

Ajay Kumar Garg Engineering College, Ghaziabad
Department of Mechanical Engineering
SESSIONAL TEST-II

Course: B. Tech

Session: 2017-18

Subject: Operations Research

Max. Marks: 50

Semester: VII

Section: CE-I, 2 ECE-I, 2, 3
EI-I, EN-I, 2

Sub. Code: NOE-073

Time: 2 hour

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Section - A

Q1. what do you mean by critical path?

Ans ① Critical path in a network diagram is a path on which all the activities have zero float. All such activities, having zero float, put in an increasing sequence of nodes make a critical path.

Q2. Explain various types of time used in PERT.

Ans ②

The different times are

t_m → It is the normal or moderate time period of complete execution of an activity.

t_o → It is an optimistic approach about completion time of an activity.

t_p → It is the time given for completion of an activity in which all the adverse cases are considered. It is a pessimistic approach for activity timings.

Q3. what do you mean by unbalanced & balanced transportation problem?

Ans ③

A transportation problem is said to be balanced if total supply is equal to total demand and vice versa for unbalanced transportation problem.

By adding a dummy demand or supply of shortage amount an unbalanced problem is converted into a balanced problem.

Q4. what are the direct & indirect cost?
 Ans ④ Direct costs are the cost of labours, cost of resources, general expenses.

Indirect cost involves office overheads, cost of visits by supervisors or concerned higher authorities. It is calculated for the entire project duration.

Q5. including CPM PERT what are the other network techniques you know? Explain any one.

Ans ⑤ The different network techniques are minimal spanning tree, shortest path problem, maximal flow etc.

Maximal flow is used where some real life situations, which makes us plan to reschedule the given flow in a network, may be an electrical network, water lines etc. All such situations demand for timely changes, modifications and expansions.

Section-B

Q. ⑥ Find the optimal assignment so that the total working time to make five jobs is min.

| T \ M | M ₁ | M ₂ | M ₃ | M ₄ | M ₅ |
|----------------|----------------|----------------|----------------|----------------|----------------|
| T ₁ | 7 | 8 | 9 | 9 | 8 |
| T ₂ | 8 | 9 | 11 | 10 | 9 |
| T ₃ | 7 | 8 | 10 | 8 | 9 |
| T ₄ | 10 | 9 | 8 | 9 | 10 |
| T ₅ | 10 | 8 | 9 | 11 | 9 |

Ans ⑥ Step 1. subtract the min of each row from all the entries of row.

| | M ₁ | M ₂ | M ₃ | M ₄ | M ₅ |
|----------------|----------------|----------------|----------------|----------------|----------------|
| T ₁ | 0 | 1 | 2 | 2 | 1 |
| T ₂ | 0 | 1 | 3 | 2 | 1 |
| T ₃ | 0 | 1 | 3 | 1 | 2 |
| T ₄ | 2 | 1 | 0 | 1 | 2 |
| T ₅ | 2 | 0 | 1 | 3 | 1 |

Step 2. Subtract the min of each column from all the entries of above matrix.

| | M_1 | M_2 | M_3 | M_4 | M_5 |
|-------|-------|-------|-------|-------|-------|
| T_1 | 0 | 1 | 2 | 1 | 0 |
| T_2 | 0 | 1 | 3 | 1 | 0 |
| T_3 | 0 | 1 | 3 | 0 | 1 |
| T_4 | 2 | 1 | 0 | 0 | 1 |
| T_5 | 2 | 0 | 1 | 2 | 0 |

Step 3. Try to cover all zeros with min. no. of lines.

| | M_1 | M_2 | M_3 | M_4 | M_5 |
|-------|-------|-------|-------|-------|-------|
| T_1 | 0 | 1 | 2 | 1 | 0 |
| T_2 | 0 | 1 | 3 | 1 | 0 |
| T_3 | 0 | 1 | 3 | 0 | 1 |
| T_4 | 2 | 1 | 0 | 0 | 1 |
| T_5 | 2 | 0 | 1 | 2 | 0 |

Step 4. There are five lines covering all zeros. The matrix at the end of step 3 is ready for assignment.

Step 5. There is no single zero in any row. We search for a single zero in columns. We get one in the second column. Mark that and delete the row.

| | M_1 | M_2 | M_3 | M_4 | M_5 |
|-------|-------|-------|-------|-------|-------|
| T_1 | 0 | 1 | 2 | 1 | 0 |
| T_2 | 0 | 1 | 3 | 1 | 0 |
| T_3 | 0 | 1 | 3 | 0 | 1 |
| T_4 | 2 | 1 | 0 | 0 | 1 |
| T_5 | 2 | 0* | 1 | 2 | 0 |

Again look for a single zero, we find in third column.

| | M_1 | M_2 | M_3 | M_4 | M_5 |
|-------|-------|-------|-------|-------|-------|
| T_1 | 0 | 1 | 2 | 1 | 0 |
| T_2 | 0 | 1 | 3 | 1 | 0 |
| T_3 | 0 | 1 | 3 | 0 | 0 |
| T_4 | 2 | 1 | 0* | 0 | 1 |
| T_5 | 2 | 0* | 1 | 2 | 0 |

Again we have a single zero in fourth column.

| | M_1 | M_2 | M_3 | M_4 | M_5 |
|-------|-------|-------|-------|-------|-------|
| T_1 | 0 | 1 | 2 | 1 | 0 |
| T_2 | 0 | 1 | 3 | 1 | 0 |
| T_3 | 0 | 1 | 3 | 0* | 0 |
| T_4 | 2 | 1 | 0* | 0 | 1 |
| T_5 | 2 | 0* | 1 | 2 | 0 |

Now, at this stage we do not get a single zero (the first & the second row, the first & the fifth column contain two zero).

Any zero can be arbitrarily selected. We select cell ~~(1,5)~~ (1,5).

| | M_1 | M_2 | M_3 | M_4 | M_5 |
|-------|-------|-------|-------|-------|-------|
| T_1 | 0 | 1 | 2 | 1 | 0* |
| T_2 | 0 | 1 | 3 | 1 | 0 |
| T_3 | 0 | 1 | 3 | 0* | 1 |
| T_4 | 2 | 1 | 0* | 0 | 1 |
| T_5 | 2 | 0* | 1 | 2 | 0 |

Finally a single zero is found in the cell (2,1).

| | M_1 | M_2 | M_3 | M_4 | M_5 |
|-------|-------|-------|-------|-------|-------|
| T_1 | 0 | 1 | 2 | 1 | 0* |
| T_2 | 0* | 1 | 3 | 1 | 0 |
| T_3 | 0 | 1 | 3 | 0* | 1 |
| T_4 | 2 | 1 | 0* | 0 | 1 |
| T_5 | 2 | 0* | 1 | 2 | 0 |

We have the final answer.

| Technician | Machine | Job Time (hrs) |
|----------------|----------------|----------------|
| T ₁ | M ₅ | 8 |
| T ₂ | M ₁ | 8 |
| T ₃ | M ₄ | 8 |
| T ₄ | M ₃ | 8 |
| T ₅ | M ₂ | 8 = 40 hours. |

solve the transportation problem by VAM method.

Q. (7)

| From \ To | W ₁ | W ₂ | W ₃ | W ₄ | Supply |
|----------------|----------------|----------------|----------------|----------------|--------|
| F ₁ | 3 | 5 | 2 | 2 | 90 |
| F ₂ | 8 | 9 | 2 | 5 | 80 |
| F ₃ | 2 | 8 | 9 | 8 | 90 |
| Demand | 50 | 65 | 65 | 70 | |

Ans (7)

Since demand = 250 & supply = 260

we have to add a dummy demand = 10 units

| | W ₁ | W ₂ | W ₃ | W ₄ | W ₅ | Supply |
|----------------|----------------|----------------|----------------|----------------|----------------|--------|
| F ₁ | 3 | 5 | 2 | 2 | 0 | 90 |
| F ₂ | 8 | 9 | 2 | 5 | 0 | 80 |
| F ₃ | 2 | 8 | 9 | 8 | 0 | 90 |
| Demand | 50 | 65 | 65 | 70 | 10 | |

Step 1. We find penalty for each row & column. Select the highest penalty and make an allocation in the least cost cell.

| | W ₁ | W ₂ | W ₃ | W ₄ | W ₅ | Supply | Penalty |
|----------------|----------------|----------------|----------------|----------------|----------------|--------|---------|
| F ₁ | 3 | 5 | 2 2 | 10 2 | 0 | 90/20 | 2 |
| F ₂ | 8 | 9 | 2 | 5 | 0 | 80 | 2 |
| F ₃ | 2 | 8 | 9 | 8 | 0 | 90 | 2 |
| Demand | 50 | 65 | 65 | 70/0 | 10 | | |
| Penalty | 1 | 3 | 0 | ↑ 3 | 0 | | |

Step 2. We repeat this process and make remaining allocation.

| | W_1 | W_2 | W_3 | W_4 | W_5 | Supply | penalty | | |
|---------|-------|-----------------|-------|-----------------|-------|-----------|---------|---|-------|
| F_1 | 3 | 20 5 | 2 | 10 2 | 0 | 90/20/0 | 2 | 2 | - - - |
| F_2 | 8 | 9 | 2 | 5 | 0 | 80/15/5/0 | 2 | 2 | 2 8 1 |
| F_3 | 2 | 8 | 9 | 8 | 0 | 90/40/0 | 2 | 2 | 2 2 6 |
| Demand | 50/0 | 65/45 140/0 | 65/0 | 70/0 | 10/0 | | | | |
| penalty | 1 | 3 | 0 | 3↑ | 0 | | | | |
| | 1 | 3↑ | 0 | - | 0 | | | | |
| | 6 | 1 | 7↑ | - | 0 | | | | |
| | 6 | 1 | - | - | 0 | | | | |
| | 6↑ | 1 | - | - | - | | | | |

This completes the procedure. Now we calculate the cost of transportation.

| Allocation | Unit Cost | Cost |
|---------------|-----------|-----------|
| $x_{12} = 20$ | 5 | 100 |
| $x_{14} = 70$ | 2 | 140 |
| $x_{22} = 05$ | 9 | 45 |
| $x_{23} = 65$ | 2 | 130 |
| $x_{25} = 10$ | 0 | 00 |
| $x_{31} = 80$ | 2 | 160 |
| $x_{32} = 10$ | 8 | 80 |
| | | <hr/> 320 |
| | | <hr/> 835 |

Q. 8. Write down the complete mathematical model of the following problem.

8.1.

$$\text{Min } Z = 10x_{11} + 2x_{12} + 20x_{13} + 15x_{14} + 12x_{21} + 7x_{22} + 9x_{23} + 20x_{24} + 4x_{31} + 14x_{32} + 16x_{33} + 18x_{34}$$

Subjected to,

$$x_{11} + x_{12} + x_{13} + x_{14} = 15$$

$$x_{21} + x_{22} + x_{23} + x_{24} = 25$$

$$x_{31} + x_{32} + x_{33} + x_{34} = 10$$

$$x_{11} + x_{21} + x_{31} = 5$$

$$x_{12} + x_{22} + x_{32} = 15$$

$$x_{13} + x_{23} + x_{33} = 15$$

$$x_{14} + x_{24} + x_{34} = 15$$

$$x_{ij} \geq 0 ; i = 1, 2, 3 \text{ \& } j = 1, 2, 3 \& 4.$$

Q. 8.2. Explain the different features of activities while making a network diagram.

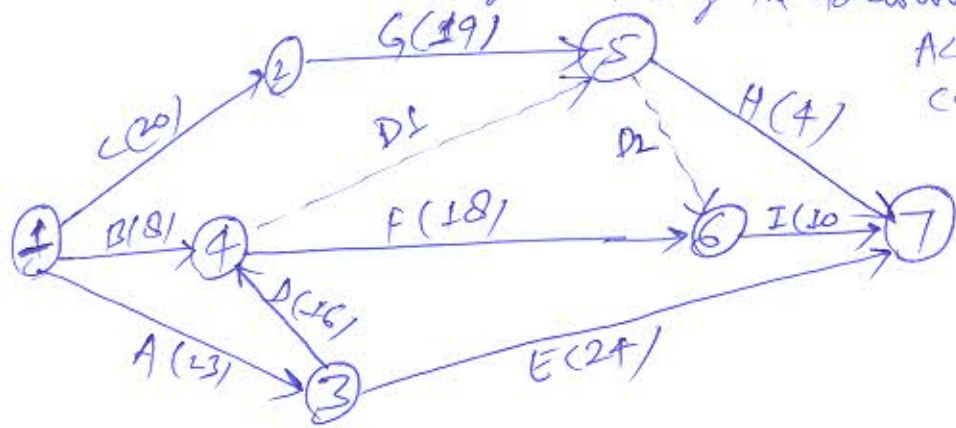
Ans. 8.2. - An activity generally denoted using capital letters like A, B, C, --- etc.

- To an activity there is always a predecessor activity, except those activities which begin from initial node.
- To an activity, there is always a follower activity. The last event is no like such one.
- There can be one and only one activity between any two

Q. 9. Write down the ^{nodes} differences between CPM and PERT.

- Ans. 9. -
- CPM is used for repetitive jobs like planning the construction of house. On the other hand PERT is used for non-repetitive jobs like planning the assembly of the space platform.
 - CPM is a deterministic model while PERT is a probabilistic model with uncertainty in activity duration.
 - PERT is said to be event-oriented while CPM is activity oriented.
 - PERT is used for planning & scheduling research programmes while CPM is employed in construction & business problems.

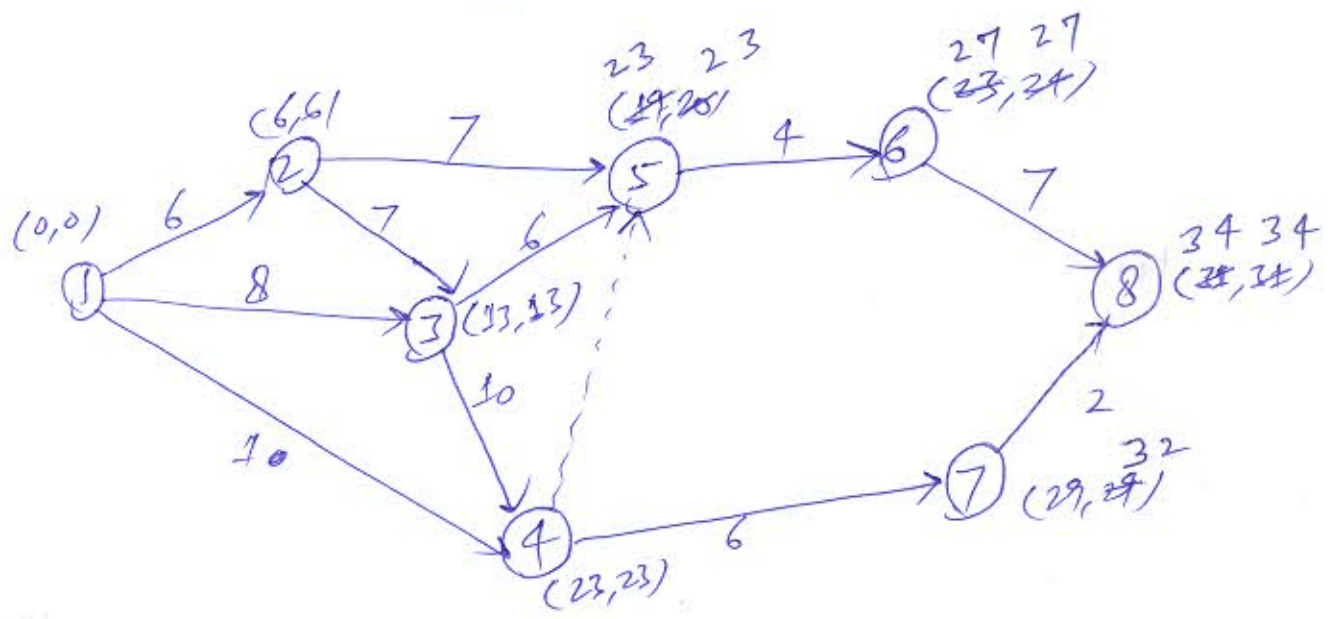
Q10. Construct the network diagram having the following constraints.
 Ans. 10.



Following constraints:
 $A < D, E, B, D < F$
 $C < G, B, G < H$
 $F, G < I$

Section - C

Q11. Draw a network diagram and find the critical path. Also calculate the start timings, finishing timings and total float of each activity.
 Ans. 11. The network diagram is as follows.



First, at the node, $E_1 = 0$

$$E_2 = E_1 + t_{12} = 6$$

$$E_3 = \max(6+7, 8) = 13$$

$$E_4 = \max(13+10, 10) = 23$$

$$E_5 = \max(13+6, 23) = 23$$

$$E_6 = (23) + t_{56} = 27$$

$$E_7 = E_4 + t_{47} = 29$$

$$E_8 = \max(29+2, 27+7) = 34$$

At the last node. $E_8 = L_8 = 34$

Now taking backward pass.

$$L_8 = 34$$

$$L_7 = L_8 - t_{78} = 34 - 2 = 32$$

$$L_6 = 34 - 7 = 27$$

$$L_4 = 23 - 0 = 23$$

$$L_5 = 27 - 4 = 23$$

$$L_3 = \min(23 - 10, 27 - 6) = 13$$

$$L_2 = \min(13 - 7, 23 - 7) = 6$$

$$L_1 = \min(6 - 6, 13 - 8, 23 - 10) = 0$$

| Activity | Duration | Start E_s | L_s | Finish E_f | L_f | Total Float |
|----------|----------|----------------|-------|-----------------|-------|-------------|
| 1-2 | 6 | 0 | 0 | 6 | 6 | 0* |
| 1-3 | 8 | 0 | 5 | 8 | 13 | 5 |
| 1-4 | 10 | 0 | 13 | 10 | 23 | 13 |
| 2-3 | 7 | 6 | 6 | 13 | 13 | 0* |
| 2-5 | 7 | 6 | 13 | 13 | 20 | 7 |
| 3-4 | 10 | 13 | 13 | 23 | 23 | 0* |
| 3-5 | 6 | 13 | 14 | 19 | 20 | 1 |
| 4-5 | 0 | 23 | 20 | 23 | 20 | 0* |
| 4-7 | 6 | 23 | 23 | 29 | 29 | 3 |
| 5-6 | 4 | 19 | 23 | 23 | 27 | 0* |
| 6-8 | 7 | 23 | 24 | 30 | 34 | 0* |
| 7-8 | 2 | 29 | 29 | 31 | 34 | 3 |

$$E_f(1-2) = E_s(1-2) + t_{1-2} = 0 + 6 = 6$$

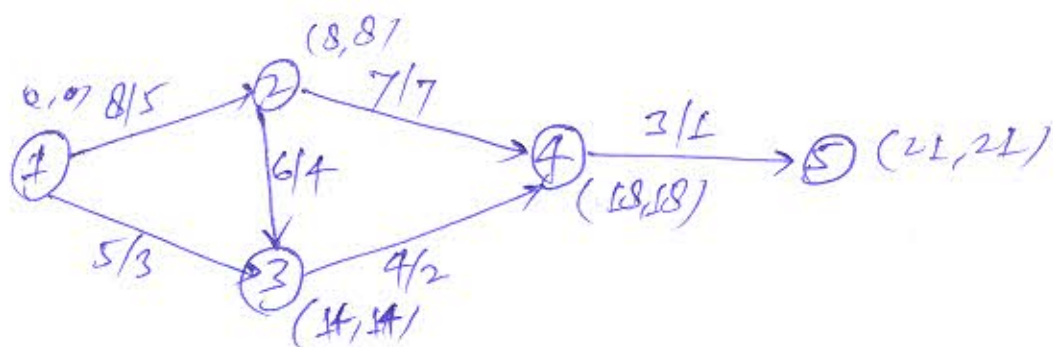
$$L_s(1-2) = L_f(1-2) - t_{1-2} = 6 - 6 = 0$$

Critical Activities are 1-2, 2-3, 3-4, 4-5, 5-6 & 6-8.
(Having zero float).

& Corresponding critical path is 1-2-3-4-5-6-8.

Q.2. Find the optimal cost and time of the project completion. The indirect cost is Rs 500/day.

Ans. (12)



| Activity | t_n | t_c | C_n | C_c | Cost/slope |
|----------|-------|-------|-------|-------|------------|
| 1-2 | 8 | 5 | 1000 | 2800 | 600/day |
| 1-3 | 5 | 3 | 1200 | 1800 | 300/day |
| 2-3 | 6 | 4 | 1800 | 2200 | 200/day |
| 2-4 | 7 | 7 | 1000 | 1000 | — |
| 3-4 | 4 | 2 | 1200 | 3600 | 1200/day |
| 4-5 | 3 | 1 | 500 | 2700 | 1100/day |

First make the regular CPM table.

| Activity | Duration | Start | | Finish | | Float |
|----------|----------|-------|-------|--------|-------|-------|
| | | E_s | L_s | E_F | L_F | |
| 1-2 | 8 | 0 | 0 | 8 | 8 | 0 |
| 1-3 | 5 | 0 | 9 | 5 | 14 | 9 |
| 2-3 | 6 | 8 | 8 | 14 | 14 | 0 |
| 2-4 | 7 | 8 | 11 | 15 | 18 | 3 |
| 3-4 | 4 | 14 | 14 | 18 | 18 | 0 |
| 4-5 | 3 | 18 | 18 | 21 | 21 | 0 |

Critical path is 1-2-3-4-5

Step 1. The different paths are

- 1-2-4-5 of duration 18 days
- 1-2-3-4-5 " 21 "
- 1-3-4-5 " 12 days

Step 2.

The least cost is 200/- per day on critical path.
~~Time~~ for activity 2-3. This activity can be compressed for 2 days.

Total reduction in indirect cost = $2 \times 500 = 1000/-$

Expenditure = $2 \times 200 = 400$

Saving = $1000 - 400 = 600/-$ & 2 days.



Step 3.

Next path for contraction having min cost is 1-2 at the cost. 600/day.

Indirect Cost = $500 \times 3 = 1500/-$

Expenditure = $600 \times 3 = 1800/-$

The duration is 16 days.

Step 4.

Next activity is 4-5 reduce to 2 days.

Indirect Cost = $500 \times 2 = 1000/-$

Expenditure = $1100 \times 2 = 2200/-$

Step 5.

Activity 3-4 reduce by 1 day.

Indirect Cost = $500 \times 1 = 500/-$

Expenditure = $1200 \times 1 = 1200/-$

duration = 13 days.

No further crashing can be done.

| No. | Activity Crashed | No of Days | Cost | C_c | Direct Cost $C_d + C_{ch}$ | duration | Indirect Cost | Total Cost |
|-----|------------------|------------|------------------------|-------|----------------------------|----------|---------------|------------|
| 1 | - | - | - | - | 46700 | 21 | 10500 | 17200 |
| 2 | 2-3 | 2 | $200 \times 2 = 400$ | 400 | $400 + 6700$ | 19 | 9500 | 16600 |
| 3 | 1-2 | 3 | $600 \times 3 = 1800$ | 2200 | $2200 + 6700$ | 16 | 8000 | 16900 |
| 4 | 4-5 | 2 | $1100 \times 2 = 2200$ | 4400 | $4400 + 6700$ | 14 | 7000 | 18100 |
| 5 | 3-4 | 1 | $1200 \times 1 = 1200$ | 5600 | $5600 + 6700$ | 13 | 6500 | 18800 |

Min cost of project in 16 days (duration = 19 days)
 " " in 13 days (cost = 18800/-)