles, Wiley India. A. Tanenbaum, Modern Operating Systems', Prentice Hall India W. Stallings, _Operating Systems: Internals and design Principles, Pearson Ed. M.J. Bach, Design of Unix Operating system', Prentice Hall. Additional Reading: D.M. Dhamdere, Operating Systems: a concept based approach', Tata McGraw-Hill Pubs. G. Glass, Unix for programmers and users-a complete guide, Pearson Ed.

1	Code of the subject	IT208
2	Title of the subject	Computer Networks
3	Prerequisite	User applications and some aspects of process and their interaction

4	L-T-P	3-0-2
5	Learning Objectives	The understand the purpose and overview of the Internetworking technology, issues, and approaches using top-down philosophy.
6	Brief Contents	Computer Networks and the Internet, Network Application Architectures, Processes Communication, Transport Services, Application-Layer Protocols, The Web and HTTP, Case Study: P2P Internet Telephony with Skype, Socket Programming with TCP and UDP; Transport Layer: Relationship Between Transport and Network Layers, Overview of the Transport Layer in the Internet, Principles of Reliable Data Transfer Services, Multiple Access protocols, Link-Layer concepts; Wireless and Mobile Networks, Cellular Internet Access, Mobile IP.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	Computer Networking: A top-down approach featuring the Internet / James F. Kurose, Keith W. Ross., 7th edition, Pearson.

1	Code of the subject	IT209
2	Title of the subject	Graph Theory
3	Any prerequisite	N/A
4	L-T-P	3-0-2
5	Learning Objectives	To develop ability to solve real life problems, translating them one form to another, using appropriate mathematical and computational techniques. To prepare abstract and critical mathematical thinking, most directly related to computer science
6	Brief Contents	Introduction to graphs, connected graphs and shortest paths, trees, independent set coverings and matchings, vertex colorings, planar graphs, directed graphs, tournaments, spanning tree, cut-set, vector space of a graph, Applications of graph theory.
7	Contents for lab	N/A
8	List of text books/references	 J.A. Bondy and U.S.R. Murty: Graph Theory and Applications. West, Douglas B., Introduction to Graph Theory, Pearson Education, 2002. Mott J.L., Kandel, A. and Baker T.P., Discrete Mathematics for Computer Scientists and Mathematicians, Prentice Hall of India, 2001. Reinhard Diestel, Graph Theory, Springer International Edition, 2004. D.B. West: Introduction to Graph Theory, Prentice-Hall of India/Pearson, 2009 Deo Narsingh, Graph Theory With Applications To Engineering And Computer Science, PHI, 1992.

1	Code of the subject	IT302
2	Title of the subject	Compiler Design
3	Prerequisite	Theory of Computation
4	L-T-P	3-0-2
5	Learning Objectives	To design the front end of the compiler, scanner, parser, intermediate code generator, objectcode generator, and the parallel compilation strategies. To gain the ability to implement a parser etc.
6	Brief Contents	The structure of Compiler – Lexical analysis, Syntax analysis, LR parsers; Intermediate code generation concepts, Object code generation, Code optimization, Parallelizing compiler etc.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 Alfred V. Aho, Monica S.Lam, Ravi Sethi, Jeffrey D.Ullman, Compilers: Principles, Techniques and Tools, Second Edition, Pearson Education. Randy Allen, Ken Kennedy, Optimizing Compilers for Modern Architectures: A Dependence-based Approach, Morgan Kaufmann Publishers. Steven S. Muchnick, Advanced Compiler Design and Implementation, Morgan Kaufmann Publishers - Elsevier Science, India, Indian Reprint.

1	Code of the subject	IT303
2	Title of the subject	Computer Graphics
3	Prerequisite	
4	L-T-P	3-0-2
5	Learning Objectives	To expose onto the primary tools by which the flood of information from Computational Science is analyzed.
6	Brief Contents	Introduction of computer graphics, Graphic Displays and the algorithms; Three Dimensional aspects of graphics; Transformations; Windowing and Clipping concepts; Hidden Lines and Surfaces etc.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	List of text books/references	1.Computer Graphics, C Version Donald D Hearn, M. Pauline Baker 2. Computer Graphics: Principles and Practiceby James D. Foley, Andries van Dam, Steven K. Feiner

1	Code of the subject	IT304
2	Title of the subject	Trustworthy Artificial Intelligence
3	Prerequisite	Algorithms and Data Structures
4	L-T-P	3-0-2
5	Learning Objectives	To understand the techniques and concepts related to machine based reasoning systems through various applications of AI

6	Brief Contents	Introduction to AI and intelligent agents.
		Problem solving methods in AI, Informed and uninformed
		search strategies, knowledge representation,
		Uncertain Knowledge and Reasoning, Probabilities, Bayesian
		Networks. Overview of different forms of learning, Learning
		Decision Trees, Artificial Neural Networks and Fuzzy
		Approaches; Logic in AI, Prolog, Modern AI language and
		tools etc.
7	Contents for lab	Experiments are based on the theoretical contents and their
		applications
8	Text /references	1. S. Russell and P. Norvig, Artificial Intelligence: A Modern
		Approach, 2nd Ed, Prentice Hall, 2003
		2. Elaine Rich and Kevin Knight. Artificial Intelligence, Tata
		McGraw Hill
		Reference Books:
		1. Patrick Henary Winston, Artificial Intelligence, Pearson
		publication
		2. Deepak Khemani. A First Course in Artificial Intelligence,
		McGraw Hill Education (India)
		3. Eugene Charnaik and Drew McDermott, Introduction to
		Artificial Intelligence, Pearson publication
		4. Nils John Nilsson, The Quest for Artificial Intelligence: A
Ì		History of Ideas and Achievements, Morgan Kaufman
		5. Dennis Rothman, Artificial Intelligence by Example

1	Code of the subject	IT305
2	Title of the subject	Optimization Techniques
3	Any prerequisite	Exposure to relevant concepts at the undergraduate level and instructor consent
4	L-T-P	3-1-0
5	Learning Objectives	The aim of this course is to have some basic understanding of provably convergent computational schemes for constrained optimization problems.
6	Brief Contents	Solving Linear constraint optimization problem, Non-linear programming: First and second order conditions. Iterative methods and associated issues. Line search methods: Stationarity of limit points of steepest decent, successive stepsize reduction algorithms, etc. Hessian-based algorithms: Newton, Conjugate directions and Quasi-Newton methods. Constrained optimization problems: Lagrange variables, Karush-Kuhn-Tucker conditions, Regular points, Sensitivity analysis. Quadratic programming, Convex problems. Mixed integer models; Interior point methods; Iterative schemes for constrained problems; Sequential quadratic programming methods; Barrier methods; Trust-region methods, etc.
7	Contents for lab	Experiments will be based on the theory covered as above.

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1	Code of the subject	IT306
2	Title of the subject	Machine Learning
3	Any prerequisite	Introductory courses on probability theory and linear algebra. Knowledge of basic programming languages such as Python and MATLAB.
4	L-T-P	3-0-2
5	Learning Objectives	After successful completion of this course, students will able to relate/understand/solve several day-to-day real-time with machine learning algorithms. The objective of this course is to familiarize the students with different machine learning algorithms ranging basic linear classifier/regression modeling problems to non-linear classification problems using deep neural network.
6	Brief Contents	Introduction to the course of machine learning (ML), Classification, regression, sequence modeling. Linear classifier and classification problem, Gradient descent algorithm, Underfitting vs Over-fitting problem, Training, Testing, and Validation Process, Supervised vs unsupervised classification, Bayesian classifier: decision boundaries; nearest neighbour methods, and support vector machine (SVM); Unsupervised learning: k-means and hierarchical clustering, Feature extraction and feature selection; dimensionality reduction techniques: PCA, LDA and ICA, Introduction to Neural Networks: Modelling and applications to logic gates. Backpropagation learning algorithm: training and testing. Introduction to Convolution neural network (CNN): AlexNet, VGG architectures. Introduction to auto-encoder and generative adversarial networks (GAN).
7	Contents for lab	Experiments will be based on the theory covered as above.

8	List of textbooks/references	1. Christopher Bishop. Pattern Recognition and Machine Learning, 2 nd Edition
		2. Ethem Alpaydin, Introduction to Machine Learning, 2 nd Edition.
		3. T. Hastie, R. Tibshirani, J. Friedman. The Elements of Statistical Learning, 2 nd Edition, 2008.

1	Code of the subject	IT307
2	Title of the subject	Wireless Communication Technologies
3	Any prerequisite	Student should have basic knowledge of communication/data communication.
4	L-T-P	3-0-2
5	Learning Objectives	This course introduces the concepts of wireless/mobile communication using cellular technologies. It helps students to know about the various modulation techniques, propagation methods, and multi-access techniques used in mobile communication. It provides detailed ideas about path loss and shadow fading and how to solve such problems as also various types of diversity and their outage probability.
6	Brief Contents	Fundamentals of Communication: Fundamentals of Wireless Communication, Advantages, Limitations, and Applications, Multiple access technique: TDMA, CDMA, FDMA, CSMA, OFDMA, Frequency spectrum. Wireless Technology: The cellular concepts: Frequency Reuse, Channel assignment strategies, Handoff strategies Interference and System Capacity, Evolution of cellular networks, Path Loss and Shadowing Concepts, Diversity Techniques, Wireless local area networks, etc.
7	Contents for lab	Experiments will be based on the theory covered as above.
8	List of textbooks/references	 Andrea Goldsmith, Wireless communication, Cambridge University Press, 2005. Roy Blake, Wireless communication technologies, Leo Chartland, Delmar Cengage Learning, 1st edition, 2000. Modern Wireless Communications by Simon O. Haykin and Michael Moher, Pearson, 1st edition (March 4, 2004) Rappaport, Theodore S. Wireless communications: Principles and practice, 2nd Edition. Pearson Education India, 2010.

1	Code of the subject	IT401
2	Title of the subject	Cloud Computing
3	Any prerequisite	Computer Networks, OS, Software engineering, Distributed Computing
4	L-T-P	3-0-2
5	Learning Objectives	To equip with the enabling technology for an on-demand access to a shared pool of configurable computing resources. To introduce various aspects of cloud computing paradigm and future research trends.
6	Brief Contents	Introduction to Cloud Computing, Introduction to Parallel and Distributed Computing, Cloud Computing Architecture, Service Management, Data Management in Cloud Computing, Virtualization & Resource Management, Cloud Security, Open Source and Commercial Clouds, Cloud Simulator, Research trend in Cloud Computing, Fog Computing.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	1. Cloud Computing: Principles and Paradigms, Editors: RajkumarBuyya, James Broberg, Andrzej M. Goscinski, Wiley 2. Enterprise Cloud Computing - Technology, Architecture, Applications, Gautam Shroff, Cambridge University Press 3. Cloud Computing Bible, Barrie Sosinsky, Wiley-India 4. Cloud Security: A Comprehensive Guide to Secure Cloud Computing, Ronald L. Krutz, Russell Dean Vines, Wiley

1	Code of the subject	IT402
2	Title of the subject	Digital Image Processing
3	Prerequisite	Mathematics
4	L-T-P	3-0-2
5	Learning Objectives	To introduce the basic concepts of Digital image processing with emphasis on applications in various field of recent research.
6	Brief Contents	Introduction and Fundamentals, Image Enhancement in Spatial Domain, Image Enhancement in Frequency Domain, Image Restoration, Segmentation, Representation and Description.
7	Contents for lab	Experiments are based on the theoretical contents and their applications
8	Text /references	 Digital Image Processing 2nd Edition, Rafael C. Gonzalvez and Richard E. Woods. Published by: Pearson Education. R.J. Schalkoff ,Digital Image Processing and Computer Vision John Wiley and Sons, NY. William K. Prat, Digital Image Processing, John Wiley and Sons, NY

1	Code of the subject	IT403
2	Title of the subject	Cryptography
3	Any prerequisite	Linear Algebra, Number Theory, and Combinatorics.

4	L-T-P	3-0-0
5	Learning Objectives of the subject (in about 50 words)	This course is largely about proving methods in the field of cryptography. This course is expected to build fundamental and deeper theoretical knowledge related to cryptography.
6	Brief Contents	Basics of Symmetric Key Cryptography, Asymmetric Key Cryptography, Hardness of Functions, Goldwasser-Micali Encryption, Goldreich-Levin Theorem, Attacks under Message Indistinguishability: Chosen Plaintext Attack (IND-CPA), Chosen Ciphertext Attacks (IND-CCA1 and IND-CCA2), Message Non-malleability Attacks like NMCPA and NM-CCA2, Inter-relations among the attack model, Pseudo-random Generators (PRG), Relation between One-way functions and PRG, Pseudo-random Functions (PRF), Left or Right Security (LOR), Formal Definition of Weak and Strong MACs, Using a PRF as a MAC, Variable length MAC, Public Key Signature Schemes, Assumptions for Public Key Signature Schemes, Shamir's Secret Sharing Scheme, Formally Analyzing Cryptographic Protocols, Zero Knowledge Proofs and Protocols.
7	Contents for lab	N/A
8	List of text books/references	1. Jonathan Katz and Yehuda Lindell, Introduction to Modern Cryptography,
		2. Hans Delfs, Helmut Knebl, CRC Press, "Introduction to Cryptography, Principles and Applications",
		3. Wenbo Mao, Springer Verlag., "Modern Cryptography, Theory and Practice",
		4. Shaffi Goldwasser and Mihir Bellare, Pearson Education (Low Priced Edition), Lecture Notes on Cryptography

1	Code of the subject	IT399
2	Title of the subject	BTech Project/ Internship
3	Any prerequisite	No
4	L-T-P	0-0-12
5	Learning Objectives	To develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study.
6	Brief Contents	The purpose of this course is to enable the student to develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study. The student is expected to demonstrate the abilities of the major subject/field of study, including deeper insight into hardware/software application development work.
		Develop the capability to create, analyse and critically evaluate different technical/architectural solutions.

7	Contents for lab	Equip with the needed skills to clearly present and discuss the conclusions as well as the knowledge and arguments that form the basis for the learning outcome in written and spoken English. Importantly it is necessary to march on the ethical aspects of research and development work. There are no specific laboratory sessions for this. However, this being a completely practical oriented course, the student
8	List of text books/references	has to devote significant time to achieve the objectives. https://grad.wisc.edu/wp-content/uploads/sites/329/2018/02/2018-Project-Management-
		for-Graduate-Students-Course-Workbook.pdf

1	Code of the subject	IT404
2	Title of the subject	Software Engineering
3	Any prerequisite	N/A
4	L-T-P	3-0-2
5	Learning Objectives	To help students to develop skills that will enable them to construct software of high quality – software that is reliable, and that is reasonably easy to understand, modify and maintain
6	Brief Contents	Introduction, software life-cycle models, software requirements specification, formal requirements specification and verification - axiomatic and algebraic specifications, function-oriented software design, object-oriented design, UML, design patterns, user interface design, coding and unit testing, integration and systems testing, debugging techniques, software quality - SEI CMM and ISO-9001. Software reliability and fault-tolerance, software project planning, monitoring, and control, software maintenance, computer-aided software engineering (CASE), software reuse, component-based software development, extreme programming.
7	Contents for lab	Experiments will be based on the theory covered as above.
8	List of text books/references	 Ian Sommerville, Software Engineering, Addison-Wesley Rajib Mall, Fundamentals of Software Engineering, Prentice Hall India. Pankaj Jalote, An integrated approach to Software Engineering, Springer/Narosa. Roger S. Pressman, Software Engineering: A practitioner's approach, McGraw Hill.

1	Code of the subject	IT405
2	Title of the subject	Data Mining
3	Any prerequisite	N/A
4	L-T-P	3-0-2
5	Learning Objectives	Extract knowledge using data mining techniques. Explore recent trends in data mining such as web mining, spatial-temporal mining. Be acquainted with the tools and techniques used for Knowledge Discovery in Databases.
6	Brief Contents	Data Mining Concepts, Input, Instances, Types of Data, Data Mining Functionalities, Interestingness of Patterns, Classification of Data Mining Systems, Data Mining Task Primitive, Data Cleaning, Data Integration & Transformation, Data Reduction, Mining Frequent Patterns, Associations and Correlations, Mining Methods, Mining various Kinds of Association Rules, Decision Tree Induction, Bayesian Classification, Rule Based Classification, Classification by Back propagation, Support Vector Machines, Associative Classification, Lazy Learners, K-means Partitioning Methods, Multidimensional analysis & Descriptive mining of Complex data objects, Mining Spatial Databases, Mining Multimedia Databases, Mining Timeseries & Sequence data, Mining Text databases, Mining World -Wide Web Data Mining Applications and Trends in Data Mining, Massive Datasets/Text mining, Agent-Based Mining
7	Contents for lab	Experiments will be based on the theory covered as above.
8	List of text books/references	 Jiawei Han and Micheline Kamber, —Data Mining: Concepts and Techniques , Morgan Kaufmann Publishers, 2000. Ian H. Witten and Eibe Frank, —Data Mining: Practical Machine Learning Tools and Techniques with Java implementations , Morgan Kaufmann Publishers, San Fransisco, CA (2000). Dorian Pyle, —Data Preparation for Data Mining , Morgan Kaufmann, (1999) Korth, Silbertz, Sudarshan, —Database Concepts , McGraw Hill Elmasri, Navathe, —Fundamentals of Database Systems , Addision Wesley

1	Code of the subject	IT406
2	Title of the subject	IoT and Applications
3	Any prerequisite	Basic programming knowledge
4	L-T-P	3-0-2
5	Learning Objectives	To expose the learner about the IoT and Cyber physical system paradigm, applications, underlying protocols.
6	Brief Contents	Sensing, Actuation, communication Protocols, Interoperability in IoT, IoT Middleware, IoT Software Platforms, Prototyping IoT Applications, IoT in the Cloud, Edge Analytics, Cyber Security and Privacy in Internet of Things, IoT Use Cases.
7	Contents for lab	Experiments will be based on the theory covered as above.

8	List of tex	kt books/references	1.	Pethuru Raj, Anupama C. Raman, "The Internet of Things:
				Enabling Technologies, Platforms, and Use Cases", CRC
				Press.
			2.	Arshdeep Bahga, Vijay Madisetti, Internet of Things: A
				Hands-on Approach", Universities Press.
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1	Code of the subject	IT407
2	Title of the subject	Mobile Computing
3	Any prerequisite	Computer Networks
4	L-T-P	3-0-0
7	Learning Objectives	Understand the basic concepts of mobile computing and different mobile platforms and applications.
8	Brief Contents	Introduction, Mobility Management, Data Management, Software Models, Context Sensing, Overview of Mobility models, Cloud-based services, Peer-to-peer applications, Delay-tolerance, Distributed transactions in mobile environments.
9	Contents for lab	N/A
10	List of text books/references	 Pitoura, Evaggelia, and George Samaras. Data management for mobile computing. Vol. 10. Springer Science & Business Media, 2012. Hansmann, LotharMerk, Martin Niclous, Stober, Principles of Mobile Computing Tomasz Imielinski, Mobile Computing, Springer.

1	Code of the subject	IT498
2	Title of the subject	Colloquium (Based on industrial training)/ MOOC
3	Prerequisite	
4	L-T-P	0-0-6
5	Learning Objectives	To instill the ability to identify skills and gain practical work experience To provide an opportunity to observe and contribute in the workplace To take ownership and responsibility of a project assignment, given by a designated manager/supervisor To provide networking opportunities with other members of the organization To offer performance feedback and mentorship throughout the internship
6	Brief Contents	An internship helps you train under experienced professionals and explore what your chosen career path would be like, and an internship with a company in your field can help you to develop the skills you require to thrive within a professional setting. At the end of the training period, the company may ask you to review your time with them and write a report based on your experience. In addition, hone the skills needed to develop internship report.

7	Contents for lab	There are no specific laboratory sessions for this. However,
		this being a completely practical oriented course, the student
		has to devote significant time to achieve the objectives.
8	Text /references	 https://www.careereducation.columbia.edu/resources/10-tips-make-most-internship https://in.indeed.com/career-advice/career-development/internship-report

1	Code of the subject	IT501
2	Title of the subject	Natural Language Processing
3	Any prerequisite	Linear algebra, Probability and Statistics, Python
4	L-T-P	3-0-2
7	Learning Objectives	To enable understand about the innovative real time applications using NLP components and implement rule-based systems.
8	Brief Contents	Human languages, models, ambiguity, processing paradigms; Phases in natural language processing, applications. Text representation in computers, encoding schemes. Introduction to corpus, elements in balanced corpus, TreeBank, PropBank, WordNet, VerbNet etc. Morphology, acquisition models, Finite State Transducer. Ngrams, smoothing, entropy, HMM, ME, SVM, CRF. Part of Speech tagging, Context Free Grammar, spoken language syntax. Parsing- Unification, probabilistic parsing, TreeBank. Semantics, lexical semantics, WordNet Word Sense Disambiguation- Selectional restriction, machine learning approaches, and dictionary-based approaches. Discourse- Reference resolution, constraints on co-reference, algorithm for pronoun resolution, text coherence, discourse structure. Applications of NLP.
9	Contents for lab	Experiments will be based on the theory covered as above.
10	List of text books/references	 Daniel Jurafsky and James H Martin, Speech and Language Processing: An introduction to Natural Language Processing, Computational Linguistics and Speech Recognition, Prentice Hall, 2nd Edition, 2008. Bird, Steven, Ewan Klein, and Edward Loper, Natural language processing with Python: analyzing text with the natural language toolkit. ", O'Reilly Media, Inc.", 2009. Manning, Christopher, and Hinrich Schutze. Foundations of statistical natural language processing. MIT press, 1999.

1	Code of the subject	IT598
2	Title of the subject	M.Tech. Thesis Part-1
3	Any prerequisite	Art of Engineering Research and concerned research
		domain knowledge
4	L-T-P	0-0-24

5	Learning Objectives	To develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study.
6	Brief Contents	The purpose of this course is to enable the student to develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study. The student is expected to demonstrate the abilities of the major subject/field of study, including deeper insight into hardware/software application development work. Develop the capability to create, analyse and critically evaluate different technical/architectural solutions. Equip with the needed skills to clearly present and discuss theconclusions as well as the knowledge and arguments that form the basis for the learning outcome in written and spoken English. Importantly it is necessary to march on the ethical aspects of research and development work.
7	Contents for lab	There are no specific laboratory sessions for this. However, this being a completely practical oriented course, the student has to devote significant time to achieve the objectives.
8	List of text books/references	https://grad.wisc.edu/wp- content/uploads/sites/329/2018/02/2018-Project- Management-for-Graduate-Students-Course-Workbook.pdf

1	Code of the subject	IT599
2	Title of the subject	M.Tech. Thesis Part-2
3	Any prerequisite	Art of Engineering Research, concerned research domain knowledge and M.Tech. Thesis Part-1
4	L-T-P	0-0-24
5	Learning Objectives	To continue research from M.Tech. Theis Part-1, develop further deeper knowledge, understanding, capabilities and attitudes in the context of the thesis.
6	Brief Contents	The purpose of this course is to enable the student to develop deeper knowledge, understanding, capabilities and attitudes in the context of the programme of study. The student is expected to demonstrate the abilities of the major subject/field of study, including deeper insight into hardware/software application development work. Develop the capability to create, analyse and critically evaluate different technical/architectural solutions. Equip with the needed skills to clearly present and discuss the conclusions as well as the knowledge and arguments that form the basis for the learning outcome in written and spoken English. Importantly it is necessary to march on the ethical aspects of research and development work.
7	Contents for lab	There are no specific laboratory sessions for this. However, this being a completely practical oriented course, the student has to devote significant time to achieve the objectives.

ĺ	8	List of text books/references	https://grad.wisc.edu/wp-
			content/uploads/sites/329/2018/02/2018-Project-
			Management-for-Graduate-Students-Course-Workbook.pdf

1	Code of the subject	IT001
2	Title of the subject	Computer Vision
3	Any prerequisite	Machine learning
4	L-T-P	3-0-0
5	Learning Objectives of the subject	In this course, students will gain a broad understanding of the algorithms used for image segmentation, feature extraction and object detection. They will also understand the challenges involved in end-to-end machine vision system along with image acquisition, model deployment and actuation.
6	Brief Contents	Introduction to Image Processing system- Thresholding, Image Enhancement, Contrast Stretching, Image Histograms, Filters, Image Sharpening, Gradient based Edge Detection, finding corners, Using Scale and Orientation to Build neighborhood, SIFT, SURF, HOG feature detection, Computing local features, and Segmentation, Convolutional Neural Networks, Padding, Strided Convolution, Convolution over Volume, One layer Convolution, Pooling, object localization, object detection, Classic Networks, Transfer Learning, ImageNet Challenge, Feature extraction from videos and parallelization, Image Acquisition.
7	Contents for lab	N/A
8	List of text books/references	 Forsyth and Ponce, Computer vision: A modern approach, Pearson, 2002. Simon J.D. Prince, Computer vision: models, learning and inference, Cambridge University, 2012. E. R. Davies, Computer Vision: Principles, Algorithms, Applications, Learning, Academic Press; 5th edition, 2017

1	Code of the subject	IT002
2	Title of the subject	Digital Signal Processing
3	Any prerequisite	N/A
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The objective of this course to familiarize students with types of filters. Also, they will be able to design task-specific filters at the end of this course.
6	Brief Contents	Review of Signals and Systems: Discrete time complex exponentials and other basic signals-scaling of the independent axis and differences from its continuous-time counterpart-system properties (linearity, time-invariance, memory, causality, BIBO stability)-LTI systems, convolution, correlation, continuous-time Fourier series and Fourier transform. Sampling, Frequency Domain Analysis of LTI Systems, Discrete Fourier Transform (DFT), FIR and IIR Filter design.
7	Contents for lab	N/A

8	List of text books/references	1. Alan V. Oppenheim and Ronald W. Schafer,
		Discrete-Time Signal Processing by, 3rd edition,
		2010, Prentice Hall, Upper Saddle River, NJ.
		2. Sanjit Mitra, Digital Signal Processing, 4th edition,
		2011, McGrawHill, New York, NY
		3. John G. Proakis, Dimitris G. Manolakis, Digital
		Signal Processing, Principles, Algorithms, and
		Applications, Third Edition.

1	Code of the subject	IT003
2	Title of the subject	Pattern Recognition
3	Any prerequisite L-T-P	Introductory courses on probability and linear algebra. Knowledge of basic programming languages. 3-0-0
5	Learning Objectives of the subject	After successful completion of this course, students should have a clear understanding of the basic steps of pattern recognition system, need of feature extraction and feature selection, and dimensionality reduction. Finally, students should have practical hands-on experience of implementing several pattern recognition techniques on real-time data.
6	Brief Contents	Introduction to pattern recognition (PR), data-sets, paradigms of PR. Representations of Patterns and Classes, Decision boundaries for binary-class/multiclass classification. problems. Supervised vs Unsupervised classification; Feature extraction and feature selection (dimensionality reduction). Bayesian Decision Theory, Linear Discriminant Function, Maximum Likelihood Estimation, and Bayesian Parameter Estimation and Support Vector Machines. Non-Parametric Techniques: Nearest Neighbor Methods and Parzen Window Method; Unsupervised Methods: PCA, LDA, LPP, K-means, and Mean-shift algorithm. State-space analysis: First-order Hidden Markov Models.
7	Contents for lab	N/A
8	List of text books/references	 Christopher Bishop. Pattern Recognition and Machine Learning, Second Edition R. O. Duda, P. E. Hart and D. G. Stork, Pattern Classification, Wiley, 2000. Devi V.S.; Murty, M.N. (2011) Pattern Recognition: An Introduction, Universities Press, Hyderabad. Lawrence R. Rabiner, Ronald W. Schafer, Digital Processing of Speech Signals

1	Code of the subject	IT004
2	Title of the subject	Information Retrieval and Extraction
3	Any prerequisite	N/A
4	L-T-P	3-0-0

5	Learning Objectives of the subject	To understand the theoretical basis behind the standard models of information retrieval, challenges. To understand the difficulty of representing and to be familiar with various IR algorithms and IR systems.
6	Brief Contents	Vector Space Model, Probabilistic Retrieval Strategies Language Models, Inference Networks, Extended Boolean Retrieval, Latent Semantic Indexing, Neural Networks Genetic Algorithms, Fuzzy Set retrieval, Fuzzy Information Retrieval System, Relevance feedback Clustering, Fuzzy Clustering, Passage based Retrieval N-grams, Cross- Language Information Retrieval Efficiency.
7	Contents for lab	N/A
8	List of text books/references	 David A. Grossman and Ophir Frieder, Information Retrieval- Algorithms and Heuristic, second edition. Publisher: Springer. R. Baeza-Yates and B. Ribeiro-Neto, "Modern Information Retrieval". S. Büttcher, C. Clarke, and G. Cormack, Information Retrieval: Implementing and Evaluating Search Engines

1	Code of the subject	IT005
2	Title of the subject	Human Computer Interaction
3	Any prerequisite	N/A
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The course is intended to introduce the student to the basic concepts of human-computer interaction. It will cover the basic theory and methods that helps student to design HCI.
6	Brief Contents	Foundations of Human-Computer Interaction: Human Capabilities, The Computer, The Interaction, Paradigms The Design Process: Interaction Design Basics, HCI in the Software Process, Design Rules, Universal Design Implementation Support: Implementation Tools, Evaluation and User Support Evaluation, User Support Users Models: Cognitive Models, Socio-organizational Issues and Stakeholder Requirements, Task Models and Dialogs Page: Analysing Tasks, Dialog Notations and Design, Groupware, Ubiquitous Computing, Virtual and Augmented Reality, Hypertext and Multimedia: Groupware and Computer-supported Collaborative Work, Ubiquitous Computing, Virtual Reality and Augmented Reality.
7	Contents for lab	N/A
8	List of text books/references	 Alan Dix, Janet E. Finlay, Gregory D. Abowd, Russell Beale, Human-Computer Interaction. Harlow, England: Prentice Hall, 2004. Yvonne Rogers, Helen Sharp, Jenny Preece, Interaction Design: Beyond Human Computer Interaction, 3rd Edition, Wiley, 2011 Preece, Jenny, et al. Human-computer interaction. Addison-Wesley Longman Ltd., 1994.

1	Code of the subject	IT006
2	 Title of the subject	Digital Video Processing

3	Any prerequisite	N/A
4	L-T-P	3-0-0
5	Learning Objectives of the subject	At the end of this course, students will able to understand the knowledge within the area of intelligent video technology, with emphasis on motion tracking, enhancement and restoration, video segmentation and optimization.
6	Brief Contents	Video Sampling and Interpolation, Basic Linear Filtering with Applications to Image Enhancement, Computational Models of Early Human Vision, Motion Detection and Estimation, Video Enhancement and Restoration, Video Segmentation, Motion Segmentation, Tracking: Motion Tracking in Video, 2D and 3D Motion Tracking in Digital Video, Methods using Point Correspondences, Optical Flow and Direct Methods, Optimization: Pel-Recursive Methods, Bayesian Methods, Applications: Video Stabilization and Mosaicing, A Unified Framework for Video Indexing, Summarization, Browsing and Retrieval, Video Surveillance.
7	Contents for lab (If applicable)	N/A
8	List of text books/references	 Alan Bovik, The Essential Guide to Video Processing A Murat Tekalp, Digital Video Processing Richard Szeliski, Computer Vision: Algorithms and Applications, Springer-Verlag London Limited 2011.

1	Code of the subject	IT007
2	Title of the subject	Advanced Machine Learning
3	Any prerequisite	Machine Learning
4	L-T-P	3-0-0
5	Learning Objectives of the	The course objectives are to expose students to learn several
	subject	advanced machine learning topics including variants of
		deep-learning models. Also, students will be emphasized to
		solve several real-time projects based on the concepts
		learned in the course.
6	Brief Contents	Review of Machine Learning, Neural Network, Learning
		algorithms - Backpropagation algorithm, Optimization
		algorithms, Deep Neural Networks and their variants,
		Convolutional Neural Networks, Generative Adversarial
		Network, Recurrent Neural Network, Transformer, etc.
		Projects related to different domains like health care,
		agriculture, automobile, etc.
7	Contents for lab	N/A
8	List of text books/references	1. Goodfellow, Ian, Yoshua Bengio, and Aaron Courville.
		Deep learning. MIT press, 2016.
		2. David Dietrich, Barry Heller and Beibei Yang, "Data
		Science and Big Data Analytics: Discovering, Analyzing,
		Visualizing and Presenting Data", EMC Education Services,
		Reprint 2015, Wiley.
		3. Tephen Marsland, "Machine Learning – An Algorithmic
		Perspective", Taylor& Francis Group, Second Edition, 2015,
		Chapman & Hall / CRC Press.

1	Code of the subject	IT008
2	Title of the subject	Multimedia Processing
3	Any prerequisite	_
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The course is intended to introduce the student to the concepts of multimedia systems, various coding, audio and video standards, resolution analysis and synchronization.
6	Brief Contents	Multimedia Systems and Processing, Lossless Image Compression Systems, Lossy Image Compression Systems: Theory of Quantization, Delta Modulation and DPC, Transform Coding & K-L Transforms, Discrete Cosine Transforms, Multi-Resolution Analysis: Theory of Wavelets, Multi-resolution Analysis: Theory of Sub-band Coding, Multi-resolution Analysis: Discrete Wavelet Transforms, Embedded Wavelet Coding, Image Compression Standards: JBIG and JPEG, JPEG-2000 Architecture and Features, JPEG-2000 Region of Interests Coding, JPEG-2000, Video Coding And Motion Estimation, Video Coding Standards: MPEG-1 standards, MPEG-2 Standard, MPEG-4 Standard, H.261 and H.263 Standards, H.264 standard, Audio Coding, Multimedia Synchronization, Video Indexing And Retrieval, state of the art video compression technique.
7	Contents for lab	N/A
8	List of text books/references	 Alan Bovik, The Essential Guide to Video Processing. Mark Nelson, <i>The Data Compression Book</i>, M&T Books, 1995. Khalid Sayood, <i>Introduction to Data Compression</i>, Morgan Kaufmann, 1996.
		J.F.K, Buford, Multimedia Systems, ACM Press, 1994

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1	Code of the subject	IT009
2	Title of the subject	Digital Watermarking
3	Any prerequisite	Image Processing
4	L-T-P	3-0-0
5	Learning Objectives of the subject	This course enables students about different digital watermarking techniques, security aspects in it, deplorability and watermarking in real-world.
6	Brief Contents	Information Hiding, Steganography, and Watermarking, Importance of Digital Watermarking, Steganography, Applications and Properties, Models of Watermarking: Communication-Based Models of Watermarking, Geometric Models of Watermarking, Modelling Watermark Detection by Correlation; Basic Message Coding, Robust Watermarking, Watermark Security: Security Requirements, Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication.
7	Contents for lab	N/A

8	List of text books/references	1. Ingemar J. Cox, Matthew L. Miller, Jeffrey A. Bloom,
		Jessica Fridrich, Ton Kalker, Morgan Kauffman, Digital
		Watermarking and Steganography, 2007
		2. Ingemar J. Cox, Matthew L. Miller, Jeffrey A. Bloom,
		Morgan Kauffman, Digital Watermarking principles, 2007.
		3. Introduction to Watermarking Techniques and Applications,
		AP Lambert Academic, 2020

1	Code of the subject	IT010
2	Title of the subject	Applied Image Processing
3	Any prerequisite	Image Processing
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To introduce the basic concepts of Digital image processing with emphasis on applications in various field of recent research.
6	Brief Contents	Review of Image processing techniques, filtering in spatial and frequency domain, Image segmentations, object representations, Industrial applications of image processing, Biomedical applications of image processing, Image processing in healthcare and agriculture etc.
7	Contents for lab	N/A
8	List of text books/references	 G. J. Awcock, Ray Thomas, Applied Image Processing, McGraw-Hill, 1996 Rafael C. Gonzalvez and Richard E. Woods, Digital Image Processing 2nd Edition, Published by: Pearson Education. R.J. Schalkoff, Digital Image Processing and Computer Vision John Wiley and Sons, NY. William K. Prat, Digital Image Processing, John Wiley and Sons, NY.

1	Code of the subject	IT011
2	Title of the subject	Cognitive Radio
3	Any prerequisite	Digital Communication
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The Students will be enabled to understand and acquire knowledge in cognitive networks. To emphasis on knowledge-building to understand architectures for various networks. To provide a complete understanding of concepts, and to identify the pros and cons of designing a cognitive network and SDR.
6	Brief Contents	Introduction of various generations of wireless communication, Spectrum scarcity, cognitive radio (CR) architecture, functions of cognitive radio, Fundamental challenges, and issues in designing cognitive radio. Spectrum access models, dynamic spectrum access (DSA), underlay, overlay, and hybrid cognitive radio, Potential applications of cognitive radio. Interference temperature/channel estimation, Detection of spectrum holes, Practical spectrum sensing approaches, Collaborative sensing, External Sensing. Framework of Trust in CRN; Trusted Association and Routing; Trust with Learning; Security in CRN. Introduction

		to SDR. Evolution of SDR Baseband Requirements. SDR Architectures -Ideal SDR Architectures, Realistic SDR Architecture. SDR and Cognitive Radio Relationship.
7	Contents for lab	N/A
8	List of text books/references	1. Hoseyin Arslan (Ed.), "Cognitive Radio, Software Defined Radio, and Adaptive Wireless Systems," Ser. Signals and Communication Technology, xviii, I. edition, Springer, Aug. 2007 2. Joseph Mitola, III, "Cognitive Radio Architecture: The Engineering Foundations of Radio XML," John Wiley and Sons Ltd., 2006. 3. Kwang-Cheng Chen and Ramjee Prasad, Cognitive Radio Networks, John Wiley & sons, 2009. 4. Ahmed Khattab, Dmitri Perkins, Magdy Bayoumi, Cognitive Radio Networks: From Theory to Practice, Springer, 2013.

1	Code of the subject	IT012
2	Title of the subject	Next Generation Networks
3	Any prerequisite	It is desirable to have the knowledge of Data networking and Telecommunications principles.
4	L-T-P	3-0-0
5	Learning Objectives of the subject	After successful completion of this course, students will able to learn emerging network technologies, their features, challenges, advantages, and disadvantages. To learn how broadband data and multimedia services are carried out to users over a common Multi-Service Infrastructure.
6	Brief Contents	Introduction To Next Generation Networks (NGN): Communication and Networking in coming Era, Technologies influencing change, NGN Services, Network Infrastructure convergence, services convergence etc., Overview of Wireless network and Technologies GSM, 1G, 2G, 3G and 4G, Bluetooth, Radio frequency, Overview Of TCP/IP, LANs, WANs. Optical Networks, Wire-line and Wireless Networks, General packet radio service (GPRS): GPRS and packet data network, network architecture, operation, and data services in GPRS. Applications of GPRS, Billing, and charging in GPRS, Ad-hoc network: Architecture and Protocols, Wireless LAN, IEEE802.11a, 802.11b standards, Wireless LAN architecture, Mobile ad hoc networks, and sensor network.
7	Contents for lab	N/A
8	List of text books/references	 Neill Wilkinson, "Next Generation Networks Services, Technologies, and Strategies", Wiley, 2002. Robet Wood, "Next Generation Network Services", Pearson, 2005. YB. Lin and I Chlamtac, "Wireless and Mobile Network Architectures", Wiley, 2001 A.S. Tanenbaum, "Computer Networks", Pearson Education, 2003.

1	Code of the subject	IT013
2	Title of the subject	Queuing Theory
3	Any prerequisite	Basic knowledge of Engineering Mathematics and
4	L-T-P	3-0-0
5	Learning Objectives of the	To teach the applications of queuing theory related to
6	Brief Contents	Basics of Probability and Statistics, Random processes-Introduction, classification, Stationary process – Wide Sense Stationary, Strict Sense Stationary, Markov Process, Markov Chain, Problems based on Markov Process. Transition probabilities, Limiting distributions, Poisson Process - Properties, Poisson Process - Problems Queuing system – introduction, Markovian Models, Birth and Death Process, Little's Formula, M/M/1, Infinite Capacity, M/M/c, Finite Capacity, M/M/c, Infinite Capacity, M/M/c, Finite Capacity and finite population, M/M/ queue. Non Markovian queues- M/G/1 queue, GI/M/1 queue, GI/M/m queue, GI/G/1 queue, M/G/m queue, GI/G/m queue, Pollaczek- Khinchine formula. Priority queues-Queues with preemption, queues with time dependent priorities. Series queues, Open Networks, Closed Networks, batch service, batch arrival.
7	Contents for lab	N/A
8	List of text books/references	1. K. S. Trivedi, Probability and Statistics with Reliability, Queuing and Computer Science Applications, John Wiley and Sons, 2nd edition, 2002. 2. A.O. Allen, Probability, Statistics and Queuing Theory with Computer Applications, Elsevier, 2nd edition, 2005. 3. Srivastava, H. M., & Kashyap, B. R. K. (1982). Special functions in queuing theory and related stochastic processes. ACADEMIC PRESS. 4. Dimitri P. Bertsekas and Robert G. Gallager, "Data Networks," (2nd edition) Prentice Hall, 1992 5. Leonard Kleinrock, Wiley-Interscience, Queueing Systems, Volume I; 1st edition (1 January 1975).

1	Code of the subject	IT014
2	Title of the subject	Network design and optimization
3	Any prerequisite	Basics of wireless communications
4	L-T-P	3-0-0
5	Learning Objectives of the	Students will acquire knowledge of the planning and
	subject	optimization of wireless networks and their specifications.
		The course will discuss the working principles of different
		types of networks and their performance optimization.

6	Brief Contents	Review of all Network Technologies, Study of Various Quality of service aspects in wired and wireless Networks based on applicative scenarios and their optimization.
7	Contents for lab	N/A
8	List of text books/references	1. D. Medhi and K. Ramasamy, Network Routing: Algorithms, Protocols, and Architectures - 2nd Edition, Morgan Kaufmann Publishers (an imprint of Elsevier), publication date: September 11, 2017.
		2. D. Medhi and K. Ramasamy, Network Routing: Algorithms, Protocols, and Architectures, Morgan Kaufmann Publishers (an imprint of Elsevier), publication date: March 29, 2007.
		3. M. Pióro and D. Medhi, Routing, Flow, and Capacity Design in Communication and Computer Networks, Morgan Kaufmann Publishers (an imprint of Elsevier), publication date: July 1, 2004.

1	Code of the subject	IT015
2	Title of the subject	Advanced Wireless Communications
3	· · · · · · · · · · · · · · · · · · ·	Introduction to Probability and Statistics, Introduction to
	Any prerequisite	·
4	L-T-P	3-0-0
5	Learning Objectives of the	The course provides advanced knowledge in a number of
	subject	transmission techniques and technologies in wireless
		communications. It covers the fundamentals of MIMO
		communications. Other advanced topics are also viewed to
		update students with emerging techniques and
-	Brief Contents	developments in 5G. Basics of single-user Multiple-Input-Multiple-Output
6	Brief Contents	(MIMO) communications – Channel models, outage
		capacity, ergodic capacity – Diversity techniques: time,
		frequency, space and diversity combiners – Precoding for
		spatial multiplexing, optimum, linear and nonlinear
		receivers - Space-time coding and MIMO decoding.
		Emerging techniques and applications in 5G–Cooperative
		communications, Device-to-device (D2D)
		communications, Green and energy-efficient
		communications,
		Internet of Things (IoT) networks and Low Power Wide
7	Contents for lab (If applicable)	Area Network (LPWAN) technologies.
/	Contents for lab (If applicable)	N/A
8	List of text books/references	1) D. Tse and P. Viswanath, "Fundamentals of wireless
		communication", 2005.
		2) R. W. Heath Jr. and A. Lozano, "Foundations of
		MIMO Communication", 2018.
		3) Liu, KJ Ray, et al. Cooperative communications and
		networking. Cambridge university press, 2009.
		4) E. Bjornsson, J. Hoydis, L. Sanguinetti, "Massive
		MIMO Networks: Spectral, Energy, and Hardware
		Efficiency", 2017.

1	Code of the subject	IT016
2	Title of the subject	Multimedia Networks
3	Any prerequisite	N/A
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The course is aimed at developing students' ability to understand and apply the fundamental ideas that govern the design of the architecture of modern multimedia communication networks to real problems.
6	Brief Contents	Multimedia networks principles, Audio video streaming, Jitter problems, Multicast, principles, and protocols, Multimedia Protocols – SIP, RTSP, etc., Traffic engineering and Quality of services, Queuing architectures, Content in Distributed network, CDN architecture.
7	Contents for lab	N/A
8	List of text books/references	 Multimedia Communications: Protocols and Applications, Prentice Hall, 1998 Multimedia Communications: Protocols and Applications, F. Kuo, W. Effelsberg, and J. Garcia- Luna-Aceves, Prentice Hall PTR, 2000 Multimedia over IP and Wireless Networks: Compression, Networking, and Systems, by M. Van der Schaar, P. Chou, Academic Press, 2007. Multimedia Communications Applications, Networks, Protocols and Standards Fred Halsall, Addison Wesley, 2001

1	Code of the subject	IT017
2	Title of the subject	Industrial IoT Communication
3	Any prerequisite	Basic understanding of industrial plants, physics of the real world, Computer communications, Machine Learning.
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The candidates will learn about the emerging digitization issues associated with factory floor, various approaches to data collection and processing using machine learning techniques.
6	Brief Contents	Industry 4.0: The PDP loop concept, IIoT reference architecture; Connecting Brownfield environments: Overview of existing and the state-of-the-art manufacturing plants, Smart factories, digitization and cloud centric IoT systems, Advancements in industrial IoT, applications and solutions – case studies, issues and challenges in brownfield connectivity. Connectivity layers: Issues with placing together different data logging sensors. Hardware and software approaches to data collection and condition monitoring of industrial processes: Gateways, connectivity agents; Enterprise systems: Edge analytics, Integration of multiple data systems, Data value mapping, low-code application development; Open IoT.
7	Contents for lab	N/A

8	List of text books/references	1. Alasdair Gilchrist (Apress), "Industry 4.0: The Industrial
		Internet of Things"
		2. Sabina Jeschke, Christian Brecher, Houbing Song,
		Danda B. Rawat (Springer), "Industrial Internet of Things:
		Cyber manufacturing Systems".
		3. White papers and research articles.

1	Code of the subject	IT018
2	Title of the subject	Detection and Estimation Theory
3	Any prerequisite	Student must have basic knowledge about linear algebra,
4	L-T-P	3-0-0
5	Learning Objectives of the subject (in about 50 words)	The students will learn to mathematically formulate appropriate detection and estimation problems, solve these problems to get good/best detectors and estimators and analyze their performance. This is a math-oriented course and will use concepts from probability and linear algebra.
6	Brief Contents	Review of Gaussian variables and processes, Statistical Decision Theory: Bayesian, minimax, and Neyman-Pearson decision rules, likelihood ratio, composite hypothesis testing, Detection of Deterministic Signals: Matched filter detector and its performance. Detection of Random Signals: Estimator- correlator, linear model, general Gaussian detection. Nonparametric Detection: Detection in the absence of complete statistical description of observations. Estimation of Signal Parameters: Minimum variance unbiased estimation, Fisher information matrix, Cramer-Rao bound, sufficient statistics. Signal Estimation in Discrete-Time: Linear Bayesian estimation, Weiner filtering, dynamical signal model, discrete Kalman filtering.
7	Contents for lab	N/A
8	List of text books/references	 H. L. Van Trees, Detection, Estimation and Modulation Theory, John Wiley and sons 2004. Signal detection and estimation by Mourad Barkat, Artech House 1991. An Introduction to Signal Detection and Estimation by Poor, H. Vincent, Springer 1998.

1	Code of the subject	IT019
2	Title of the subject	Distributed System
3	Any prerequisite	Fundamentals of distributed systems, Basic knowledge of software systems. Basic programming skills in a
		mainstream programming language.
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The candidates will learn about the principles of distributed systems and contrast with other forms of computation, identify applications of distributed systems in particular the use of cloud and serverless applications, big data and graph processing applications, interactive and online gaming,

		etc.; analyze and design core architectures, components,
		and techniques in distributed systems.
6	Brief Contents	Introduction to Distributed Systems: Parallel versus
		distributed systems, challenges, CAP theorem; Functional
		requirements: Naming, replication, consistency,
		consensus; Non-functional requirements: Measuring
		NFRs, scalability and elasticity etc.; Resource
		management and scheduling: scheduling issues for small
		and large systems, centralized and decentralized
		schedulers, portfolio scheduling; System architecture and
		programming models: Communication, big data, machine
		learning, layering; Distributed ecosystems: massive
		processing, the super-distribution principle, cloud, edge,
		big data, Distributed ecosystems in online gaming etc.
7	Contents for lab	N/A
8	List of text books/references	1. Von Bochmann, Gregor, "Concepts for distributed
		systems design", Springer Science & Business Media,
		2012.
		2. Van Steen, Maarten, and Andrew S. Tanenbaum,
		"Distributed systems".
		3. Sukumar Ghosh, "Distributed systems", CRC Press
		4. Ajay D. Kshemkalyani and Mukesh Singhal,
		"Distributed computing: Principles, algorithms and
		systems", Cambridge press.

1	Code of the subject	IT020
2	Title of the subject	Information Theory and Coding
3	Any prerequisite	Linear algebra
4	L-T-P	3-0-0
5	Learning Objectives of the subject	This course gives brief knowledge about the basic algebraic relationships of entropy, relative entropy, and mutual information. In this course students learn how to compress the data using source coding and how to make data transmission reliable using channel coding. It introduces the basic principles of encoding, decoding, error detecting and error correcting techniques.
6	Brief Contents	Information Theory: Introduction, Discrete memory less source, Binary source. Entropy, Relative Entropy, and Mutual Information, Channel capacity, Data Compression Examples of Codes, Kraft Inequality, Optimal Codes, Bounds on the Optimal Code Length, Kraft Inequality for Uniquely Decodable Codes, Huffman Codes, Shannon–Fano Coding, etc. Error detecting and Error correcting code, Block Codes, Cyclic Codes, Convolution Codes
7	Contents for lab	N/A
8	List of text books/references	 Joy A. Thomas and Thomas M. Cover, Elements of Information Theory, John Wiley and Sons. John G. Proakis, McGraw Hill, Digital Communication Singapore, 4th Edition, 2001. Bernard Sklar, Digital Communications: Fundamentals and Applications, 2nd Ed., Pearson Prentice Hall, 2001.

1	Code of the subject	IT021
2	Title of the subject	Convex Optimization
3	Any prerequisite	Basic knowledge of Engineering Mathematics and Statistics
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To learn the concepts and applications of optimization for solving real world problems.
6	Brief Contents	Linear Programming: Convex sets, Mathematical Model, Assumptions of linear programming, Graphical method Simplex method, Big M Method, Two-Phase Method, Exceptional cases in LPP. Duality in Linear Programming: Dual simplex method, revised simplex method, sensitivity or Post-optimal analysis, Transportation problem, Assignment Problem. Integer Programming Problem: Cutting plane method, Gomory's cut method, Branch and bound technique, Travelling salesman problem, Cargo loading problem. Non-linear Programming: Quadratic forms and classical methods, Convex functions and Kuhn-Tucker theory, Beale's method, Separable programming. Dynamic Programming and Game Theory: Bellmen's principle, Recursive relations, Solution of LPP by dynamic programming, Game theory, games with mixed strategy, Stochastic linear programming.
7	Contents for lab	N/A
8	List of text books/references	 Taha, H.A., 1992. Operations Research (5th edn), Prentice Hall Publication. Hillier, F.S. and Lieberman, G.J., 1967. Introduction to operations research. San Francisco: Holden-Day. Ravindran, A, Phillips, DT, Solberg, JJ. 1987. Operations Research: Principles and Practice, John Wiley Boyd, Stephen, Stephen P. Boyd, and Lieven Vandenberghe. Convex optimization. Cambridge university press, 2004.

1	Code of the subject	IT022
2	Title of the subject	Digital Watermarking and Steganalysis
3	Any prerequisite	N/A
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The objective of the course makes students familiar about Digital watermarking and steganography.

Importance of Digital Watermarking, Applications and Properties. Models of Watermarking: Communication Based Models of Watermarking, Geometric Models of Watermarking, Modelling Watermark Detection by Correlation; Basic Message Coding: Mapping Message into Message Vectors, Error Correction Coding, Detectin Multi-symbol Watermarks; Watermarking with Sid Information: Informed Embedding, Watermarking Usin Side Information, Dirty-Paper Codes; Robus Watermarking: Approaches, Robustness to Volumetri Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embeddin Impact; Steganalysis: Steganalysis Scenarios, Som
Based Models of Watermarking, Geometric Models of Watermarking, Modelling Watermark Detection by Correlation; Basic Message Coding: Mapping Message into Message Vectors, Error Correction Coding, Detectin Multi-symbol Watermarks; Watermarking with Sid Information: Informed Embedding, Watermarking Usin Side Information, Dirty-Paper Codes; Robust Watermarking: Approaches, Robustness to Volumetri Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Watermarking, Modelling Watermark Detection by Correlation; Basic Message Coding: Mapping Message into Message Vectors, Error Correction Coding, Detecting Multi-symbol Watermarks; Watermarking with Sid Information: Informed Embedding, Watermarking Using Side Information, Dirty-Paper Codes; Robust Watermarking: Approaches, Robustness to Volumetri Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Correlation; Basic Message Coding: Mapping Message into Message Vectors, Error Correction Coding, Detecting Multi-symbol Watermarks; Watermarking with Sid Information: Informed Embedding, Watermarking Using Side Information, Dirty-Paper Codes; Robust Watermarking: Approaches, Robustness to Volumetri Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
into Message Vectors, Error Correction Coding, Detecting Multi-symbol Watermarks; Watermarking with Side Information: Informed Embedding, Watermarking Using Side Information, Dirty-Paper Codes; Robust Watermarking: Approaches, Robustness to Volumetri Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Multi-symbol Watermarks; Watermarking with Sid Information: Informed Embedding, Watermarking Using Side Information, Dirty-Paper Codes; Robust Watermarking: Approaches, Robustness to Volumetri Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Information: Informed Embedding, Watermarking Using Side Information, Dirty-Paper Codes; Robust Watermarking: Approaches, Robustness to Volumetric Distortions, Robustness to Temporal and Geometric Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Side Information, Dirty-Paper Codes; Robust Watermarking: Approaches, Robustness to Volumetri Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Watermarking: Approaches, Robustness to Volumetri Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Distortions, Robustness to Temporal and Geometri Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Distortions; Watermark Security: Security Requirements Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Watermark Security and Cryptography, Some Significant Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Known Attacks; Content Authentication: Exact Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Authentication, Selective Authentication, Localization Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Restoration; Notation and Terminology, Information Theoretic Foundations of Steganography, Practica Steganographic Methods, Minimizing the Embedding
Theoretic Foundations of Steganography, Practical Steganographic Methods, Minimizing the Embedding
Steganographic Methods, Minimizing the Embedding
Limnacti Staganalizata Staganalizata Scanarioa Som
Significant Steganalysis Algorithms.
· · · · · · · · · · · · · · · · · · ·
8 List of text books/references 1. Ingemar J. Cox, Matthew L. Miller, Jeffrey A. Bloom
Jessica Fridrich, Ton Kalker, Morgan Kauffmar
Digital Watermarking and Steganography.
2. Ingemar J. Cox, Matthew L. Miller, Jeffrey A. Bloom
Morgan Kauffman, Digital Watermarking principles 3. Frank Y. Shih, Digital Watermarking and
Steganography: Fundamentals and Techniques
Second Edition CRC Press.

1	Code of the subject	IT023
2	Title of the subject	Cryptography and Network Security
3	Any prerequisite	Linear Algebra
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To enhance the ability to analyse, identify and define the computing requirements for data security.
6	Brief Contents	Classical Encryption Techniques, Finite Field and Number Theory, Polynomial Arithmetic, Prime Numbers, Fermat's And Euler's Theorem, Testing For Primality, Key Management, Elliptic Curve Arithmetic, Elliptic Curve Cryptography. Cryptographic Protocols, Digital Signatures. Authentication applications, IP security, Encapsulating Security Payload (ESP)-Internet Key Exchange (Phases of IKE, ISAKMP/IKE Encoding). Web Security: Web Security Considerations, Secure Socket Layer and Transport layer Security. System Security: Intrusion Detection, Virus and related threats, Firewalls, Trusted Systems.
7	Contents for lab	N/A

8	List of text books/references	1. William Stallings, Cryptography and Network security,
		4e, Prentice Hall of India, New Jersey, 2008.
		2. Christof Paar, Jan Pelzl, Understanding Cryptography,
		Springer-Verlang, Berlin, 2010
		3. Behrouz A Forouzan, Cryptography and Network
		security, Tata Mc-Graw Hill, New York, 2007.

1	Code of the subject	IT024
2	Title of the subject	Distributed System Security
3	Any prerequisite	Basics of Distributed System
4	L-T-P	3-0-0
5	Learning Objectives of the subject	This is a course that will cover advanced security concepts beyond traditional offerings. Emphasis will be made on all aspects of cyber security including vulnerabilities, threats, attacks and defences in distributed systems.
6	Brief Contents	Security Requirements of Distributed Systems; Security Violations, Security Goals, Security Services, Security Protocols, and Security Mechanisms; Attack on Security Protocols and Security Mechanisms; Secret Sharing Techniques and One-Way Functions; Discrete Logs, Block Encryption/Decryption Functions, Hash Functions, and MAC Functions; Algorithmic Implementation and Security Requirements of One-Way Functions; OS Security Violations and Techniques to Prevent Them; Access Control Models; Authenticated Diffie-Hellman Key Establishment Protocols; Group Key Establishment Protocols; Block Ciphers and Stream Ciphers; Block Cipher Modes of Encryption; Nonce, Timestamps and Authentication Protocols; Digital Page 1/6Signatures and Source Non-Repudiation Protocols; PKI and X.509 Authentication Service; Security Protocol Verification: Strand Space Theory; Kerberos; E-mail Security; Security Issues in Layered Communication Models: IP Security, Secure Socket Layer and Transport Layer Security; Secure Electronic Transactions; Intrusion Detection; Malicious Software Detection; Firewalls.
7	Contents for lab	N/A
8	List of text books/references	 Anirban Chakrabarti, Distributed Systems Security: Issues, Processes and Solutions 1st Edition by Abhijit Belapurkar (Author), Wiley, 2009. Ajay D. Kshemkalyani and MukeshSinghal, "Distributed Computing: Principles, Algorithms, and Systems", Cambridge University Press, 2011. Andrew S. Tanenbaum and Maarten van Steen, "Distributed Systems: Principles and Paradigms", Second Edition, Pearson Prentice-Hall, 2007.

1	Code of the subject	IT025
2	Title of the subject	Cyber Security and Laws
3	Any prerequisite	N/A

4	L-T-P	3-0-0
5	Learning Objectives of the subject	To realize the activities carried using forensic technologies in detection of cybercrime. To introduce a novel methodology of performing cyber forensics or system forensics. To relate the laws enforced by the judiciary to handle cybercrimes and cyber
6	Brief Contents	Mobile Forensics, Computer Ethics and Application Programs, Cyber Forensic, Data Recovery, Introduction to Deleted File Recovery, Formatted Partition Recovery, Data Recovery Tools, Data Recovery Procedures and Ethics, file modification and file access, Recover Internet Usage Data, Recover Swap Files/ Temporary Files/Cache Files, Introduction to Encase Forensic Edition, Forensic Tool Kit (FTK), Introduction to IT laws & Cyber Crimes, Introduction to Cyber Forensic Investigation, Investigation Tools, eDiscovery, Digital Evidence Collection, Evidence Preservation, E-Mail Investigation, E-Mail Tracking, IP Tracking, E-Mail Recovery, Encryption and Decryption methods, Search and Seizure of Computers, Recovering deleted evidences, Password Cracking, Introduction to Cyber Security, Implementing Hardware Based Security, Software Based Firewalls, Security Standards, Assessing Threat Levels, Forming an Incident Response Team, Reporting Cyber crime, Operating System Attacks, Application Attacks, Reverse Engineering & Cracking Techniques and Financial Frauds, Security Audit and Standards.
7	Contents for lab	N/A
8	List of text books/references	1.Raghu Santanam, Sethumadhavan, MohitVirendra, Cyber Security, Cyber Crime and Cyber Forensics: Applications and Perspectives, IGI Global 2. Chris Davis, IT Auditing Using controls to protect Information Assets, TMH 3. Hamid Jahankhani, Cyber Criminology, Springer.

1	Code of the subject	IT026
2	Title of the subject	Advanced Cryptography
3	Any prerequisite	Basics of Cryptography
4	L-T-P	3-0-0
5	Learning Objectives of the subject	This course investigates advanced topics in cryptography. It begins with an overview of necessary background in algebra and number theory, private- and public-key cryptosystems, and basic signature schemes. The course will cover number theory and basic theory of Galois fields used in cryptography, discrete logarithm-based cryptosystems including those based on elliptic curves; interactive protocols including the role of zero-knowledge proofs in authentication.

6	Brief Contents	Review of the prerequisite Cryptography: Private-key cryptosystems; Advanced Encryption Standard (AES), Overview of modular arithmetic, discrete logarithms, and primality/factoring, Public-key cryptosystems; ElGamal cryptosystem, Basic signature schemes. Algebra and number theory: Rings of polynomials, Existence and finding primitive roots, Blum integers, Primes; Agrawal, Kayal, Saxena P-time algorithm for recognizing primes, Elliptic curves. Discrete logarithm-based cryptosystems and signatures: Elliptic Curve Cryptosystem (ECC), Digital Signature Standard (DSS), Selection of other signature schemes, Overview of discrete logarithm algorithms, Ethical aspects of public-key cryptosystems and signatures, Hashing, emerging SHA-3 standard. Interactive protocols: Touch of complexity theory, Interactive proof systems, 0-knowledge proof systems, 0-knowledge authentication, Electronic cash; Chaum and Brands schemes. Private information retrieval: AES news, SHA-3 news, Private/public/group/share key generation and management, Digital watermarking, digital fingerprinting, Steganography. Selected topics in quantum computing, Quantum computers, Shor's algorithm, future demise of RSA, Quantum cryptography, Quantum key distribution and reconciliation
7	Contents for lab	N/A
8	List of text books/references	 Douglas R. Stinson, Cryptography: Theory and Practice, CRC Press, fourth edition 2019. Alfred J. Menezes, Paul C. van Oorschot and Scott A. Vanstone, CRC Handbook of Applied Cryptography, CRC Press. Lawrence C. Washington, Elliptic Curves. Number Theory and Cryptography, Chapman and Hall, CRC Press 2003.

1	Code of the subject	IT027
2	Title of the subject	Information Security and Secure Coding
3	Any prerequisite	Basics of Cyber Security
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To learn how secure coding is important when it comes to lowering risk and vulnerabilities. Identify the insecure coding practices that lead to common software programming errors. Learn about XSS, Direct Object Reference, Data Exposure, Buffer Overflows, Resource Management, Active Defences, and Threat Modelling.

6	Brief Contents	Introduction to Information security and Secure coding,
		Injections (SQL, command, JSON), defenses, Broken
		authentication and Session management. Cross-site
		Scripting (reflected XSS HTML, reflected XSS JS),
		Insecure direct object reference, Security misconfiguration.
		Sensitive data exposure, Missing function level access
		control, Cross-site request forgery. Using components with
		known vulnerabilities, Invalidated redirects and forwards.
		Buffer overflows, Insecure interaction between
		components. Risky resource management, Porous
		defences, Active defences, Threat modeling.
7	Contents for lab	N/A
8	List of text books/references	1. "Fundamentals of Cyber Security", Mayank Bhushan,
		Rajkumar Singh Rathore, Aatif Jamshed, BPB
		Publications.
		2. "Building Secure Software: How to Avoid Security
		Problems the Right Way", Viega, John, Gary McGraw,
		MAddison-Wesley Professional.
		3. "Foundations of Information Security: A
		Straightforward Introduction", Jason Andress, No Starch
		Press, US.

1	Code of the subject	IT028
2	Title of the subject	Malware Analysis
3	Any prerequisite	Networks and Operating Systems, Computer security.
4	L-T-P	3-0-0
5	Learning Objectives of the subject	This course will introduce students to modern malware analysis techniques through readings and hands-on interactive analysis of real-world samples. After successful completion of this course students will be equipped with the skills to analyze advanced contemporary malware using both static and dynamic analysis.
6	Brief Contents	Introduction to malware, Basic Static and Dynamic Analysis, Overview of Windows file format, PEView.exe, Patching Binaries , Disassembly (objdump, IDA Pro), Introduction to IDA, Introduction to Reverse Engineering, Extended Reverse Engineering using GDB and IDA, Advanced Dynamic Analysis - debugging tools and concepts, Malware Behavior - malicious activities and techniques, Knowledge of relevant system internals, and experience in using various malware analysis tools Analyzing Windows programs—WinAPI, Handles ,Networking , COM, Data Encoding, Malware Counter measures, Covert Launching and Execution, Anti Analysis - Anti Disassembly, VM, Debugging -, Packers – packing and upacking, Intro to Kernel – Kernel basics, Windows Kernel API, Windows Drivers, Kernel Debugging, Rootkit Techniques – Hooking, Patching, Kernel Object Manipulation , Rootkit Anti-forensics, Covert analysis.

7	Contents for lab	N/A
8	List of text books/references	1. Michael Sikorski and Andrew Honig, Practical Malware
		Analysis, No Starch Press,2012
		2. Reverend Bill Blunden, The Rootkit Arsenal: Escape and
		Evasion in the Dark Corners of the System, Second Edition
		3. Jamie Butler and Greg Hoglund, Rootkits: Subverting
		the Windows Kernel.
		4. Dang, Gazet, Bachaalany, Practical Reverse
		Engineering, Wiley,2014

1	Code of the subject	IT029
2	Title of the subject	Formal methods for Security Verifications
3	Any prerequisite	Operating Systems Concepts, Information System Security
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To make use of mathematical background to understand and use formal methods like set theory, propositional logic and operational semantics
6	Brief Contents	Introduction to Formal Methods, Mathematical Background, Formal Specifications, Case Study Formal Specifications and Models, Model Checking and Formal Verification, Advanced models: Real-time models, Case Study Formal Verification, Static and Dynamic Analysis of programs, temporal logic: CTL and LTL, Buchi automata, Explicit model checking, BDDs and model-checking with BDDs, symbolic model checking, SAT and model-checking with SAT, Security verification, hybrid automata, hybrid system verification, applications of model checking to hardware, software, and protocols verification.
7	Contents for lab	N/A
8	List of text books/references	 Edward Griffor, Handbook of System Safety and Security. Ulrich Kühne, Rolf Drechsler, Formal Modeling and Verification of Cyber-Physical Systems. Michael Huth and Mark Ryan, Logic in Computer Science: Modelling and Reasoning about Systems, Cambridge Univ. Press, 2nd edition

1	Code of the subject	IT030
2	Title of the subject	IoT and its security
3	Any prerequisite	
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The objective of this course is to acquaint participants with some of the fundamental concepts and state-of-theart research in the areas of IoT and its Security.
6	Brief Contents	Introduction to IoT, potential security challenges in IoT paradigm, Architecture, Protocols, Performance Modeling & Analysis, Industrial IoT (IIoT) and the Industrial Internet Consortium (IIC), IoT Security solutions, Emerging IoT Standards, Open Problems & Research challenges.
7	Contents for lab	N/A

8	List of text books/references	1. Chintan Patel Nishant Doshi, Internet of Things Security:
		Challenges Advances and Analytics, T&F/CRC Press.
		2. Cheruvu, Apress, Demystifying Internet of Things
		Security.
		3. Al-Turjman, Security In Iot-Enabled Spaces, CRC Press.
		4. Russell, Brian and Drew Van Duren, Practical Internet
		of Things Security, Packt Publishing, 2016.

1	Code of the subject	IT031
2	Title of the subject	Blockchain Technologies
3	Any prerequisite	Distributed systems, networking, cryptography, and data structures
4	L-T-P	3-0-0
5	Learning Objectives of the subject	Be able to state core blockchain concepts, the benefits, and the limitations of blockchain technologies. Apply various blockchain concepts to analyze examples, proposals, case studies, and preliminary blockchain system design discussions.
6	Brief Contents	Intro to cryptography & cryptocurrencies, Bitcoin mechanics, Consensus protocols, Ethereum and decentralized applications, Decentralized finance and economics, Privacy on a public blockchain, Scaling the blockchain, Emerging Applications of Blockchain in industry
7	Contents for lab	N/A
8	List of text books/references	 Narayanan, Arvind, et al. Bitcoin and cryptocurrency technologies: a comprehensive introduction. Princeton University Press, 2016. Lewis, Antony. The basics of bitcoins and blockchains: an introduction to cryptocurrencies and the technology that powers them. Mango Media Inc., 2018. Antonopoulos, Andreas M. Mastering Bitcoin: unlocking digital cryptocurrencies. "O'Reilly Media, Inc.", 2014.

1	Code of the subject	IT033
2	Title of the subject	Parallel and Concurrent Programming
3	Any prerequisite	Advanced Computer Architecture, C/C++ Programming
4	L-T-P	3-0-0
5	Learning Objectives of the	The Course exposes the learner to know the various parallel

6	Brief Contents	Introduction to Parallel and Distributed Systems: Parallel
		Programming Paradigms, Parallel Architecture, Principals
		of Parallel Programming, Models of Parallel Computation,
		Complexity, PRAM, Memory Consistency & Performance
		Issues, Memory Consistency & Performance Issues,
		Shared Memory & Message Passing. OpenMP:
		Introduction to OpenMP, Work Sharing, Scheduling,
		Synchronization, Tasks, Environment Variables, and Run-
		Time Library Routines, Other Clauses and Directives. MPI:
		Basics of MPI, Cost Model, One-sided/two-side
		communication, Hybrid programming (MPI + OpenMP).
		Introduction to CUDA: GPU architecture, high-
		performance computing on GPUs, parallel algorithms,
		CUDA libraries, and applications of GPU computing.
		Introduction to the design of parallel algorithms and hands-
		on.
		NT/A
7	Contents for lab	N/A
8	List of text books/references	1. Chandra et al, —Parallel Programming in OpenMP, Morgan Kaufmann.
		2. Chapman, Jost, and van der Pas, —Using OpenMP:
		Portable Shared Memory Parallel Programming, MIT Press.
		3. Tanenbaum, Andrew S. Distributed operating systems.
		Pearson Education India, 1995.
		4. Programming Massively Parallel Processors (3rd Edtion)

1	Code of the subject	IT034
2	Title of the subject	Scientific Computing and Numerical Methods
3	Any prerequisite	Engineering Mathematics
4	L-T-P	3-0-0
5	Learning Objectives of the	To demonstrate an understanding of common numerical
	subject (in about 50 words)	methods and how they are used to obtain approximate
		solutions to otherwise intractable mathematical problems.
		To apply numerical methods to obtain approximate
		solutions to mathematical problems.
6	Brief Contents	Introduction, types of errors, Bisection Method, False
		Position Method, Newton-Raphson Method, Gauss Jordan
		Methods, etc and their Convergence. Finite Difference
		Operators and Their Relationships, Difference Tables,
		Differentiation Continuous Functions, Differentiation of
		Tabulated Functions, Higher Order Derivatives Newton-
		Cotes Integral Formula, Trapezoidal Rule, Simpson's
		Rules, Boole's Rule and Weddle's Rule, Romberg
		Integration, Taylor Series Method, Picard's Method,
		Runga-Kutta methods, etc.

7	Contents for lab	N/A
8	List of text books/references	1. Balagurusamy, E., Numerical Methods, Tata McGraw
		Hill Education Pvt. Ltd., 1999.
		2. Sastry, S. S., Introductory Methods of Numerical
		Analysis, PHI Learning Pvt Ltd., 2012.
		3. Jain, M. K., Iyengar, S.R.K and Jain, R.K, Numerical
		Methods for Scientific and Engineering computation,
		Wiley Eastern Ltd., 1985.

1	Code of the subject	IT035
2	Title of the subject	Game Theory
3	Any prerequisite	Basic knowledge of Engineering Mathematics and
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To learn the applications of game theory, auction and equilibrium.
6	Brief Contents	Introduction to Game Theory, Dominant Strategies and Nash Equilibrium, Alternate Strategies: Maximin, Maximax, and Minimax Regret Solvability, N-Player Games, Mixed Strategy, Subgame Perfection in Discrete Choice Games, Continuous Games and Imperfect Competition, Infinitely Repeated Games, Tacit Collusion, Simultaneous-play, Bayesian Games, Applications of Bayesian Games: Auctions and Voting, Cournot's Duopoly with Imperfect Information, Radio Spectrum, With Arbitrary Distribution of Valuations, Extensive Form Game with Perfect Information, Stackelberg Model of Duopoly, Buying Votes, Committee Decision-Making, Repeated games, The Prisoner's Dilemma, General Result, Supermodular Game and Potential Game, Wireless Networks: Resource Allocations, Admission Control, Routing in Sensor and Ad-Hoc Networks, Modeling Network Traffic and Strategic Network Formation, Rubinstein Bargaining Model with Alternating Offers, Nash Bargaining Solution, Multi armed bandit problem.
7	Contents for lab	N/A
8	List of text books/references	 Martin Osborne, An Introduction to Game Theory, Oxford University Press, 2003 Prajit Dutta, Strategies and Games, MIT Press. K H Ericson, Game Theory, Createspace Independent Publishing Platform.

1	Code of the subject	IT036
2	Title of the subject	Big Data Analytics
3	Any prerequisite	N/A
4	L-T-P	3-0-0
5	Learning Objectives of the	The course focuses on big data computer system, storage,
	subject	processing, analysis, visualization, and applications. State-
		of-the-art computational frameworks for big data.

6	Brief Contents	Overview of Big Data, State-of-the-art computing paradigms/platforms, Big data programming tools (e.g., Hadoop, MongoDB, Spark, etc.), Big data extraction and integration, Big data storage, Scalable big data indexing, Large-scale graph processing techniques, Big data stream techniques and algorithms, Large-scale probabilistic data analysis, Big data privacy, Big data visualizations,
7	Contents for lab	problems in real applications. N/A
8	List of text books/references	1. Kuan-Ching Li, Hai Jiang, Laurence T. Yang, and Alfredo Cuzzocrea. Big Data: Algorithms, Analytics, and Applications. Chapman & Hall/CRC Big Data Series, 2015. 2. Thomas Erl, Wajid Khattak, and Dr. Paul Buhler. Big Data Fundamentals: Concepts, Drivers & Techniques. The Prentice Hall Service Technology Series, 2016. 3. Wajid Khattak, Paul Buhler, Thomas Erl, Big Data Fundamentals: Concepts, Drivers & Techniques, John Wiley & Sons, Inc

1	Code of the subject	IT037
2	Title of the subject	Nature Inspired Computing
3	Any prerequisite	Basic Mathematics, Data Structures, and Algorithms
4	L-T-P	3-0-0
5	Learning Objectives of the subject	It introduces a new paradigm of computing and solving problems. It has great applications in Artificial Intelligence, Data Mining, Machine Learning, and real-world design and optimization problems.
6	Brief Contents	Introduction to Evolutionary Computation: Representation, Initial Population, Fitness Function, Selection, Reproduction Operators, Stopping Conditions, Evolutionary versus Classical Computation; Genetic Algorithm: Canonical Genetic Algorithm, Crossover, Mutation, Control Parameters, Genetic Algorithm Variants, Applications; Differential Evolution, Particle Swarm Optimization, Artificial Bee Colony Algorithm. ANN Introduction, Evolution, McCulloh-Pitts Neuron, Linear Separability, Hebb Network; Perceptron Networks, Adaptive Linear Neuron, Multiple Adaptive Linear Neuron, Back-Propagation Network, Radial Basis Function Network; Associative Memory Network, Heteroassociative Memory Network, Bidirectional Associative Memory, Hopfield Network, Iterative Autoassociative Memory Network, Temporal Associative, Self-organizing maps, Linear Vector Quantization, Counter Propagation Network.
7	Contents for lab	N/A
8	List of text books/references	 S N Sivanandam and S N Deepa, Principles of Soft Computing, Wiley India Andries P. Engelbrecht, Computational Intelligence: An Introduction, Jhon Wiley & Sons. S. Rajasekaran and G. A. Vijayalakshmi Pai, Neural Networks, Fuzzy Logic, and Genetic Algorithms: Synthesis and Applications, PHI.

1	Code of the subject	IT038
2	Title of the subject	Deep learning
3	Any prerequisite	Machine learning
4	L-T-P	3-0-0
5	Learning Objectives of the subject	This course will enable the learner to acquire the knowledge of applying Deep Learning techniques to solve various real life problems.
6	Brief Contents	Introduction to Deep Learning, Bayesian Learning, Decision Surfaces, Linear Classifiers, Linear Machines with Hinge Loss, Optimization Techniques, Gradient Descent, Batch Optimization, Neural Network, Multilayer Perceptron, Back Propagation, Unsupervised Learning with Deep Network, Autoencoders, Convolutional Neural Network, Transfer Learning, Revisiting Gradient Descent, Momentum Optimizer, RMSProp, Adam, early stopping, Dropout, Batch Normalization, Instance Normalization, Group Normalization, Residual Network, Skip Connection Network, Fully Connected CNN etc. Image Denoising, Semantic, Segmentation, Object Detection etc., LSTM Networks, Generative Modeling with DL, Variational Autoencoder, Generative Adversarial Network Revisiting Gradient Descent, Momentum Optimizer, RMSProp.
7	Contents for lab	N/A
8	List of text books/references	 Ian Goodfelllow, Yoshua Benjio, Aaron Courville, Deep Learning-, The MIT Press. Richard O. Duda, Peter E. Hart, David G. Stork, Pattern Classification, John Wiley & Sons Inc. Wani, M. Arif, et al. Advances in deep learning. Springer, 2020.

1	Code of the subject	IT039
2	Title of the subject	Program Analysis Verification and Testing
3	Any prerequisite	Discrete Mathematics, Data Structures, Theory of
		Computation
4	L-T-P	3-0-0
5	Learning Objectives of the subject	To provide overview of the theoretical fundamentals of the subject also to provide information of some of the modern verification and testing tools.
6	Brief Contents	Dataflow Analysis, Interprocedural Analysis: functional, call-string and graph reachability based approaches; Abstract Interpretation, Weakest Precondition, Floyd-Hoare Logic, Separation Logic; Software Model Checking: symbolic execution, state-space reduction, state-less model checking, counter-example guided abstraction refinement, model checking of concurrent programs; Program Testing: program testing basics, automatic test-case generation, directed testing
7	Contents for lab	N/A

8	List of text books/references	1.	Edsger Wybe Dijkstra. A Discipline of Programming.
			Prentice Hall PTR, Upper Saddle River, NJ, USA.
		2.	Michael Huth and Mark Ryan. Logic in Computer
			Science: Modelling and Reasoning about Systems.
			Cambridge University Press, New York, NY, USA
		3.	Alfred V. Aho, Monica S. Lam, Ravi Sethi, and Jeffrey
			D. Ullman. Compilers: Principles, Techniques, and
			Tools (2nd Edition). Addison-Wesley Longman
			Publishing Co., Inc., Boston, MA, USA, 2006.

1	Code of the subject	IT040
2	Title of the subject	Competitive programming
3	Any prerequisite	Data structures and algorithms
4	L-T-P	3-0-0
5	Learning Objectives of the subject	The focus of the course is the development and implementation of advanced algorithms, as well as the skills required for programming competitions.
6	Brief Contents	Introduction; Problem formats; Online judging systems; Parsing Input; Formatting Output, Review of Fundamental Data Structures), Divide and Conquer, Greedy, and Dynamic Programming Approaches; Graph Algorithmssearch, shortest path, minimum spanning tree, network flow, bipartite graph matching, String Processing-edit distance, subsequences, suffixes) Numerical algorithms and Combinatorics, Chinese Remainder Theorem and modular math, Large number computations, generating and counting permutations and combinations, Applications of Geometric Algorithms 2D line segment and polygon queries—intersection, area; calculations on a sphere; 3D volume calculations; ray-surface intersection; convex hull; spatial subdivisions, Basic heuristic search, Advanced search and Simulation problems
7	Contents for lab	N/A
8	List of text books/references	 Halim, Steven, Felix Halim, and Suhendry Effendy. Competitive programming 4: The new lower bound of programming contests in the 2020s, 2018. Laaksonen, Antti. Guide to competitive programming. Cham: Springer, 2020. Skiena, Steven S., and Miguel A. Revilla. "Programming challenges: The programming contest training manual." Acm SIGACT News 34.3 (2003): 68-74.

CODE WITH MSxxx

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS601
5	Title of the subject	Principles and Practices of Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Element of Management is concerned with the way in which organizations manage their resources. The aim is to explore the concepts of management, managers, and organizations in today's dynamic environment. This course outline illustrates the varied backgrounds, skills, and characteristics required for successful managers. It continues with an examination of the functions of management, managerial roles and diverse nature of modern business organizations, and rewards and challenges offered by a career in management.
9	Brief Contents	Explain what is meant by the term management, Classify the three levels of managers and identify the primary responsibility of each group, Describe the difference between managers and operative employees, Explain the skills and roles manager, Describe the value of studying management, Identify the relevance of popular humanities and social science courses to management practices, Define planning. Explain the potential benefits of planning, Distinguish between strategic and tactical plans, Define management by objectives and identify its common elements, Outline the steps in the strategic management process, Explain SWOT analysis, Describe the steps in the decision-making process, Identify the assumptions of the rational decision-making model, Define certainty, risk, and uncertainty as they relate to decision making, Identify the two types of decision problems and the two types of decisions that are used to solve them, Describe the advantages and disadvantages of group decisions, Identify and define the six elements of organization structure, Contrast mechanistic and organic organizations, Summarize the effect of strategy, size, technology, and environment on organization structures, Contrast the divisional and functional structures, Define leader and explain the difference between managers and leaders, Describe the skills that visionary leader exhibit, Explain the styles and theories of leadership, Define Motivation, Explain what is meant by the term learning organization, Define control, Describe three approaches to control, Explain why control is important, Describe the control process, Distinguish among the three types

		of control, Describe the qualities of an effective control system,
		Explain how controls can become dysfunctional
10	Contents for lab	No

1	Programme	MBA
2	Semester	Ι
3	Type of course	Core
4	Code of the subject	MS602
5	Title of the subject	Business Statistics
6	Any prerequisite	Basic knowledge of mathematics and statistics
7	L-T-P	3-0-0
8	Learning Objectives of the subject	To understand the role of statistics in the field of business management. To understand the process associated with statistical decisions, defining and formulating problems, analysing the data, and using the results in decision making.
9	Brief Contents	Introduction to Statistics, Charts and Graphs, Measures of central tendency, Measures of dispersion, Probability, Discrete probability distribution, Continuous probability distribution Sampling and sampling distributions, Statistical inference: Estimation for single populations, Statistical inference: Hypothesis testing for single population, Statistical inference: Hypothesis testing for two populations, Analysis of variance and Experimental designs, Hypothesis testing for categorical data (chi-square test), Simple linear regression analysis, Multiple regression analysis, Time series and Index numbers, Statistical quality control, Non-parametric statistics, Statistical decision theory
10	Contents for lab	Application of appropriate statistical software

1	Programme	MBA
2	Semester	I
3	Type of course	Core
4	Code of the subject	MS603
5	Title of the subject	Business Economics
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Managerial Economics is the use of economic theory and mathematical and statistical techniques in order to examine how a firm can make optimal managerial decisions given the constraints it faces. The main objective of this course is to equip students with the necessary theory and techniques and the ability to apply them in order to inform and enhance managerial decision making. Topics covered include: goals of the firm, optimization techniques, demand theory and estimation, forecasting and measurement, theory of production and estimation, cost theory and estimation, pricing and output determination under different market structures, game theory, and pricing in practice.
9	Brief Contents	Introduction to Economics; Nature and Scope of Management Economics, Significance in decision-making and fundamental

		concepts, Consumer behaviour and typical characteristics of Indian consumer, Consumer decision making process, Indian market: characteristics, Objectives of a firm, Demand Analysis, Law of Demand, Exceptions to the law of Demand, Determinants of Demand. Elasticity of Demand-Price, Income, Cross and Advertising Elasticity, Uses of Elasticity of Demand for managerial decision making, Measurement of Elasticity of Demand, Demand forecasting meaning, significance and methods, Supply Analysis, Law of Supply, Supply Elasticity, Analysis and its uses for managerial decision making, Production concepts & analysis, Production function, single variable-law of variable proportion, two variable-Law of returns to scale, Cost concept and analysis, short-run and long-run cost curves and its managerial use, Market Equilibrium and Average Revenue Concept, Market Structure: Perfect Competition, features, determination of price under perfect competition, Monopoly: Feature, pricing under monopoly, Price discrimination, Monopolistic: Features, pricing under monopoly: Features, kinked demand curve, cartels, price leadership, Pricing strategies Price determination, Full cost pricing, Product line
		Monopoly: Feature, pricing under monopoly, Price discrimination, Monopolistic: Features, pricing under monopolistic competition, product differentiation, Oligopoly:
		Concepts and various methods of its measurement, Inflation,
		types and causes, Business cycle, Profit concept and major
		theories of profits; Dynamic Surplus theory, Risk & Uncertainty bearing theory and Innovation theory
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS604
5	Title of the subject	Business and Legal Environment
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	This course will give orientation to the students about different forms of organizations, functions in organizations, business environment and strategies, along with an exposure to basic elements of company laws, economics laws, industrial and labour laws, foreign exchange management act in business perspective.
9	Brief Contents	Concepts of Vision and Mission statements, Types of Environments, Business Environment with reference to Global integration, Forms of business organisation: Scales of business; Emerging trends in business, Company Laws: The Companies Act 2013, Limited Liability Partnership Act, 2008, The insolvency and bankruptcy code 2016, Economic Laws: FDI Policy-Foreign Direct Investment in India and abroad, External Commercial Borrowing (ECB), Formalities-Establishment of Branch Office of a foreign entity in India, Foreign Trade Policy-Opportunities of commerce/finance professional in foreign

		trade-Procedure of import and export-Export promotion		
schemes and initiatives, Competition Commissi				
		Compliance of competition law, Industrial and Labour laws:		
	Overview of Industrial Policy of Govt. of India, Regulatory			
	Mechanism under IDRA, MSME Development Act,			
		Advantages of MSMEs and their role and significance in		
		economic development, Central and State Schemes for MSME		
	Promotion-Udyog Aadhar, Foreign Exchange Management Act:			
		Features and Application-Opportunities for Indian Business		
		Challenges, Foreign Contribution (Regulation) Act 2010		
10	Contents for lab	No		

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS605
5	Title of the subject	Financial Reporting and Control
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	After the completion of this course, students will be able to understand the role and relevance of financial accounting in management and its implications for a business entity, and utility of cost and management accounting information as a vital input for management and decision-making process.
9	Brief Contents	Introduction, nature and scope of financial and management accounting, GAAP and accounting environment, Principles, concepts and conventions of accounting, Accounting process, Construction of profit and loss statement, Balance sheet and cash flow statement, Concept of financial statements analysis, Horizontal and vertical Analysis, Trend analysis, Ratio analysis, Cash flow statement analysis, Cost accounting and information, Types of cost, Preparation of cost sheet, Activity-based costing, Concepts of budget and budgetary control, Static and flexible budgets, Preparation of sales budget, Production budget, Material budget, Cash budget, Master budget, Concept of standard costing and variance analysis, Setting of standards, Analysis of material variances, Labour variances and overhead variances, Marginal costing and absorption costing, Marginal costing, and its applications, Cost-volume-profit analysis, Concept of contribution and break-even analysis and its uses, Margin of safety and angle of incidence.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS606

5	Title of the subject	Organizational Behavior	
6	Any prerequisite	General Understanding of Management Functioning	
7	L-T-P	3-0-0	
8	Learning Objectives of the	To provide a comprehensive analysis of individual and group	
	subject	behaviour in the organizations. To provide an understanding of how organizations can be managed more effectively and at the same time enhancing the quality of employees work life.	
9	Brief Contents	same time enhancing the quality of employees work life. What is organizational behaviour?, OB as an interdisciplinary subject ,The Individual: Diversity in the organizations, attitudes and job satisfaction, emotions and moods, personality and values, perception and individual decision making, motivation concepts, motivation: from concepts to applications The Group: Foundations of group behaviour, understanding work teams, communication, leadership, power and politics, conflict and negotiations, foundations of organization structure, The Organization system Organizational culture, human resource policies and practices, organizational change and stress	
10	Contents for lab	No	

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS607
5	Title of the subject	IoT and Big Data Management
6	Any prerequisite	Fundamentals of Computer/ Computer organization and any
		programming language
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon course completion, students will be able to: Understand
	subject	deploying smart applications on different IoT platforms. Develop
		Interface of various sensors, I/O devices and I/O peripherals with
		N/W Protocols. Understand the impact of big data for business
		decisions and strategy. Gain hands-on experience on large-scale
		analytics tools to solve some open big data problems. Understand
		the concept and challenge of big data and why existing
		technology is inadequate to analyze the big data
9	Brief Contents	Design principles and needed capabilities, AI applications in IoT
		Applications, Sensing, Actuation, Basics of networking, M2M
		and IoT technology fundamentals- devices and gateways, Data
		management, Business processes in IoT, Everything as a Service
		(XaaS), Role of Cloud in IoT, Security aspects in IoT,
		Components selection criterion for implementing IoT
		application, Hardware components computing (Node MCU,
		Raspberry Pi), Communication, Sensing, Actuation, I/O
		interfaces, Software components- programming API's (using
		Python/Node.js/Arduino), Sensors interfacing: Interfacing of
		temperature, Humidity, Light, Accelerometer, Ultrasonic,
		IR/PIR, Camera etc, Communication and I/O components,

		Interfacing: bluetooth, WiFi, GSM, Displays and touch sensor		
		etc., Types of Digital Data, Introduction to Big Data, Big Data		
		Analytics, Relational Databases & SQL, Data Cleansing and		
		Preparation, History of Hadoop, Apache Hadoop, Analysing Data		
		with Unix tools, analyzing data with Hadoop, Hadoop Streaming,		
		IBM Big Data Strategy, Infosphere Big Insights and Big Sheets,		
		HDFS (Hadoop Distributed File System): The Design of HDFS,		
		HDFS concepts, Command Line Interface, Hadoop file system		
		interfaces, Data flow, Data ingest with Flume and Scoop and		
		Hadoop archives, NoSQL, Types of NoSQL database,		
		Advantages, New SQL, Comparison of SQL, NoSQL and		
		NewSQL., Supervised learning with regression and classification		
		techniques, Bias-Variance trade-off, Model validation		
		approaches, Logistic regression, Linear discriminant analysis,		
		Quadratic discriminant analysis, Ensemble methods: random		
		forest neural networks, Deep learning unsupervised learning and		
		challenges for big data analytics, Clustering, associative rule		
		mining, Challenges for big data analytics prescriptive analytics,		
		Creating data for analytics through designed experiments,		
		Creating data for analytics through active learning, Creating data		
		for analytics through reinforcement learning.		
10	Contents for lab	No		

1	Programme	MBA/IMG
2	Semester	III/IX
3	Type of course	Core
4	Code of the subject	MS608
5	Title of the subject	International Business
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The goal of this course is to introduce participants to the field of international business. This course will make participants familiar with three basic areas: underlying theories of international
		business, environmental factors affecting international activities, and the management of business functional operations in an international context. In addition, participants will learn how to analyse international situations and evaluate contemporary issues in international business.
9	Brief Contents	Background for International Business: Globalization and International Business, Comparative Environmental Frameworks: The Cultural environments facing business, The Political and Legal environments facing business, The Economic environments facing business, Globalization and Society, Theories and Institutions: Trade and Investment: International trade and Factor mobility theory, Governmental Influence on trade, Cross-National cooperation and agreements

		World Financial Environment Global Foreign: Exchange		
		markets, The Determination of Exchange rates, Global capital		
		markets, Global Strategy, Structure, and Implementation: The		
	Strategy of international business, Country evaluation and			
	selection, Export and Import, Direct investment and Collaborative			
	strategies, The Organization of international business, Managing			
		International Operations: Marketing globally, Global operations		
		and supply-chain management, International accounting and		
		finance issues, International human resource management		
10	Contents for lab	No		

1	Programme	MBA/IMG
2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS609
5	Title of the subject	Human Resource Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Human Resource Management (HRM) is concerned with the
	subject	way in which organizations manage their people. The aim is to
		chart some of the broad terrain of a rapidly developing field of
		study in order to prepare the students for the more finely grained
		treatment of specific HRM topics. This course outline examines
		the recent rise of HRM, the effects of the changing context of
		work on HRM, what it involves, and the strategic nature of
		HRM practice, its impact on organizational performance and the
		changing role of HRM function.
9	Brief Contents	Define HRM, Describe the Nature, Feature and Scope of HRM,
		Describe the major activities of HRM, Explain the skills and
		roles of Human Resource manager, Why HRM is important to
		all managers, List the challenges and opportunities of HR
		manager, Define Job Analysis, Explain types of Job analysis,
		Understand Job Analysis Process, Describe the basic methods
		of collecting the Job analysis information, Define HR planning,
		Describe the need and objectives of HR planning, Understand
		the HR planning model, Explain the factors affecting HR planning, Define Recruitment, Explain essential steps for
		Recruitment Planning, Understand Recruitment model,
		Describe sources of Recruitment, Explain the Pros and Cons of
		recruitment, Define selection, Steps / process of selection,
		Define Employee training, Explain need and objectives of
		training, Differentiate between training and development,
		Describe the principles, areas and benefits of training,
		Understand the Training Methods, Describe Training system
		model, Understand levels of training evaluation, Define Career
		and its related terms, Understand stages of growth and career,
		and the state of t

		Describe Career-planning process and its responsibility,
		Understand the benefits of Career development system, Know
		the career program for special target groups, Explain the Model
		or Designing organizational career development, Define
		Performance appraisal, Explain why it is important to
		effectively appraise performance, Understand features, purposes
		and objectives of performance appraisal. Describe the methods
		of performance appraisal. List the criticism of performance
		appraisal.
10	Contents for lab	No

1	Programme	MBA/IMG	
2	Semester	II/VIII	
3	Type of course	Core	
4	Code of the subject	MS610	
5	Title of the subject	Operations Management	
6	Any prerequisite	No	
7	L-T-P	3-0-0	
8	Learning Objectives of the	Upon successful completion of the course, student should be able	
	subject	to: Understand the role of operations in both manufacturing and service organizations. Describe the importance of facilities location decision in the end-to-end supply chain. Develop understanding of a range of inventory models available their contextual suitability. Employ different quality prescriptive and the tools of statistical process control.	
9	Brief Contents	Operations and strategy: nature, evolution and scope of production and operations management, Emerging trends in operations management, Operations strategy: linkage with competitive strategy and formulation of operations strategy, Facility Planning: facilities location: globalization of operations, Factors affecting location decisions, Location planning methods, Linkage with supply chain network design decisions, Process Management: Design of production process and facility layout, Process design and analysis, Design of products and services: process of product and service design, Tools, Critical chain, Justin-time, Lean operations and Toyota production system, Inventory Management: deterministic models, Probabilistic models: multi-period and single period (news vendor) models, Selective inventory models, Aggregate production planning (APP), Master production schedule (MPS), Materials requirements planning (MRP), Quality management, Statistical process control (SPC), Process capability and Six Sigma.	
10	Contents for lab	Simulation exercises on Arena	

1 Programme MBA/IMG	
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2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS611
5	Title of the subject	Marketing Management
6	Any prerequisite	Basic understanding of microeconomics
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To understand the fundamental marketing concepts and the processes that influences the market orientation of a firm. To
		understand the role of marketing within the organization. To recognize the importance of marketing in the competitive world. To analyze critically the marketing process and its relationship with the environment within which it operates. To broadly look at the role of Marketing as a key element within an organization's strategy.
9	Brief Contents	Introduction to Marketing- Definition of marketing, Marketing environment, Business models and value chain, Segmentation and targeting- Concept of segmentation, Bases of segmentation (B2C & B2B), Targeting, Application in real life scenario, Positioning and differentiation- Differentiation parameters, POP& POD, Competition, Consumer Behavior- Consumer decision making process, factors influencing consumer behavior, B2B Marketing- Organizational decision making process, buying roles, Marketing strategy (product, service and pricing decisions)- Product strategy, branding, service, pricing strategy, Marketing strategy (place decisions)- Channels of distribution, Distribution strategy, Marketing strategy (promotion decisions)- Integrated marketing communication, Advance topics in marketing- Predictive, contextual, augmented and agile marketing.
10	Contents for lab	Simulation on marketing environment Case study exercises Class projects and exercises Field projects and company visits

1	Programme	MBA/IMG
2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS612
5	Title of the subject	Financial Engineering and Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	The course aims at providing an understanding of financial
	subject	engineering and management concepts. This will enable to
		understand how corporations make investment & financing

		decisions with dynamic risk exposures. It will help develop the
		financial engineering fundamentals for proper risk mitigation.
9	Brief Contents	Changing Financial arena and associated risks, Financial
	Birei Contents	engineering as a response to increased risks, Types of Risks and
		Risk management, Financial markets, Financial institutions,
		· · · · · · · · · · · · · · · · · · ·
		Management: Nature, Scope, and Objectives of financial
		management, Time value of money, Risk and return, Capital
		Structure and Cost of Capital: Capital structure theories and
		leverage, Optimum capital structure, Measurement of specific
		costs, Computation of overall cost of capital. Financing
		Decision: Long-term financing, Short-term financing, Term
		financing, Venture capital. Capital Budgeting: Principles,
		Techniques, Measurement, evaluation, and involved risk
		analysis, Working Capital Management: Planning of working
		capital, Working capital financing, Cash management,
		Receivable management and Inventory management. Dividend
		Policy Decision: Dividend and valuation, Determinants of
		dividend policy, The Futures Markets, Static and dynamic
		hedging, Devising a Hedging Strategy Using Futures, Stock
		Index Futures, Value at Risk (VaR), Short Term and Long Term
		Interest Rate Futures, Foreign Currency Futures and
		Commodity Futures, Options Markets; Properties of Stock
		Option Prices; Option Pricing Models - Binomial Model,
		Black-Scholes; Model, Single Period Options –Calls and Puts,
		Option Strategies, Multi-Period Options - Caps, Floors,
		Collars, Captions, Swaptions and Compound options, Cross-
		currency Futures and Options, Structure of a Swap, Interest
		Rate Swaps, Currency of Swaps, Commodity Swaps, Other
		Swaps, Credit Risk and Credit Derivatives, Credit default
		swaps, Role of a Swap Dealer. Basics of FRAs, Emerging
		Innovations and recent trends
10	Contents for lab	No

1	Programme	MBA
2	Semester	II
3	Type of course	Core
4	Code of the subject	MS613
5	Title of the subject	Business Research Methods
6	Any prerequisite	Basic knowledge of business statistics
7	L-T-P	3-0-0
8	Learning Objectives of the	To design and execute a basic survey research project. To
	subject	understand the research tools and techniques for executing a
		business project and decision making.
9	Brief Contents	Introduction to business research: Business research methods:
		An introduction, business research process design, Research

		design formulation: Measurement and scaling, questionnaire
		design, sampling and sampling distributions, Sources and
		collection of data: Secondary data sources, data collection:
		•
		survey and observations, experimentation, fieldwork and data
		preparation, Data analysis and presentation: Statistical
		inference: hypothesis testing for single population, hypothesis
		testing for two populations, analysis of variance and
		experimental designs, hypothesis testing for categorical data
		(chi-square test), non-parametric statistics, Correlation and
		simple linear regression analysis, Multivariate analyses
		(Multiple regression analysis, discriminant analysis, conjoint
		analysis, factor analysis, cluster analysis, multidimensional
		scaling, correspondence analysis), Result presentation:
		Presentation of results, report writing
10	Contents for lab	Data analysis and presentation: Statistical inference:
		hypothesis testing for single population, hypothesis testing for
		two populations, analysis of variance and experimental
		designs, hypothesis testing for categorical data (chi-square
		test), non-parametric statistics, Correlation and simple linear
		regression analysis, Multivariate analyses (Multiple
		regression analysis, discriminant analysis, conjoint analysis,
		factor analysis, cluster analysis, multidimensional scaling,
		correspondence analysis)

1	Programme	MBA
2	Semester	II
3	Type of course	Core
4	Code of the subject	MS614
5	Title of the subject	Decision Modelling and Optimization
6	Any prerequisite	Basic Knowledge of Mathematics, Probability distributions and Statistics.
7	L-T-P	3-0-0
8	Learning Objectives of the	The objectives of the course is to acquaint the student with the
	subject	applications of Operations Research to business and industry
		and help them to grasp the significance of analytical techniques
		in decision making
9	Brief Contents	Introduction to Operation Research, Overview of how
		Operations Research and Analytics professionals analyse
		problems, Introduction to Linear Programming
		Solving Linear Programming problems: The Simplex method,
		The Theory of the Simplex Method, Duality theory, Linear
		Programming under Uncertainty, Other Algorithms for Linear
		Programming, The Transportation and Assignment problems
		Network Optimization models
		Dynamic Programming, Integer Programming, Nonlinear
		Programming, Metaheuristics, Game Theory, Decision

Ī			Analysis, Queueing Theory, Inventory Theory, Markov
			Decision Processes, Simulation
Ī	10	Contents for lab	No

1	Programme	MBA
2	Semester	II
3	Type of course	Core
4	Code of the subject	MS615
5	Title of the subject	Artificial Intelligence and Machine Learning
6	Any prerequisite	Statistics, linear algebra, matrix, probability, programming
		languages and data modelling.
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon course completion, students will be able to: Identify problems that are amenable to solution by AI methods, and which AI methods may be suited to solving a given problem. Formalize a given problem in the language/framework of different AI methods. Implement basic algorithms using basic machine learning libraries mostly in python. Gain hands-on experience in applying ML to problems encountered in various domains. Obtain exposure to high-level ML libraries or frameworks such as TensorFlow, PyTorch.
9	Brief Contents	Introduction to AI: Definitions, Historical foundations, Basic elements of AI, Characteristics of intelligent algorithm, AI application areas, Neural network representation, Neural networks as a paradigm for parallel processing, Linear discrimination, Gradient descent, Logistic discrimination, Perceptron, Training a perceptron, Multilayer perceptron, Back propagation algorithm, Recurrent networks, Dynamically modifying network structure, Basic concepts, Hypothesis space search, Genetic programming, Models of evolution and learning, Parallelizing genetic algorithms, State space search, Production systems, Search space control: depth-first, breadth-first search, Heuristic search - hill climbing, Best-first search, Branch and Bound, Problem reduction, Constraint satisfaction end, Meansend analysis, Need of machine learning, Types of machine learning, Supervised learning: k-nearest neighbours, Linear regression, Logistic regression, Classification, Support vector machines, Neural networks, Unsupervised learning: clustering (k-means, hierarchical, EM), Auto-encoders, Dimensionality reduction, Learning by agents, Intelligent agent, Online learning, Batch learning, Markov Decision Processes, Temporal difference learning, Optimization techniques.
10	Contents for lab	Use Python/Jupyter notebooks/ google Colab for programming and hand out assignments Machine learning platforms: TensorFlow, Scikit-Learn etc.

It may be good to have both theory and programming
components in the assignment/homework component, to allow
students to appreciate and learn both aspects of AI and machine
learning

1	Programme	MBA/IMG
2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS616
5	Title of the subject	Project Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Students will be able to understand to manage the scope, cost, timing, and quality of the project, as defined by project stakeholders. Align the project to the organization's strategic plans and business justification throughout its lifecycle. Identify project goals, constraints, deliverables, performance criteria, control needs, and resource requirements in consultation with stakeholders. Implement project management knowledge, processes, lifecycle and the embodied concepts, tools and techniques in order to achieve project success. Apply project management practices to the launch of new programs, products, and services
9	Brief Contents	Introduction to Project Management: Concept of a project; categories of project, project development cycle, tools & techniques of project management, forms of project organizations, project management theory, various stages of planning, designing and managing projects, Development of Project Matrices, Critical Success factors and key performance indicators, Project Organization, Scheduling & Planning: Project Elements, Work Breakdown Structure (WBS), Types of WBS, Functions, Activities and Tasks, Project Life Cycle and Product Life Cycle, Project schedule, Scheduling Objectives, Building the project schedule, Scheduling terminology and techniques, Network Diagrams: PERT, CPM; Bar Charts, Milestone Charts, Gantt Charts, Estimating Project Costs and Project Selection: Estimation of activity and project costs, means of financing, financial projections, Qualitative and Quantitative Methods of Project identification and selection, Developing the Project Schedule: Activity Sequencing, Precedence Network Diagram, Project Resource levelling and allocation in projects, network techniques and timelines, crashing of projects: time vs. cost trade-off, Program Evaluation and Review Technique, Critical Path Method, Project Scheduling, Basics of Scheduling, project management tools, Project Execution and Control: Assessing and managing costs and gains, crashing of projects: time vs. cost trade-off, earned value method, Managing Project Risks: Probabilistic aspects of projects; risk management; Principles &

		Concepts of project Risks Management, Risk Assessment, Risk
		control; critical chain project management.
10	Contents for lab	No

1	Programme	IMG
2	Semester	VII
3	Type of course	Core
4	Code of the subject	MS617
5	Title of the subject	Business Data Mining
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Extract knowledge using data mining techniques. Explore
	subject	recent trends in data mining such as web mining, spatial-
		temporal mining. Be acquainted with the tools and techniques
		used for Knowledge Discovery in Databases.
9	Brief Contents	Data Mining Concepts, Knowledge Representation, Supervised
		Learning framework, Concepts & hypothesis, Training &
		Learning, Types of Data, Data mining functionalities,
		Classification of data mining systems, Data mining task
		primitives, Data cleaning, Data integration & transformation,
		Data reduction, Mining Business data patterns, Associations
		and Correlations, Mining methods, Mining various kinds of
		association rules, Correlation analysis, Constraint based
		association mining, Classification and prediction, Basic
		concepts, Decision Tree induction, Bayesian classification,
		Rule based classification, Classification by back propagation,
		Support vector machines, Associative classification, Lazy
		learners, Other classification methods, Cluster analysis, Types
		of data, Categorization of major clustering Methods, K-means
		partitioning methods, Hierarchical methods, Density-based
		methods, Grid based methods, Model-based clustering
		methods, Clustering high dimensional data, Constraint based
		cluster analysis, Outlier analysis, Mining trends and business
		application of data
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS618
5	Title of the subject	Strategic Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	After the completion of this course students will be able to
	subject	understand the organization and the environment in which it

		functions and competes. The student should be able to integrate
		acquired knowledge of other functional areas with the body of
		the knowledge of strategic management and be able to deploy
		all as a unified tool to analyse and formulate the actions that shall
		deliver the intended results.
9	Brief Contents	Concept of strategy and strategic management, Difference
		between corporate planning and strategic planning, Strategic
		management model, Different levels of strategies, Relevance of
		strategic management in 21st century, Strategic intent-vision
		and mission statement, Organisational objectives, Setting
		objectives, Organisational values and its impact, External and
		internal Environment and analytical tools- evaluating the
		company's strategic environment, SWOT analysis, PESTEL
		analysis, Competitive analysis, Porter's five force model,
		Internal Assessment- strategic capability: fit and stretch concept,
		Porter's value chain analysis, Core competencies,
		Organisational capabilities, Resource analysis and synergy,
		Strategies in action- Functional level- Achieving superior
		efficiency- Economics of scale, Experience curve, Just-in-Time,
		Six-sigma, Business level-cost leadership, Differentiation &
		focus strategies, Growth strategies, Corporate level- integration,
		Diversification, Acquisition, Mergers & joint venture, Short
		term corporate strategies-stability, Retrenchment, and
		turnaround, Portfolio and other analytical models- BCG matrix,
		GE/McKinsy matrix, Corporate parenting, Evaluation of
		strategy- suitability, Acceptability, and feasibility,
		Implementing strategies-resource allocation, Structure and
		strategy, Organisation culture, Balance score card.
10	Contents for lab	No

1	Programme	MBA
2	Semester	III
3	Type of course	Core
4	Code of the subject	MS619
5	Title of the subject	Entrepreneurship and Innovation
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Course is designed for preparing students to take of
	subject	Entrepreneurial journey on the basis of innovative ideas. The content is highly focused to start venture to making business mature up-to international level.
9	Brief Contents	Entrepreneurship, Creativity and innovation, Business planning process, Institutions supporting entrepreneurs, Family businesses, International entrepreneurship opportunities, Informal risk capital and venture capital, Managing growth.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	III/IX
3	Type of course	Core
4	Code of the subject	MS620
5	Title of the subject	Business Process Management
6	Any prerequisite	Courses on functional areas of management
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon successful completion of the course, student should be able to: Describe and evaluate the development of process management and tasks of process holders in organizations. Assess the importance of the strategic perspective of business process management. Analyse and model strategic and operational business processes. Employ process performance indicators and measures.
9	Brief Contents	Orientation: Process perspective, Components of processes, Evolution of processes, Process life-cycle, Process identification, Process architecture, Process selection, Process modeling: Introduction to BPMN, Business objects, Process decomposition, Process Discovery: Process discovery, Methods, Process modeling, Process model quality assurance, Process Analysis: qualitative process analysis, Value-added analysis, Waste analysis, Stakeholder analysis, Root-cause analysis, Quantitative process analysis: flow analysis, Queues, Simulation, Process redesign, Transactional methods, Transformational methods, Process aware information systems: Types of process aware information systems, Process implementation with executable models, Process monitoring, Process as enterprise capability
10	Contents for lab	BPMN modeling software (open source) for modeling of processes

1	Program	MBA/ IMG/
2	Semester	III/IX
3	Type of course	Core
4	Code of the subject	MS621
5	Title of the subject	Business Ethics and Sustainability
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon course completion, students will be able to: Develop skills
	subject	in recognizing and analysing ethical issues. Define cross cultural
		variations and similarities in organizational practices in corporate
		social responsibility and business ethics. Understand sources of
		organizational ethical culture and to design ethical programs
		designed to accomplish specific objectives in organizations.
		Develop ethical leadership skills and practices

9	Brief Contents	Business ethics- an overview, Concepts and theories of business ethics, Emerging business ethics issues, Ethical decision making in business, Creating an ethical organization globalization and business ethics, Stakeholders and business ethics, Social responsibility and ethics, Issues in social responsibility, Implementing stakeholders' perspective, Stakeholder and issue management approaches, Managing corporate responsibility with external stakeholders, Corporate governance and ethical leadership, Kohlberg's six stages of moral development, Levels of ethical analysis, Concept of corporate integrity, Issues in corporate governance, good corporate governance - obligations towards society and stake holders, Ethics in consumer protection, Role of government agencies, SEBI, judiciary in ensuring ethical practices, Ethics and Indian business, Marketing ethics, Ethics in human resource management, financial management, banking and insurance.
10	Contents for lab	No

1	Program	MBA/ IMG/
2	Semester	III/IX
3	Type of course	Core
1	Code of the subject	MS621
2	Title of the subject	Cloud Computing and Services
3	Any prerequisite	Basic understanding of computer system
6	Will this course require visiting faculty	No
4	L-T-P	3-0-0
7	Learning Objectives of the subject (in about 50 words)	 Upon course completion, students will be able to: 6. Understand cloud computing and memorize the different cloud service and deployment models. 7. Describe the concerns of storage, processing, parallelism, distribution, consensus, and scalability as they relate to the cloud 8. Learn about the different levels of clouds services, which include IaaS (Infrastructure as a Service), PaaS (Platform as a Service), SaaS (Software as a Service), FaaS (Function as a Service (server-less architecture)), MBaaS (Mobile Backend as a Service (server-less architecture)), and Amazon Lambda. 9. Learn about many types of cloud-based storage services, including object storage, block-level storage, archival storage, and Big Data file systems. 10. Become familiar with the key concepts underlying Big Data and data streaming applications on the Cloud.

8	Brief Contents	(module	Module-I: Introduction
	wise)	(1110 41410	Introduction, Foundations of cloud computing, Big Clouds (such as
	,		the AWS Cloud, Google Cloud, Microsoft Azure Cloud, or IBM
			Cloud) via portals, APIs, and SDKs, Cloud Computing
			characteristics (e.g., elasticity, multi-tenancy, on-demand access,
			ubiquitous access, usage metering, self-service capability, SLA-
			monitoring), Cloud Computing and Service Oriented Architecture
			(SOA), Cloud Service Models/Types (i.e., Public, Private, Hybrid,
			and Community), Cloud deployment models (i.e., IaaS, PaaS, SaaS,
			and BPaaS), Cloud Return on Investment (ROI) models, Cloud
			Reference Architectures, Cloud Standards (e.g., OSDIAPIs),
			Technology Providers vs. Cloud providers vs. Cloud vendors,
			Planning Cloud transformations
			Module-II: Cloud Storage Services
			Storage models and storage as a service, Using Amazon Cloud
			Storage Services via Portal and APIs, Using Microsoft Azure Cloud
			Storage Services via Portal and APIs, Using Google Cloud Storage
			Services via Portal and APIs, Using IBM Cloud Storage Services
			via Portal and APIs, Using OpenStack Cloud Storage Services via
			Portal and APIs
			Module-III: Cloud Networking Services and Service Platform
			Design
			Virtual Private Cloud Networking, High-Performance, Scalable
			Load Balancing, Cloud API Gateways, Global Content Delivery
			Networks, Cloud-Managed High-Performance Network Address
			Translation, Network Edge Connectivity, Reliable, Resilient, Low-
			Latency DNS Serving on the Cloud, Network Performance and
			Availability Optimization on the Cloud, Big Cloud Service
			Platforms Convergence and Service Offerings (Amazon AWS,
			Google GCP, Microsoft Azure, IBM Cloud, Force.com Cloud,
			Clouds at SGI, NASA, and CERN)
			Module-IV: Cloud Platforms in Industry
			Cloud platforms in industry, amazon web services, compute
			services, storage services, communication services, additional
			services, google AppEngine, architecture and core concepts,
			application life-cycle, cost model, observations, Microsoft Azure,
			Azure core concepts, SQL Azure, Windows Azure platform appliance, scientific applications, healthcare: ECG analysis in the
			cloud, cancer diagnosis, cloud machine learning services, business
			and consumer applications, CRM and ERP, productivity, social
			networking, media applications, multiplayer online gaming.
			neconstants, media approacions, materplayer online guilling.
9	Contents for lab ((If	☐ Learn how to access the Cloud via Big Cloud vendors' websites,
	applicable)	`	and their APIs/SDKs; install Python, Anaconda, and Jupyter to
			run lab notebooks as applicable.
			☐ Create a virtual machine on the various Big Clouds using both
			the Portals and the applicable python libraries.
			☐ It may be good to have both theory and programming
			components in the assignment/Lab component, to allow students
			to appreciate and learn various aspects of cloud computing

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS001
5	Title of the subject	Digital Production System
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Appreciate role of digital manufacturing. Analyse various computing models. Employ information and communication technologies for design of digital production systems.
9	Brief Contents	Science of digital manufacturing: operation mode and architecture of digital manufacturing system, Modeling theory and method of digital manufacturing science, Theory system of digital manufacturing science, Computing manufacturing in digital manufacturing science: computing manufacturing methodology, Manufacturing computational model, Theoretical units in manufacturing computing, Manufacturing informatics in digital manufacturing science: Principal properties of manufacturing information, Measurement, Synthesis and materialization of manufacturing information, Integration, sharing and security of manufacturing information, Intelligent manufacturing in digital manufacturing science: Intelligent multi-information sensing and fusion in the manufacturing process, Knowledge engineering in the whole life cycle of manufacturing product, Autonomy, Self-learning, Adapting of manufacturing system, Intelligent manufacturing system
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS002
5	Title of the subject	IT Products and Intellectual Property Rights

6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	The course is designed to impart the value driven IT products
	subject	development including software, and firmware/hardware of
		different industrial requirements. Through understanding of the
		Intellectual property rights, the learner acquaint with the
		protection of new IT product from business threat.
9	Brief Contents	Industry Need analysis for IT product development, The Design
		thinking for new IT product development, Tools and Techniques
		of IT product development, Software design analysis, Firmware
		design, Product prototyping, Value analysis, Intellectual
		property rights for Software and Firmware, Industry-Market fit
		performance, Evaluation of product
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS003
5	Title of the subject	Management of Digital Technologies
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The course has been designed to provide comprehensive and in-depth coverage of all important aspects of modern digital technologies on the principle of industrial applications to maximize the efficiency, effectiveness and business performance. It is primarily intended for students who wish to pursue a career in mapping industrial design on the digital system.
9	Brief Contents	Introduction of Industry 4.0. Business System engineering and Management through Digital Technologies, Digital Transformation and Business Transition to industrial revolution 5.0. Concepts of Industry 5.0-sustainability, human centricity and system resilience through digital technologies, Understanding Blockchain principles, technology and its applications, Introduction of sensory inputs, data acquisition and applications, Introduction of Business data cloud and management, Human-system interface concept, principles, and design, Introduction of Cyber Physical System and understanding design cases
10	Contents for lab	No

1	Program	MBA/IPG MBA
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS004

5	Title of the subject	Knowledge Management	
6	Any prerequisite	No	
7	L-T-P	3-0-0	
8	Learning Objectives of the subject	Develop an integrated and comprehensive perspective of knowledge management as a strategic function. Identify the strategic contexts of knowledge management and the role of organisational structure and processes. Discuss the frameworks, techniques, and the nature of IT support for managing knowledge.	
		Delineate the role of innovations in knowledge creation. Raise and resolve issues in knowledge protection for sustaining competitive advantage. Provide a platform for sharing experiences in knowledge management.	
9	Brief Contents	The Nature of knowledge: Introduction to knowledge management, The nature of knowing, Leveraging knowledge, Intellectual capital, Strategic management perspectives, Creating knowledge, Organisational learning, The learning organisation, Knowledge management tools and systems, Knowledge management tools: component technologies, Knowledge management systems, Mobilising knowledge, Enabling knowledge contexts and networks, Implementing knowledge management.	
10	Contents for lab	Case study exercises	
1	Programme	MBA/IMG	
2	Semester	Odd	
3	Type of course	Elective	
4	Code of the subject	MS005	
5	Title of the subject	Service-Oriented Computing	
6	Any prerequisite	No	
7	L-T-P	3-0-0	
8	L-1-P Learning Objectives of the subject	Service delivery lifecycle and associated phases. Analysis and conceptualization of services and micro-services. Service design through web. Modern service APIs and contract versioning techniques for web services	
9	Brief Contents	Introduction of Service Oriented Architecture design and development, Case examples and case descriptions, Understanding Service-Orientation- Business Automation, Design paradigm, Design principles, Silo-based application architecture, Effects of service-orientation on the enterprise, Service-orientation and the concept of application and integration, The Service composition, Goals and benefits of Service-Oriented computing, Four pillars of Service-orientation, Understanding SOA- The Four characteristics of SOA: Business-driven, Vendor-neutral, Enterprise-centric, Composition-centric, Design priorities; The Four common types of SOA, The End result of Service-orientation and SOA, SOA Project delivery strategies, SOA project stages, SOA adoption planning, Service inventory analysis, SOA modelling, Contract, Logic design, Service development, Testing, Deployment and	

		maintenance, Usage and monitoring, Understanding layers with services and micro services, Analysis and modelling with Web services and Micro services, Analysis and modelling with REST
		services and Micro services
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS006
5	Title of the subject	Social Networks Analytics
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The main learning objective with this course is to enable students to put Social Network Analysis projects into action in a planned, informed and efficient manner. This overarching goal involves the following subtasks: Formalize different types of entities and relationships as nodes and edges and represent this information as relational data .Plan and execute network analytical computations. Use advanced network analysis software to
		generate visualizations and perform empirical investigations of network data. Interpret and synthesize the meaning of the results with respect to a question, goal, or task. Collect network data in different ways and from different sources while adhering to legal standards and ethics standards.
9	Brief Contents	Overview on network analysis, The Network analysis process and methodology, Network visualization, When images do not suffice: Network analytical measures, Models and simulation of network evolution, Models and simulation of diffusion in networks, Subgroups and cliques clustering, Block models, Ego networks, Reciprocity, Social capital, structural holes, equivalence; Network Data: Ethics, Privacy, Legality, Introduction: Using text data for network analysis, natural Language Processing and Relation Extraction from Texts Construct: A model of meta-network dynamics, Usage of network analysis for investigating crime, Relational methods for analysing covert networks
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS007
5	Title of the subject	Software Project Management
6	Any prerequisite	No

7	L-T-P	3-0-0
8	Learning Objectives of the subject	The students will be able to understand the principles of project management. Comprehend the fundamental principles of project management, including project planning, scheduling, resource allocation, and risk management. Develop a project plan that includes a work breakdown structure, critical path analysis, resource allocation, budgeting and time management.
9	Brief Contents	Introduction and Software Project Planning: Fundamentals of software project management (SPM), Need identification, Vision and scope document, project management cycle, SPM objectives, Management spectrum, SPM framework, Software project planning, Planning objectives, Project plan, Types of project plan, Structure of a software project management plan, Software project estimation, Estimation methods, Estimation models, Decision process, Project Organization and Scheduling: Project Elements, Work Breakdown Structure (WBS), Types of WBS, Functions, Activities and Tasks, Project Life Cycle and Product Life Cycle, Ways to Organize Personnel, Project schedule, Scheduling objectives; Building the project schedule, Scheduling terminology and techniques, Network Diagrams: PERT, CPM, Bar Charts: Milestone Charts, Gantt Charts, Project Monitoring and Control: Dimensions of Project Monitoring & Control, Earned Value Analysis, Earned Value indicators: Budgeted Cost for Work Scheduled (BCWS); Cost Variance (CV), Schedule Variance (SV), Cost Performance Index (CPI), Schedule Performance Index (SPI), Interpretation of Earned Value Indicators, Error Tracking; Software Reviews, Types of Review: Inspections, Deskchecks, Walkthroughs, Code Reviews, Pair Programming, Software Quality Assurance and Testing: Testing Objectives, Testing Principles, Test Plans, Test Cases, Types of Testing, Levels of Testing, Test strategies, Program correctness, Program verification & validation, Testing automation & Testing tools, Concept of Software quality; Software quality attributes; Software Quality Metrics and indicators; The SEI Capability Maturity Model CMM), SQA activities, Formal SQA Approaches: Proof of correctness, Statistical quality assurance, Cleanroom process, Project Management and Project Management Tools: Software Configuration Management: Risks and risk types, Risk Breakdown Structure (RBS); Risk Management process: Risk identification, Risk analysis, Risk planning, Risk monitoring; Cost Benefit analysis; Software Project managem

10 Contents for lab	No	
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1 Programme	MBA/IMG
2 Semester	Even
3 Type of course	Elective
4 Code of the subject	MS008
5 Title of the subject	Software Quality Management
6 Any prerequisite	No
7 L-T-P	3-0-0
8 Learning Objectives of the subject	Students will be able to develop a comprehensive understanding of the concepts and practices related to software quality management.
	Gaining knowledge of software quality standards, testing techniques, and software metrics. Evaluate the effectiveness of quality management strategies, such as continuous improvement, risk management, and quality assurance.
9 Brief Contents	Introduction to Software Quality: Defining Software Quality, Software quality, Attributes and specification, Cost of quality defects, faults, failures, Defect rate and reliability, Defect prevention, Reduction and containment, Overview of different types of software review, Introduction to measurement and inspection process, Documents and metrics, Software Quality Metrics: Product Quality Metrics: Defect density, Customer problems metric, Customer satisfaction metrics, Function points, In-process quality metrics: Defect arrival pattern, Phase-based defect removal pattern, Defect removal effectiveness, Metrics for software maintenance: Backlog management index, Fix response time, Fix quality, Software quality indicators, Software Quality Management and Models: Modeling process, Software reliability models: The Rayleigh model, Exponential distribution and Software reliability growth models, Software reliability allocation models, Criteria for model evaluation, Software quality assessment models: Hierarchical model of software quality assessment. Software Quality Assurance: Quality Planning and Control, Quality improvement process, Evolution of software quality assurance SQA, Major SQA activities, Major SQA issues, Zero defect software, SQA techniques, Statistical quality assurance, Total quality management, Quality standards and processes, Software Verification, Validation & Testing: Verification and validation, Impracticality of testing all data and paths, Proof of correctness, Software testing, Functional, structural and Error-oriented analysis & testing, Static and dynamic testing tools, Characteristics of modern testing tools.
10 Contents for lab	~
10 Contents for lab	No

1 Program		MBA/IMG
2 Semester		Even
3 Type of cours	se	Elective
4 Code of the su	ubject	MS009
5 Title of the su	bject	Programming for Business Intelligence
6 Any prerequi	site	None
7 L-T-P		3-0-0
8 Learning Ob subject	jectives of the	Upon course completion, students will be able to: Derive actionable insights from data, thus allowing to make data-driven, strategic and tactical business decisions. Design and implement an algorithm to conduct technical calculations, manipulate data and create graphical user interfaces. Identify the technological architecture that makes up Business Intelligence systems
9 Brief Content	ts	Business Intelligence (BI): Effective and timely decisions, Data, Information and knowledge, Role of mathematical models, BI architectures, Ethics and BI, Decision support systems: definition of system, Representation of the decision-making process, Definition of decision support system, Development of a decision support system, Customer Relationship Management (CRM), ERP, and BI, Importance of data and relevance in industry, Statistical learning vs. machine learning, Types and phases of analytics, Data pre-processing and cleaning: data manipulation steps, Normalizing data, Sampling, Missing value treatment, Outliers, Exploratory data analysis: data visualization using matplotlib, Seaborn libraries, Creating graphs, Summarizing data, Descriptive statistics, Univariate analysis, Bivariate analysis, Querying and reporting, Building Ad-Hoc queries, Building on-demand self-service reports, Enhancing and modifying data access, Pull-oriented data access, Pushoriented data access dashboards, Executive Information System (EIS) engine, Metric system and KPIs, business intelligence dashboards, Learning SQL query structure with examples, Data management and query system OLTP and OLAP and their data models, Data warehousing, ETL and data integration dashboard creation using Tableau, Power BI, The relevance of BI in application to analytics industry and different domains such as marketing models: relational marketing, Sales force management, Logistic and production models: supply chain optimization, Optimization models for logistics planning, Revenue management systems.
10 Contents for 1	lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS010
5	Title of the subject	Strategic Planning of Information Systems
6	Any prerequisite	No
7	L-T-P	3-0-0

8	Learning Objectives of the	The strategic use of information systems as a means for
	subject	acquiring competitive advantage. Integration of concepts and
		methodologies with skills acquired in the field of information
		systems and technology in the development of a comprehensive
		information systems prototype. Measurable benefits in the
		alignment of business processes with information systems
		solutions. The course provides students with the opportunity to
		apply systems concepts and techniques in the design of an
		information system.
9	Brief Contents	Introduction to strategic information systems, Business
		environment issues, The process of strategic information
		systems , Current business situation analysis , Identify an
		opportunity , The role of business information systems ,
		Information systems strategies , Strategic information systems
		management, Organization of the information systems
		technologies, Software, Hardware, Database, Communications
		,Networking , Evaluation of possible IS solutions, Project
		Management, Cost Benefit Analysis, Functional requirement,
		System specifications , Information systems benefits , Strategic
		information management, Managing the information resource
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS011
5	Title of the subject	Business Systems Simulation
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Understanding the principles and techniques of simulation
	subject	modeling for business systems. Understanding the key
		components of a business system and how they interact with
		each other. Learning how to analyse and interpret simulation
		results to make informed decisions. Understanding the
		limitations of simulation modeling and the assumptions that
		need to be made. Learning how to optimize simulation models
		to achieve business objectives. Understanding the ethical
		implications of simulation modeling and the importance of data
		privacy and security. Learning how to apply simulation
		modeling in different industries and applications, such as
		manufacturing, logistics, healthcare, finance, and customer
		service.
9	Brief Contents	Introduction to Business System Simulation: Overview of the
		benefits of simulation modeling, The various types of
		simulation models, and the different tools and software used for
		simulation modelling, System Dynamics: Modeling approach

		on the feedback loops and dynamic relationships between
		different variables in a system, Topics covered include stock
		and flow diagrams, feedback loops, and system dynamics
		models, Discrete-Event Simulation: Modeling the discrete
		events and processes that occur in a system, such as customer
		arrivals, order processing, and inventory movements, Topics
		covered include event scheduling, process modeling, and
		queuing theory, Agent-Based Simulation: Modeling individual
		agents or entities within a system, such as customers,
		employees, or machines. Topics covered include agent
		behaviour modeling, agent interactions, and emergent
		behaviour, Optimization and Analysis: Various techniques used
		to optimize a simulation model and analyse the results,
		including sensitivity analysis, scenario analysis, and statistical
		analysis. Applications of Business System Simulation: Case
		studies and examples of how simulation modeling is used in
		different industries and applications, such as manufacturing,
		logistics, healthcare, finance, and customer service.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS012
5	Title of the subject	Service Operations Management
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Define services along with their nature and classification.
		Assess factors related to location and capacity planning. Employ
		design principles in development of service delivery systems.
		Analyse requirements to ensure maintainability and reliability in
		services.
9	Brief Contents	Matrix of service characteristics, Taxonomy of services,
		Challenges in operations management of services, Aggregate
		capacity planning for services, Facility location, Subjective and
		objective factors, Service design and delivery systems, layouts in
		services, Job and work design in services-safety and physical
		environment, Effect of managing queues, Automation,
		Operations standards and work measurement, Determinants of
		quality in services, Measurement, control and improvement of
		quality of services, Concept of a total quality service, Dynamics
		of service delivery system, Scheduling for service operations,
		Personnel and vehicles, Supply chain and distribution of
		services, Maintainability and reliability in services, Total
		productive maintenance (TPM) in services, Case studies of
		exemplary professionally managed services.

10	Contents for lab	No
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1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS013
5	Title of the subject	Sustainable Supply Chain Management
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon successful completion of the course, student should be able to: Develop an understanding of the role of supply chain in an overall value creation. Analyse different modes of transportation, different design options of transportation network in a supply chain, their applicability under different contexts and the tradeoffs in transportation design. Describe the importance of reverse logistics in market places as well as market spaces. Design
		sustainable supply chains.
9	Brief Contents Grant of Alle	Evolution of SCM, Issues of SCM, Competitive strategy vis-à-vis supply chain strategy, Achieving strategic fit, Managing inventory in a supply chain, Deterministic models, Probabilistic models (multi-period and single period). Managing risk and uncertainty in a supply chain: quick response strategy, Postponement strategy, Tailored sourcing strategy, Transportation in a supply chain: role of transportation in a supply chain, Modes of transportation and their performance characteristics, Design options for a transportation network, Trade-offs in transportation design, Supply chain coordination: Bullwhip effect - causes and consequences, Bullwhip effect quantification, Impact of centralized information on bullwhip effect, Mitigating strategies, Information sharing and incentives, Strategic sourcing in SCM: Role of sourcing in a supply chain, Framework for make/buy decisions, Supplier scoring and assessment, Supply contracts and supply chain performance, Big data analytics in SCM: Significance of big data in supply chain, Relevant tools, Reverse logistics: Reverse logistics in manufacturing organizations and ecommerce firms.
10	Contents for lab	SCM software like SAP SCM, Logility, Perfect Commerce,
		Oracle SCM etc.

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS014
5	Title of the subject	Technology Management

6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Define types of innovation, innovators and innovation
		environment. Describe the nature and extent of technological
		change and potential roles of incremental and disruptive
		innovation in creating and sustaining firm competitiveness.
		Perform feasibility and viability of new product development
		proposal from various perspectives.
9	Brief Contents	Introduction, Understanding innovation, Levels and types of
		innovation, Key drivers of innovation, Sources of innovation, and
		the relationship between innovation and research and technology
		development. understanding creativity as a building block to
		innovation, Innovation management, Framework for the
		management of innovation, Public sector services innovation,
		Diffusion of innovation creating organizational innovative
		effectiveness, Strategic aspects of technology, Critical factors in
		managing technology innovations, Critical issues/factors in choice
		of technology and processes; Indian context, Technology
		portfolio, Open innovation, New technology transfer-channels,
		Modes, Levels and issues, Absorption, adaption and adoption of
		technology, Technology considerations in lean environment,
		Strategic role of R&D, New R&D approaches, Strategic evaluation
		of technology investments, New product development and life
		cycle management, Understanding product platform strategy,
		Commercialization of core competencies, Marketing new products
		and technologies, Role, rationale and requisites of a national
10		technology policy, IPR and licensing issues, Role of WTO.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS015
5	Title of the subject	Technology and Operations Strategy
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Appreciate the nature, need and scope of operations strategy.
		Describe the strategic role of transformation processes and
		associated flows. Develop and analyse innovation, new product
		and process development strategies. Employ process of
		operations strategy in terms of sustainable alignment.
9	Brief Contents	Need for Operations Strategy, Impact of globalization on
		Operations Management, The Marketing link in the Operations
		Strategy -Role in competitive advantage, Time-based

	competitiveness and other criteria of success, The Sandcone
	model, Process of designing, analysing and implementing
	operations' strategies, Strategic management of transformation
	processes and flow strategies, Strategic choices in layout and
	capacity planning, Managing innovations and new product and
	process development strategies, Strategic purchasing and supply
	management, Outsourcing decisions, Strategic Purchasing
	Portfolio analysis, Operations improvement strategies,
	Breakthrough vs. continuous, The direct, Develop and deploy
	strategies, The market strategy, Bohn's stages of process matrix,
	Measures of performance, Process of Operations strategy,
	Sustainable alignment, Methodology of operations strategy
	formulation, Process of operations strategy formulation,
	Integrated management systems
10 Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS016
5	Title of the subject	Total Quality Management
6	Any prerequisite	Basic Knowledge of Probability and Statistics
7	L-T-P	3-0-0
8	Learning Objectives of the subject	This course provides learners with an understanding of quality control and improvement systems. This course will help participants to: Understand the principles of total quality management. Choose appropriate statistical techniques for improving processes. Develop the organizational, competitive and economic potential of quality. Integrate fundamental principles with the practice of total quality management.
9	Brief Contents	Evolution and Importance of Total Quality Management: Introduction, Importance of Quality, Evolution of Quality, What is Total Quality Management, Quality Pioneers, Active Living and Health Environment for TQM: Quality Leadership and Management Commitment, Employee Empowerment, Organizational Culture and Change, Team Building, TQM Infrastructure: Supplier relation and partnership, Continuous Improvement process lesson, Developing TQM action plan, TQM and Other Continuous Improvement Systems: Quality Standards, Six Sigma, Benchmarking, Just in Time, Stabilizing and Improving a Process: Defining and Documenting a Process, Diagnosing and Improving a Process, Statistical Process Control, Variables and Attributes Charts, The Fork Model For Quality Management- Management's Commitment to Transformation Lesson, Education and Daily Management, Cross-Functional Management, Quality Policy Management

10 Contents for lab No	
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1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS017
5	Title of the subject	World Class Production Systems
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be
	subject	able to: Appreciate the concept and need of world class
		manufacturing. Employ frameworks of various product and process design structures and systems in modern manufacturing. Analyse the implementation of TQM, JIT and
		Theory of Constraints. Appreciate philosophy and principles of Japanese manufacturing especially Toyota Production System (TPS).
9	Brief Contents	World Class Manufacturing (WCM): Concepts and Evolution, Understanding the linkage between Operations Strategy and WCM, Agile Manufacturing: Distinction between flexibility and agility, Model for implementing flexible and agile manufacturing, Flexible Manufacturing System (FMS), Concepts and components, Modern product and process design concepts and considerations, Assembly lines and batch manufacturing; group technology (GT), Total Quality Management (TQM): Roadmap to Implementation of TQM in manufacturing, Six Sigma approach, Just-in-Time (JIT) and Lean Operations, Theory of constraints (ToC), Japanese manufacturing techniques particularly Toyota Production System, Japanese vs American manufacturing focus, Critical elements of JIT, Operational Framework for concurrent implementation of TQM and JIT, Total Productive Maintenance (TPM): Concepts and Evolution, Metrics of TPM, Overall Equipment Effectiveness (OEE), Roadmap to TPM implementation in modern manufacturing, Computer Integrated Manufacturing System (CIMS): A framework for computer integrated enterprise issues involved in CIMS, Benchmarks for excellence in operational performance with global examples, Significance of implementation of concurrent operations management initiatives, Metrics of operational
		excellence in global context.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even

3	Type of course	Elective
4	Code of the subject	MS018
5	Title of the subject	Emerging areas in Operations and Technology Management
6	Any prerequisite	Operations management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be
	subject	able to: Describe role of sustainable operations management.
		Design operations management along globally dispersed
		distributed networks. Develop nimble factories for supporting
		a lot size of one.
9	Brief Contents	Digital supply chains, Computer aided design and integrated manufacturing, A Focus on the employee experience, Flexible, blended workplace environments, Mobile communications and collaboration, Scaling production according to demand, Building the customer relationship.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS019
5	Title of the subject	New Products and Services Development
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	On completion of the course, students will be able to: Describe the nature and techniques of innovation and new product development. Discuss and reflect on the role of marketing in different phases of new product development. Explain the phases and intermediate results in new product development process. Apply theories of innovation to demonstrate the best level of practice in each problem situation within the context of new product development. Develop and implement a new product strategy for an enterprise.
9	Brief Contents	Product Conception: Product Basics Consumer problems and unmet need Empathy, Personas, User Stories Identifying New Product Opportunities using Data Market Research for New Product Development Idea Generation & Need Analysis Concept testing using Surveys-Customer Discovery Product potentiality and Conjoint analysis Design Thinking for B2C, B2B Products and Services, Product Design: Product Design Process - 7 Stages Product specifications and features Visual Design Elements Tools for Design of Digital Products User experience (UX) design Introduction to Software Tools used to design Engineering Products Quality Function Deployment, Value engineering methodology, Iterative design optimisation, Design for manufacturing, Prototyping: What is Minimum

	Viable Products (MVP)? Types of MVP Hypothesis Testing,
	A/B Prototype development for Digital Products, Wireframing 3D Printing and 3D Cutting Material Selection for Engineering
	Product, Prototyping Prototype, Functionalisation using
	Electronics and Instrumentation, Role of Robotics and
	Automation in Prototyping, Usability and Beta Testing, Product
	Deployment: Production planning and control Material handling
	In-house Budgeting and Outsourcing Quality Assurance
	Protocols Principles of Lean: Lean Manufacturing and
	Management Regulations and Standards: ISO Intellectual
	Property and Trademarks Building Markets and Creating
	Demand for New products services, Simulated test marketing,
	and Launching of new products, Product Lifecycle
	Management: Organisation for Product Management Marketing
	Manager-Product Manager-Brand Manager Concept
	Approaches and Organisational role Product Manager-
	Functions and Tasks-Tools and Techniques The Product in
	Corporate Life, Corporate and Product Objective Product
	Strategy and Policy Optimum Product Pattern/Line Range
	Challenge Of Change-Opportunity and Risk-Product
	Innovation, Modification, Addition and Elimination Product
	Proposals-Sources, Generation, Processing and Selection
	Contemporary Challenges and opportunities in product
	Management, Product Sales and Marketing: Brand Awareness,
	Consumer Brand Knowledge Product-line Decisions (extension,
	reduction), Product Category expansion Pricing Model and
	Strategy Product Costing Segmentation Target Positioning
	Sales Forecasting Distribution Channels Lead Generation-Role
	of Contacts and social media Customer Acquisition Customer
	retention, Commercialisation and Start-up: Introduction to
	Business Model Canvas Funding Requirement and Avenues
	Bootstrapping Team Building and Collaborations Customers and End Users Market Competition and Creating Barriers to
	Entry Deployment and Distribution Strategy Launching of Start-
	up: Rules and Steps Social media, Websites, and Digital
	Marketing Scale-up model and Sustainable growth plan
Contents for lab	No

1	Program	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS020
5	Title of the subject	Operational Intelligence
6	Any prerequisite	None
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Describe the importance of data-driven operations along supply

		chains. Assess unbiased estimates of demand forecasting as well as optimization using various statistical methods. Employ mathematical models to capture and analyze data on supply chain carbon footprint.
9	Brief Contents	Problem-driven to Data-driven operations along supply chains,
		Big data in supply chain, Analytics in demand planning: Capturing demand data from different sources, Demand prediction models,
		Price optimization, Analytics in sourcing and procurement: In-
		house or outsource, Logistics and transportation, Supply chain
		contracts, Analytics in sales and operations planning:
		Differentiated service level to different products and customers,
		Location of plants, Product line mix at plants, Production planning
		and scheduling, Analytics in distribution: Location of distribution
		centre, Transportation and distribution planning, Inventory
		policies/order fulfilment at locations, Vehicle routing for
		deliveries, Analytics in reverse logistics in traditional and e-
		commerce firms: Location of return centres, Reverse distribution
		plan, Vehicle routing for returns collection, Analytics in supply
		chain carbon footprint
10	Contents for lab	Proficiency in using various software like SAS Business Analytics
		(SAS BA), Excel, Tableau, Microsoft Power BI etc.

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS021
5	Ŭ .	
_	Title of the subject	Compensation Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The aim of this subject is to develop students' understanding of the concepts of compensation and rewards in the organization. In particular the subject is designed to develop the underpinning knowledge and skills required to understand the one of the complex management functions i.e. compensating employees and its importance. This subject introduces the student to the basics compensation structure and differentials. It familiarizes the students with the practice of various management techniques and its expected results like job evaluation etc. The learner is apprised about the latest issues in management related to compensation in order to make the students abreast about the recent trends in the area.
9	Brief Contents	Introduction to compensation and rewards, Objective of compensation and rewards, Introduction to framework of compensation policy, Labor market characteristics and pay relatives, Wage determination: Introduction to compensation, rewards, wage levels and wage structures, Introduction to wage determination process and wage administration rules; Introduction to factors influencing wage and salary structure and principles of wage and salaries administration, Introduction to

	the theory of wages: Introduction to minimum, fair and living
	wage, Introduction to nature and objectives of job evaluation;
	Introduction to principles and procedure of job evaluation
	programs, Introduction to basic job evaluation methods;
	Introduction to Implementation of evaluated job, Introduction to
	determinants of incentives, Introduction to classification of
	Rewards, Incentive payments and its objectives, Introduction to
	wage incentives in India; Introduction to types of wage incentive
	plans, Introduction to prevalent systems & guidelines for
	effectives incentive plans; Introduction to non- monetary
	incentives, Introduction to cafeteria style of compensation,
	Introduction to problems of equity and bonus, Profit sharing &
	stock options, Introduction to features of fringe benefits,
	Introduction to history and growth factors, Coverage of benefits,
	Introduction to employee services & fringe benefits in India
10 Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS022
5	Title of the subject	Change Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Effective management within organizations requires an understanding of various behaviour and processes. Managers need to know why people behave as they do in relation to their jobs, their work groups and their organizations. This knowledge of individuals' perceptions, motivational attitudes and behaviour will enable managers to not only understand themselves better, but also to adopt appropriate managerial policies and leadership styles to increase their effectiveness. The major objective of this course is to provide students with a better understanding of behavioural processes and thereby enable them to function more effectively in their
		present or future roles as managers of human resources.
9	Brief Contents	Definition of Organization Development (OD), OD and planned change from other forms of organization change, Describe the historical development of OD, Describe and compare three major perspectives on changing organizations, Introduce a General model of planned change, Describe how planned change can be adopted to fit different kinds of conditions, Understand the essential character of OD practitioners, Understand the necessary competencies required of an effective OD practitioner, Understand the

		roles and ethical conflicts that face OD practitioners,
		Reinforce the definition of an OD practitioner as anyone
		who is helping a system to make planned change, Describe
		the steps associated with starting a planned change process,
		Equip students with a general framework of diagnostic tools
		from a systematic perspective, Define diagnosis and to
		explain how the diagnostic process provides a practical
		understanding of problems at the organizational level of
		analysis, Discuss criteria for effective interventions, Discuss
		issues, considerations, constraints, ingredients, and processes
		associated with intervention design, Give an overview of the
		various interventions, Understand the issues associated with
		evaluating OD interventions, Understand the process of
		institutionalizing OD interventions and the factors that
		contribute to it, Understand the importance of data feedback
		in the OD process, Describe the desired characteristics of
		feedback content, and Describe the desired characteristics of
		the feedback process.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS023
5	Title of the subject	Corporate Social Responsibility
6	Any prerequisite	None
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon course completion, students will be able to: Develop skills in recognizing and analysing ethical issues. Define cross cultural variations and similarities in organizational practices in corporate social responsibility and business ethics. Understand sources of organizational ethical culture and to design ethical programs designed to accomplish specific objectives in organizations. Develop ethical leadership skills and practices
9	Brief Contents	Business ethics- an overview, Concepts and theories of business ethics, Emerging business ethics issues, Ethical decision making in business, Creating an ethical organization globalization and business ethics, Stakeholders and business ethics, Social responsibility and ethics, Issues in social responsibility, Implementing stakeholders' perspective, Stakeholder and issue management approaches, Managing corporate responsibility with external stakeholders, Corporate governance and ethical leadership, Kohlberg's six stages of moral development, Levels of ethical analysis, Concept of corporate integrity, Issues in corporate governance, good

		corporate governance - obligations towards society and stake
		holders, Ethics in consumer protection, Role of government
		agencies, SEBI, judiciary in ensuring ethical practices, Ethics
		and Indian business, Marketing ethics, Ethics in human
		resource management, financial management, banking and
		insurance.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS024
5	Title of the subject	Competency Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The aim is to give students a better idea of how to work with their employees to make today's competency-based performance reviews more effective and a more positive experience. Begin to think of it differently: as a partnership or a collaborative effort.
9	Brief Contents	Introduction to competency: definition and history of competency, Basic components of competency (Knowledge(K), Skill(S), Attitude(A)), Performance Vs competency, Difference between competence and competency, Type of competency generic vs key competency, Functional and technical competency, Leadership and managerial competency, Need for competency framework, Limitation and learning from competency framework, Myth about competency, Competency development & its models: Need and importance of competency development, Stages in developing competency model, Types of competency Model – core/generic, Job specific, Managerial / leadership, Custom, development of personnel competency framework, competency mapping: procedures / steps-determining objectives and scope, Clarifying implementation goals and standards, create an action plan, Define competency-based performance effectiveness (key result area (KRA) & key performance indicators (KPI)), Tools for data collection, Data analysis, Validating competency model, Mapping future jobs, and single incumbent jobs, Using competency profile in HR decisions, Mapping competency for recruitment and selection, Training and development, Performance and compensation, Competency driven career and culture: Role of competency in career progression, Transactional competency, Tradition competency and transformational competency, Evaluation of career through KSA (Knowledge, Skill, and Attitude) Competency-based

Ī			succession and career planning, corporate competency driven
			culture.
Ī	10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS025
5	Title of the subject	Human Resource Information System
6	Any prerequisite	Human Resource Management
7	L-T-P	3-0-1
8	Learning Objectives of the	To review and understand the basic concepts and principles of
	subject	human resource information system and to apply the same to the
		real world. To explore strategic value of HRIS and its
		contribution to organizational success. To review the leading
		HRIS software. To explore the ways of identifying best HRIS
		based on industry specificity and ROI.
9	Brief Contents	Introduction to HRIS, Acquisition and HRIS costs, Needs
		Assessment; HR metrics, Database concepts and applications in
		HRIS, Change management and data validation, HRIS design
		and implementation considerations, HR administration and
		HRIS, Job analysis, Security and privacy issues, Emerging
		trends in HRIS.
10	Contents for lab	Case study exercises
		Class projects and exercises

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS026
5	Title of the subject	Emerging Areas in Human Resource
6	Any prerequisite	Human Resource Management
7	L-T-P	3-0-1
8	Learning Objectives of the	To recap the major concepts and theories of HRM. To explore
	subject	the emerging areas of HRM. To understand practical
		applications of theory relevant to today's workplace. To explore
		contemporary topics in Human Resource Management. To build
		strong foundation and relevant skill set required in today's
		workplace.
9	Brief Contents	Setting the hybrid work model for collaboration, Human
		leadership, Working in the metaverse, Managing international
		human resources, Managing human resources in small and
		medium enterprises, Strategic human resource management,
		Change management, People analytics, The transition from

		employee well-being to healthy organization, Diversity, equity
		and inclusion
10	Contents for lab	Case study exercises
		Class projects and exercises
		Role playing

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS027
5	Title of the subject	Organization Theory & Development
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Describe how the need to increase organizational efficiency and
	subject	effectiveness has guided the evolution of management theory. Explain the principle of job specialization and division of labor, and tell why the study of person-task relationships is central to the pursuit of increased efficiency. Identify the principles of administration and organization that underlie effective organizations.
	Brief Contents	Explain what is meant by the term organization, Classify the three levels of managers and identify the primary responsibility of each group, Describe the difference between managers and operative employees. Explain the skills and roles manager, Describe the value of studying organization. Identify the relevance of popular humanities and social science courses to management practices, Trace the change in theories about how managers should behave to motivate and control employees, Explain the contributions of management science to the efficient use of organizational resources, Explain why the study of the external environment and its impact on an organization has become a central issue in management thought, Describe forces that act as stimulants to change, Summarize the sources of individual and organizational resistance to change, Summarize Lewin's three-step change model. Explain the values underlying most OD efforts, Contrast process reengineering and continuous improvement processes, Identify properties of innovative organizations, List characteristics of a learning organization, Describe potential sources of stress, Organizational Development Techniques, Explain individual difference variables that moderate the stress–outcome relationship
10	Contents for lab	No
10	Contents for fab	INU

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS028

5	Title of the subject	Leadership & Talent Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Leadership and Talent Management primarily focus on
	subject	managerial leadership as opposed to parliamentary leadership or
		emergent leadership in informal groups. The objective of this
		module is to present the theory and research on leadership and
		talent management in formal group.
9	Brief Contents	Define leader and explain the difference between managers and
		leaders, Summarize the conclusions of trait theories of
		leadership, Describe the Fiedler contingency model, Summarize
		the path goal model of leadership, Explain situational leadership,
		Identify the qualities that characterize charismatic leaders and
		authentic leaders, Meaning of talent, Talent or human capital of
		an organization, Why talent/human capital management?
		Functions of talent management.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS029
5	Title of the subject	Training & Development
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	To develop an understanding from the point of view of the individual employee. Improve the individual's level of awareness. Increase an individual's skill in one or more areas of expertise. Increase an individual's motivation to perform their job well.
9	Brief Contents	Overview of training, Trends in training, Career opportunities in training important concepts and meanings, Why conduct a training needs analysis, When to conduct a TNA, The TNA model, The framework for conducting a TNA, Output of TNA, Approaches to TNA, Introduction to the design of training organizational constraints developing objectives, Why use training objectives, Overview of the training design ,Matching methods with outcomes, Lectures and demonstrations, Games and simulations, On-the-job & off the job training, Development of training, implementation, transfer of training. Evaluation of training, Rationale for evaluation, Resistance to training evaluation
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective

4	Code of the subject	MS030
5	Title of the subject	Management of Employee Relations
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	To develop an understanding of the interaction pattern among
	subject	labour, management and the State. To build awareness of certain
		important and critical issues in Industrial relations. To impart
		basic knowledge of the Indian Industrial relations system and its
		distinctive features.
9	Brief Contents	The evolution of Industrial relations, understand the scope and
		objectives of Industrial relations, Essential of Industrial relations,
		participants of Industrial relations and dynamics of their
		participation, perspective and approach, The system of industrial
		relation in India, the historical perspective of Industrial relations,
		Describe the trends in Industrial relations management, The
		changing characteristics of Industry and workforce in India,
		Describe the demand for labour, The challenges to industrial
		relations, Labour laws pertaining to Industrial relations viz Trade
		Union act, Industrial dispute act, Factories act, A paradigm shift
		from Industrial relations to Employee relations, Understand the
		Employee relations management. Describe the differences in
		perspective of employee relations and industrial relations.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS031
5	Title of the subject	Corporate Restructuring
6	Any prerequisite	Financial Reporting and Control
		Financial Engineering and Management
7	L-T-P	3-0-0
8	Learning Objectives of the	The objective of this course is to sensitize the students about the
	subject	need for corporate restructuring for achieving fast growth and
		maximize shareholders' value in the context of ever-increasing
		competition thrown up by liberalization and globalization of
		Indian economy. The focus of this course, however, will be to
		analyse the decisions in a financial perspective emphasizing
		valuation.
9	Brief Contents	Opening of the economy, Global view, Indian scenario,
		Economic liberalization, Corporate restructuring- mergers,
		acquisitions, and demergers, Mergers and amalgamations,
		Search for a merger partner, Negotiations, steps, and formalities,
		Demergers-divestitures, Spin off, Equity carved out, Split off,
		Split up, Reconstruction, Modes of demerger, Tax aspects,
		Advantages, and procedure of reverse merger- Requirements,

		Takeover by reverse bid, Techniques of and procedure for
		organizing takeover bids, Search for acquisition of target
		company, Procedure for takeovers and acquisitions, Valuation
		and exchange ratio-valuation of listed and unlisted companies,
		Modes of valuation, Fixing price for acquisition, Determination
		of share exchange ratio on merger, Feasibility analysis for cash
		acquisition, Valuation practices in India, Funding of merges and
		acquisitions-financing alternatives, Management buyouts,
		Leveraged buyouts, Post-merger management- accomplishment
		of objectives, Performance after merger, Mergers and
		accusations overseas by Indian corporates
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS032
5	Title of the subject	Corporate Tax Planning
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	After the completion of this course, students will be able to
	subject	understand and apply corporate tax provisions to real life
		business problems efficiently using appropriate concepts of
		taxation laws for corporate tax planning.
9	Brief Contents	Concept of tax planning, Tax management, Tax evasion, Tax
		avoidance, Corporate tax in India, Types of companies,
		Residential status of companies and tax incidences, Tax liability
		and minimum alternative tax, Tax on distributed profits of
		companies, Tax planning with reference to setting up a new
		business, locational aspect, Nature of business, Form of business,
		Tax planning with reference to financial management decision-
		capital structure, Dividend including deemed dividend and bonus
		shares, Tax planning with reference to specific management
		decisions - Make or buy, Own or lease, Repair or replace, Tax
		planning with reference to employee remuneration, Tax Planning
		with reference to business restructuring- Amalgamation,
		Demerger, Slump sale, Transfer between holding and subsidiary
		companies, Tax deducted at source, Advance Tax, Double
		taxation relief, Goods and service tax planning, Transfer pricing
		and taxation.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective

4	Code of the subject	MS033
5	Title of the subject	Economic and Financial Modeling
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The students will be able to: Learn the skills for framing finance and economy modeling. Develop problem solving abilities in the context of both macroeconomics and microeconomics. Analyze the company / industry performance on relevant financial parameters using historical information on companies
9	Brief Contents	Economic Modelling: Classical model of national income; distribution of national income to the households; fiscal policy and the allocation of resources between consumption, investment and government purchases; modelling economic growth, Modelling inflation; net exports; capital flows and exchange rates in the long run; Mundell Fleming model of business cycle; Edgeworth-Bowley box and the production possibility curve, Financial Modelling: Introduction to financial modeling; basic excel for financial modeling (formatting of excel sheets; use of formula functions; data filter and sort; charts and graphs; table formula and scenario building; vlookup; pivot tables), Introduction to financial statement analysis; financial reporting mechanics; income statement; balance sheet; cash flow statement; financial analysis techniques; inventories; long lived assets; non-current liabilities; financial statement application, Financial ratio analysis for financial statement interpretation; time value of money; long term financing; cash flow waterfall & resolve circular reference problem in interest during construction.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS034
5	Title of the subject	Entrepreneurial Finance
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Students will be able to Understand the importance of
	subject	financial management and managing a new venture. Learn
		analyzing the various sources of investment and also know the
		support provided by the state and central government for
		entrepreneurship. Determine the various financial supp ort
		schemes provided different institutions to the entrepreneurs.
9	Brief Contents	Financing and managing new venture: Importance of financial
		management as an integral part of entrepreneurship; conducting

		a feasibility analysis; what lenders and investors look for in a
		business plan, Sources of Finance: Various sources of
		investment; basics of venture capital and angel investment; start-
		up culture; various measures of encouragement and support
		being provided by the state and central government for
		strengthening the entrepreneurial culture, Institutional Financial
		Support: Schemes and functions of rate of Industries; District
		Industries Centres (DICs); Industrial development corporation
		(IDC); State financial corporation (SFCs); Small scale industries
		development corporations (SSIDCs); Khadi and village
		industries commission (KVIC); Technical consultancy
		organisation (TCO); Small industries service institute (SISI);
		National small industries corporation (NSIC); Small industries
		development bank of India (SIDBI). Evaluating new venture:
		Project evaluation; Real options and risk assessment, Financial
		assessment of new venture: Measuring and evaluating financial
		performance; financial strategy and capital structure
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS035
5	Title of the subject	Management of Financial Services
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Students will be able to Enable participants, understand the financial services industry, regulatory environment, financial analysis, and risk management. Learn investment
		management, banking operations, financial planning, and financial technology, and ethics and professionalism. Determine the financial markets, financial intermediation and different financial services.
9	Brief Contents	Introduction to Financial Services: Financial services; Financial services sector in India: overview of financial services in India; nature scope and types of financial services: fund based and non-fund based financial services; venture capital: concept and types; regulatory framework; private equity; strategic secrets of private equity, investment strategies, hedge funds; new venture financing; risk & return in venture capital, Mutual Funds and Pensions Funds: Mutual funds and pensions funds; insurance services; bank assurances; reinsurances; securitization; Indian banking and financial crisis; asset reconstruction companies; depositaries; credit cards; micro/macro finance; financial inclusion, Plastic Money - Concept and different forms of plastic money - credit and

		debit cards, pros and cons. Credit process followed by credit
		- · · · · · · · · · · · · · · · · · · ·
		card organizations. Factors affecting utilization of plastic
		money in India, Financial Depository: Depository -
		introduction, concept, depository participants; functioning of
		depository systems; process of switching over to depository
		systems; benefits; depository system in India; dematerialization
		and rematerialization role; objectives and functions of SEBI
		and its guidelines relating to depository system, Credit Rating
		& Merchant Banking: Credit Rating: the concept and objective
		of credit rating, various credit rating agencies in India, credit
		rating agencies – importance, issue, difference in credit rating,
		rating methodology and benchmarks, are Indian credit rating
		credible? International credit rating agencies - crisis of
		confidence?, Merchant Banking: origin and development of
		merchant banking in India scope, organizational aspects and
		importance of merchant bankers. latest guidelines of SEBI
		w.r.t. merchant bankers. Debt Securitization & Risk
		Management in Banks: Debt Securitization: meaning, features,
		scope and process of securitization. factoring: development of
		factoring types & importance, procedural aspects in factoring,
		financial aspects, prospects of factoring in India, Risk
		Management in Banks: credit risk management, operational
		risk management, market risk management, corporate treasury
		management, liquidity risk management, governance risk and
		compliance.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS036
5	Title of the subject	Financial Risk Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Understand the concept of financial risk and a comprehensive
	subject	understanding of the various types of financial risks that
		organizations face. Developing the skills to identify and
		measure financial risk using various quantitative and qualitative
		techniques. Understanding to develop and implement the
		strategies to manage financial risk. Understanding the
		regulatory environment surrounding financial risk.
9	Brief Contents	Overview of financial risks, Risk, expectations, and asset
		prices, Volatility behavior and forecasting, Market risk
		measurement, Value-at-Risk and its implementation, Credit and
		counterparty risk, Leverage and leverage risk, Liquidity risk,
		Extreme events and market risk measurement, Assessing the

		accuracy of Value-at-Risk, Incorporating extreme events into
		risk measurement, Credit risk measurement, Portfolio credit
		risk measurement, Structured credit risk, Financial crises,
		Overview of regulatory policy, Regulatory capital and liquidity
		standards, Financial stability regulation
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS037
5	Title of the subject	Personal Wealth Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	After completion of the course, students will be able to
	subject	understand personal financial planning as an approach for
		investment, insurance, taxation, and retirement and can identified
		the best combination of different financial products in view of
		different time horizons and propositions of risk return trade-off.
9	Brief Contents	Introduction and importance of personal wealth management,
		Concept of personal financial planning, Objective of personal
		financial planning, Steps involve in personal financial planning
		process, Emergence of personal financial planning in India,
		Financial institutions and products, Concept of risk, Types of
		risk, Measuring risk, Understanding return, Concept of
		compounding, Real and nominal rate of return, Tax adjusted
		return, Risk adjusted returns, Asset classes, Portfolio
		construction, Practical asset allocation and rebalancing
		strategies, Portfolio monitoring and re-balancing, Need for
		insurance, Requirement of an insurable risk, Role of insurance
		in personal finance, Steps involve in insurance planning,
		Insurance products, Products and functions of life and non-life
		insurance business, Need of life insurance, Retirement planning
		process, Estimation of retirement corpus, Determination of
		retirement corpus, Retirement products, Understand income tax
		principles, Tax aspects of investment products, Personal tax
		planning, Estate planning.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS038
5	Title of the subject	International Finance
6	Any prerequisite	Financial Engineering and Management
7	L-T-P	3-0-0

8	Learning Objectives of the	Students will be able to understand the significance of financial
	subject	management in the global context particularly for MNCs,
		importance of foreign exchange market and international
		financial institutions, and applications of financial instruments of
		the international financial markets for the working capital and
		financing decisions.
9	Brief Contents	Concept and comparison of international trade, International
		business, International finance, International trade theories,
		Balance of payments and capital account convertibility,
		Development of international monetary system, Nominal, real
		and effective exchange rates, Determination of exchange rates,
		Factors influencing exchange rates, Theories of exchange rate
		behaviour; International financial institutions, Major participants
		in foreign exchange market, Spot market and forward market,
		Markets for currency futures and options, Foreign exchange
		rates, Techniques of exchange rate forecasting, Nature and
		Measurement of Foreign Exchange Exposure, Management of
		Foreign Exchange Exposure, Theories of Foreign direct
		investment, International capital budgeting- Evaluation criteria,
		Computation of cash flows, Cost of capital, Adjusted present
		value approach, Evaluation and management of political risk,
		International Portfolio Investment-concept of optimal portfolio,
		modes of international portfolio investment, An overview of
		international financial markets, Channels for international flow
		of funds, Multilateral development banks, International banking,
		International financial instruments, Financial swaps,
		Management of interest rate risk, Working capital policy,
		Management of current assets, Financing current assets, Foreign
		trade documentation, Modes of payments in international trade,
		Methods of trade financing.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS039
5	Title of the subject	Project Appraisal and Finance
6	Any prerequisite	Elementary Financial Management
7	L-T-P	3-0-0
8	Learning Objectives of	The course aims at providing an understanding of project
	the subject	identification, feasibility study of the project and project report
		preparations. It facilitates the knowledge about different sources of
		financing and financial appraisal technique. It provides an
		acquaintance about social cost benefit analysis with understanding
		for different types of project risk and also post assessment of the
		project.

9	Brief Contents	An introduction to project appraisal, Project appraisal and
		evaluation, Project life cycle, Project cycle management, Cost
		benefit analysis of Private and public sector projects; Identification
		of investment opportunities – industry analysis review of project
		profiles, – feasibility study, Project identification and formulation
		, Generation of project ideas, Basic principles of project analysis
		entrepreneurship concept, Theory and perspective, Market
		feasibility analysis of a project, Need for market analysis, Demand
		and supply analysis, Collection analysis, primary /secondary data,
		Forecasting of market growth; Market forecasting techniques,
		Technical appraisal of a project, Technology tie ups and diffusion;
		Management of technology and business, Financial feasibility
		analysis: Estimation of cost of project & means of financing,
		Arrangement of funds, Traditional sources of financing: Equity
		shares, preference shares, Debentures / bonds, loan from financial
		institutions, Alternative sources of financing: FDI & FII, private
		equity, securitization, venture capital, Different business/project
		support government schemes, Government funding for projects,
		Startup schemes of government, Projected cash flows of project,
		Appraisal criteria, NPV,IRR, PI, PBP, ARR, Economic analysis of
		a project : Social cost benefit analysis – rationale of SCBA, direct
		and indirect cost and benefits, shadow price efficiency and equity
		in project appraisal, UNIDO approach, Little Mirrlees approach,
		Environment impact assessment of a project and social impact
		assessment of a project, Risk and sensitivity Analysis, taxonomy of
		risks, break even analysis, Sensitivity analysis, Risk analysis using
		simulation models and decision trees, Monitoring and evaluation of
		a project – PERT / CPM, Monitoring mechanism, valuation and
1.0		lessons, project audit, Preparation of project report, Case analysis.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS040
5	Title of the subject	Security Analysis and Portfolio Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	The objective of this course is to help students gain an
	the subject	understanding of the evolving domestic and international
		investment landscape in general, and the Indian capital market with
		special emphasis on the availability of different financial products
		and stock exchange operations. It aims to provide a thorough
		understanding of portfolio management theory and practice. With
		the goal of assisting the participants in making wise investment
		choices in the context of portfolio investment, significant theories,

		techniques, laws, and advancements in investment theory will be
		covered.
9	Brief Contents	Investment Alternatives and Objectives, Organization and
		Mechanics of Securities Markets, Types of Security Markets and
		their Functions, Stock Exchanges, Depository, Stock Indices, Role
		of Regulatory Authorities, and various participants in markets,
		Market Microstructure, Risk and Return dynamics, Utility Theory,
		Portfolio Theory, CAPM Capital Asset Pricing Model (CAPM),
		Arbitrage Pricing Model (APT), Multi-factor Models, Sharpe's
		Single Index Model, Lagrange Multiplier Theory, Basics of futures
		and options, Fundamental Analysis: Macroeconomic activities and
		security markets, The Cyclical indicator approach, Monetary
		variables, Business cycles and industry sectors, Evaluating Industry
		life cycle, Analysis of industry competition and industry rate of
		returns, Company analysis, Analysis of Financial statement and
		Stock valuation, Technical analysis: Assumption, Advantages,
		Challenges, Types of Charts, Technical Trading Rules, and
		Indicators, Introduction to Efficient Market Hypothesis, Random
		Walk Model, Forms of EMH, Empirical Evidence, Bond
		Fundaments, Valuation and Bond Yield, Term structure, Bond
		Theorems, Bond Portfolio Management Strategies, Passive and
		Active Management, Portfolio Management, Portfolio Objectives,
		Evaluation of Portfolio Performances, Application of Portfolio
		performance measures
10	Contents for lab	No

1	Program	MBA/IPG MBA
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS041
5	Title of the subject	Consumer Behavior
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Explaining the basic concepts of Consumer Behavior and its
	the subject	linkages to marketing.
		Examine how markets are segmented, and brands are positioned.
		Analyse the phenomenon of consumer learning about a brand and
		forming perceptions about it.
		Compare how the theoretical aspects of Consumer Behaviour are
		practiced in real scenarios by marketers and brands.
9	Brief Contents	Consumers, Marketers, and Technology, Consumer Behavior and
		Technology, Market Segmentation and Real-Time Bidding, The
		Consumer as an Individual, Consumer Motivation and Personality,
		Consumer Perception and Positioning, Consumer Learning,
		Consumer Attitude Formation and Change, Communication and
		Consumer Behavior, Persuading Consumers, From Print and
		Broadcast to Social Media and Mobile Advertising, Reference
		Groups and Communities, Opinion Leaders, and Word-of-Mouth,
		Social and Cultural Settings, The Family and Its Social Standing,

		Cultural Values and Consumer Behavior, Cross-Cultural Consumer Behavior: An International Perspective, Consumer Decision- Making, Marketing Ethics, and Consumer Research, Consumer Decision-Making and Diffusion of Innovations, Marketers' Ethics and Social Responsibility, Consumer Research.
10	Contents for lab	Case study exercises

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS042
5	Title of the subject	Advertisement and Sales Promotion Management
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To understand the key concepts of advertising and sales promotion. To explore an organisation's numerous copy and media decisions. To understand the link between advertising and sales promotion for enhancing brand equity
9	Brief Contents	Role of integrated marketing communication, Role of IMC in marketing process, Marketing and promotions process, Organizing for advertising and promotion: the role of Ad agencies and other marketing communication organizations, Perspectives on consumer behavior, The communication process, Source, message and channel factors, Establishing objectives and budgeting for the promotional program, Creative strategy: planning and development, Media planning and strategy, Media decisions, Evaluation of broadcast media, The internet and interactive media, International advertising and promotion, Advertisement effectiveness, Sales promotion, Linkage between advertising and sales promotion, Brand equity, Regulation of advertising and promotion, Evaluating the social, ethical, & economic aspects of advertising & promotion.
10	Contents for lab	Case study exercises Class projects and exercises Field projects and company visits

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS043
5	Title of the subject	Product and Brand Management
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-0
8	Learning Objectives of the subject	After completion of this course students will be able to understand the concept of product and brand management, branding as
	•	marketing strategy; brand equity and its measurement, and operational aspects of brand management.

9	Brief Contents	Introduction and concept of product management, Management of new product development process, Understanding and managing product life cycle, Introduction to brand management, Brand management process, Brand choice decisions and models, Brand identity, Brand communication, Brand positioning, Brand image and personality, Brand valuation, Brand tracking and monitoring, Building brands in Indian market, Launching a new brand,
		Revitalizing brands, Brand extension strategies, Brand portfolio management, Managing brands across geographical borders, Managing brand experience, Digital branding, Employment branding, Co-branding.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS044
5	Title of the subject	E-Marketing
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To explore frameworks for the successful planning and execution of e-campaign strategies. To understand ROI enhancement, customer lifetime value and firm profitability aligned with business goals through e-marketing. To plan and implement search engine and social media campaigns in simulated environments. To understand leveraging digital marketing funnel for better customer engagement. To understand reach, engagement and conversions with paid and unpaid e-campaigns. To measure and optimize the e-campaigns through different matrices. Strategic application of digital marketing best practice.
9	Brief Contents	Marketing in the digital world, Exploring customer behaviour and customer journey in digital world, Crafting and executing digital strategy, Aligning business strategy, Reaching and engaging the customer, Strategies for paid and unpaid e-campaigns, Display, social media and e-mail campaigns, User experience and transformation, True personalization, Customer service, Content strategy, Matrices for strategy evaluation, Digital analytics, Emerging technologies
10	Contents for lab	Case study exercises Class projects and exercises Field projects and company visits

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS045
5	Title of the subject	Retail Management
6	Any prerequisite	No
7	L-T-P	3-0-0

the subject	Objectives of	Upon successful completion of the course, students should be able to: Demonstrate an understanding of how retailers develop a retail mix to build a sustainable competitive advantage. Explain how retailers use marketing communications to build a brand image and customer loyalty. Understand the integration of merchandise management and supply chain strategies leading to excellent customer service. Understand the financial implication of strategic retail decisions. Demonstrate an understanding of decisions retailers make to satisfy customer needs in a rapidly changing and competitive environment.
9 Brief Conte		Introduction to the world of Retailing: A. History of retail, B. Retail overview and present scenario C. Concept and Functions performed by retailers D. Emerging Trends and career opportunities in retailing, Types of Retailers: A. Retailer characteristics B. Retail Formats - Store based, Non-store based, Web based C. Various format within store based retailing e.g. specialty store, hyper market, supermarket, buying decision process: A. The buying process - need recognition, information search, evaluation of alternatives. B. Social factors influencing the buying process family, reference groups and culture retail market strategy: A. Definition of retail and market strategy B. Target market C. Building a sustainable competitive advantage like - customer's loyalty, location, human resource management, distribution and information system, vendor relations. D. Growth strategies - Market penetration, market expansion, retail format development diversification, integration, E. Global retail strategies F. Strategic retail planning process, Choosing retail location: A. Types of locations - Unplanned locations free standing sites B. Evaluation of area for location C. Evaluating specific area for locations, HRM In Retailing: A. Human resource planning, Recruitment and selection, training and development of retail employees. B. Motivation of retail employees, C. team building in retailing D. Employee Rewards and Incentives, Store Planning: Design & Layout, Retail Image Mix, effective retail space management, floor space management, Retail Supply Chain Management: A. Introduction to supply chain management B. The distribution across centres 24 C. Collaboration between retailer and vendor in SCM D. Inventory Management E. Warehousing F. Transportation G. Use of IT in SCM 8. Customer Relationship Management - The CRM process 9. Retail Information System Instructrual Strate, Merchandise Pricing: Concept of Merchandise Pricing, Pricing Objectives, External factors affecting a retail price strategy, Pricing Strategies, Types of
10 Contents fo	r lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS046
5	Title of the subject	International Marketing
6	Any prerequisite	No
7	L-T-P	3-0-0

8	Learning Objectives of	The course aims at providing knowledge to students to the global
	the subject	business activities, marketing in international business and global
		forces transforming the international business today. Participants
		will learn to plan effectively for the marketing of consumer and
		business needs and wants on an international level. Special
		emphasis will be placed on cultural and environmental aspects of
		international trade, and integration of culture and marketing
		functions.
9	Brief Contents	An Overview of International Marketing: The Scope and Challenge of International Marketing, The Dynamic Environment of International Trade, The Cultural Environment of Global Markets: History and Geography: The Foundations of Culture, Cultural dynamics in assessing Global markets, Culture, Management style, and Business systems, The Political environment: A Critical concern, The International legal environment: Playing by the rules, Assessing Global Market Opportunities: Developing a Global Vision through Marketing Research, Economic Development and the Americas, Europe, Africa, and the Middle East, The Asia Pacific Region, Developing Global Marketing Strategies: Global marketing management: Planning and Organization, Products and services for consumers, Products and services for businesses, International marketing channels, Integrated marketing communications and International advertising, Personal selling and Sales management, Pricing for international markets, Implementing Global Marketing Strategies: Inventive Negotiations with International Customers, Partners, and Regulators
10	Contents for lab	No
10		2.0

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS047
5	Title of the subject	Sales and Distribution
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To understand the key concepts of sales and distribution. To explore an organisation's numerous distribution and sales channels. To broadly look at the role of sales and distribution as a key element within marketing strategy. To equip with basic skills required in sales and distribution management.

9	Brief Contents	Sales management and the business enterprise, Sales management,
		personal selling, and salesmanship, Setting personal-selling
		objectives, Determining sales-related marketing policies,
		Formulating personal- selling strategy, The effective sales
		executive, The sales organization, Sales department relations, Sales
		personnel management, Recruitment and selection, Sales training,
		motivation and compensation, Evaluation and supervision, Sales
		budget, Territories, control and cost analysis, Marketing channels,
		Managing channel partners, Channel information system, Logistics
		and supply chain management, International sales and channel
		management
10	Contents for lab	Case study exercises
		Class projects and exercises
		Field projects and company visits

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS048
5	Title of the subject	Marketing Research
6	Any prerequisite	Basic knowledge of statistics and research methodology
7	L-T-P	3-0-0
8	Learning Objectives of	To understand the formulation of marketing problem into a feasible
	the subject	research question. To design and execute a basic survey research project. To understand the research tools and techniques for executing a marketing project and decision making.
9	Brief Contents	Introduction to Marketing Research: Marketing research an introduction, marketing research process design, Research design formulation: Measurement and scaling, questionnaire designing, sampling and sampling distributions, Sources and collection of data: Secondary data sources, Data collection: survey and observation, experimentation, fieldwork and data preparation, Descriptive statistics and data analysis: Measures of central tendency, measures of dispersion, hypothesis testing for single population and two populations, ANOVA and Experimental designs, hypothesis testing for categorical data (chi-square test), correlation and simple linear regression analysis, Multivariate analyses (multiple regression analysis, discriminant analysis, conjoint analysis, factor analysis, cluster analysis, multidimensional scaling and correspondence analysis, Result presentation: Presentation of results, report writing, Applications of marketing research: Marketing mix research: Product, price, place and promotion research
10	Contents for lab	Descriptive statistics and data analysis: Measures of central tendency, measures of dispersion, hypothesis testing for single population and two populations, ANOVA and Experimental designs, hypothesis testing for categorical data (chi-square test), Correlation and simple linear regression analysis, Multivariate analyses (multiple regression analysis, Discriminant analysis,

conjoint	analysis,	factor	analysis,	Cluster	analysis,
Multidime	nsional scali	ng and co	rrespondence	e analysis	

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS049
5	Title of the subject	Service Marketing
6	Any prerequisite	Basic knowledge of Marketing Management
7	L-T-P	3-0-0
8	Learning Objectives of the subject	To provide an in-depth appreciation and understanding of the unique challenges inherent in managing and delivering quality services. To develop an understanding of the 'state of the art'of service management thinking. To understand the marketing concepts in the perspectives of services.
9	Brief Contents	Service Marketing Introduction: Meaning and nature of services, classifications of services, Introduction to service marketing, Evolution of service marketing, Service marketing mix and Gaps model: 7Ps of service marketing, service gaps framework, perceived service quality, model of service marketing, Service design and service delivery: Introduction to service design and service delivery process, service encounters and moments of truth, employee role in service delivery, role of service provider, intermediaries involved in service process and delivery, managing demand and supply of service, STP strategy for Services: Need for segmentation of services, bases of service segmentation, segmentation strategies in service marketing, need for targeting and positioning strategies for services, Consumer behaviour in service marketing: Customer expectations in services, Service costs experienced by consumer, the role of consumer in service delivery, customer responses in services, customer delight, service failure and recovery, Emerging issues in Service marketing: Strategic approach in service marketing, Service marketing in e-commerce and e-marketing, Telemarketing services
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS050
5	Title of the subject	Strategic Marketing
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	On completion of this course, the student will be able to: Understand and critically discuss the marketing activities that impinge on our daily lives as business managers and citizens. Critically evaluate key marketing theory, concepts, research and current practice. Discuss critically decision-making processes and frameworks for selecting marketing objectives, target markets and marketing mixes.

		Discuss critically how marketing practice is influenced by contemporary challenges in the operating environment. Apply theoretical frameworks to real-world marketing innovation challenges: identifying their key features and implications, setting appropriate marketing objectives and evaluating alternative marketing strategies.
9	Brief Contents	Fundamentals of Marketing Strategies, Marketing management for a turbulent era, The marketing fit with corporate and business strategies, Capturing key Marketing environmental insights, Customer insights and customer connections, Capturing marketing insights for demand measurement, Market segmentation and target marketing, Conducting Marketing audits, Branding and positioning, Marketing strategies for competitive and market scenarios, The integrated marketing mix, Marketing Metrics and Analytics, Organising, planning, delivering and measuring market performance, Innovation and Marketing Strategy, Marketing Channels and Pricing, Marketing Communications, Digital and Social media marketing, Marketing strategy to the bottom of the pyramid, Frugal & Grass root marketing
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	
5	Title of the subject	Customer Relationship Management
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To understand the meaning and application of CRM. To explore the benefits of CRM to companies and consumers. To explore CRM best practices implementation in organizations. To understand the importance of bonding and building loyalty with customers. To explore the ways of building long-term customer relationships.
9	Brief Contents	Introduction to CRM, Market segments, buyer personas, and voice, Understanding and building customer relationships, Managing the customer journey, Strategic CRM, Operational CRM, Analytical CRM, Economies of CRM, CRM applications, CRM in business markets, Building effective internal structure, and choosing the right CRM solution, CRM Implementation, Streamlining processes, automating where possible, and employing analytics, Futuristic developments
10	Contents for lab	Case study exercises Class projects and exercises Field projects and company visits

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective

4	Code of the subject	MS051
5	Title of the subject	Public Policy and Processes
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Upon successful completion of the course, student should be able
	the subject	to: Describe formulation and implementation of policies. Employ
		role of various institutions and interest groups in policy formulation
		and implementation process. Assess role of various stakeholders in
		influencing policy processes and associated outcomes.
9	Brief Contents	Concepts and Theories of Public Policy and Processes:
		Understanding public policy, Policy types, Approaches to policy
		making- various models of policy making and their relevance,
		Institutions and its role in Public Policy: Policy making institutions
		in India: Judiciary, executive and legislature, How policy making is
		accomplished in India, Constitutional/statutory bodies and its role
		in policy process, Political institutions, Changing role of
		institutions: new public management, New governance model, Role
		of networks in shaping public policy, Policy Process: Formulation
		of policies: Principal phases of policy process: issue
		identification/agenda setting, Stakeholder consultation and review,
		Transparency in policy formulation, Identifying the main
		actors/stakeholders in the policy process, Idea of political power and
		influence, Regional versus national interest, Policy Process:
		implementation of policies: policy implementation, Identifying
		implementation gaps, Feedback on policies, Policy implementation
		as a political process: political economy, Service Delivery,
		Accountability and people's participation: role of decentralization
		and local governance, Policy Change: Identifying role of domestic
		and international actors in determining policy choices, Endowments
		and Constraints on their power to determine policy choices civil
		Society/pressure groups/networks and its role in influencing policy
		decisions, Market (private sector/business) as an agent in
		influencing policy decisions, Media and its role in public policy
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS052
5	Title of the subject	Public Private Partnerships
6	Any prerequisite	
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon successful completion of the course, student should be able to: Understand the role of cooperation between public and private sectors in delivering public services; to develop understanding of PPP models and their contextual suitability; and employ various types of partnerships and assess their consequences.

9 Brief Contents	PPP Concept, Benefits and Limitations- Public service delivery and
	roles of government, recent trend of reforms on public service
	delivery, basic theories of pubic private partnership (PPP)
	PPPs Models- Concept and practices of outsourcing, Competition
	between private and public sectors, such as competitive sourcing
	and market testing, concept and practices of various types of private
	finance initiative (PFI), recent issues in PFI practices, theories and
	practices of deregulation, involvement of citizens, non-profit
	organization (NPOs) and social enterprises in public service
	delivery, Basic theories and practices of executive agencies and
	public corporations, theories and practices of privatization, recent
	practices to bring outsourced public services back in-house
	Government Role for Creating an Enabling PPP Environment-
	Conventional and innovative approaches for improving government
	procurement, practical models of shared services in public sector,
	advantages and disadvantages of PPP, strategies, steps, monitoring,
	evaluation of PPP, skills and resources required for managing PPP
	Risk Identification and Allocation- Risk assessment, value for
	money (VfM) and commercial feasibility exercises, risk
	identification, political risks, market risks, challenges for public
	service delivery and possible (desirable) future directions
	PPP Structure and Financing- Financing options, profitability
	assessment, funding cost, project attractiveness.
10 Contents for lab	N/A

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS053
5	Title of the subject	Sustainable Development
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	To enhance students understanding of the SDGs to create a better-informed citizenry, which will lead to a more sustainable action by all and for all. To understand the basic concept of Sustainable Development (SD), the environmental, social and economic dimensions. To know the history of the SD idea. To Be able to discuss the conflicts which are involved in the SD concept on the national as well as on the global scale. To be familiar with potential strategic options for SD (efficiency, sufficiency). To be able to discuss the (dis-advantages) of instruments for SD. To understand the SD challenge for companies, their responsibility and their potentials for action.
9	Brief Contents	Sustainability, sustainable development, and the sustainable development goals; SDGs overview, goals, and targets, Instruments for sustainable development, SDG Goal part-1: Poverty, Hunger, Good health and Well-being, SDG Goal part-2: Gender equality, Reduced inequalities, SDG Goal part-3: Clean water and sanitation, Affordable and clean energy, SDG Goal part-4: Quality education, Decent work and Economic growth, SDG Goal part-5 Industry, Innovation, and Infrastructure; SDG goal part-6: Sustainable cities and communities, Responsible Consumption and

		Production, SDG Goal part-7 Climate action, Life below water, Life on land; SDG Goal part-8 Peace, Justice, and Strong institutions, #17 Partnerships for goals, Implementing the SDGs, Monitoring, Evaluation, Reporting, Beyond sustainability to radical
		transformation, Company perspectives
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS054
5	Title of the subject	Management of Rural and Social Sector
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Course is designed to inculcate students with realistic understanding
	the subject	of rural segment and society for the application of managerial and
		technological learning.
9	Brief Contents	Indian rural and social sectors, Rural and sector economic
		development, Different rural and social sector reform programmes
		of Asia; Local, National and International focuses and policies for
		economic reforms of rural and social sectors.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS055
5	Title of the subject	Information Technology Enabled Services
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Understand the business strategy and business implications for
	the subject	strategic IT planning. Equip students to understanding the concepts
		of IT infrastructure library and services
9	Brief Contents	Business Strategy: Challenges- opportunities, Interconnection
		establish principles before practice, IT strategy, Application
		strategy, Technology strategy for IT, IT management strategy,
		Developing IT strategy for competitive advantage, Stages of IT
		strategy development and implementation, Challenges of IT and
		business strategy alignment, Inhibitors of business and IT strategy
		alignment, Three-D framework for Business and IT strategy
		alignment, Business implications for IT strategy and planning,
		Strategic IT planning, Motivations, SITP Process: Prevalent
		planning approaches difficulties, Best practices for achieving good
		SITP, SITP approaches: Prevalent researches, Defining EITA,
		Contents of a typical enterprise IT architecture, Standard for
		enterprise IT architecture, Technology Management strategy

		framework, Information Technology Infrastructure Library (ITIL),
		ITIL overview- ITIL Service- support processes, Incident
		management, Problem management, Service delivery, Service level
		management- Financial management, Capacity management, IT
		Service continuity management (ITSCM), Availability
		management, Imperatives for outsourcing, IT management layers-
		Variants of outsourcing, Business process outsourcing, Insourcing.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS056
5	Title of the subject	Management of Non-Formal Organization
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The Non-Informal sector is the backbone of the Indian Economy. The understanding of the issues related to the informal sector is necessary to have a better understanding of the Indian economy. This course would try to educate the researcher on different issues related to the informal sector in India and across the developing countries. This paper would enable the management student and potential researcher to conduct some in-depth research work in the unorganized sector.
9	Brief Contents	Introduction: Why the Informal Economy Matters to Management, Concept, Features and Types of Non formal sector, Difference between formal and informal organisation, Function of Non formal sector ,Formalizing informal sector, Challenges of the informal economy for the field of Management, Theoretical Foundations: A General Equilibrium approach, Communication, Visibility, and the Informal Economy, Technology in Non formal sector – Application and challenges, Management of The ICT in Non informal sector, Small Business in the informal Economy, Informal Financial Services: A Proposed Research Agenda, The hidden enterprise culture: Entrepreneurship in the Non informal sector, Organization and Contract in the Informal Economy, Comparative Economic Organization Revisited: Hybrid Governance in the Informal Economy, Factors Influencing the Registration Decision in the Informal Economy, Informal Firms in India What Do We Know and Where Does the Research Go, Healthcare in the Informal economy, Subsistence Entrepreneurs and Formal Institutions: Semi-formal Governance among Indian Entrepreneurs, Learning From India's Aadhaar Project, Lesson form Akshyapatra', Lesson from 'Arvind Eye care'
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective

4	Code of the subject	MS057
5	Title of the subject	Healthcare System Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Upon successful completion of the course, student should be able
	the subject	to: Delve into the components and functions of health care provider
		organizations and assess the unique challenges involved in
		managing complex health care organizations. Appraise the
		motivations and interests of key internal and external stakeholders
		and managing expectations and communicating with these
		stakeholders. Weigh common problems and decisions faced by
		health care managers, and explore the implications of various
		alternative strategic solutions
9	Brief Contents	Issues in health management: leadership, management and
		motivation, Organizational behavior and management thinking,
		Strategic planning, Information systems, Complexity and purpose
		of health care organizations, For profit and non-profit organizations,
		Management responsibilities and health care operations,
		Management code of ethics and ethical decision-making, Care and
		cure processes, Operations management, Impact of the pandemic on
		providers and caregivers, Physician practice management, The post-
		pandemic health care system, Strategic planning, Industry
		consolidation
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS058
5	Title of the subject	Emerging Areas in Management of Social Sector
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Upon successful completion of the course, student should be able
	the subject	to: Apply social work skills, values and ethical responsibilities to
		leadership, management and supervision practices. Describe and
		critique selected theories, research and practice approaches relevant
		to effective and socially just leadership and management in human
		service organizations. Create a plan for strategic change using
		concepts, processes and skills related to leadership, management,
		and organization development.
9	Brief Contents	Corporate governance, Project management, Social
		entrepreneurship for sustainable development, Strategic planning
		for social sector organizations, Essentials of managing a social
		organization, Understanding financial statements, Measuring
		project results, Systems and tools for impact measurement, Social
		impact marketing and sales management, Scaling a social

		enterprise, Attracting & raising capital, Market regulation and compliance.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS059
5	Title of the subject	Infrastructure Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Understanding the importance of infrastructure in supporting economic development, quality of life, and public safety. Understanding the roles and responsibilities of different stakeholders involved in infrastructure management, including government agencies, private sector organizations, and community groups. Developing skills in infrastructure asset management, including maintenance, repair, and replacement of infrastructure assets. Understanding the principles of sustainable infrastructure development and management, including considerations of environmental and social impact. Developing an understanding of risk management, including identifying, assessing, and mitigating risks associated with infrastructure systems. Understanding the
		legal and regulatory frameworks governing infrastructure development and management. Developing an understanding of the financing and funding mechanisms for infrastructure projects, including public-private partnerships and other innovative financing approaches.
9	Brief Contents	Introduction to Infrastructure Management: Definition and scope of infrastructure, Importance of infrastructure management, Historical development of infrastructure management, Types of Infrastructure: Transport, Water and wastewater infrastructure, Energy infrastructure management, Telecommunication management, Asset Management: Asset inventory and condition assessment, life cycle costing, risk management, Funding and Financing of Infrastructure: Public sector funding, private sector funding, public -private partnership, Project Management: Project identification and selection, project planning and design, project procurement and contracting, construction management and supervision. Infrastructure Policy and Regulation: Government policy on infrastructure, regulatory framework for infrastructure management, environment regulations and considerations, Emerging trends in Infrastructure management: New technologies for infrastructure management, Sustainability and resilience considerations, Future challenges and opportunities in infrastructure management
10	Contents for lab	No
10	Contents for lab	INU

CODE WITH MSxxx

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS601
5	Title of the subject	Principles and Practices of Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Element of Management is concerned with the way in which organizations manage their resources. The aim is to explore the concepts of management, managers, and organizations in today's dynamic environment. This course outline illustrates the varied backgrounds, skills, and characteristics required for successful managers. It continues with an examination of the functions of management, managerial roles and diverse nature of modern business organizations, and rewards and challenges offered by a career in management.
9	Brief Contents	Explain what is meant by the term management, Classify the three levels of managers and identify the primary responsibility of each group, Describe the difference between managers and operative employees, Explain the skills and roles manager, Describe the value of studying management, Identify the relevance of popular humanities and social science courses to management practices, Define planning. Explain the potential benefits of planning, Distinguish between strategic and tactical plans, Define management by objectives and identify its common elements, Outline the steps in the strategic management process, Explain SWOT analysis, Describe the steps in the decision-making process, Identify the assumptions of the rational decision-making model, Define certainty, risk, and uncertainty as they relate to decision making, Identify the two types of decision problems and the two types of decisions that are used to solve them, Describe the advantages and disadvantages of group decisions, Identify and define the six elements of organization structure, Contrast mechanistic and organic organizations, Summarize the effect of strategy, size, technology, and environment on organization structures, Contrast the divisional and functional structures, Define leader and explain the difference between managers and leaders, Describe the skills that visionary leader exhibit, Explain the styles and theories of leadership, Define Motivation, Explain what is meant by the term learning organization, Define control, Describe three approaches to control, Explain why control is important, Describe the control process, Distinguish among the three types

		of control, Describe the qualities of an effective control system,
		Explain how controls can become dysfunctional
10	Contents for lab	No

1	Programme	MBA
2	Semester	Ι
3	Type of course	Core
4	Code of the subject	MS602
5	Title of the subject	Business Statistics
6	Any prerequisite	Basic knowledge of mathematics and statistics
7	L-T-P	3-0-0
8	Learning Objectives of the subject	To understand the role of statistics in the field of business management. To understand the process associated with statistical decisions, defining and formulating problems, analysing the data, and using the results in decision making.
9	Brief Contents	Introduction to Statistics, Charts and Graphs, Measures of central tendency, Measures of dispersion, Probability, Discrete probability distribution, Continuous probability distribution Sampling and sampling distributions, Statistical inference: Estimation for single populations, Statistical inference: Hypothesis testing for single population, Statistical inference: Hypothesis testing for two populations, Analysis of variance and Experimental designs, Hypothesis testing for categorical data (chi-square test), Simple linear regression analysis, Multiple regression analysis, Time series and Index numbers, Statistical quality control, Non-parametric statistics, Statistical decision theory
10	Contents for lab	Application of appropriate statistical software

1	Programme	MBA
2	Semester	I
3	Type of course	Core
4	Code of the subject	MS603
5	Title of the subject	Business Economics
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Managerial Economics is the use of economic theory and mathematical and statistical techniques in order to examine how a firm can make optimal managerial decisions given the constraints it faces. The main objective of this course is to equip students with the necessary theory and techniques and the ability to apply them in order to inform and enhance managerial decision making. Topics covered include: goals of the firm, optimization techniques, demand theory and estimation, forecasting and measurement, theory of production and estimation, cost theory and estimation, pricing and output determination under different market structures, game theory, and pricing in practice.
9	Brief Contents	Introduction to Economics; Nature and Scope of Management Economics, Significance in decision-making and fundamental

		concepts, Consumer behaviour and typical characteristics of Indian consumer, Consumer decision making process, Indian market: characteristics, Objectives of a firm, Demand Analysis, Law of Demand, Exceptions to the law of Demand, Determinants of Demand. Elasticity of Demand-Price, Income, Cross and Advertising Elasticity, Uses of Elasticity of Demand for managerial decision making, Measurement of Elasticity of Demand, Demand forecasting meaning, significance and methods, Supply Analysis, Law of Supply, Supply Elasticity, Analysis and its uses for managerial decision making, Production concepts & analysis, Production function, single variable-law of variable proportion, two variable-Law of returns to scale, Cost concept and analysis, short-run and long-run cost curves and its managerial use, Market Equilibrium and Average Revenue Concept, Market Structure: Perfect Competition, features, determination of price under perfect competition, Monopoly: Feature, pricing under monopoly, Price discrimination, Monopolistic: Features, pricing under monopoly: Features, kinked demand curve, cartels, price leadership, Pricing strategies Price determination, Full cost pricing, Product line
		Monopoly: Feature, pricing under monopoly, Price discrimination, Monopolistic: Features, pricing under monopolistic competition, product differentiation, Oligopoly:
		Concepts and various methods of its measurement, Inflation,
		types and causes, Business cycle, Profit concept and major
		theories of profits; Dynamic Surplus theory, Risk & Uncertainty bearing theory and Innovation theory
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS604
5	Title of the subject	Business and Legal Environment
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	This course will give orientation to the students about different forms of organizations, functions in organizations, business environment and strategies, along with an exposure to basic elements of company laws, economics laws, industrial and labour laws, foreign exchange management act in business perspective.
9	Brief Contents	Concepts of Vision and Mission statements, Types of Environments, Business Environment with reference to Global integration, Forms of business organisation: Scales of business; Emerging trends in business, Company Laws: The Companies Act 2013, Limited Liability Partnership Act, 2008, The insolvency and bankruptcy code 2016, Economic Laws: FDI Policy-Foreign Direct Investment in India and abroad, External Commercial Borrowing (ECB), Formalities-Establishment of Branch Office of a foreign entity in India, Foreign Trade Policy-Opportunities of commerce/finance professional in foreign

		trade-Procedure of import and export-Export promotion
		schemes and initiatives, Competition Commission of India-
		Compliance of competition law, Industrial and Labour laws:
		Overview of Industrial Policy of Govt. of India, Regulatory
		Mechanism under IDRA, MSME Development Act,
		Advantages of MSMEs and their role and significance in
		economic development, Central and State Schemes for MSME
		Promotion-Udyog Aadhar, Foreign Exchange Management Act:
		Features and Application-Opportunities for Indian Business
		Challenges, Foreign Contribution (Regulation) Act 2010
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS605
5	Title of the subject	Financial Reporting and Control
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	After the completion of this course, students will be able to understand the role and relevance of financial accounting in management and its implications for a business entity, and utility of cost and management accounting information as a vital input for management and decision-making process.
9	Brief Contents	Introduction, nature and scope of financial and management accounting, GAAP and accounting environment, Principles, concepts and conventions of accounting, Accounting process, Construction of profit and loss statement, Balance sheet and cash flow statement, Concept of financial statements analysis, Horizontal and vertical Analysis, Trend analysis, Ratio analysis, Cash flow statement analysis, Cost accounting and information, Types of cost, Preparation of cost sheet, Activity-based costing, Concepts of budget and budgetary control, Static and flexible budgets, Preparation of sales budget, Production budget, Material budget, Cash budget, Master budget, Concept of standard costing and variance analysis, Setting of standards, Analysis of material variances, Labour variances and overhead variances, Marginal costing and absorption costing, Marginal costing, and its applications, Cost-volume-profit analysis, Concept of contribution and break-even analysis and its uses, Margin of safety and angle of incidence.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS606

5	Title of the subject	Organizational Behavior
6	Any prerequisite	General Understanding of Management Functioning
7	L-T-P	3-0-0
8	Learning Objectives of the	To provide a comprehensive analysis of individual and group
	subject	behaviour in the organizations. To provide an understanding of how organizations can be managed more effectively and at the same time enhancing the quality of employees work life.
9	Brief Contents	What is organizational behaviour?, OB as an interdisciplinary subject ,The Individual: Diversity in the organizations, attitudes and job satisfaction, emotions and moods, personality and values, perception and individual decision making, motivation concepts, motivation: from concepts to applications The Group: Foundations of group behaviour, understanding work teams, communication, leadership, power and politics, conflict and negotiations, foundations of organization structure, The Organization system Organizational culture, human resource policies and practices, organizational change and stress management
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS607
5	Title of the subject	IoT and Big Data Management
6	Any prerequisite	Fundamentals of Computer/ Computer organization and any
		programming language
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon course completion, students will be able to: Understand
	subject	deploying smart applications on different IoT platforms. Develop
		Interface of various sensors, I/O devices and I/O peripherals with
		N/W Protocols. Understand the impact of big data for business
		decisions and strategy. Gain hands-on experience on large-scale
		analytics tools to solve some open big data problems. Understand
		the concept and challenge of big data and why existing
		technology is inadequate to analyze the big data
9	Brief Contents	Design principles and needed capabilities, AI applications in IoT
		Applications, Sensing, Actuation, Basics of networking, M2M
		and IoT technology fundamentals- devices and gateways, Data
		management, Business processes in IoT, Everything as a Service
		(XaaS), Role of Cloud in IoT, Security aspects in IoT,
		Components selection criterion for implementing IoT
		application, Hardware components computing (Node MCU,
		Raspberry Pi), Communication, Sensing, Actuation, I/O
		interfaces, Software components- programming API's (using
		Python/Node.js/Arduino), Sensors interfacing: Interfacing of
		temperature, Humidity, Light, Accelerometer, Ultrasonic,
		IR/PIR, Camera etc, Communication and I/O components,

		Interfacing: bluetooth, WiFi, GSM, Displays and touch sensor
		etc., Types of Digital Data, Introduction to Big Data, Big Data
		Analytics, Relational Databases & SQL, Data Cleansing and
		Preparation, History of Hadoop, Apache Hadoop, Analysing Data
		with Unix tools, analyzing data with Hadoop, Hadoop Streaming,
		IBM Big Data Strategy, Infosphere Big Insights and Big Sheets,
		HDFS (Hadoop Distributed File System): The Design of HDFS,
		HDFS concepts, Command Line Interface, Hadoop file system
		interfaces, Data flow, Data ingest with Flume and Scoop and
		Hadoop archives, NoSQL, Types of NoSQL database,
		Advantages, New SQL, Comparison of SQL, NoSQL and
		NewSQL., Supervised learning with regression and classification
		techniques, Bias-Variance trade-off, Model validation
		approaches, Logistic regression, Linear discriminant analysis,
		Quadratic discriminant analysis, Ensemble methods: random
		forest neural networks, Deep learning unsupervised learning and
		challenges for big data analytics, Clustering, associative rule
		mining, Challenges for big data analytics prescriptive analytics,
		Creating data for analytics through designed experiments,
		Creating data for analytics through active learning, Creating data
		for analytics through reinforcement learning.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	III/IX
3	Type of course	Core
4	Code of the subject	MS608
5	Title of the subject	International Business
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The goal of this course is to introduce participants to the field of international business. This course will make participants familiar with three basic areas: underlying theories of international
		business, environmental factors affecting international activities, and the management of business functional operations in an international context. In addition, participants will learn how to analyse international situations and evaluate contemporary issues in international business.
9	Brief Contents	Background for International Business: Globalization and International Business, Comparative Environmental Frameworks: The Cultural environments facing business, The Political and Legal environments facing business, The Economic environments facing business, Globalization and Society, Theories and Institutions: Trade and Investment: International trade and Factor mobility theory, Governmental Influence on trade, Cross-National cooperation and agreements

		World Financial Environment Global Foreign: Exchange
		markets, The Determination of Exchange rates, Global capital
		markets, Global Strategy, Structure, and Implementation: The
		Strategy of international business, Country evaluation and
		selection, Export and Import, Direct investment and Collaborative
		strategies, The Organization of international business, Managing
		International Operations: Marketing globally, Global operations
		and supply-chain management, International accounting and
		finance issues, International human resource management
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS609
5	Title of the subject	Human Resource Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Human Resource Management (HRM) is concerned with the
	subject	way in which organizations manage their people. The aim is to
		chart some of the broad terrain of a rapidly developing field of
		study in order to prepare the students for the more finely grained
		treatment of specific HRM topics. This course outline examines
		the recent rise of HRM, the effects of the changing context of
		work on HRM, what it involves, and the strategic nature of
		HRM practice, its impact on organizational performance and the
		changing role of HRM function.
9	Brief Contents	Define HRM, Describe the Nature, Feature and Scope of HRM,
		Describe the major activities of HRM, Explain the skills and
		roles of Human Resource manager, Why HRM is important to
		all managers, List the challenges and opportunities of HR
		manager, Define Job Analysis, Explain types of Job analysis,
		Understand Job Analysis Process, Describe the basic methods
		of collecting the Job analysis information, Define HR planning,
		Describe the need and objectives of HR planning, Understand
		the HR planning model, Explain the factors affecting HR planning, Define Recruitment, Explain essential steps for
		Recruitment Planning, Understand Recruitment model,
		Describe sources of Recruitment, Explain the Pros and Cons of
		recruitment, Define selection, Steps / process of selection,
		Define Employee training, Explain need and objectives of
		training, Differentiate between training and development,
		Describe the principles, areas and benefits of training,
		Understand the Training Methods, Describe Training system
		model, Understand levels of training evaluation, Define Career
		and its related terms, Understand stages of growth and career,
		and the state of t

		Describe Career-planning process and its responsibility,
		Understand the benefits of Career development system, Know
		the career program for special target groups, Explain the Model
		or Designing organizational career development, Define
		Performance appraisal, Explain why it is important to
		effectively appraise performance, Understand features, purposes
		and objectives of performance appraisal. Describe the methods
		of performance appraisal. List the criticism of performance
		appraisal.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS610
5	Title of the subject	Operations Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Understand the role of operations in both manufacturing and service organizations. Describe the importance of facilities location decision in the end-to-end supply chain. Develop understanding of a range of inventory models available their contextual suitability. Employ different quality prescriptive and the tools of statistical process control.
9	Brief Contents	Operations and strategy: nature, evolution and scope of production and operations management, Emerging trends in operations management, Operations strategy: linkage with competitive strategy and formulation of operations strategy, Facility Planning: facilities location: globalization of operations, Factors affecting location decisions, Location planning methods, Linkage with supply chain network design decisions, Process Management: Design of production process and facility layout, Process design and analysis, Design of products and services: process of product and service design, Tools, Critical chain, Just-in-time, Lean operations and Toyota production system, Inventory Management: deterministic models, Probabilistic models: multi-period and single period (news vendor) models, Selective inventory models, Aggregate production planning (APP), Master production schedule (MPS), Materials requirements planning (MRP), Quality management, Statistical process control (SPC), Process capability and Six Sigma.
10	Contents for lab	Simulation exercises on Arena

1 Programme MBA/IMG	
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2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS611
5	Title of the subject	Marketing Management
6	Any prerequisite	Basic understanding of microeconomics
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To understand the fundamental marketing concepts and the processes that influences the market orientation of a firm. To
		understand the role of marketing within the organization. To recognize the importance of marketing in the competitive world. To analyze critically the marketing process and its relationship with the environment within which it operates. To broadly look at the role of Marketing as a key element within an organization's strategy.
9	Brief Contents	Introduction to Marketing- Definition of marketing, Marketing environment, Business models and value chain, Segmentation and targeting- Concept of segmentation, Bases of segmentation (B2C & B2B), Targeting, Application in real life scenario, Positioning and differentiation- Differentiation parameters, POP& POD, Competition, Consumer Behavior- Consumer decision making process, factors influencing consumer behavior, B2B Marketing- Organizational decision making process, buying roles, Marketing strategy (product, service and pricing decisions)- Product strategy, branding, service, pricing strategy, Marketing strategy (place decisions)- Channels of distribution, Distribution strategy, Marketing strategy (promotion decisions)- Integrated marketing communication, Advance topics in marketing- Predictive, contextual, augmented and agile marketing.
10	Contents for lab	Simulation on marketing environment Case study exercises Class projects and exercises Field projects and company visits

1	Programme	MBA/IMG
2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS612
5	Title of the subject	Financial Engineering and Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	The course aims at providing an understanding of financial
	subject	engineering and management concepts. This will enable to
		understand how corporations make investment & financing

		decisions with dynamic risk exposures. It will help develop the
		financial engineering fundamentals for proper risk mitigation.
9	Brief Contents	Changing Financial arena and associated risks, Financial
	Birei Contents	engineering as a response to increased risks, Types of Risks and
		Risk management, Financial markets, Financial institutions,
		· · · · · · · · · · · · · · · · · · ·
		Management: Nature, Scope, and Objectives of financial
		management, Time value of money, Risk and return, Capital
		Structure and Cost of Capital: Capital structure theories and
		leverage, Optimum capital structure, Measurement of specific
		costs, Computation of overall cost of capital. Financing
		Decision: Long-term financing, Short-term financing, Term
		financing, Venture capital. Capital Budgeting: Principles,
		Techniques, Measurement, evaluation, and involved risk
		analysis, Working Capital Management: Planning of working
		capital, Working capital financing, Cash management,
		Receivable management and Inventory management. Dividend
		Policy Decision: Dividend and valuation, Determinants of
		dividend policy, The Futures Markets, Static and dynamic
		hedging, Devising a Hedging Strategy Using Futures, Stock
		Index Futures, Value at Risk (VaR), Short Term and Long Term
		Interest Rate Futures, Foreign Currency Futures and
		Commodity Futures, Options Markets; Properties of Stock
		Option Prices; Option Pricing Models - Binomial Model,
		Black-Scholes; Model, Single Period Options –Calls and Puts,
		Option Strategies, Multi-Period Options - Caps, Floors,
		Collars, Captions, Swaptions and Compound options, Cross-
		currency Futures and Options, Structure of a Swap, Interest
		Rate Swaps, Currency of Swaps, Commodity Swaps, Other
		Swaps, Credit Risk and Credit Derivatives, Credit default
		swaps, Role of a Swap Dealer. Basics of FRAs, Emerging
		Innovations and recent trends
10	Contents for lab	No

1	Programme	MBA
2	Semester	II
3	Type of course	Core
4	Code of the subject	MS613
5	Title of the subject	Business Research Methods
6	Any prerequisite	Basic knowledge of business statistics
7	L-T-P	3-0-0
8	Learning Objectives of the	To design and execute a basic survey research project. To
	subject	understand the research tools and techniques for executing a
		business project and decision making.
9	Brief Contents	Introduction to business research: Business research methods:
		An introduction, business research process design, Research

		design formulation: Measurement and scaling, questionnaire
		design, sampling and sampling distributions, Sources and
		collection of data: Secondary data sources, data collection:
		•
		survey and observations, experimentation, fieldwork and data
		preparation, Data analysis and presentation: Statistical
		inference: hypothesis testing for single population, hypothesis
		testing for two populations, analysis of variance and
		experimental designs, hypothesis testing for categorical data
		(chi-square test), non-parametric statistics, Correlation and
		simple linear regression analysis, Multivariate analyses
		(Multiple regression analysis, discriminant analysis, conjoint
		analysis, factor analysis, cluster analysis, multidimensional
		scaling, correspondence analysis), Result presentation:
		Presentation of results, report writing
10	Contents for lab	Data analysis and presentation: Statistical inference:
		hypothesis testing for single population, hypothesis testing for
		two populations, analysis of variance and experimental
		designs, hypothesis testing for categorical data (chi-square
		test), non-parametric statistics, Correlation and simple linear
		regression analysis, Multivariate analyses (Multiple
		regression analysis, discriminant analysis, conjoint analysis,
		factor analysis, cluster analysis, multidimensional scaling,
		correspondence analysis)

1	Programme	MBA
2	Semester	II
3	Type of course	Core
4	Code of the subject	MS614
5	Title of the subject	Decision Modelling and Optimization
6	Any prerequisite	Basic Knowledge of Mathematics, Probability distributions and Statistics.
7	L-T-P	3-0-0
8	Learning Objectives of the	The objectives of the course is to acquaint the student with the
	subject	applications of Operations Research to business and industry
		and help them to grasp the significance of analytical techniques
		in decision making
9	Brief Contents	Introduction to Operation Research, Overview of how
		Operations Research and Analytics professionals analyse
		problems, Introduction to Linear Programming
		Solving Linear Programming problems: The Simplex method,
		The Theory of the Simplex Method, Duality theory, Linear
		Programming under Uncertainty, Other Algorithms for Linear
		Programming, The Transportation and Assignment problems
		Network Optimization models
		Dynamic Programming, Integer Programming, Nonlinear
		Programming, Metaheuristics, Game Theory, Decision

Ī			Analysis, Queueing Theory, Inventory Theory, Markov
			Decision Processes, Simulation
Ī	10	Contents for lab	No

1	Programme	MBA
2	Semester	II
3	Type of course	Core
4	Code of the subject	MS615
5	Title of the subject	Artificial Intelligence and Machine Learning
6	Any prerequisite	Statistics, linear algebra, matrix, probability, programming
		languages and data modelling.
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon course completion, students will be able to: Identify problems that are amenable to solution by AI methods, and which AI methods may be suited to solving a given problem. Formalize a given problem in the language/framework of different AI methods. Implement basic algorithms using basic machine learning libraries mostly in python. Gain hands-on experience in applying ML to problems encountered in various domains. Obtain exposure to high-level ML libraries or frameworks such as TensorFlow, PyTorch.
9	Brief Contents	Introduction to AI: Definitions, Historical foundations, Basic elements of AI, Characteristics of intelligent algorithm, AI application areas, Neural network representation, Neural networks as a paradigm for parallel processing, Linear discrimination, Gradient descent, Logistic discrimination, Perceptron, Training a perceptron, Multilayer perceptron, Back propagation algorithm, Recurrent networks, Dynamically modifying network structure, Basic concepts, Hypothesis space search, Genetic programming, Models of evolution and learning, Parallelizing genetic algorithms, State space search, Production systems, Search space control: depth-first, breadth-first search, Heuristic search - hill climbing, Best-first search, Branch and Bound, Problem reduction, Constraint satisfaction end, Meansend analysis, Need of machine learning, Types of machine learning, Supervised learning: k-nearest neighbours, Linear regression, Logistic regression, Classification, Support vector machines, Neural networks, Unsupervised learning: clustering (k-means, hierarchical, EM), Auto-encoders, Dimensionality reduction, Learning by agents, Intelligent agent, Online learning, Batch learning, Markov Decision Processes, Temporal difference learning, Optimization techniques.
10	Contents for lab	Use Python/Jupyter notebooks/ google Colab for programming and hand out assignments Machine learning platforms: TensorFlow, Scikit-Learn etc.

It may be good to have both theory and programming
components in the assignment/homework component, to allow
students to appreciate and learn both aspects of AI and machine
learning

1	Programme	MBA/IMG
2	Semester	II/VIII
3	Type of course	Core
4	Code of the subject	MS616
5	Title of the subject	Project Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Students will be able to understand to manage the scope, cost, timing, and quality of the project, as defined by project stakeholders. Align the project to the organization's strategic plans and business justification throughout its lifecycle. Identify project goals, constraints, deliverables, performance criteria, control needs, and resource requirements in consultation with stakeholders. Implement project management knowledge, processes, lifecycle and the embodied concepts, tools and techniques in order to achieve project success. Apply project management practices to the launch of new programs, products, and services
9	Brief Contents	Introduction to Project Management: Concept of a project; categories of project, project development cycle, tools & techniques of project management, forms of project organizations, project management theory, various stages of planning, designing and managing projects, Development of Project Matrices, Critical Success factors and key performance indicators, Project Organization, Scheduling & Planning: Project Elements, Work Breakdown Structure (WBS), Types of WBS, Functions, Activities and Tasks, Project Life Cycle and Product Life Cycle, Project schedule, Scheduling Objectives, Building the project schedule, Scheduling terminology and techniques, Network Diagrams: PERT, CPM; Bar Charts, Milestone Charts, Gantt Charts, Estimating Project Costs and Project Selection: Estimation of activity and project costs, means of financing, financial projections, Qualitative and Quantitative Methods of Project identification and selection, Developing the Project Schedule: Activity Sequencing, Precedence Network Diagram, Project Resource levelling and allocation in projects, network techniques and timelines, crashing of projects: time vs. cost trade-off, Program Evaluation and Review Technique, Critical Path Method, Project Scheduling, Basics of Scheduling, project management tools, Project Execution and Control: Assessing and managing costs and gains, crashing of projects: time vs. cost trade-off, earned value method, Managing Project Risks: Probabilistic aspects of projects; risk management; Principles &

		Concepts of project Risks Management, Risk Assessment, Risk
		control; critical chain project management.
10	Contents for lab	No

1	Programme	IMG
2	Semester	VII
3	Type of course	Core
4	Code of the subject	MS617
5	Title of the subject	Business Data Mining
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Extract knowledge using data mining techniques. Explore
	subject	recent trends in data mining such as web mining, spatial-
		temporal mining. Be acquainted with the tools and techniques
		used for Knowledge Discovery in Databases.
9	Brief Contents	Data Mining Concepts, Knowledge Representation, Supervised
		Learning framework, Concepts & hypothesis, Training &
		Learning, Types of Data, Data mining functionalities,
		Classification of data mining systems, Data mining task
		primitives, Data cleaning, Data integration & transformation,
		Data reduction, Mining Business data patterns, Associations
		and Correlations, Mining methods, Mining various kinds of
		association rules, Correlation analysis, Constraint based
		association mining, Classification and prediction, Basic
		concepts, Decision Tree induction, Bayesian classification,
		Rule based classification, Classification by back propagation,
		Support vector machines, Associative classification, Lazy
		learners, Other classification methods, Cluster analysis, Types
		of data, Categorization of major clustering Methods, K-means
		partitioning methods, Hierarchical methods, Density-based
		methods, Grid based methods, Model-based clustering
		methods, Clustering high dimensional data, Constraint based
		cluster analysis, Outlier analysis, Mining trends and business
		application of data
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	I/VII
3	Type of course	Core
4	Code of the subject	MS618
5	Title of the subject	Strategic Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	After the completion of this course students will be able to
	subject	understand the organization and the environment in which it

		functions and competes. The student should be able to integrate
		acquired knowledge of other functional areas with the body of
		the knowledge of strategic management and be able to deploy
		all as a unified tool to analyse and formulate the actions that shall
		deliver the intended results.
9	Brief Contents	Concept of strategy and strategic management, Difference
		between corporate planning and strategic planning, Strategic
		management model, Different levels of strategies, Relevance of
		strategic management in 21st century, Strategic intent-vision
		and mission statement, Organisational objectives, Setting
		objectives, Organisational values and its impact, External and
		internal Environment and analytical tools- evaluating the
		company's strategic environment, SWOT analysis, PESTEL
		analysis, Competitive analysis, Porter's five force model,
		Internal Assessment- strategic capability: fit and stretch concept,
		Porter's value chain analysis, Core competencies,
		Organisational capabilities, Resource analysis and synergy,
		Strategies in action- Functional level- Achieving superior
		efficiency- Economics of scale, Experience curve, Just-in-Time,
		Six-sigma, Business level-cost leadership, Differentiation &
		focus strategies, Growth strategies, Corporate level- integration,
		Diversification, Acquisition, Mergers & joint venture, Short
		term corporate strategies-stability, Retrenchment, and
		turnaround, Portfolio and other analytical models- BCG matrix,
		GE/McKinsy matrix, Corporate parenting, Evaluation of
		strategy- suitability, Acceptability, and feasibility,
		Implementing strategies-resource allocation, Structure and
		strategy, Organisation culture, Balance score card.
10	Contents for lab	No

1	Programme	MBA
2	Semester	III
3	Type of course	Core
4	Code of the subject	MS619
5	Title of the subject	Entrepreneurship and Innovation
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Course is designed for preparing students to take of
	subject	Entrepreneurial journey on the basis of innovative ideas. The content is highly focused to start venture to making business mature up-to international level.
9	Brief Contents	Entrepreneurship, Creativity and innovation, Business planning process, Institutions supporting entrepreneurs, Family businesses, International entrepreneurship opportunities, Informal risk capital and venture capital, Managing growth.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	III/IX
3	Type of course	Core
4	Code of the subject	MS620
5	Title of the subject	Business Process Management
6	Any prerequisite	Courses on functional areas of management
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon successful completion of the course, student should be able to: Describe and evaluate the development of process management and tasks of process holders in organizations. Assess the importance of the strategic perspective of business process management. Analyse and model strategic and operational business processes. Employ process performance indicators and measures.
9	Brief Contents	Orientation: Process perspective, Components of processes, Evolution of processes, Process life-cycle, Process identification, Process architecture, Process selection, Process modeling: Introduction to BPMN, Business objects, Process decomposition, Process Discovery: Process discovery, Methods, Process modeling, Process model quality assurance, Process Analysis: qualitative process analysis, Value-added analysis, Waste analysis, Stakeholder analysis, Root-cause analysis, Quantitative process analysis: flow analysis, Queues, Simulation, Process redesign, Transactional methods, Transformational methods, Process aware information systems: Types of process aware information systems, Process implementation with executable models, Process monitoring, Process as enterprise capability
10	Contents for lab	BPMN modeling software (open source) for modeling of processes

1	Program	MBA/ IMG/
2	Semester	III/IX
3	Type of course	Core
4	Code of the subject	MS621
5	Title of the subject	Business Ethics and Sustainability
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon course completion, students will be able to: Develop skills
	subject	in recognizing and analysing ethical issues. Define cross cultural
		variations and similarities in organizational practices in corporate
		social responsibility and business ethics. Understand sources of
		organizational ethical culture and to design ethical programs
		designed to accomplish specific objectives in organizations.
		Develop ethical leadership skills and practices

9	Brief Contents	Business ethics- an overview, Concepts and theories of business ethics, Emerging business ethics issues, Ethical decision making in business, Creating an ethical organization globalization and business ethics, Stakeholders and business ethics, Social responsibility and ethics, Issues in social responsibility, Implementing stakeholders' perspective, Stakeholder and issue management approaches, Managing corporate responsibility with external stakeholders, Corporate governance and ethical leadership, Kohlberg's six stages of moral development, Levels of ethical analysis, Concept of corporate integrity, Issues in corporate governance, good corporate governance - obligations towards society and stake holders, Ethics in consumer protection, Role of government agencies, SEBI, judiciary in ensuring ethical practices, Ethics and Indian business, Marketing ethics, Ethics in human resource management, financial management, banking and insurance.
10	Contents for lab	No

1	Program	MBA/ IMG/
2	Semester	III/IX
3	Type of course	Core
1	Code of the subject	MS621
2	Title of the subject	Cloud Computing and Services
3	Any prerequisite	Basic understanding of computer system
6	Will this course require visiting faculty	No
4	L-T-P	3-0-0
7	Learning Objectives of the subject (in about 50 words)	 Upon course completion, students will be able to: 6. Understand cloud computing and memorize the different cloud service and deployment models. 7. Describe the concerns of storage, processing, parallelism, distribution, consensus, and scalability as they relate to the cloud 8. Learn about the different levels of clouds services, which include IaaS (Infrastructure as a Service), PaaS (Platform as a Service), SaaS (Software as a Service), FaaS (Function as a Service (server-less architecture)), MBaaS (Mobile Backend as a Service (server-less architecture)), and Amazon Lambda. 9. Learn about many types of cloud-based storage services, including object storage, block-level storage, archival storage, and Big Data file systems. 10. Become familiar with the key concepts underlying Big Data and data streaming applications on the Cloud.

8	Brief Contents	(module	Module-I: Introduction
	wise)	(1110 41410	Introduction, Foundations of cloud computing, Big Clouds (such as
	,		the AWS Cloud, Google Cloud, Microsoft Azure Cloud, or IBM
			Cloud) via portals, APIs, and SDKs, Cloud Computing
			characteristics (e.g., elasticity, multi-tenancy, on-demand access,
			ubiquitous access, usage metering, self-service capability, SLA-
			monitoring), Cloud Computing and Service Oriented Architecture
			(SOA), Cloud Service Models/Types (i.e., Public, Private, Hybrid,
			and Community), Cloud deployment models (i.e., IaaS, PaaS, SaaS,
			and BPaaS), Cloud Return on Investment (ROI) models, Cloud
			Reference Architectures, Cloud Standards (e.g., OSDIAPIs),
			Technology Providers vs. Cloud providers vs. Cloud vendors,
			Planning Cloud transformations
			Module-II: Cloud Storage Services
			Storage models and storage as a service, Using Amazon Cloud
			Storage Services via Portal and APIs, Using Microsoft Azure Cloud
			Storage Services via Portal and APIs, Using Google Cloud Storage
			Services via Portal and APIs, Using IBM Cloud Storage Services
			via Portal and APIs, Using OpenStack Cloud Storage Services via
			Portal and APIs
			Module-III: Cloud Networking Services and Service Platform
			Design
			Virtual Private Cloud Networking, High-Performance, Scalable
			Load Balancing, Cloud API Gateways, Global Content Delivery
			Networks, Cloud-Managed High-Performance Network Address
			Translation, Network Edge Connectivity, Reliable, Resilient, Low-
			Latency DNS Serving on the Cloud, Network Performance and
			Availability Optimization on the Cloud, Big Cloud Service
			Platforms Convergence and Service Offerings (Amazon AWS,
			Google GCP, Microsoft Azure, IBM Cloud, Force.com Cloud,
			Clouds at SGI, NASA, and CERN)
			Module-IV: Cloud Platforms in Industry
			Cloud platforms in industry, amazon web services, compute
			services, storage services, communication services, additional
			services, google AppEngine, architecture and core concepts,
			application life-cycle, cost model, observations, Microsoft Azure,
			Azure core concepts, SQL Azure, Windows Azure platform appliance, scientific applications, healthcare: ECG analysis in the
			cloud, cancer diagnosis, cloud machine learning services, business
			and consumer applications, CRM and ERP, productivity, social
			networking, media applications, multiplayer online gaming.
			neconstants, media approacions, materplayer online guilling.
9	Contents for lab ((If	☐ Learn how to access the Cloud via Big Cloud vendors' websites,
	applicable)	`	and their APIs/SDKs; install Python, Anaconda, and Jupyter to
			run lab notebooks as applicable.
			☐ Create a virtual machine on the various Big Clouds using both
			the Portals and the applicable python libraries.
			☐ It may be good to have both theory and programming
			components in the assignment/Lab component, to allow students
			to appreciate and learn various aspects of cloud computing

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS001
5	Title of the subject	Digital Production System
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Appreciate role of digital manufacturing. Analyse various computing models. Employ information and communication technologies for design of digital production systems.
9	Brief Contents	Science of digital manufacturing: operation mode and architecture of digital manufacturing system, Modeling theory and method of digital manufacturing science, Theory system of digital manufacturing science, Computing manufacturing in digital manufacturing science: computing manufacturing methodology, Manufacturing computational model, Theoretical units in manufacturing computing, Manufacturing informatics in digital manufacturing science: Principal properties of manufacturing information, Measurement, Synthesis and materialization of manufacturing information, Integration, sharing and security of manufacturing information, Intelligent manufacturing in digital manufacturing science: Intelligent multi-information sensing and fusion in the manufacturing process, Knowledge engineering in the whole life cycle of manufacturing product, Autonomy, Self-learning, Adapting of manufacturing system, Intelligent manufacturing system
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS002
5	Title of the subject	IT Products and Intellectual Property Rights

6	Any prerequisite	No	
7	L-T-P	3-0-0	
8	Learning Objectives of the	The course is designed to impart the value driven IT products	
	subject	development including software, and firmware/hardware of	
		different industrial requirements. Through understanding of the	
		Intellectual property rights, the learner acquaint with the	
		protection of new IT product from business threat.	
9	Brief Contents	Industry Need analysis for IT product development, The Design	
		thinking for new IT product development, Tools and Techniques	
		of IT product development, Software design analysis, Firmware	
		design, Product prototyping, Value analysis, Intellectual	
		property rights for Software and Firmware, Industry-Market fit	
		performance, Evaluation of product	
10	Contents for lab	No	

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS003
5	Title of the subject	Management of Digital Technologies
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The course has been designed to provide comprehensive and in-depth coverage of all important aspects of modern digital technologies on the principle of industrial applications to maximize the efficiency, effectiveness and business performance. It is primarily intended for students who wish to pursue a career in mapping industrial design on the digital system.
9	Brief Contents	Introduction of Industry 4.0. Business System engineering and Management through Digital Technologies, Digital Transformation and Business Transition to industrial revolution 5.0. Concepts of Industry 5.0-sustainability, human centricity and system resilience through digital technologies, Understanding Blockchain principles, technology and its applications, Introduction of sensory inputs, data acquisition and applications, Introduction of Business data cloud and management, Human-system interface concept, principles, and design, Introduction of Cyber Physical System and understanding design cases
10	Contents for lab	No

1	Program	MBA/IPG MBA
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS004

5	Title of the subject	Knowledge Management	
6	Any prerequisite	No	
7	L-T-P	3-0-0	
8	Learning Objectives of the subject	Develop an integrated and comprehensive perspective of knowledge management as a strategic function. Identify the strategic contexts of knowledge management and the role of organisational structure and processes. Discuss the frameworks, techniques, and the nature of IT support for managing knowledge.	
		Delineate the role of innovations in knowledge creation. Raise and resolve issues in knowledge protection for sustaining competitive advantage. Provide a platform for sharing experiences in knowledge management.	
9	Brief Contents	The Nature of knowledge: Introduction to knowledge management, The nature of knowing, Leveraging knowledge, Intellectual capital, Strategic management perspectives, Creating knowledge, Organisational learning, The learning organisation, Knowledge management tools and systems, Knowledge management tools: component technologies, Knowledge management systems, Mobilising knowledge, Enabling knowledge contexts and networks, Implementing knowledge management.	
10	Contents for lab	Case study exercises	
1	Programme	MBA/IMG	
2	Semester	Odd	
3	Type of course	Elective	
4	Code of the subject	MS005	
5	Title of the subject	Service-Oriented Computing	
6	Any prerequisite	No	
7	L-T-P	3-0-0	
8	L-1-P Learning Objectives of the subject	Service delivery lifecycle and associated phases. Analysis and conceptualization of services and micro-services. Service design through web. Modern service APIs and contract versioning techniques for web services	
9	Brief Contents	Introduction of Service Oriented Architecture design and development, Case examples and case descriptions, Understanding Service-Orientation- Business Automation, Design paradigm, Design principles, Silo-based application architecture, Effects of service-orientation on the enterprise, Service-orientation and the concept of application and integration, The Service composition, Goals and benefits of Service-Oriented computing, Four pillars of Service-orientation, Understanding SOA- The Four characteristics of SOA: Business-driven, Vendor-neutral, Enterprise-centric, Composition-centric, Design priorities; The Four common types of SOA, The End result of Service-orientation and SOA, SOA Project delivery strategies, SOA project stages, SOA adoption planning, Service inventory analysis, SOA modelling, Contract, Logic design, Service development, Testing, Deployment and	

		maintenance, Usage and monitoring, Understanding layers with services and micro services, Analysis and modelling with Web services and Micro services, Analysis and modelling with REST
		services and Micro services
10	Contents for lab	No

1	Programme	MBA/IMG	
2	Semester	Even	
3	Type of course	Elective	
4	Code of the subject	MS006	
5	Title of the subject	Social Networks Analytics	
6	Any prerequisite	No	
7	L-T-P	3-0-0	
8	Learning Objectives of the subject	The main learning objective with this course is to enable students to put Social Network Analysis projects into action in a planned, informed and efficient manner. This overarching goal involves the following subtasks: Formalize different types of entities and relationships as nodes and edges and represent this information as relational data .Plan and execute network analytical computations. Use advanced network analysis software to	
		generate visualizations and perform empirical investigations of network data. Interpret and synthesize the meaning of the results with respect to a question, goal, or task. Collect network data in different ways and from different sources while adhering to legal standards and ethics standards.	
9	Brief Contents	Overview on network analysis, The Network analysis process and methodology, Network visualization, When images do not suffice: Network analytical measures, Models and simulation of network evolution, Models and simulation of diffusion in networks, Subgroups and cliques clustering, Block models, Ego networks, Reciprocity, Social capital, structural holes, equivalence; Network Data: Ethics, Privacy, Legality, Introduction: Using text data for network analysis, natural Language Processing and Relation Extraction from Texts Construct: A model of meta-network dynamics, Usage of network analysis for investigating crime, Relational methods for analysing covert networks	
10	Contents for lab	No	

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS007
5	Title of the subject	Software Project Management
6	Any prerequisite	No

7	L-T-P	3-0-0
8	Learning Objectives of the subject	The students will be able to understand the principles of project management. Comprehend the fundamental principles of project management, including project planning, scheduling, resource allocation, and risk management. Develop a project plan that includes a work breakdown structure, critical path analysis, resource allocation, budgeting and time management.
9	Brief Contents	Introduction and Software Project Planning: Fundamentals of software project management (SPM), Need identification, Vision and scope document, project management cycle, SPM objectives, Management spectrum, SPM framework, Software project planning, Planning objectives, Project plan, Types of project plan, Structure of a software project management plan, Software project estimation, Estimation methods, Estimation models, Decision process, Project Organization and Scheduling: Project Elements, Work Breakdown Structure (WBS), Types of WBS, Functions, Activities and Tasks, Project Life Cycle and Product Life Cycle, Ways to Organize Personnel, Project schedule, Scheduling objectives; Building the project schedule, Scheduling terminology and techniques, Network Diagrams: PERT, CPM, Bar Charts: Milestone Charts, Gantt Charts, Project Monitoring and Control: Dimensions of Project Monitoring & Control, Earned Value Analysis, Earned Value indicators: Budgeted Cost for Work Scheduled (BCWS); Cost Variance (CV), Schedule Variance (SV), Cost Performance Index (CPI), Schedule Performance Index (SPI), Interpretation of Earned Value Indicators, Error Tracking; Software Reviews, Types of Review: Inspections, Deskchecks, Walkthroughs, Code Reviews, Pair Programming, Software Quality Assurance and Testing: Testing Objectives, Testing Principles, Test Plans, Test Cases, Types of Testing, Levels of Testing, Test strategies, Program correctness, Program verification & validation, Testing automation & Testing tools, Concept of Software quality; Software quality attributes; Software Quality Metrics and indicators; The SEI Capability Maturity Model CMM), SQA activities, Formal SQA Approaches: Proof of correctness, Statistical quality assurance, Cleanroom process, Project Management and Project Management Tools: Software Configuration Management: Risks and risk types, Risk Breakdown Structure (RBS); Risk Management process: Risk identification, Risk analysis, Risk planning, Risk monitoring; Cost Benefit analysis; Software Project managem

10 Contents for lab	No	
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1 Programme	MBA/IMG	
2 Semester	Even	
3 Type of course	Elective	
4 Code of the subject	MS008	
5 Title of the subject	Software Quality Management	
6 Any prerequisite	No	
7 L-T-P	3-0-0	
8 Learning Objectives of the subject	Students will be able to develop a comprehensive understanding of the concepts and practices related to software quality management.	
	Gaining knowledge of software quality standards, testing techniques, and software metrics. Evaluate the effectiveness of quality management strategies, such as continuous improvement, risk management, and quality assurance.	
9 Brief Contents	Introduction to Software Quality: Defining Software Quality, Software quality, Attributes and specification, Cost of quality defects, faults, failures, Defect rate and reliability, Defect prevention, Reduction and containment, Overview of different types of software review, Introduction to measurement and inspection process, Documents and metrics, Software Quality Metrics: Product Quality Metrics: Defect density, Customer problems metric, Customer satisfaction metrics, Function points, In-process quality metrics: Defect arrival pattern, Phase-based defect removal pattern, Defect removal effectiveness, Metrics for software maintenance: Backlog management index, Fix response time, Fix quality, Software quality indicators, Software Quality Management and Models: Modeling process, Software reliability models: The Rayleigh model, Exponential distribution and Software reliability growth models, Software reliability allocation models, Criteria for model evaluation, Software quality assessment models: Hierarchical model of software quality assessment. Software Quality Assurance: Quality Planning and Control, Quality improvement process, Evolution of software quality assurance SQA, Major SQA activities, Major SQA issues, Zero defect software, SQA techniques, Statistical quality assurance, Total quality management, Quality standards and processes, Software Verification, Validation & Testing: Verification and validation, Impracticality of testing all data and paths, Proof of correctness, Software testing, Functional, structural and Error-oriented analysis & testing, Static and dynamic testing tools, Characteristics of modern testing tools.	
10 Contents for lab	~	
10 Contents for lab	No	

1 Program		MBA/IMG	
2 Semester		Even	
3 Type of cours	se	Elective	
4 Code of the su	ubject	MS009	
5 Title of the su	bject	Programming for Business Intelligence	
6 Any prerequi	site	None	
7 L-T-P		3-0-0	
8 Learning Ob subject	jectives of the	Upon course completion, students will be able to: Derive actionable insights from data, thus allowing to make data-driven, strategic and tactical business decisions. Design and implement an algorithm to conduct technical calculations, manipulate data and create graphical user interfaces. Identify the technological architecture that makes up Business Intelligence systems	
9 Brief Content	ts	Business Intelligence (BI): Effective and timely decisions, Data, Information and knowledge, Role of mathematical models, BI architectures, Ethics and BI, Decision support systems: definition of system, Representation of the decision-making process, Definition of decision support system, Development of a decision support system, Customer Relationship Management (CRM), ERP, and BI, Importance of data and relevance in industry, Statistical learning vs. machine learning, Types and phases of analytics, Data pre-processing and cleaning: data manipulation steps, Normalizing data, Sampling, Missing value treatment, Outliers, Exploratory data analysis: data visualization using matplotlib, Seaborn libraries, Creating graphs, Summarizing data, Descriptive statistics, Univariate analysis, Bivariate analysis, Querying and reporting, Building Ad-Hoc queries, Building on-demand self-service reports, Enhancing and modifying data access, Pull-oriented data access, Pushoriented data access dashboards, Executive Information System (EIS) engine, Metric system and KPIs, business intelligence dashboards, Learning SQL query structure with examples, Data management and query system OLTP and OLAP and their data models, Data warehousing, ETL and data integration dashboard creation using Tableau, Power BI, The relevance of BI in application to analytics industry and different domains such as marketing models: relational marketing, Sales force management, Logistic and production models: supply chain optimization, Optimization models for logistics planning, Revenue management systems.	
10 Contents for 1	lab	No	

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS010
5	Title of the subject	Strategic Planning of Information Systems
6	Any prerequisite	No
7	L-T-P	3-0-0

8	Learning Objectives of the	The strategic use of information systems as a means for
	subject	acquiring competitive advantage. Integration of concepts and
		methodologies with skills acquired in the field of information
		systems and technology in the development of a comprehensive
		information systems prototype. Measurable benefits in the
		alignment of business processes with information systems
		solutions. The course provides students with the opportunity to
		apply systems concepts and techniques in the design of an
		information system.
9	Brief Contents	Introduction to strategic information systems, Business
		environment issues, The process of strategic information
		systems , Current business situation analysis , Identify an
		opportunity , The role of business information systems ,
		Information systems strategies , Strategic information systems
		management, Organization of the information systems
		technologies, Software, Hardware, Database, Communications
		,Networking , Evaluation of possible IS solutions, Project
		Management, Cost Benefit Analysis, Functional requirement,
		System specifications , Information systems benefits , Strategic
		information management, Managing the information resource
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS011
5	Title of the subject	Business Systems Simulation
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Understanding the principles and techniques of simulation
	subject	modeling for business systems. Understanding the key
		components of a business system and how they interact with
		each other. Learning how to analyse and interpret simulation
		results to make informed decisions. Understanding the
		limitations of simulation modeling and the assumptions that
		need to be made. Learning how to optimize simulation models
		to achieve business objectives. Understanding the ethical
		implications of simulation modeling and the importance of data
		privacy and security. Learning how to apply simulation
		modeling in different industries and applications, such as
		manufacturing, logistics, healthcare, finance, and customer
		service.
9	Brief Contents	Introduction to Business System Simulation: Overview of the
		benefits of simulation modeling, The various types of
		simulation models, and the different tools and software used for
		simulation modelling, System Dynamics: Modeling approach

		on the feedback loops and dynamic relationships between
		different variables in a system, Topics covered include stock
		and flow diagrams, feedback loops, and system dynamics
		models, Discrete-Event Simulation: Modeling the discrete
		events and processes that occur in a system, such as customer
		arrivals, order processing, and inventory movements, Topics
		covered include event scheduling, process modeling, and
		queuing theory, Agent-Based Simulation: Modeling individual
		agents or entities within a system, such as customers,
		employees, or machines. Topics covered include agent
		behaviour modeling, agent interactions, and emergent
		behaviour, Optimization and Analysis: Various techniques used
		to optimize a simulation model and analyse the results,
		including sensitivity analysis, scenario analysis, and statistical
		analysis. Applications of Business System Simulation: Case
		studies and examples of how simulation modeling is used in
		different industries and applications, such as manufacturing,
		logistics, healthcare, finance, and customer service.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS012
5	Title of the subject	Service Operations Management
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Define services along with their nature and classification.
		Assess factors related to location and capacity planning. Employ
		design principles in development of service delivery systems.
		Analyse requirements to ensure maintainability and reliability in
		services.
9	Brief Contents	Matrix of service characteristics, Taxonomy of services,
		Challenges in operations management of services, Aggregate
		capacity planning for services, Facility location, Subjective and
		objective factors, Service design and delivery systems, layouts in
		services, Job and work design in services-safety and physical
		environment, Effect of managing queues, Automation,
		Operations standards and work measurement, Determinants of
		quality in services, Measurement, control and improvement of
		quality of services, Concept of a total quality service, Dynamics
		of service delivery system, Scheduling for service operations,
		Personnel and vehicles, Supply chain and distribution of
		services, Maintainability and reliability in services, Total
		productive maintenance (TPM) in services, Case studies of
		exemplary professionally managed services.

10	Contents for lab	No
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1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS013
5	Title of the subject	Sustainable Supply Chain Management
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon successful completion of the course, student should be able to: Develop an understanding of the role of supply chain in an overall value creation. Analyse different modes of transportation, different design options of transportation network in a supply chain, their applicability under different contexts and the tradeoffs in transportation design. Describe the importance of reverse logistics in market places as well as market spaces. Design
		sustainable supply chains.
9	Brief Contents Grant of Alle	Evolution of SCM, Issues of SCM, Competitive strategy vis-à-vis supply chain strategy, Achieving strategic fit, Managing inventory in a supply chain, Deterministic models, Probabilistic models (multi-period and single period). Managing risk and uncertainty in a supply chain: quick response strategy, Postponement strategy, Tailored sourcing strategy, Transportation in a supply chain: role of transportation in a supply chain, Modes of transportation and their performance characteristics, Design options for a transportation network, Trade-offs in transportation design, Supply chain coordination: Bullwhip effect - causes and consequences, Bullwhip effect quantification, Impact of centralized information on bullwhip effect, Mitigating strategies, Information sharing and incentives, Strategic sourcing in SCM: Role of sourcing in a supply chain, Framework for make/buy decisions, Supplier scoring and assessment, Supply contracts and supply chain performance, Big data analytics in SCM: Significance of big data in supply chain, Relevant tools, Reverse logistics: Reverse logistics in manufacturing organizations and ecommerce firms.
10	Contents for lab	SCM software like SAP SCM, Logility, Perfect Commerce,
		Oracle SCM etc.

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS014
5	Title of the subject	Technology Management

6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Define types of innovation, innovators and innovation
		environment. Describe the nature and extent of technological
		change and potential roles of incremental and disruptive
		innovation in creating and sustaining firm competitiveness.
		Perform feasibility and viability of new product development
		proposal from various perspectives.
9	Brief Contents	Introduction, Understanding innovation, Levels and types of
		innovation, Key drivers of innovation, Sources of innovation, and
		the relationship between innovation and research and technology
		development. understanding creativity as a building block to
		innovation, Innovation management, Framework for the
		management of innovation, Public sector services innovation,
		Diffusion of innovation creating organizational innovative
		effectiveness, Strategic aspects of technology, Critical factors in
		managing technology innovations, Critical issues/factors in choice
		of technology and processes; Indian context, Technology
		portfolio, Open innovation, New technology transfer-channels,
		Modes, Levels and issues, Absorption, adaption and adoption of
		technology, Technology considerations in lean environment,
		Strategic role of R&D, New R&D approaches, Strategic evaluation
		of technology investments, New product development and life
		cycle management, Understanding product platform strategy,
		Commercialization of core competencies, Marketing new products
		and technologies, Role, rationale and requisites of a national
10		technology policy, IPR and licensing issues, Role of WTO.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS015
5	Title of the subject	Technology and Operations Strategy
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Appreciate the nature, need and scope of operations strategy.
		Describe the strategic role of transformation processes and
		associated flows. Develop and analyse innovation, new product
		and process development strategies. Employ process of
		operations strategy in terms of sustainable alignment.
9	Brief Contents	Need for Operations Strategy, Impact of globalization on
		Operations Management, The Marketing link in the Operations
		Strategy -Role in competitive advantage, Time-based

	competitiveness and other criteria of success, The Sandcone
	model, Process of designing, analysing and implementing
	operations' strategies, Strategic management of transformation
	processes and flow strategies, Strategic choices in layout and
	capacity planning, Managing innovations and new product and
	process development strategies, Strategic purchasing and supply
	management, Outsourcing decisions, Strategic Purchasing
	Portfolio analysis, Operations improvement strategies,
	Breakthrough vs. continuous, The direct, Develop and deploy
	strategies, The market strategy, Bohn's stages of process matrix,
	Measures of performance, Process of Operations strategy,
	Sustainable alignment, Methodology of operations strategy
	formulation, Process of operations strategy formulation,
	Integrated management systems
10 Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS016
5	Title of the subject	Total Quality Management
6	Any prerequisite	Basic Knowledge of Probability and Statistics
7	L-T-P	3-0-0
8	Learning Objectives of the subject	This course provides learners with an understanding of quality control and improvement systems. This course will help participants to: Understand the principles of total quality management. Choose appropriate statistical techniques for improving processes. Develop the organizational, competitive and economic potential of quality. Integrate fundamental principles with the practice of total quality management.
9	Brief Contents	Evolution and Importance of Total Quality Management: Introduction, Importance of Quality, Evolution of Quality, What is Total Quality Management, Quality Pioneers, Active Living and Health Environment for TQM: Quality Leadership and Management Commitment, Employee Empowerment, Organizational Culture and Change, Team Building, TQM Infrastructure: Supplier relation and partnership, Continuous Improvement process lesson, Developing TQM action plan, TQM and Other Continuous Improvement Systems: Quality Standards, Six Sigma, Benchmarking, Just in Time, Stabilizing and Improving a Process: Defining and Documenting a Process, Diagnosing and Improving a Process, Statistical Process Control, Variables and Attributes Charts, The Fork Model For Quality Management- Management's Commitment to Transformation Lesson, Education and Daily Management, Cross-Functional Management, Quality Policy Management

10 Contents for lab No	
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1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS017
5	Title of the subject	World Class Production Systems
6	Any prerequisite	Operations Management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be
	subject	able to: Appreciate the concept and need of world class
		manufacturing. Employ frameworks of various product and process design structures and systems in modern manufacturing. Analyse the implementation of TQM, JIT and
		Theory of Constraints. Appreciate philosophy and principles of Japanese manufacturing especially Toyota Production System (TPS).
9	Brief Contents	World Class Manufacturing (WCM): Concepts and Evolution, Understanding the linkage between Operations Strategy and WCM, Agile Manufacturing: Distinction between flexibility and agility, Model for implementing flexible and agile manufacturing, Flexible Manufacturing System (FMS), Concepts and components, Modern product and process design concepts and considerations, Assembly lines and batch manufacturing; group technology (GT), Total Quality Management (TQM): Roadmap to Implementation of TQM in manufacturing, Six Sigma approach, Just-in-Time (JIT) and Lean Operations, Theory of constraints (ToC), Japanese manufacturing techniques particularly Toyota Production System, Japanese vs American manufacturing focus, Critical elements of JIT, Operational Framework for concurrent implementation of TQM and JIT, Total Productive Maintenance (TPM): Concepts and Evolution, Metrics of TPM, Overall Equipment Effectiveness (OEE), Roadmap to TPM implementation in modern manufacturing, Computer Integrated Manufacturing System (CIMS): A framework for computer integrated enterprise issues involved in CIMS, Benchmarks for excellence in operational performance with global examples, Significance of implementation of concurrent operations management initiatives, Metrics of operational
		excellence in global context.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even

3	Type of course	Elective
4	Code of the subject	MS018
5	Title of the subject	Emerging areas in Operations and Technology Management
6	Any prerequisite	Operations management
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be
	subject	able to: Describe role of sustainable operations management.
		Design operations management along globally dispersed
		distributed networks. Develop nimble factories for supporting
		a lot size of one.
9	Brief Contents	Digital supply chains, Computer aided design and integrated manufacturing, A Focus on the employee experience, Flexible, blended workplace environments, Mobile communications and collaboration, Scaling production according to demand, Building the customer relationship.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS019
5	Title of the subject	New Products and Services Development
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	On completion of the course, students will be able to: Describe the nature and techniques of innovation and new product development. Discuss and reflect on the role of marketing in different phases of new product development. Explain the phases and intermediate results in new product development process. Apply theories of innovation to demonstrate the best level of practice in each problem situation within the context of new product development. Develop and implement a new product strategy for an enterprise.
9	Brief Contents	Product Conception: Product Basics Consumer problems and unmet need Empathy, Personas, User Stories Identifying New Product Opportunities using Data Market Research for New Product Development Idea Generation & Need Analysis Concept testing using Surveys-Customer Discovery Product potentiality and Conjoint analysis Design Thinking for B2C, B2B Products and Services, Product Design: Product Design Process - 7 Stages Product specifications and features Visual Design Elements Tools for Design of Digital Products User experience (UX) design Introduction to Software Tools used to design Engineering Products Quality Function Deployment, Value engineering methodology, Iterative design optimisation, Design for manufacturing, Prototyping: What is Minimum

A/B Prototype development for Digital Products, Wireframing 3D Printing and 3D Cutting Material Selection for Engineering Product, Prototyping Prototype, Functionalisation using Electronics and Instrumentation, Role of Robotics and Automation in Prototyping, Usability and Beta Testing, Product Deployment: Production planning and control Material handling In-house Budgeting and Outsourcing Quality Assurance Protocols Principles of Lean: Lean Manufacturing and Management Regulations and Standards: ISO Intellectual Property and Trademarks Building Markets and Creating Demand for New products services, Simulated test marketing, and Launching of new products, Product Lifecycle Management: Organisation for Product Management Marketing Manager-Product Manager-Brand Manager Concept Approaches and Organisational role Product Manager-Functions and Tasks-Tools and Techniques The Product in Corporate Life, Corporate and Product Objective Product Strategy and Policy Optimum Product Pattern/Line Range Challenge Of Change-Opportunity and Risk-Product Innovation, Modification, Addition and Elimination Product Proposals-Sources, Generation, Processing and Selection Contemporary Challenges and opportunities in product Management, Product Sales and Marketing: Brand Awareness, Consumer Brand Knowledge Product-line Decisions (extension, reduction), Product Category expansion Pricing Model and Strategy Product Costing Segmentation Target Positioning Sales Forecasting Distribution Channels Lead Generation-Role of Contacts and social media Customer Acquisition Customer retention, Commercialisation and Start-up: Introduction to Business Model Canvas Funding Requirement and Avenues Bootstrapping Team Building and Collaborations Customers and End Users Market Competition and Creating Barriers to Entry Deployment and Distribution Strategy Launching of Start-up: Rules and Steps Social media, Websites, and Digital Marketing Scale-up model and Sustainable growth plan		Viable Products (MVP)? Types of MVP Hypothesis Testing,
Product, Prototyping Prototype, Functionalisation using Electronics and Instrumentation, Role of Robotics and Automation in Prototyping, Usability and Beta Testing, Product Deployment: Production planning and control Material handling In-house Budgeting and Outsourcing Quality Assurance Protocols Principles of Lean: Lean Manufacturing and Management Regulations and Standards: ISO Intellectual Property and Trademarks Building Markets and Creating Demand for New products services, Simulated test marketing, and Launching of new products, Product Lifecycle Management: Organisation for Product Managerent Marketing Manager-Product Manager-Brand Manager Concept Approaches and Organisational role Product Manager-Functions and Tasks-Tools and Techniques The Product in Corporate Life, Corporate and Product Objective Product Strategy and Policy Optimum Product Pattern/Line Range Challenge Of Change-Opportunity and Risk-Product Innovation, Modification, Addition and Elimination Product Proposals-Sources, Generation, Processing and Selection Contemporary Challenges and opportunities in product Management, Product Sales and Marketing: Brand Awareness, Consumer Brand Knowledge Product-line Decisions (extension, reduction), Product Category expansion Pricing Model and Strategy Product Costing Segmentation Target Positioning Sales Forecasting Distribution Channels Lead Generation-Role of Contacts and social media Customer Acquisition Customer retention, Commercialisation and Start-up: Introduction to Business Model Canvas Funding Requirement and Avenues Bootstrapping Team Building and Collaborations Customers and End Users Market Competition strategy Launching of Start-up: Rules and Steps Social media, Websites, and Digital Marketing Scale-up model and Sustainable growth plan		
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Deployment: Production planning and control Material handling In-house Budgeting and Outsourcing Quality Assurance Protocols Principles of Lean: Lean Manufacturing and Management Regulations and Standards: ISO Intellectual Property and Trademarks Building Markets and Creating Demand for New products services, Simulated test marketing, and Launching of new products, Product Lifecycle Management: Organisation for Product Management Marketing Manager-Product Manager-Brand Manager Concept Approaches and Organisational role Product Manager-Functions and Tasks-Tools and Techniques The Product in Corporate Life, Corporate and Product Objective Product Strategy and Policy Optimum Product Pattern/Line Range Challenge Of Change-Opportunity and Risk-Product Innovation, Modification, Addition and Elimination Product Proposals-Sources, Generation, Processing and Selection Contemporary Challenges and opportunities in product Management, Product Sales and Marketing: Brand Awareness, Consumer Brand Knowledge Product-line Decisions (extension, reduction), Product Category expansion Pricing Model and Strategy Product Costing Segmentation Target Positioning Sales Forecasting Distribution Channels Lead Generation-Role of Contacts and social media Customer Acquisition Customer retention, Commercialisation and Start-up: Introduction to Business Model Canvas Funding Requirement and Avenues Bootstrapping Team Building and Collaborations Customers and End Users Market Competition and Creating Barriers to Entry Deployment and Distribution Strategy Launching of Start-up: Rules and Steps Social media, Websites, and Digital Marketing Scale-up model and Sustainable growth plan		· ·
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Strategy and Policy Optimum Product Pattern/Line Range Challenge Of Change-Opportunity and Risk-Product Innovation, Modification, Addition and Elimination Product Proposals-Sources, Generation, Processing and Selection Contemporary Challenges and opportunities in product Management, Product Sales and Marketing: Brand Awareness, Consumer Brand Knowledge Product-line Decisions (extension, reduction), Product Category expansion Pricing Model and Strategy Product Costing Segmentation Target Positioning Sales Forecasting Distribution Channels Lead Generation-Role of Contacts and social media Customer Acquisition Customer retention, Commercialisation and Start-up: Introduction to Business Model Canvas Funding Requirement and Avenues Bootstrapping Team Building and Collaborations Customers and End Users Market Competition and Creating Barriers to Entry Deployment and Distribution Strategy Launching of Start-up: Rules and Steps Social media, Websites, and Digital Marketing Scale-up model and Sustainable growth plan		Functions and Tasks-Tools and Techniques The Product in
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Innovation, Modification, Addition and Elimination Product Proposals-Sources, Generation, Processing and Selection Contemporary Challenges and opportunities in product Management, Product Sales and Marketing: Brand Awareness, Consumer Brand Knowledge Product-line Decisions (extension, reduction), Product Category expansion Pricing Model and Strategy Product Costing Segmentation Target Positioning Sales Forecasting Distribution Channels Lead Generation-Role of Contacts and social media Customer Acquisition Customer retention, Commercialisation and Start-up: Introduction to Business Model Canvas Funding Requirement and Avenues Bootstrapping Team Building and Collaborations Customers and End Users Market Competition and Creating Barriers to Entry Deployment and Distribution Strategy Launching of Start-up: Rules and Steps Social media, Websites, and Digital Marketing Scale-up model and Sustainable growth plan		Strategy and Policy Optimum Product Pattern/Line Range
Proposals-Sources, Generation, Processing and Selection Contemporary Challenges and opportunities in product Management, Product Sales and Marketing: Brand Awareness, Consumer Brand Knowledge Product-line Decisions (extension, reduction), Product Category expansion Pricing Model and Strategy Product Costing Segmentation Target Positioning Sales Forecasting Distribution Channels Lead Generation-Role of Contacts and social media Customer Acquisition Customer retention, Commercialisation and Start-up: Introduction to Business Model Canvas Funding Requirement and Avenues Bootstrapping Team Building and Collaborations Customers and End Users Market Competition and Creating Barriers to Entry Deployment and Distribution Strategy Launching of Start-up: Rules and Steps Social media, Websites, and Digital Marketing Scale-up model and Sustainable growth plan		Challenge Of Change-Opportunity and Risk-Product
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Marketing Scale-up model and Sustainable growth plan		
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	Contents for lab	No

1	Program	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS020
5	Title of the subject	Operational Intelligence
6	Any prerequisite	None
7	L-T-P	3-0-0
8	Learning Objectives of the	Upon successful completion of the course, student should be able
	subject	to: Describe the importance of data-driven operations along supply

		chains. Assess unbiased estimates of demand forecasting as well as optimization using various statistical methods. Employ mathematical models to capture and analyze data on supply chain carbon footprint.
9	Brief Contents	Problem-driven to Data-driven operations along supply chains,
		Big data in supply chain, Analytics in demand planning: Capturing demand data from different sources, Demand prediction models,
		Price optimization, Analytics in sourcing and procurement: In-
		house or outsource, Logistics and transportation, Supply chain
		contracts, Analytics in sales and operations planning:
		Differentiated service level to different products and customers,
		Location of plants, Product line mix at plants, Production planning
		and scheduling, Analytics in distribution: Location of distribution
		centre, Transportation and distribution planning, Inventory
		policies/order fulfilment at locations, Vehicle routing for
		deliveries, Analytics in reverse logistics in traditional and e-
		commerce firms: Location of return centres, Reverse distribution
		plan, Vehicle routing for returns collection, Analytics in supply
		chain carbon footprint
10	Contents for lab	Proficiency in using various software like SAS Business Analytics
		(SAS BA), Excel, Tableau, Microsoft Power BI etc.

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS021
5	Ŭ .	
_	Title of the subject	Compensation Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The aim of this subject is to develop students' understanding of the concepts of compensation and rewards in the organization. In particular the subject is designed to develop the underpinning knowledge and skills required to understand the one of the complex management functions i.e. compensating employees and its importance. This subject introduces the student to the basics compensation structure and differentials. It familiarizes the students with the practice of various management techniques and its expected results like job evaluation etc. The learner is apprised about the latest issues in management related to compensation in order to make the students abreast about the recent trends in the area.
9	Brief Contents	Introduction to compensation and rewards, Objective of compensation and rewards, Introduction to framework of compensation policy, Labor market characteristics and pay relatives, Wage determination: Introduction to compensation, rewards, wage levels and wage structures, Introduction to wage determination process and wage administration rules; Introduction to factors influencing wage and salary structure and principles of wage and salaries administration, Introduction to

		the theory of wages: Introduction to minimum, fair and living
		wage, Introduction to nature and objectives of job evaluation;
		Introduction to principles and procedure of job evaluation
		programs, Introduction to basic job evaluation methods;
		Introduction to Implementation of evaluated job, Introduction to
		determinants of incentives, Introduction to classification of
		Rewards, Incentive payments and its objectives, Introduction to
		wage incentives in India; Introduction to types of wage incentive
		plans, Introduction to prevalent systems & guidelines for
		effectives incentive plans; Introduction to non- monetary
		incentives, Introduction to cafeteria style of compensation,
		Introduction to problems of equity and bonus, Profit sharing &
		stock options, Introduction to features of fringe benefits,
		Introduction to history and growth factors, Coverage of benefits,
		Introduction to employee services & fringe benefits in India
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS022
5	Title of the subject	Change Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Effective management within organizations requires an understanding of various behaviour and processes. Managers need to know why people behave as they do in relation to their jobs, their work groups and their organizations. This knowledge of individuals' perceptions, motivational attitudes and behaviour will enable managers to not only understand themselves better, but also to adopt appropriate managerial policies and leadership styles to increase their effectiveness. The major objective of this course is to provide students with a better understanding of behavioural processes and thereby enable them to function more effectively in their
		present or future roles as managers of human resources.
9	Brief Contents	Definition of Organization Development (OD), OD and planned change from other forms of organization change, Describe the historical development of OD, Describe and compare three major perspectives on changing organizations, Introduce a General model of planned change, Describe how planned change can be adopted to fit different kinds of conditions, Understand the essential character of OD practitioners, Understand the necessary competencies required of an effective OD practitioner, Understand the

		roles and ethical conflicts that face OD practitioners,
		Reinforce the definition of an OD practitioner as anyone
		who is helping a system to make planned change, Describe
		the steps associated with starting a planned change process,
		Equip students with a general framework of diagnostic tools
		from a systematic perspective, Define diagnosis and to
		explain how the diagnostic process provides a practical
		understanding of problems at the organizational level of
		analysis, Discuss criteria for effective interventions, Discuss
		issues, considerations, constraints, ingredients, and processes
		associated with intervention design, Give an overview of the
		various interventions, Understand the issues associated with
		evaluating OD interventions, Understand the process of
		institutionalizing OD interventions and the factors that
		contribute to it, Understand the importance of data feedback
		in the OD process, Describe the desired characteristics of
		feedback content, and Describe the desired characteristics of
		the feedback process.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS023
5	Title of the subject	Corporate Social Responsibility
6	Any prerequisite	None
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon course completion, students will be able to: Develop skills in recognizing and analysing ethical issues. Define cross cultural variations and similarities in organizational practices in corporate social responsibility and business ethics. Understand sources of organizational ethical culture and to design ethical programs designed to accomplish specific objectives in organizations. Develop ethical leadership skills and practices
9	Brief Contents	Business ethics- an overview, Concepts and theories of business ethics, Emerging business ethics issues, Ethical decision making in business, Creating an ethical organization globalization and business ethics, Stakeholders and business ethics, Social responsibility and ethics, Issues in social responsibility, Implementing stakeholders' perspective, Stakeholder and issue management approaches, Managing corporate responsibility with external stakeholders, Corporate governance and ethical leadership, Kohlberg's six stages of moral development, Levels of ethical analysis, Concept of corporate integrity, Issues in corporate governance, good

		corporate governance - obligations towards society and stake
		holders, Ethics in consumer protection, Role of government
		agencies, SEBI, judiciary in ensuring ethical practices, Ethics
		and Indian business, Marketing ethics, Ethics in human
		resource management, financial management, banking and
		insurance.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS024
5	Title of the subject	Competency Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The aim is to give students a better idea of how to work with their employees to make today's competency-based performance reviews more effective and a more positive experience. Begin to think of it differently: as a partnership or a collaborative effort.
9	Brief Contents	Introduction to competency: definition and history of competency, Basic components of competency (Knowledge(K), Skill(S), Attitude(A)), Performance Vs competency, Difference between competence and competency, Type of competency generic vs key competency, Functional and technical competency, Leadership and managerial competency, Need for competency framework, Limitation and learning from competency framework, Myth about competency, Competency development & its models: Need and importance of competency development, Stages in developing competency model, Types of competency Model – core/generic, Job specific, Managerial / leadership, Custom, development of personnel competency framework, competency mapping: procedures / steps-determining objectives and scope, Clarifying implementation goals and standards, create an action plan, Define competency-based performance effectiveness (key result area (KRA) & key performance indicators (KPI)), Tools for data collection, Data analysis, Validating competency model, Mapping future jobs, and single incumbent jobs, Using competency profile in HR decisions, Mapping competency for recruitment and selection, Training and development, Performance and compensation, Competency driven career and culture: Role of competency in career progression, Transactional competency, Tradition competency and transformational competency, Evaluation of career through KSA (Knowledge, Skill, and Attitude) Competency-based

Ī			succession and career planning, corporate competency driven
			culture.
Ī	10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS025
5	Title of the subject	Human Resource Information System
6	Any prerequisite	Human Resource Management
7	L-T-P	3-0-1
8	Learning Objectives of the	To review and understand the basic concepts and principles of
	subject	human resource information system and to apply the same to the
		real world. To explore strategic value of HRIS and its
		contribution to organizational success. To review the leading
		HRIS software. To explore the ways of identifying best HRIS
		based on industry specificity and ROI.
9	Brief Contents	Introduction to HRIS, Acquisition and HRIS costs, Needs
		Assessment; HR metrics, Database concepts and applications in
		HRIS, Change management and data validation, HRIS design
		and implementation considerations, HR administration and
		HRIS, Job analysis, Security and privacy issues, Emerging
		trends in HRIS.
10	Contents for lab	Case study exercises
		Class projects and exercises

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS026
5	Title of the subject	Emerging Areas in Human Resource
6	Any prerequisite	Human Resource Management
7	L-T-P	3-0-1
8	Learning Objectives of the	To recap the major concepts and theories of HRM. To explore
	subject	the emerging areas of HRM. To understand practical
		applications of theory relevant to today's workplace. To explore
		contemporary topics in Human Resource Management. To build
		strong foundation and relevant skill set required in today's
		workplace.
9	Brief Contents	Setting the hybrid work model for collaboration, Human
		leadership, Working in the metaverse, Managing international
		human resources, Managing human resources in small and
		medium enterprises, Strategic human resource management,
		Change management, People analytics, The transition from

		employee well-being to healthy organization, Diversity, equity
		and inclusion
10	Contents for lab	Case study exercises
		Class projects and exercises
		Role playing

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS027
5	Title of the subject	Organization Theory & Development
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Describe how the need to increase organizational efficiency and
	subject	effectiveness has guided the evolution of management theory. Explain the principle of job specialization and division of labor, and tell why the study of person-task relationships is central to the pursuit of increased efficiency. Identify the principles of administration and organization that underlie effective organizations.
	Brief Contents	Explain what is meant by the term organization, Classify the three levels of managers and identify the primary responsibility of each group, Describe the difference between managers and operative employees. Explain the skills and roles manager, Describe the value of studying organization. Identify the relevance of popular humanities and social science courses to management practices, Trace the change in theories about how managers should behave to motivate and control employees, Explain the contributions of management science to the efficient use of organizational resources, Explain why the study of the external environment and its impact on an organization has become a central issue in management thought, Describe forces that act as stimulants to change, Summarize the sources of individual and organizational resistance to change, Summarize Lewin's three-step change model. Explain the values underlying most OD efforts, Contrast process reengineering and continuous improvement processes, Identify properties of innovative organizations, List characteristics of a learning organization, Describe potential sources of stress, Organizational Development Techniques, Explain individual difference variables that moderate the stress—outcome relationship
10	Contents for lab	No
10	Contents for fab	110

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS028

5	Title of the subject	Leadership & Talent Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Leadership and Talent Management primarily focus on
	subject	managerial leadership as opposed to parliamentary leadership or
		emergent leadership in informal groups. The objective of this
		module is to present the theory and research on leadership and
		talent management in formal group.
9	Brief Contents	Define leader and explain the difference between managers and
		leaders, Summarize the conclusions of trait theories of
		leadership, Describe the Fiedler contingency model, Summarize
		the path goal model of leadership, Explain situational leadership,
		Identify the qualities that characterize charismatic leaders and
		authentic leaders, Meaning of talent, Talent or human capital of
		an organization, Why talent/human capital management?
		Functions of talent management.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS029
5	Title of the subject	Training & Development
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	To develop an understanding from the point of view of the individual employee. Improve the individual's level of awareness. Increase an individual's skill in one or more areas of expertise. Increase an individual's motivation to perform their job well.
9	Brief Contents	Overview of training, Trends in training, Career opportunities in training important concepts and meanings, Why conduct a training needs analysis, When to conduct a TNA, The TNA model, The framework for conducting a TNA, Output of TNA, Approaches to TNA, Introduction to the design of training organizational constraints developing objectives, Why use training objectives, Overview of the training design ,Matching methods with outcomes, Lectures and demonstrations, Games and simulations, On-the-job & off the job training, Development of training, implementation, transfer of training. Evaluation of training, Rationale for evaluation, Resistance to training evaluation
10	Contents for lab	No

	1	Programme	MBA/IMG
	2	Semester	Even
Γ	3	Type of course	Elective

4	Code of the subject	MS030
5	Title of the subject	Management of Employee Relations
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	To develop an understanding of the interaction pattern among
	subject	labour, management and the State. To build awareness of certain
		important and critical issues in Industrial relations. To impart
		basic knowledge of the Indian Industrial relations system and its
		distinctive features.
9	Brief Contents	The evolution of Industrial relations, understand the scope and
		objectives of Industrial relations, Essential of Industrial relations,
		participants of Industrial relations and dynamics of their
		participation, perspective and approach, The system of industrial
		relation in India, the historical perspective of Industrial relations,
		Describe the trends in Industrial relations management, The
		changing characteristics of Industry and workforce in India,
		Describe the demand for labour, The challenges to industrial
		relations, Labour laws pertaining to Industrial relations viz Trade
		Union act, Industrial dispute act, Factories act, A paradigm shift
		from Industrial relations to Employee relations, Understand the
		Employee relations management. Describe the differences in
		perspective of employee relations and industrial relations.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS031
5	Title of the subject	Corporate Restructuring
6	Any prerequisite	Financial Reporting and Control
		Financial Engineering and Management
7	L-T-P	3-0-0
8	Learning Objectives of the	The objective of this course is to sensitize the students about the
	subject	need for corporate restructuring for achieving fast growth and
		maximize shareholders' value in the context of ever-increasing
		competition thrown up by liberalization and globalization of
		Indian economy. The focus of this course, however, will be to
		analyse the decisions in a financial perspective emphasizing
		valuation.
9	Brief Contents	Opening of the economy, Global view, Indian scenario,
		Economic liberalization, Corporate restructuring- mergers,
		acquisitions, and demergers, Mergers and amalgamations,
		Search for a merger partner, Negotiations, steps, and formalities,
		Demergers-divestitures, Spin off, Equity carved out, Split off,
		Split up, Reconstruction, Modes of demerger, Tax aspects,
		Advantages, and procedure of reverse merger- Requirements,

		Takeover by reverse bid, Techniques of and procedure for
		organizing takeover bids, Search for acquisition of target
		company, Procedure for takeovers and acquisitions, Valuation
		and exchange ratio-valuation of listed and unlisted companies,
		Modes of valuation, Fixing price for acquisition, Determination
		of share exchange ratio on merger, Feasibility analysis for cash
		acquisition, Valuation practices in India, Funding of merges and
		acquisitions-financing alternatives, Management buyouts,
		Leveraged buyouts, Post-merger management- accomplishment
		of objectives, Performance after merger, Mergers and
		accusations overseas by Indian corporates
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS032
5	Title of the subject	Corporate Tax Planning
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	After the completion of this course, students will be able to
	subject	understand and apply corporate tax provisions to real life
		business problems efficiently using appropriate concepts of
		taxation laws for corporate tax planning.
9	Brief Contents	Concept of tax planning, Tax management, Tax evasion, Tax
		avoidance, Corporate tax in India, Types of companies,
		Residential status of companies and tax incidences, Tax liability
		and minimum alternative tax, Tax on distributed profits of
		companies, Tax planning with reference to setting up a new
		business, locational aspect, Nature of business, Form of business,
		Tax planning with reference to financial management decision-
		capital structure, Dividend including deemed dividend and bonus
		shares, Tax planning with reference to specific management
		decisions - Make or buy, Own or lease, Repair or replace, Tax
		planning with reference to employee remuneration, Tax Planning
		with reference to business restructuring- Amalgamation,
		Demerger, Slump sale, Transfer between holding and subsidiary
		companies, Tax deducted at source, Advance Tax, Double
		taxation relief, Goods and service tax planning, Transfer pricing
		and taxation.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective

4	Code of the subject	MS033
5	Title of the subject	Economic and Financial Modeling
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The students will be able to: Learn the skills for framing finance and economy modeling. Develop problem solving abilities in the context of both macroeconomics and microeconomics. Analyze the company / industry performance on relevant financial parameters using historical information on companies
9	Brief Contents	Economic Modelling: Classical model of national income; distribution of national income to the households; fiscal policy and the allocation of resources between consumption, investment and government purchases; modelling economic growth, Modelling inflation; net exports; capital flows and exchange rates in the long run; Mundell Fleming model of business cycle; Edgeworth-Bowley box and the production possibility curve, Financial Modelling: Introduction to financial modeling; basic excel for financial modeling (formatting of excel sheets; use of formula functions; data filter and sort; charts and graphs; table formula and scenario building; vlookup; pivot tables), Introduction to financial statement analysis; financial reporting mechanics; income statement; balance sheet; cash flow statement; financial analysis techniques; inventories; long lived assets; non-current liabilities; financial statement application, Financial ratio analysis for financial statement interpretation; time value of money; long term financing; cash flow waterfall & resolve circular reference problem in interest during construction.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS034
5	Title of the subject	Entrepreneurial Finance
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Students will be able to Understand the importance of
	subject	financial management and managing a new venture. Learn
		analyzing the various sources of investment and also know the
		support provided by the state and central government for
		entrepreneurship. Determine the various financial supp ort
		schemes provided different institutions to the entrepreneurs.
9	Brief Contents	Financing and managing new venture: Importance of financial
		management as an integral part of entrepreneurship; conducting

		a feasibility analysis; what lenders and investors look for in a
		business plan, Sources of Finance: Various sources of
		investment; basics of venture capital and angel investment; start-
		up culture; various measures of encouragement and support
		being provided by the state and central government for
		strengthening the entrepreneurial culture, Institutional Financial
		Support: Schemes and functions of rate of Industries; District
		Industries Centres (DICs); Industrial development corporation
		(IDC); State financial corporation (SFCs); Small scale industries
		development corporations (SSIDCs); Khadi and village
		industries commission (KVIC); Technical consultancy
		organisation (TCO); Small industries service institute (SISI);
		National small industries corporation (NSIC); Small industries
		development bank of India (SIDBI). Evaluating new venture:
		Project evaluation; Real options and risk assessment, Financial
		assessment of new venture: Measuring and evaluating financial
		performance; financial strategy and capital structure
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS035
5	Title of the subject	Management of Financial Services
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Students will be able to Enable participants, understand the financial services industry, regulatory environment, financial analysis, and risk management. Learn investment
		management, banking operations, financial planning, and financial technology, and ethics and professionalism. Determine the financial markets, financial intermediation and different financial services.
9	Brief Contents	Introduction to Financial Services: Financial services; Financial services sector in India: overview of financial services in India; nature scope and types of financial services: fund based and non-fund based financial services; venture capital: concept and types; regulatory framework; private equity; strategic secrets of private equity, investment strategies, hedge funds; new venture financing; risk & return in venture capital, Mutual Funds and Pensions Funds: Mutual funds and pensions funds; insurance services; bank assurances; reinsurances; securitization; Indian banking and financial crisis; asset reconstruction companies; depositaries; credit cards; micro/macro finance; financial inclusion, Plastic Money - Concept and different forms of plastic money - credit and

		debit cards, pros and cons. Credit process followed by credit
		- · · · · · · · · · · · · · · · · · · ·
		card organizations. Factors affecting utilization of plastic
		money in India, Financial Depository: Depository -
		introduction, concept, depository participants; functioning of
		depository systems; process of switching over to depository
		systems; benefits; depository system in India; dematerialization
		and rematerialization role; objectives and functions of SEBI
		and its guidelines relating to depository system, Credit Rating
		& Merchant Banking: Credit Rating: the concept and objective
		of credit rating, various credit rating agencies in India, credit
		rating agencies – importance, issue, difference in credit rating,
		rating methodology and benchmarks, are Indian credit rating
		credible? International credit rating agencies - crisis of
		confidence?, Merchant Banking: origin and development of
		merchant banking in India scope, organizational aspects and
		importance of merchant bankers. latest guidelines of SEBI
		w.r.t. merchant bankers. Debt Securitization & Risk
		Management in Banks: Debt Securitization: meaning, features,
		scope and process of securitization. factoring: development of
		factoring types & importance, procedural aspects in factoring,
		financial aspects, prospects of factoring in India, Risk
		Management in Banks: credit risk management, operational
		risk management, market risk management, corporate treasury
		management, liquidity risk management, governance risk and
		compliance.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS036
5	Title of the subject	Financial Risk Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	Understand the concept of financial risk and a comprehensive
	subject	understanding of the various types of financial risks that
		organizations face. Developing the skills to identify and
		measure financial risk using various quantitative and qualitative
		techniques. Understanding to develop and implement the
		strategies to manage financial risk. Understanding the
		regulatory environment surrounding financial risk.
9	Brief Contents	Overview of financial risks, Risk, expectations, and asset
		prices, Volatility behavior and forecasting, Market risk
		measurement, Value-at-Risk and its implementation, Credit and
		counterparty risk, Leverage and leverage risk, Liquidity risk,
		Extreme events and market risk measurement, Assessing the

		accuracy of Value-at-Risk, Incorporating extreme events into
		risk measurement, Credit risk measurement, Portfolio credit
		risk measurement, Structured credit risk, Financial crises,
		Overview of regulatory policy, Regulatory capital and liquidity
		standards, Financial stability regulation
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS037
5	Title of the subject	Personal Wealth Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the	After completion of the course, students will be able to
	subject	understand personal financial planning as an approach for
		investment, insurance, taxation, and retirement and can identified
		the best combination of different financial products in view of
		different time horizons and propositions of risk return trade-off.
9	Brief Contents	Introduction and importance of personal wealth management,
		Concept of personal financial planning, Objective of personal
		financial planning, Steps involve in personal financial planning
		process, Emergence of personal financial planning in India,
		Financial institutions and products, Concept of risk, Types of
		risk, Measuring risk, Understanding return, Concept of
		compounding, Real and nominal rate of return, Tax adjusted
		return, Risk adjusted returns, Asset classes, Portfolio
		construction, Practical asset allocation and rebalancing
		strategies, Portfolio monitoring and re-balancing, Need for
		insurance, Requirement of an insurable risk, Role of insurance
		in personal finance, Steps involve in insurance planning,
		Insurance products, Products and functions of life and non-life
		insurance business, Need of life insurance, Retirement planning
		process, Estimation of retirement corpus, Determination of
		retirement corpus, Retirement products, Understand income tax
		principles, Tax aspects of investment products, Personal tax
		planning, Estate planning.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS038
5	Title of the subject	International Finance
6	Any prerequisite	Financial Engineering and Management
7	L-T-P	3-0-0

8	Learning Objectives of the	Students will be able to understand the significance of financial
	subject	management in the global context particularly for MNCs,
		importance of foreign exchange market and international
		financial institutions, and applications of financial instruments of
		the international financial markets for the working capital and
		financing decisions.
9	Brief Contents	Concept and comparison of international trade, International
		business, International finance, International trade theories,
		Balance of payments and capital account convertibility,
		Development of international monetary system, Nominal, real
		and effective exchange rates, Determination of exchange rates,
		Factors influencing exchange rates, Theories of exchange rate
		behaviour; International financial institutions, Major participants
		in foreign exchange market, Spot market and forward market,
		Markets for currency futures and options, Foreign exchange
		rates, Techniques of exchange rate forecasting, Nature and
		Measurement of Foreign Exchange Exposure, Management of
		Foreign Exchange Exposure, Theories of Foreign direct
		investment, International capital budgeting- Evaluation criteria,
		Computation of cash flows, Cost of capital, Adjusted present
		value approach, Evaluation and management of political risk,
		International Portfolio Investment-concept of optimal portfolio,
		modes of international portfolio investment, An overview of
		international financial markets, Channels for international flow
		of funds, Multilateral development banks, International banking,
		International financial instruments, Financial swaps,
		Management of interest rate risk, Working capital policy,
		Management of current assets, Financing current assets, Foreign
		trade documentation, Modes of payments in international trade,
		Methods of trade financing.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS039
5	Title of the subject	Project Appraisal and Finance
6	Any prerequisite	Elementary Financial Management
7	L-T-P	3-0-0
8	Learning Objectives of	The course aims at providing an understanding of project
	the subject	identification, feasibility study of the project and project report
		preparations. It facilitates the knowledge about different sources of
		financing and financial appraisal technique. It provides an
		acquaintance about social cost benefit analysis with understanding
		for different types of project risk and also post assessment of the
		project.

9	Brief Contents	An introduction to project appraisal, Project appraisal and
		evaluation, Project life cycle, Project cycle management, Cost
		benefit analysis of Private and public sector projects; Identification
		of investment opportunities – industry analysis review of project
		profiles, – feasibility study, Project identification and formulation
		, Generation of project ideas, Basic principles of project analysis
		entrepreneurship concept, Theory and perspective, Market
		feasibility analysis of a project, Need for market analysis, Demand
		and supply analysis, Collection analysis, primary /secondary data,
		Forecasting of market growth; Market forecasting techniques,
		Technical appraisal of a project, Technology tie ups and diffusion;
		Management of technology and business, Financial feasibility
		analysis: Estimation of cost of project & means of financing,
		Arrangement of funds, Traditional sources of financing: Equity
		shares, preference shares, Debentures / bonds, loan from financial
		institutions, Alternative sources of financing: FDI & FII, private
		equity, securitization, venture capital, Different business/project
		support government schemes, Government funding for projects,
		Startup schemes of government, Projected cash flows of project,
		Appraisal criteria, NPV,IRR, PI, PBP, ARR, Economic analysis of
		a project : Social cost benefit analysis – rationale of SCBA, direct
		and indirect cost and benefits, shadow price efficiency and equity
		in project appraisal, UNIDO approach, Little Mirrlees approach,
		Environment impact assessment of a project and social impact
		assessment of a project, Risk and sensitivity Analysis, taxonomy of
		risks, break even analysis, Sensitivity analysis, Risk analysis using
		simulation models and decision trees, Monitoring and evaluation of
		a project – PERT / CPM, Monitoring mechanism, valuation and
1.0		lessons, project audit, Preparation of project report, Case analysis.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS040
5	Title of the subject	Security Analysis and Portfolio Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	The objective of this course is to help students gain an
	the subject	understanding of the evolving domestic and international
		investment landscape in general, and the Indian capital market with
		special emphasis on the availability of different financial products
		and stock exchange operations. It aims to provide a thorough
		understanding of portfolio management theory and practice. With
		the goal of assisting the participants in making wise investment
		choices in the context of portfolio investment, significant theories,

		techniques, laws, and advancements in investment theory will be
		covered.
9	Brief Contents	Investment Alternatives and Objectives, Organization and
		Mechanics of Securities Markets, Types of Security Markets and
		their Functions, Stock Exchanges, Depository, Stock Indices, Role
		of Regulatory Authorities, and various participants in markets,
		Market Microstructure, Risk and Return dynamics, Utility Theory,
		Portfolio Theory, CAPM Capital Asset Pricing Model (CAPM),
		Arbitrage Pricing Model (APT), Multi-factor Models, Sharpe's
		Single Index Model, Lagrange Multiplier Theory, Basics of futures
		and options, Fundamental Analysis: Macroeconomic activities and
		security markets, The Cyclical indicator approach, Monetary
		variables, Business cycles and industry sectors, Evaluating Industry
		life cycle, Analysis of industry competition and industry rate of
		returns, Company analysis, Analysis of Financial statement and
		Stock valuation, Technical analysis: Assumption, Advantages,
		Challenges, Types of Charts, Technical Trading Rules, and
		Indicators, Introduction to Efficient Market Hypothesis, Random
		Walk Model, Forms of EMH, Empirical Evidence, Bond
		Fundaments, Valuation and Bond Yield, Term structure, Bond
		Theorems, Bond Portfolio Management Strategies, Passive and
		Active Management, Portfolio Management, Portfolio Objectives,
		Evaluation of Portfolio Performances, Application of Portfolio
		performance measures
10	Contents for lab	No

1	Program	MBA/IPG MBA
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS041
5	Title of the subject	Consumer Behavior
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Explaining the basic concepts of Consumer Behavior and its
	the subject	linkages to marketing.
		Examine how markets are segmented, and brands are positioned.
		Analyse the phenomenon of consumer learning about a brand and
		forming perceptions about it.
		Compare how the theoretical aspects of Consumer Behaviour are
		practiced in real scenarios by marketers and brands.
9	Brief Contents	Consumers, Marketers, and Technology, Consumer Behavior and
		Technology, Market Segmentation and Real-Time Bidding, The
		Consumer as an Individual, Consumer Motivation and Personality,
		Consumer Perception and Positioning, Consumer Learning,
		Consumer Attitude Formation and Change, Communication and
		Consumer Behavior, Persuading Consumers, From Print and
		Broadcast to Social Media and Mobile Advertising, Reference
		Groups and Communities, Opinion Leaders, and Word-of-Mouth,
		Social and Cultural Settings, The Family and Its Social Standing,

		Cultural Values and Consumer Behavior, Cross-Cultural Consumer Behavior: An International Perspective, Consumer Decision- Making, Marketing Ethics, and Consumer Research, Consumer Decision-Making and Diffusion of Innovations, Marketers' Ethics and Social Responsibility, Consumer Research.
10	Contents for lab	Case study exercises

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS042
5	Title of the subject	Advertisement and Sales Promotion Management
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To understand the key concepts of advertising and sales promotion. To explore an organisation's numerous copy and media decisions. To understand the link between advertising and sales promotion for enhancing brand equity
9	Brief Contents	Role of integrated marketing communication, Role of IMC in marketing process, Marketing and promotions process, Organizing for advertising and promotion: the role of Ad agencies and other marketing communication organizations, Perspectives on consumer behavior, The communication process, Source, message and channel factors, Establishing objectives and budgeting for the promotional program, Creative strategy: planning and development, Media planning and strategy, Media decisions, Evaluation of broadcast media, The internet and interactive media, International advertising and promotion, Advertisement effectiveness, Sales promotion, Linkage between advertising and sales promotion, Brand equity, Regulation of advertising and promotion, Evaluating the social, ethical, & economic aspects of advertising & promotion.
10	Contents for lab	Case study exercises Class projects and exercises Field projects and company visits

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS043
5	Title of the subject	Product and Brand Management
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-0
8	Learning Objectives of the subject	After completion of this course students will be able to understand the concept of product and brand management, branding as
	•	marketing strategy; brand equity and its measurement, and operational aspects of brand management.

9	Brief Contents	Introduction and concept of product management, Management of new product development process, Understanding and managing product life cycle, Introduction to brand management, Brand management process, Brand choice decisions and models, Brand identity, Brand communication, Brand positioning, Brand image and personality, Brand valuation, Brand tracking and monitoring, Building brands in Indian market, Launching a new brand,
		Revitalizing brands, Brand extension strategies, Brand portfolio management, Managing brands across geographical borders, Managing brand experience, Digital branding, Employment branding, Co-branding.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS044
5	Title of the subject	E-Marketing
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To explore frameworks for the successful planning and execution of e-campaign strategies. To understand ROI enhancement, customer lifetime value and firm profitability aligned with business goals through e-marketing. To plan and implement search engine and social media campaigns in simulated environments. To understand leveraging digital marketing funnel for better customer engagement. To understand reach, engagement and conversions with paid and unpaid e-campaigns. To measure and optimize the e-campaigns through different matrices. Strategic application of digital marketing best practice.
9	Brief Contents	Marketing in the digital world, Exploring customer behaviour and customer journey in digital world, Crafting and executing digital strategy, Aligning business strategy, Reaching and engaging the customer, Strategies for paid and unpaid e-campaigns, Display, social media and e-mail campaigns, User experience and transformation, True personalization, Customer service, Content strategy, Matrices for strategy evaluation, Digital analytics, Emerging technologies
10	Contents for lab	Case study exercises Class projects and exercises Field projects and company visits

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS045
5	Title of the subject	Retail Management
6	Any prerequisite	No
7	L-T-P	3-0-0

the subject	Objectives of	Upon successful completion of the course, students should be able to: Demonstrate an understanding of how retailers develop a retail mix to build a sustainable competitive advantage. Explain how retailers use marketing communications to build a brand image and customer loyalty. Understand the integration of merchandise management and supply chain strategies leading to excellent customer service. Understand the financial implication of strategic retail decisions. Demonstrate an understanding of decisions retailers make to satisfy customer needs in a rapidly changing and competitive environment.
9 Brief Conte		Introduction to the world of Retailing: A. History of retail, B. Retail overview and present scenario C. Concept and Functions performed by retailers D. Emerging Trends and career opportunities in retailing, Types of Retailers: A. Retailer characteristics B. Retail Formats - Store based, Non-store based, Web based C. Various format within store based retailing e.g. specialty store, hyper market, supermarket, buying decision process: A. The buying process - need recognition, information search, evaluation of alternatives. B. Social factors influencing the buying process family, reference groups and culture retail market strategy: A. Definition of retail and market strategy B. Target market C. Building a sustainable competitive advantage like - customer's loyalty, location, human resource management, distribution and information system, vendor relations. D. Growth strategies - Market penetration, market expansion, retail format development diversification, integration, E. Global retail strategies F. Strategic retail planning process, Choosing retail location: A. Types of locations - Unplanned locations free standing sites B. Evaluation of area for location C. Evaluating specific area for locations, HRM In Retailing: A. Human resource planning, Recruitment and selection, training and development of retail employees. B. Motivation of retail employees, C. team building in retailing D. Employee Rewards and Incentives, Store Planning: Design & Layout, Retail Image Mix, effective retail space management, floor space management, Retail Supply Chain Management: A. Introduction to supply chain management B. The distribution across centres 24 C. Collaboration between retailer and vendor in SCM D. Inventory Management E. Warehousing F. Transportation G. Use of IT in SCM 8. Customer Relationship Management - The CRM process 9. Retail Information System Instructrual Strate, Merchandise Pricing: Concept of Merchandise Pricing, Pricing Objectives, External factors affecting a retail price strategy, Pricing Strategies, Types of
10 Contents fo	r lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS046
5	Title of the subject	International Marketing
6	Any prerequisite	No
7	L-T-P	3-0-0

8	Learning Objectives of	The course aims at providing knowledge to students to the global
	the subject	business activities, marketing in international business and global
		forces transforming the international business today. Participants
		will learn to plan effectively for the marketing of consumer and
		business needs and wants on an international level. Special
		emphasis will be placed on cultural and environmental aspects of
		international trade, and integration of culture and marketing
		functions.
9	Brief Contents	An Overview of International Marketing: The Scope and Challenge of International Marketing, The Dynamic Environment of International Trade, The Cultural Environment of Global Markets: History and Geography: The Foundations of Culture, Cultural dynamics in assessing Global markets, Culture, Management style, and Business systems, The Political environment: A Critical concern, The International legal environment: Playing by the rules, Assessing Global Market Opportunities: Developing a Global Vision through Marketing Research, Economic Development and the Americas, Europe, Africa, and the Middle East, The Asia Pacific Region, Developing Global Marketing Strategies: Global marketing management: Planning and Organization, Products and services for consumers, Products and services for businesses, International marketing channels, Integrated marketing communications and International advertising, Personal selling and Sales management, Pricing for international markets, Implementing Global Marketing Strategies: Inventive Negotiations with International Customers, Partners, and Regulators
10	Contents for lab	No
10		2.0

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS047
5	Title of the subject	Sales and Distribution
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To understand the key concepts of sales and distribution. To explore an organisation's numerous distribution and sales channels. To broadly look at the role of sales and distribution as a key element within marketing strategy. To equip with basic skills required in sales and distribution management.

9	Brief Contents	Sales management and the business enterprise, Sales management,
		personal selling, and salesmanship, Setting personal-selling
		objectives, Determining sales-related marketing policies,
		Formulating personal- selling strategy, The effective sales
		executive, The sales organization, Sales department relations, Sales
		personnel management, Recruitment and selection, Sales training,
		motivation and compensation, Evaluation and supervision, Sales
		budget, Territories, control and cost analysis, Marketing channels,
		Managing channel partners, Channel information system, Logistics
		and supply chain management, International sales and channel
		management
10	Contents for lab	Case study exercises
		Class projects and exercises
		Field projects and company visits

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS048
5	Title of the subject	Marketing Research
6	Any prerequisite	Basic knowledge of statistics and research methodology
7	L-T-P	3-0-0
8	Learning Objectives of	To understand the formulation of marketing problem into a feasible
	the subject	research question. To design and execute a basic survey research project. To understand the research tools and techniques for executing a marketing project and decision making.
9	Brief Contents	Introduction to Marketing Research: Marketing research an introduction, marketing research process design, Research design formulation: Measurement and scaling, questionnaire designing, sampling and sampling distributions, Sources and collection of data: Secondary data sources, Data collection: survey and observation, experimentation, fieldwork and data preparation, Descriptive statistics and data analysis: Measures of central tendency, measures of dispersion, hypothesis testing for single population and two populations, ANOVA and Experimental designs, hypothesis testing for categorical data (chi-square test), correlation and simple linear regression analysis, Multivariate analyses (multiple regression analysis, discriminant analysis, conjoint analysis, factor analysis, cluster analysis, multidimensional scaling and correspondence analysis, Result presentation: Presentation of results, report writing, Applications of marketing research: Marketing mix research: Product, price, place and promotion research
10	Contents for lab	Descriptive statistics and data analysis: Measures of central tendency, measures of dispersion, hypothesis testing for single population and two populations, ANOVA and Experimental designs, hypothesis testing for categorical data (chi-square test), Correlation and simple linear regression analysis, Multivariate analyses (multiple regression analysis, Discriminant analysis,

conjoint	analysis,	factor	analysis,	Cluster	analysis,
Multidime	nsional scali	ng and co	rrespondence	e analysis	

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS049
5	Title of the subject	Service Marketing
6	Any prerequisite	Basic knowledge of Marketing Management
7	L-T-P	3-0-0
8	Learning Objectives of the subject	To provide an in-depth appreciation and understanding of the unique challenges inherent in managing and delivering quality services. To develop an understanding of the 'state of the art'of service management thinking. To understand the marketing concepts in the perspectives of services.
9	Brief Contents	Service Marketing Introduction: Meaning and nature of services, classifications of services, Introduction to service marketing, Evolution of service marketing, Service marketing mix and Gaps model: 7Ps of service marketing, service gaps framework, perceived service quality, model of service marketing, Service design and service delivery: Introduction to service design and service delivery process, service encounters and moments of truth, employee role in service delivery, role of service provider, intermediaries involved in service process and delivery, managing demand and supply of service, STP strategy for Services: Need for segmentation of services, bases of service segmentation, segmentation strategies in service marketing, need for targeting and positioning strategies for services, Consumer behaviour in service marketing: Customer expectations in services, Service costs experienced by consumer, the role of consumer in service delivery, customer responses in services, customer delight, service failure and recovery, Emerging issues in Service marketing: Strategic approach in service marketing, Service marketing in e-commerce and e-marketing, Telemarketing services
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS050
5	Title of the subject	Strategic Marketing
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	On completion of this course, the student will be able to: Understand and critically discuss the marketing activities that impinge on our daily lives as business managers and citizens. Critically evaluate key marketing theory, concepts, research and current practice. Discuss critically decision-making processes and frameworks for selecting marketing objectives, target markets and marketing mixes.

		Discuss critically how marketing practice is influenced by contemporary challenges in the operating environment. Apply theoretical frameworks to real-world marketing innovation challenges: identifying their key features and implications, setting appropriate marketing objectives and evaluating alternative marketing strategies.
9	Brief Contents	Fundamentals of Marketing Strategies, Marketing management for a turbulent era, The marketing fit with corporate and business strategies, Capturing key Marketing environmental insights, Customer insights and customer connections, Capturing marketing insights for demand measurement, Market segmentation and target marketing, Conducting Marketing audits, Branding and positioning, Marketing strategies for competitive and market scenarios, The integrated marketing mix, Marketing Metrics and Analytics, Organising, planning, delivering and measuring market performance, Innovation and Marketing Strategy, Marketing Channels and Pricing, Marketing Communications, Digital and Social media marketing, Marketing strategy to the bottom of the pyramid, Frugal & Grass root marketing
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	
5	Title of the subject	Customer Relationship Management
6	Any prerequisite	Marketing Management
7	L-T-P	3-0-1
8	Learning Objectives of the subject	To understand the meaning and application of CRM. To explore the benefits of CRM to companies and consumers. To explore CRM best practices implementation in organizations. To understand the importance of bonding and building loyalty with customers. To explore the ways of building long-term customer relationships.
9	Brief Contents	Introduction to CRM, Market segments, buyer personas, and voice, Understanding and building customer relationships, Managing the customer journey, Strategic CRM, Operational CRM, Analytical CRM, Economies of CRM, CRM applications, CRM in business markets, Building effective internal structure, and choosing the right CRM solution, CRM Implementation, Streamlining processes, automating where possible, and employing analytics, Futuristic developments
10	Contents for lab	Case study exercises Class projects and exercises Field projects and company visits

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective

4	Code of the subject	MS051
5	Title of the subject	Public Policy and Processes
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Upon successful completion of the course, student should be able
	the subject	to: Describe formulation and implementation of policies. Employ
		role of various institutions and interest groups in policy formulation
		and implementation process. Assess role of various stakeholders in
		influencing policy processes and associated outcomes.
9	Brief Contents	Concepts and Theories of Public Policy and Processes:
		Understanding public policy, Policy types, Approaches to policy
		making- various models of policy making and their relevance,
		Institutions and its role in Public Policy: Policy making institutions
		in India: Judiciary, executive and legislature, How policy making is
		accomplished in India, Constitutional/statutory bodies and its role
		in policy process, Political institutions, Changing role of
		institutions: new public management, New governance model, Role
		of networks in shaping public policy, Policy Process: Formulation
		of policies: Principal phases of policy process: issue
		identification/agenda setting, Stakeholder consultation and review,
		Transparency in policy formulation, Identifying the main
		actors/stakeholders in the policy process, Idea of political power and
		influence, Regional versus national interest, Policy Process:
		implementation of policies: policy implementation, Identifying
		implementation gaps, Feedback on policies, Policy implementation
		as a political process: political economy, Service Delivery,
		Accountability and people's participation: role of decentralization
		and local governance, Policy Change: Identifying role of domestic
		and international actors in determining policy choices, Endowments
		and Constraints on their power to determine policy choices civil
		Society/pressure groups/networks and its role in influencing policy
		decisions, Market (private sector/business) as an agent in
		influencing policy decisions, Media and its role in public policy
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS052
5	Title of the subject	Public Private Partnerships
6	Any prerequisite	
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Upon successful completion of the course, student should be able to: Understand the role of cooperation between public and private sectors in delivering public services; to develop understanding of PPP models and their contextual suitability; and employ various types of partnerships and assess their consequences.

9 Brief Contents	PPP Concept, Benefits and Limitations- Public service delivery and
	roles of government, recent trend of reforms on public service
	delivery, basic theories of pubic private partnership (PPP)
	PPPs Models- Concept and practices of outsourcing, Competition
	between private and public sectors, such as competitive sourcing
	and market testing, concept and practices of various types of private
	finance initiative (PFI), recent issues in PFI practices, theories and
	practices of deregulation, involvement of citizens, non-profit
	organization (NPOs) and social enterprises in public service
	delivery, Basic theories and practices of executive agencies and
	public corporations, theories and practices of privatization, recent
	practices to bring outsourced public services back in-house
	Government Role for Creating an Enabling PPP Environment-
	Conventional and innovative approaches for improving government
	procurement, practical models of shared services in public sector,
	advantages and disadvantages of PPP, strategies, steps, monitoring,
	evaluation of PPP, skills and resources required for managing PPP
	Risk Identification and Allocation- Risk assessment, value for
	money (VfM) and commercial feasibility exercises, risk
	identification, political risks, market risks, challenges for public
	service delivery and possible (desirable) future directions
	PPP Structure and Financing- Financing options, profitability
	assessment, funding cost, project attractiveness.
10 Contents for lab	N/A

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS053
5	Title of the subject	Sustainable Development
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	To enhance students understanding of the SDGs to create a better-informed citizenry, which will lead to a more sustainable action by all and for all. To understand the basic concept of Sustainable Development (SD), the environmental, social and economic dimensions. To know the history of the SD idea. To Be able to discuss the conflicts which are involved in the SD concept on the national as well as on the global scale. To be familiar with potential strategic options for SD (efficiency, sufficiency). To be able to discuss the (dis-advantages) of instruments for SD. To understand the SD challenge for companies, their responsibility and their potentials for action.
9	Brief Contents	Sustainability, sustainable development, and the sustainable development goals; SDGs overview, goals, and targets, Instruments for sustainable development, SDG Goal part-1: Poverty, Hunger, Good health and Well-being, SDG Goal part-2: Gender equality, Reduced inequalities, SDG Goal part-3: Clean water and sanitation, Affordable and clean energy, SDG Goal part-4: Quality education, Decent work and Economic growth, SDG Goal part-5 Industry, Innovation, and Infrastructure; SDG goal part-6: Sustainable cities and communities, Responsible Consumption and

		Production, SDG Goal part-7 Climate action, Life below water, Life on land; SDG Goal part-8 Peace, Justice, and Strong institutions, #17 Partnerships for goals, Implementing the SDGs, Monitoring, Evaluation, Reporting, Beyond sustainability to radical
		transformation, Company perspectives
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS054
5	Title of the subject	Management of Rural and Social Sector
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Course is designed to inculcate students with realistic understanding
	the subject	of rural segment and society for the application of managerial and
		technological learning.
9	Brief Contents	Indian rural and social sectors, Rural and sector economic
		development, Different rural and social sector reform programmes
		of Asia; Local, National and International focuses and policies for
		economic reforms of rural and social sectors.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective
4	Code of the subject	MS055
5	Title of the subject	Information Technology Enabled Services
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Understand the business strategy and business implications for
	the subject	strategic IT planning. Equip students to understanding the concepts
		of IT infrastructure library and services
9	Brief Contents	Business Strategy: Challenges- opportunities, Interconnection
		establish principles before practice, IT strategy, Application
		strategy, Technology strategy for IT, IT management strategy,
		Developing IT strategy for competitive advantage, Stages of IT
		strategy development and implementation, Challenges of IT and
		business strategy alignment, Inhibitors of business and IT strategy
		alignment, Three-D framework for Business and IT strategy
		alignment, Business implications for IT strategy and planning,
		Strategic IT planning, Motivations, SITP Process: Prevalent
		planning approaches difficulties, Best practices for achieving good
		SITP, SITP approaches: Prevalent researches, Defining EITA,
		Contents of a typical enterprise IT architecture, Standard for
		enterprise IT architecture, Technology Management strategy

		framework, Information Technology Infrastructure Library (ITIL),
		ITIL overview- ITIL Service- support processes, Incident
		management, Problem management, Service delivery, Service level
		management- Financial management, Capacity management, IT
		Service continuity management (ITSCM), Availability
		management, Imperatives for outsourcing, IT management layers-
		Variants of outsourcing, Business process outsourcing, Insourcing.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS056
5	Title of the subject	Management of Non-Formal Organization
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	The Non-Informal sector is the backbone of the Indian Economy. The understanding of the issues related to the informal sector is necessary to have a better understanding of the Indian economy. This course would try to educate the researcher on different issues related to the informal sector in India and across the developing countries. This paper would enable the management student and potential researcher to conduct some in-depth research work in the unorganized sector.
9	Brief Contents	Introduction: Why the Informal Economy Matters to Management, Concept, Features and Types of Non formal sector, Difference between formal and informal organisation, Function of Non formal sector ,Formalizing informal sector, Challenges of the informal economy for the field of Management, Theoretical Foundations: A General Equilibrium approach, Communication, Visibility, and the Informal Economy, Technology in Non formal sector – Application and challenges, Management of The ICT in Non informal sector, Small Business in the informal Economy, Informal Financial Services: A Proposed Research Agenda, The hidden enterprise culture: Entrepreneurship in the Non informal sector, Organization and Contract in the Informal Economy, Comparative Economic Organization Revisited: Hybrid Governance in the Informal Economy, Factors Influencing the Registration Decision in the Informal Economy, Informal Firms in India What Do We Know and Where Does the Research Go, Healthcare in the Informal economy, Subsistence Entrepreneurs and Formal Institutions: Semi-formal Governance among Indian Entrepreneurs, Learning From India's Aadhaar Project, Lesson form Akshyapatra', Lesson from 'Arvind Eye care'
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Odd
3	Type of course	Elective

4	Code of the subject	MS057
5	Title of the subject	Healthcare System Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Upon successful completion of the course, student should be able
	the subject	to: Delve into the components and functions of health care provider
		organizations and assess the unique challenges involved in
		managing complex health care organizations. Appraise the
		motivations and interests of key internal and external stakeholders
		and managing expectations and communicating with these
		stakeholders. Weigh common problems and decisions faced by
		health care managers, and explore the implications of various
		alternative strategic solutions
9	Brief Contents	Issues in health management: leadership, management and
		motivation, Organizational behavior and management thinking,
		Strategic planning, Information systems, Complexity and purpose
		of health care organizations, For profit and non-profit organizations,
		Management responsibilities and health care operations,
		Management code of ethics and ethical decision-making, Care and
		cure processes, Operations management, Impact of the pandemic on
		providers and caregivers, Physician practice management, The post-
		pandemic health care system, Strategic planning, Industry
		consolidation
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS058
5	Title of the subject	Emerging Areas in Management of Social Sector
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of	Upon successful completion of the course, student should be able
	the subject	to: Apply social work skills, values and ethical responsibilities to
		leadership, management and supervision practices. Describe and
		critique selected theories, research and practice approaches relevant
		to effective and socially just leadership and management in human
		service organizations. Create a plan for strategic change using
		concepts, processes and skills related to leadership, management,
		and organization development.
9	Brief Contents	Corporate governance, Project management, Social
		entrepreneurship for sustainable development, Strategic planning
		for social sector organizations, Essentials of managing a social
		organization, Understanding financial statements, Measuring
		project results, Systems and tools for impact measurement, Social
		impact marketing and sales management, Scaling a social

		enterprise, Attracting & raising capital, Market regulation and compliance.
10	Contents for lab	No

1	Programme	MBA/IMG
2	Semester	Even
3	Type of course	Elective
4	Code of the subject	MS059
5	Title of the subject	Infrastructure Management
6	Any prerequisite	No
7	L-T-P	3-0-0
8	Learning Objectives of the subject	Understanding the importance of infrastructure in supporting economic development, quality of life, and public safety. Understanding the roles and responsibilities of different stakeholders involved in infrastructure management, including government agencies, private sector organizations, and community groups. Developing skills in infrastructure asset management, including maintenance, repair, and replacement of infrastructure assets. Understanding the principles of sustainable infrastructure development and management, including considerations of environmental and social impact. Developing an understanding of risk management, including identifying, assessing, and mitigating risks associated with infrastructure systems. Understanding the
		legal and regulatory frameworks governing infrastructure development and management. Developing an understanding of the financing and funding mechanisms for infrastructure projects, including public-private partnerships and other innovative financing approaches.
9	Brief Contents	Introduction to Infrastructure Management: Definition and scope of infrastructure, Importance of infrastructure management, Historical development of infrastructure management, Types of Infrastructure: Transport, Water and wastewater infrastructure, Energy infrastructure management, Telecommunication management, Asset Management: Asset inventory and condition assessment, life cycle costing, risk management, Funding and Financing of Infrastructure: Public sector funding, private sector funding, public -private partnership, Project Management: Project identification and selection, project planning and design, project procurement and contracting, construction management and supervision. Infrastructure Policy and Regulation: Government policy on infrastructure, regulatory framework for infrastructure management, environment regulations and considerations, Emerging trends in Infrastructure management: New technologies for infrastructure management, Sustainability and resilience considerations, Future challenges and opportunities in infrastructure management
10	Contents for lab	No
10	Contents for lab	INU