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SOLPM1 MIDTERM EXAM (S.Y. 2025)

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Instructions: Circle the correct answer for each question; each question is worth 2 points, for a total of 100 points.

**1. Which of the following statements best defines PRINCE2?**

- A) A project methodology that focuses on people management only.
- B) A set of principles and processes to manage a project from initiation to completion.
- C) A project management software tool used for scheduling tasks.
- D) A process used exclusively for risk management in a project.

**2. Which of the following is NOT one of the PRINCE2 integrated elements?**

- A) Principles
- B) People
- C) Systems
- D) Processes

**3. Which of the following is an aspect of project performance typically monitored under PRINCE2?**

- A) The number of stakeholders involved in the project.
- B) The quality of deliverables against project objectives.
- C) The personal satisfaction of team members.
- D) The marketing strategies for the project.

**4. Which of the following delivery approaches is best characterized by a series of repeating cycles or stages, where each cycle produces a deliverable increment?**

- A) Linear-sequential
- B) Iterative-incremental
- C) Hybrid
- D) Agile

**5. Which of the following is a common reason for using formal project management methodologies like PRINCE2?**

- A) To ensure the project delivers results within a specified time, cost, and quality constraints.
- B) To minimize stakeholder involvement.
- C) To create a fixed set of deliverables without room for changes.
- D) To remove the need for project monitoring and reporting.

**6. A project manager is overseeing a software development project that has been in progress for several months.**

**Midway through the project, the business environment changes significantly, making some of the project's expected benefits uncertain. The project manager decides to stop and review the project's business justification. Which of the following PRINCE2 principles is being applied?**

- A) Focus on products
- B) Continued business justification
- C) Learning from experience
- D) Tailoring to suit the project

**7.** During the post-project review, the project team identifies several issues they faced that could have been avoided, including ineffective communication and unrealistic timeline estimations. They decide to document these lessons learned for future projects. Which PRINCE2 principle is being followed in this scenario?

- A) Learning from experience
- B) Management by stages
- C) Defined roles, responsibilities, and relationships
- D) Focus on products

**8.** In a large construction project, the project manager has clearly defined roles for every team member, including a project sponsor, project board, and team managers. The roles and responsibilities are communicated effectively, and each team member understands how their role fits into the overall project. Which PRINCE2 principle is being demonstrated?

- A) Learning from experience
- B) Management by stages
- C) Defined roles, responsibilities, and relationships
- D) Focus on products

**9.** A project is being executed in phases, and the project manager reports to the project board at the end of each phase, only escalating issues when they exceed the tolerances set at the beginning of the project. What PRINCE2 principle is being demonstrated in this situation?

- A) Continued business justification
- B) Learning from experience
- C) Management by stages and by exception
- D) Tailoring to suit the project

**10.** In a project to develop a new mobile app, the team is primarily concerned with delivering the specific features and functionality as outlined in the project's product breakdown structure. The focus is on meeting the defined product requirements rather than completing tasks based on time and resources. Which PRINCE2 principle is being applied?

- A) Focus on products
- B) Learning from experience
- C) Continued business justification
- D) Tailoring to suit the project

**11.** You are managing a complex infrastructure project. Midway through the project, a new competitor enters the market with a disruptive technology that could render some of the project's deliverables obsolete. The project board decides to conduct a comprehensive review to ensure the business justification still holds. Which PRINCE2 principle is the project board applying in this scenario?

- A) Focus on products
- B) Learning from experience
- C) Continued business justification
- D) Tailoring to suit the project

**12.** A large-scale software project has just been completed. During the closure phase, the project manager organizes a post-project review meeting to identify any inefficiencies and issues that arose during the project's execution. They plan to document these findings in a lessons-learned repository to inform future projects. Which PRINCE2 principle is being applied here?

- A) Learning from experience
- B) Management by stages
- C) Focus on products
- D) Defined roles, responsibilities, and relationships

**13. In a PRINCE2 project, the project manager creates a detailed RACI matrix (Responsible, Accountable, Consulted, and Informed) to ensure that everyone in the team understands their roles and how they interact with others in the project. What PRINCE2 principle is this practice demonstrating?**

- A) Management by stages
- B) Focus on products
- C) Defined roles, responsibilities, and relationships
- D) Tailoring to suit the project

**14. A project manager is overseeing a large, multi-phase construction project. Each phase has clearly defined deliverables, and the project manager reports progress to the project board at the end of each phase. The board only requires escalation if any of the tolerances for time, cost, or quality are exceeded. Which PRINCE2 principle is the project manager adhering to in this scenario?**

- A) Management by stages and by exception
- B) Continued business justification
- C) Learning from experience
- D) Tailoring to suit the project

**15. In a project to develop a new mobile application, the project manager ensures that all efforts are directed towards delivering the application's features and functionality. The project team is continually focused on achieving specific product deliverables, such as the user interface and backend system, rather than getting caught up in the individual tasks or activities. Which PRINCE2 principle is being demonstrated?**

- A) Focus on products
- B) Tailoring to suit the project
- C) Learning from experience
- D) Management by stages

**16. What is the primary purpose of the 'business case' practice in PRINCE2?**

- A) To manage project risks and identify mitigation strategies
- B) To justify the project's continued alignment with business objectives and value
- C) To monitor the progress of individual project stages
- D) To ensure compliance with regulatory requirements

**17. Which PRINCE2 principle is most directly related to the 'business case' practice?**

- A) Management by stages
- B) Continued business justification
- C) Learning from experience
- D) Defined roles, responsibilities, and relationships

**18. Which of the following describes a key relationship between the 'business case' practice and the PRINCE2 principle of 'continued business justification'?**

- A) The business case needs to be revised only during the project closure phase
- B) The business case justifies the project's existence and must be reviewed regularly to ensure alignment with business objectives
- C) The business case is created at the end of the project to assess its final outcomes
- D) The business case is only concerned with financial benefits and does not need to be revisited

**19. Which key management product is required to support the 'business case' practice?**

- A) Quality register
- B) Issue register
- C) Project initiation document (PID)
- D) Project plan

**20. What is the primary purpose of the management product, the 'business case' itself, within PRINCE2?**

- A) To outline the risks associated with the project
- B) To record the project scope and deliverables
- C) To document the project's justification, including costs, benefits, and risks, and ensure ongoing alignment with business goals
- D) To track the progress of project activities

**21. The purpose of the 'organizing' practice is to define the structure of the project team and clarify the responsibilities and relationships between the various project roles.**

True / False

**22. The 'organizing' practice is directly related to the PRINCE2 principle of 'continued business justification' by ensuring that all roles are aligned with the ongoing project objectives and justification.**

False / True

**23. A key management product that supports the 'organizing' practice is the Work Breakdown Structure (WBS), which provides a clear framework for dividing the project into manageable components.**

True / False

**24. The 'organizing' practice focuses primarily on defining and managing the project's risks, ensuring that the project is executed within its agreed-upon tolerances.**

False / True

**25. Key concepts related to the 'organizing' practice in PRINCE2 include the definition of roles, responsibilities, and the relationships between the three key project interests: business, customer, and supplier.**

True / False

**26. The guidance for effectively organizing the three project interests involves setting clear objectives for each role and ensuring that the Work Breakdown Structure (WBS) aligns with the roles and responsibilities.**

True / False

**27. The 'organizing' practice is directly associated with the PRINCE2 technique of Product Breakdown Structure (PBS) to define the deliverables and responsibilities for each project role.**

False / True

**28. PRINCE2 suggests that roles and responsibilities should be documented in the Project Initiation Document (PID), which supports the effective organization of the project.**

True / False

**29. The 'organizing' practice in PRINCE2 does not address the work breakdown structure or the communication required between different project stakeholders.**

False / True

**30. The primary purpose of the 'organizing' practice is to ensure that the project is delivered on time and within budget, without focusing on the roles and relationships between people involved in the project.**

False / True

**31. Identify the purpose of the 'plans' practice within PRINCE2.**

- A) To establish the project's financial structure and manage risks
- B) To define the activities required to achieve the project's objectives and ensure that the project is delivered on time and within scope
- C) To clarify the roles and responsibilities of all project stakeholders
- D) To identify potential suppliers for the project and manage procurement

**32. Which of the following is directly related to the 'plans' practice in PRINCE2?**

- A) The development of a Work Breakdown Structure (WBS)
- B) Establishing the project's overall justification for business needs
- C) Formalizing the approach to communication management
- D) Creating a plan to handle project risks during execution

**33. Identify the relationship between the 'plans' practice and the PRINCE2 principle of 'Management by Stages.'**

- A) Plans are used to break down project objectives into measurable success factors
- B) Planning is done only at the start and reviewed at the end of the project
- C) The plans provide a detailed approach to managing each stage of the project with a focus on deliverables and dependencies
- D) Planning is focused only on the final project completion phase

**34. Which management product is used to define the project's objectives, scope, and approach at the beginning of a project in the 'plans' practice?**

- A) Project Initiation Document (PID)
- B) Risk Management Strategy
- C) Quality Register
- D) Benefits Review Plan

**35. Identify the key role of the 'Project Plan' within the 'plans' practice of PRINCE2.**

- A) To monitor project risk and issue management throughout the project lifecycle
- B) To detail the scope, schedule, and resources required to achieve the project's objectives
- C) To define stakeholder roles and establish their communication expectations
- D) To ensure the business case remains valid throughout the project's lifecycle

**36. A project manager is reviewing the project's scope and deliverables. The project has a clear set of objectives, but there are concerns about whether the expected quality of the products will be met due to varying stakeholder expectations. Which of the following practices will help the project manager ensure that the project's products meet the agreed-upon quality standards?**

- A) The 'quality' practice
- B) The 'risk' practice
- C) The 'communication' practice
- D) The 'scope' practice

**37. During a PRINCE2 project, a senior supplier has raised concerns about the adequacy of the product quality criteria defined in the project plan. The project manager revises the project's quality approach and ensures it is aligned with stakeholder expectations. This situation primarily reflects the importance of:**

- A) Continual business justification
- B) The 'quality' practice
- C) Stage boundaries management
- D) Learning from experience

**38. A project team is tasked with delivering a software system that must meet specific performance and security standards. As part of the quality management approach, the project manager schedules regular quality assurance reviews throughout the project lifecycle. Which PRINCE2 technique is most likely being used to maintain consistent quality control?**

- A) Product Breakdown Structure (PBS)
- B) Quality review technique

- C) Risk management technique  
D) Benefits review technique

39. The project board has asked for regular updates on whether the project's deliverables align with the agreed quality standards and project objectives. The project manager provides them with a detailed report showing that the quality criteria are being met at each stage. This corresponds to the project's use of which key management product?

- A) Stage Plan  
 B) Quality Register  
C) Issue Register  
D) Project Plan

40. During a project, a team member discovers that the quality assurance procedures defined at the beginning of the project are not sufficient to ensure the product meets the required standards. What should the project manager do in this situation to align the project's quality expectations with the stakeholders' needs?

- A) Ignore the issue and proceed with the original procedures  
 B) Use the 'quality' practice to define new quality controls and update the Quality Management Strategy  
C) Cancel the project and start a new one with updated quality standards  
D) Allow the team to handle quality concerns informally without formal documentation

41. A project manager is tasked with reviewing the quality of a product at the end of a stage. To ensure that the product aligns with the agreed-upon quality criteria, the project manager compares the actual product against the quality expectations. Which key concept is being applied here?

- A) The Product Breakdown Structure (PBS)  
 B) Product acceptance criteria  
C) Risk management strategy  
D) Quality assurance review

42. The project manager is working to improve the quality management process by learning from previous project mistakes. They have documented lessons learned about quality issues from similar past projects. Which PRINCE2 principle does this scenario reflect?

- A) Focus on products  
B) Management by stages  
 C) Learning from experience  
D) Tailoring to suit the project

43. In a project, the project manager establishes a process to check that all products are delivered with the necessary quality levels and are aligned with the agreed-upon standards. The manager also reviews the quality plans regularly to ensure they are effective. This is an example of how the project manager is applying:

- A) The 'quality' practice  
B) The 'communication' practice  
C) The 'management by stages' principle  
D) The 'stakeholder engagement' approach

44. A project is nearing its completion, and the team is reviewing all deliverables to ensure they meet the customer's requirements. The project manager is checking that each deliverable adheres to the quality criteria outlined in the project documentation. Which management product is being used to support this process?

- A) Quality Register  
B) Product Breakdown Structure (PBS)  
C) Issue Register  
D) Project Plan

45. The project manager notices that the quality approach used in a previous phase was not fully effective in identifying defects early on. Based on this observation, the project manager decides to adapt the quality control methods used in the next stage. This decision exemplifies the PRINCE2 principle of:

- A) Focus on products  
B) Management by exception  
 C) Tailoring to suit the project  
D) Defined roles, responsibilities, and relationships

46. Which of the following statements best describes the relationship between the 'plans' practice and the PRINCE2 principle of 'Focus on Products'?

- A) The project plan focuses on the cost and timeline but disregards the quality and scope of the products  
 B) The project plan defines the product deliverables, ensuring that each product's quality, scope, and delivery date are clear and managed  
C) The focus of planning is on the process, not the product, ensuring the methods used are well-documented  
D) The project plan only considers the project's outputs after the products are delivered

47. Identify the key management product required to support the 'plans' practice and ensure all necessary activities are scheduled and resourced.

- A) Risk Register  
 B) Project Plan (Schedule)  
C) Project Board Report  
D) Communication Management Approach

48. In the 'plans' practice, which of the following is essential for defining the project's stages and the corresponding objectives?

- A) Product Breakdown Structure (PBS)  
 B) Stage Plan  
C) Quality Management Strategy  
D) Issue Log

49. Identify the primary purpose of the Project Initiation Document (PID) in the context of the 'plans' practice.

- A) To track project issues and risks throughout the project lifecycle  
 B) To formally authorize the project and provide high-level information about the project's objectives, scope, approach, and deliverables  
C) To define the roles and responsibilities of the project team members  
D) To communicate stakeholder feedback and adjustments to the project plan

50. Which of the following elements is not part of the information typically found in a Project Plan within the 'plans' practice?

- A) Detailed schedule of activities and milestones  
B) Allocation of resources (e.g., personnel, equipment)  
 C) Definitions of roles and responsibilities  
D) Detailed risk management strategy