Information & Technology

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Information & Technology

Vacant, Chief Information Officer

Cabinet Mission

The mission of the Information and Technology Cabinet is to provide systems and technologies that develop and support department personnel with information relative to their operations, support strategic planning, promote effective resource management, enhance customer service and promote internal and external electronic and voice communications.

| Operating Budget | Program Name | Total Actual '16 | Total Actual '17 | Total Approp '18 | Total Budget '19 |
|-----------------------------|---------------------------------------|------------------|------------------|------------------|------------------|
| | Department of Innovation & Technology | 32,046,766 | 32,339,123 | 29,433,345 | 30,444,345 |
| | Total | 32,046,766 | 32,339,123 | 29,433,345 | 30,444,345 |
| Capital Budget Expenditures | | Actual '16 | Actual '17 | Estimated '18 | Projected '19 |
| | Department of Innovation & Technology | 13,209,480 | 8,732,893 | 19,056,812 | 19,423,000 |
| | Total | 13,209,480 | 8,732,893 | 19,056,812 | 19,423,000 |
| External Funds Expenditures | | Total Actual '16 | Total Actual '17 | Total Approp '18 | Total Budget '19 |
| | Department of Innovation & Technology | 1,985,398 | 1,356,576 | 5,260,000 | 4,400,000 |
| | Total | 1,985,398 | 1,356,576 | 5,260,000 | 4,400,000 |

Department of Innovation & Technology Operating Budget

Vacant, Chief Information Officer, Appropriation 149000

Department Mission

The Department of Innovation and Technology is the City's enterprise wide technology services organization providing solutions that enable our business partners across all City departments. DoIT's primary day-to-day responsibility is to ensure that the networks, desktop computers, e-mail systems, and applications that support the business of City government are continuously available and operating effectively. DoIT embraces its responsibility to help manage costs through difficult financial times by continuously improving the cost structure of the City's technology without compromising service. Our commitment to being environmentally responsible is often synergistic with these economic and service responsibilities.

Selected Performance Strategies

Enterprise Applications

- Improving constituent satisfaction with government services.
- Modernization of paper based processes to digital formats.

Digital Engagement & Services

• Improving how the City interacts with constituents.

Core Infrastructure

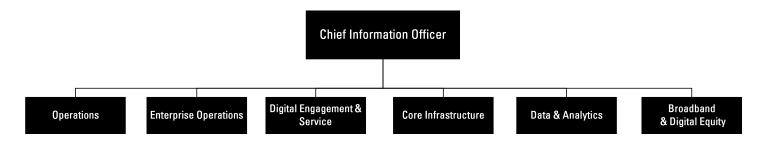
• To provide City Hall employees with the IT tools to effectively execute their job.

Broadband & Digital Equity

- Closing the digital equity gap.
- Improving broadband services.

| Operating Budget | Program Name | Total Actual '16 | Total Actual '17 | Total Approp '18 | Total Budget '19 |
|-----------------------|---|--|---|--|---|
| | DoIT Operations Enterprise Applications Digital Engagement & Services Core Infrastructure Data & Analytics Broadband & Digital Equity | 2,986,504 13,068,158 906,435 13,283,214 1,802,455 0 | 4,423,192 11,601,389 1,123,889 14,320,678 462,670 407,305 32,339,123 | 3,465,092 9,577,026 1,356,414 13,313,243 1,269,752 451,818 29,433,345 | 2,724,988 11,515,249 1,644,939 12,353,323 1,633,431 572,415 30,444,345 |
| | | 32,040,700 | 32,333,123 | 23,100,013 | 50,111,013 |
| External Funds Budget | Fund Name | Total Actual '16 | Total Actual '17 | Total Approp '18 | Total Budget '19 |
| | 21st Century Access Fund Human Capital Management (HCM) Upgrade Knight News Challenge Grant New Urban Mechanics | 0 1,800,518 172,561 12,319 | 0 1,057,448 299,128 0 | 4,400,000 860,000 0 0 | 4,400,000 0 0 0 |
| | Total | 1,985,398 | 1,356,576 | 5,260,000 | 4,400,000 |
| Operating Budget | | Actual '16 | Actual '17 | Approp '18 | Budget '19 |
| | Personnel Services Non Personnel | 12,231,162 19,815,604 | 12,420,230 19,918,893 | 13,668,837 15,764,508 | 14,031,322 16,413,023 |
| | Total | 32.046.766 | 32.339.123 | 29.433.345 | 30.444.345 |

Department of Innovation & Technology Operating Budget



Description of Services

The Department of Innovation and Technology (DoIT) improves the delivery of government services to the public through the effective management of the City's existing and emerging technologies. DoIT introduces innovative technologies and processes designed to drive efficiency into government operations. DoIT also provides professional project management and business analysis services, in addition to maintaining the hardware and software platforms necessary to support the daily technical and communication operations of the City. Personnel skilled in programming, analysis, hardware and software support, training, communications, and general technology consulting work with user departments on enhancing and maintaining their information systems.

Department History

| Personnel Services | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
|---------------------------------|---|---|---|---|---|---|
| | 51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation | 11,783,007 26,254 421,901 0 | 11,981,594 25,450 336,947 44,458 | 13,310,937 81,900 276,000 0 | 13,732,572 65,000 233,750 0 | 421,635 -16,900 -42,250 0 |
| | 51700 Workers' Compensation | 0 | 31,781 | 0 | 0 | 0 |
| Contractival Consider | Total Personnel Services | 12,231,162 | 12,420,230 | 13,668,837 | 14,031,322 | 362,485 |
| Contractual Services | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
| | 52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services | 1,051,207 0 0 0 0 824,646 78,474 6,950,844 8,905,171 | 926,247 1,142 0 0 0 166,377 110,954 7,420,227 8,624,947 | 703,500 0 0 0 785,000 50,000 3,649,060 5,187,560 | 704,000 0 0 0 700,000 50,000 3,557,495 5,011,495 | 500 0 0 0 -85,000 0 -91,565 -1 76,065 |
| Supplies & Materials | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
| | 53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat | 93 934 0 0 45,097 0 | 0 0 0 0 19,281 0 | 0 0 0 0 40,000 3,750 0 | 0 0 0 0 16,000 3,750 0 | 0 0 0 0 -24,000 0 |
| | 53900 Misc Supplies & Materials Total Supplies & Materials | 96,539 142,663 | 26,245 45,526 | 29,000 72,750 | 25,000 44,750 | -4,000 -28,000 |
| Current Chgs & Oblig | | | | | | |
| Current Chgs & Oblig | | 142,663 | 45,526 | 72,750 | 44,750 | -28,000 |
| Current Chgs & Oblig Equipment | Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges | 142,663 FY16 Expenditure 726 0 0 0 0 0 8,935,380 | 45,526 FY17 Expenditure 5,287 0 0 0 0 9,781,244 | 72,750 FY18 Appropriation 0 0 0 0 0 0 9,179,000 | 44,750 FY19 Recommended 0 0 0 0 0 10,076,944 | -28,000 Inc/Dec 18 vs 19 0 0 0 0 0 0 897,944 |
| | Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges | 142,663 FY16 Expenditure 726 0 0 0 0 8,935,380 8,936,106 | 45,526 FY17 Expenditure 5,287 0 0 0 9,781,244 9,786,531 | 72,750 FY18 Appropriation 0 0 0 0 0 9,179,000 9,179,000 | 44,750 FY19 Recommended 0 0 0 0 10,076,944 10,076,944 | -28,000 Inc/Dec 18 vs 19 0 0 0 0 0 0 897,944 897,944 |
| | Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment | 142,663 FY16 Expenditure 726 0 0 0 0 8,935,380 8,936,106 FY16 Expenditure 0 1,253,925 0 577,739 | 45,526 FY17 Expenditure 5,287 0 0 0 9,781,244 9,786,531 FY17 Expenditure 0 1,263,076 0 198,813 | 72,750 FY18 Appropriation 0 0 0 0 0 0 9,179,000 9,179,000 FY18 Appropriation 0 1,225,198 0 100,000 | 44,750 FY19 Recommended 0 0 0 0 0 10,076,944 10,076,944 FY19 Recommended 1,179,834 0 100,000 | -28,000 Inc/Dec 18 vs 19 0 0 0 0 0 897,944 897,944 Inc/Dec 18 vs 19 0 -45,364 0 0 |
| Equipment | Total Supplies & Materials 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment | 142,663 FY16 Expenditure 726 0 0 0 0 8,935,380 8,935,106 FY16 Expenditure 0 1,253,925 0 577,739 1,831,664 | 45,526 FY17 Expenditure 5,287 0 0 0 9,781,244 9,786,531 FY17 Expenditure 0 1,263,076 0 198,813 1,461,889 | 72,750 FY18 Appropriation 0 0 0 0 0 9,179,000 9,179,000 FY18 Appropriation 0 1,225,198 0 100,000 1,325,198 | 44,750 FY19 Recommended 0 0 0 0 10,076,944 10,076,944 FY19 Recommended 0 1,179,834 0 100,000 1,279,834 | -28,000 Inc/Dec 18 vs 19 0 0 0 0 0 897,944 897,944 Inc/Dec 18 vs 19 0 -45,364 0 0 -45,364 |

Department Personnel

| Title | Union Code | Grade | Position | FY19 Salary | Title | Union Code | Grade | Position | FY19 Salary |
|-----------------------------------|---------------|-------|----------|-------------|--------------------------------|---------------|-------|----------|-------------|
| Admin Asst (Election) | SE1 | 06 | 1.00 | 88,114 | Employee Development Asst | SE1 | 04 | 1.00 | 48,102 |
| Asst Manager-DataProcessing | SE1 | 04 | 5.00 | 341,794 | Exec Asst (Mgmt Info Svcs) | EXM | 14 | 1.00 | 143,535 |
| Broadband Digital Equity Advocate | SE1 | 06 | 1.00 | 88,114 | Exec.Assistant | SE1 | 12 | 2.00 | 270,849 |
| Chief Data Officer | EXM | 14 | 1.00 | 138,244 | Executive Secretary | SE1 | 06 | 1.00 | 88,114 |
| Chief Digital Officer | EXM | 12 | 1.00 | 104,106 | Head Clerk | SU4 | 12 | 1.00 | 53,875 |
| Chief Digital Officer | EXM | 14 | 1.00 | 142,092 | Management Analyst (Asd/Admin) | SE1 | 06 | 2.00 | 159,293 |
| Chief of Enterprise Application | EXM | 14 | 1.00 | 143,535 | Mgmt_ Analyst | SU4 | 15 | 1.00 | 68,119 |
| Chief of Staff. | EXM | 11 | 1.00 | 117,324 | Prin Admin Assistant | SE1 | 80 | 2.00 | 138,102 |
| Chief Technology Officer | EXM | 14 | 1.00 | 143,535 | Prin Data Proc Systems Analyst | SE1 | 10 | 26.00 | 2,776,505 |
| Data Proc Equip Tech (Mis/Dpu | SU4 | 15 | 7.00 | 413,056 | Prin Dp Sys Anl-DP | SE1 | 11 | 11.00 | 1,264,927 |
| Data Proc Proj Mgr (Asn Svc) | SE1 | 10 | 1.00 | 122,947 | Prin Research Analyst | SE1 | 06 | 1.00 | 84,605 |
| Data Proc Sys Analyst I | SE1 | 07 | 3.00 | 290,460 | Principal_Clerk | SU4 | 10 | 1.00 | 42,322 |
| Dir - Operations | EXM | 11 | 1.00 | 101,762 | Radio Communications Tech | SU4 | 15 | 1.00 | 68,119 |
| Dir of Performance Management | EXM | 10 | 1.00 | 103,374 | Sr Computer Operator | SU4 | 13 | 1.00 | 56,022 |
| Director of MIS | CDH | NG | 1.00 | 155,426 | Sr Data Proc Sys Analyst | SE1 | 80 | 49.00 | 4,572,823 |
| DP Sys AnI | SE1 | 06 | 18.00 | 1,471,620 | Sr Data Proc Sys Anl (Ads/Dpu) | SE1 | 10 | 14.00 | 1,681,880 |
| | | | | | Sr Programmer | SU4 | 15 | 3.00 | 179,730 |
| | | | | | Total | | | 163 | 15,662,425 |
| | | | | | Adjustments | | | | |
| | | | | | Differential Payments | | | | 0 |
| | | | | | Other | | | | 129,050 |
| | | | | | Chargebacks | | | | -877,767 |
| | | | | | Salary Savings | | | | -1,181,136 |
| | | | | | FY19 Total Request | | | | 13,732,572 |

External Funds History

| Personnel Services | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
|----------------------|--|--|---|--|---|--|
| | 51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51300 Part Time Employees 51400 Health Insurance 51500 Pension & Annuity 51600 Unemployment Compensation 51700 Workers' Compensation 51800 Indirect Costs 51900 Medicare Total Personnel Services | 1,721,936 0 230,066 0 13,256 0 0 5,021 0 | 1,202,192 0 29,052 0 14,939 0 0 0 0 | 0 0 0 0 0 0 0 0 | 0 0 0 0 0 0 0 0 | 0 0 0 0 0 0 0 0 |
| Contractual Services | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
| | 52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services | 0 0 0 0 0 0 0 | 0 0 0 0 0 0 2,838 107,120 109,958 | 0 0 0 0 0 0 0 5,260,000 5,260,000 | 0 0 0 0 0 0 0 4,400,000 4,400,000 | 0 0 0 0 0 0 -860,000 - 860,000 |
| Supplies & Materials | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
| | 53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat 53900 Misc Supplies & Materials Total Supplies & Materials | 0 702 0 0 0 0 0 0 2,098 2,800 | 0 435 0 0 0 0 0 0 0 435 | 0 0 0 0 0 0 0 0 | 0 0 0 0 0 0 0 | 0 0 0 0 0 0 0 0 |
| Current Chgs & Oblig | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
| | 54300 Workers' Comp Medical 54400 Legal Liabilities 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig | 0 0 0 0 0 0 | 0 0 0 0 0 | 0 0 0 0 0 | 0 0 0 0 0 0 0 | 0 0 0 0 0 0 |
| Equipment | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
| | 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment | 0 0 0 12,319 12,319 | 0 0 0 0 0 | 0 0 0 0 0 | 0 0 0 0 0 | 0 0 0 0 0 |
| | | FY16 Expenditure | FY17 Expenditure | FY18 Appropriation | FY19 Recommended | Inc/Dec 18 vs 19 |
| Other | | | | | | |
| Other | 56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure Total Other Grand Total | 0 0 0 0 | 0 0 0 0 | 0 0 0 0 | 0 0 0 0 | 0 0 0 0 |

Program 1. Operations

Patricia Boyle-McKenna, *Manager*, Organization 149100

Program Description

The Operations program provides project management, business consulting services, and administrative support to agencies so that they can effectively develop and maintain new IT applications and improve service delivery through effective integration of innovative technology solutions.

| Operating Budget | Actual '16 | Actual '17 | Approp '18 | Budget '19 |
|-------------------------------------|------------------------|------------------------|------------------------|----------------------|
| Personnel Services Non Personnel | 1,367,805 1,618,699 | 2,182,828 2,240,364 | 1,836,342 1,628,750 | 708,219 2,016,769 |
| Total | 2,986,504 | 4,423,192 | 3,465,092 | 2,724,988 |

Program 2. Enterprise Applications

Joseph Zeinoun, *Manager*, Organization 149200

Program Description

This program provides an integrated technology culture to select and develop information technologies that enable and support critical citywide, crosscutting agency business processes. Enterprise programs include Geographic Information Systems (GIS), Enterprise Resource Planning (PeopleSoft), Constituent Relationship Management (CRM) Asset Management, Permitting, Tax and Youth and Human Services Systems.

| Operating Budget | Actual '16 | Actual '17 | Approp '18 | Budget '19 |
|-------------------------------------|------------------------|------------------------|------------------------|------------------------|
| Personnel Services Non Personnel | 5,353,022 7,715,136 | 4,915,173 6,686,216 | 5,177,376 4,399,650 | 6,287,804 5,227,445 |
| Total | 13,068,158 | 11,601,389 | 9,577,026 | 11,515,249 |

Performance

Strategy: Improving constituent satisfaction with government services

| Performance Measures | Actual '16 | Actual '17 | Projected '18 | Target '19 |
|---|------------|------------|---------------|------------|
| BAIS - iCIMS applicant experience (out of 5) | | | 5 | 5 |
| Vendor/customer satisfaction with Supplier Portal (out of 5) | | | 5 | 5 |

Strategy: Modernization of paper based processes to digital formats

| Performance Measures | Actual '16 | Actual '17 | Projected '18 | Target '19 |
|--|------------|------------|---------------|------------|
| - % of total requests received over digital channels | | | 100 | 100 |

Program 3. Digital Engagement & Services

Jeanethe H. Falvey, *Manager*, Organization 149300

Program Description

This program provides constituents access to government from home "online instead of in line" through innovative web based eGovernment technologies. It also oversees the City's cable franchise(s) by enforcing contractual and regulatory obligations for the operators, produces government and education access television, and advocates for customers in disputes with cable operators.

| Operating Budget | Actual '16 | Actual '17 | Approp '18 | Budget '19 |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personnel Services Non Personnel | 777,029 129,406 | 781,191 342,698 | 656,414 700,000 | 819,039 825,900 |
| Total | 906,435 | 1,123,889 | 1,356,414 | 1,644,939 |

Performance

Strategy: Improving how the City interacts with constituents

| Performance Measures | Actual '16 | Actual '17 | Projected '18 | Target '19 |
|--|------------|------------|---------------|------------|
| Customer Satisfaction of boston.gov Response time on constituent feedback | | | 100 80 | 100 80 |

Program 4. Core Infrastructure

Daniel Rothman, *Manager*, Organization 149400

Program Description

Core Infrastructure is responsible for the development and maintenance of City technology systems, data storage, and networks. Functional areas include server and mainframe technology, network and telecommunications, security, and electronic communication services.

| Operating Budget | Actual '16 | Actual '17 | Approp '18 | Budget '19 |
|-------------------------------------|-------------------------|-------------------------|------------------------|------------------------|
| Personnel Services Non Personnel | 3,003,560 10,279,654 | 4,001,229 10,319,449 | 4,387,385 8,925,858 | 4,585,689 7,767,634 |
| Total | 13,283,214 | 14,320,678 | 13,313,243 | 12,353,323 |

Performance

Strategy: To provide City Hall employees with the IT tools to effectively execute their job

| Performance Measures | Actual '16 | Actual '17 | Projected '18 | Target '19 |
|--|------------|------------|---------------|------------|
| Overall customer satisfaction with IT tools and support (including equipment/software available, support, wifi, phones, etc.) (out of 5) | | | 5 | 5 |

Program 5. Data & Analytics

Andrew Therriault, *Manager*, Organization 149500

Program Description

Use data and analytics to improve quality of life and the effectiveness of government operations. By providing technology and business support, we aim to create a modern, data-driven, responsive City government. We have worked on a variety initiatives to improve performance and accountability (CityScore, BFD shift swap dashboard) and deliver services more effectively (signal timing optimization, moving day trash collection).

| Operating Budget | Actual '16 | Actual '17 | Approp '18 | Budget '19 |
|-------------------------------------|---------------------|--------------------|---------------------|----------------------|
| Personnel Services Non Personnel | 1,729,746 72,709 | 132,504 330,166 | 1,194,752 75,000 | 1,158,406 475,025 |
| Total | 1,802,455 | 462,670 | 1,269,752 | 1,633,431 |

Program 6. Broadband & Digital Equity

Michael Lynch, Manager, Organization 149600

Program Description

Work towards a future where every resident and business has access to affordable broadband internet, and the skills and equipment to make use of it. We support a variety of digital equity and public access initiatives, and work to provide both regulatory oversight for our cable TV providers and to lower the barriers to entry in Boston's broadband market.

| Operating Budget | Actual '16 | Actual '17 | Approp '18 | Budget '19 |
|----------------------------------|------------|--------------|-------------------|--------------------|
| Personnel Services Non Personnel | 0 | 407,305 0 | 416,568 35,250 | 472,165 100,250 |
| Total | 0 | 407,305 | 451,818 | 572,415 |

Performance

Strategy: Closing the digital equity gap

| Performance Measures | Actual '16 | Actual '17 | Projected '18 | Target '19 |
|--|------------|------------|---------------|------------|
| # of IT specific trainings available within the last quarter | | | 10 | 10 |

Strategy: Improving broadband services

| Performance Measures | Actual '16 | Actual '17 | Projected '18 | Target '19 |
|--|------------|------------|---------------|------------|
| Wicked free wifi customer satisfaction rate (out of 5) | | | 5 | 5 |

External Funds Projects

21st Century Access Fund

Project Mission

The 21st Century Access Fund is used to support Public, Educational or Governmental (PEG) access services pursuant to Section 53F3/4 of Chapter 44 of the Massachusetts General Laws funded provided through cable television franchise agreements.

Human Capital Management (HCM) Upgrade

Project Mission

The BAIS HCM Upgrade Project will upgrade the City's core human resource management system to the current PeopleSoft application version, in addition to adding new functionality and capabilities, resulting in the adoption of leading industry business practices for human resources management, while improving customer support and maintaining appropriate controls. This upgrade project is funded through a combination of capital, E-rate reimbursement and Indirect resources and will be initiated in FY15.

Department of Innovation & Technology Capital Budget

Overview

Capital investment in technology enables the City to work more efficiently at a lower cost; to be more responsive to citizens; and to provide convenience for Boston's residents, businesses and visitors. Ongoing and new initiatives will build upon this progress, ensuring the City remains competitive and coordinated in computer information and communication technology.

FY19 Major Initiatives

- Expansion of the City's fiber optic network (BoNet) will continue in FY19. The fiber network will connect additional Boston Public School buildings.
- DoIT will continue a feasibility study to determine a cost effective and efficient way to expand and sustain the infrastructure that supports multiple City radio systems.
- In Enterprise Applications, DoIT will continue developing Constituent Relations Management tools such as 311 and expand to more departments.
- In Digital Service Delivery and Engagement, DoIT will continue modernization of multiple digital tools and public applications to improve user experience engaging with the city online.
- Begin procurement of IT solutions identified in an innovative proposal and evaluation process that will support
 various City departments, including Boston Centers for Youth and Families, Boston Fire Department,
 Neighborhood Development, and Public Works.

| Capital Budget Expenditures | Total Actual '16 | Total Actual '17 | Estimated '18 | Total Projected '19 |
|-----------------------------|------------------|------------------|---------------|---------------------|
| Total Department | 13,209,480 | 8,732,893 | 19,056,812 | 19,423,000 |

CITY-WIDE RADIO SYSTEM STUDY

Project Mission

Conduct a feasibility study to determine the most cost effective and efficient way to expand and sustain the infrastructure that supports the radio systems of multiple City Departments.

Managing Department, DoIT Status, To Be Scheduled

Location, Citywide Operating Impact, Yes

| Authorizations | | | | | |
|-----------------------------------|----------|---------|---------|-------------|---------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 425,000 | 0 | 0 | 0 | 425,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 425,000 | 0 | 0 | 0 | 425,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| City Capital | 0 | 125,000 | 300,000 | 0 | 425,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 125,000 | 300,000 | 0 | 425,000 |

COMPUTER AIDED DISPATCH

Project Mission

Procure and implement a new computer aided dispatch system for Fire, Police and Emergency Medical Services. The project also includes the implementation of technology solutions for their record management systems requirements. **Managing Department**, Police Department **Status**, Implementation Underway

Location, Citywide **Operating Impact**, No

| Authorizations | | | | | |
|-----------------------------------|------------|---------|--------|-------------|------------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 16,282,834 | 0 | 0 | 0 | 16,282,834 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 16,282,834 | 0 | 0 | 0 | 16,282,834 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| City Capital | 15,722,660 | 560,174 | 0 | 0 | 16,282,834 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 15,722,660 | 560,174 | 0 | 0 | 16,282,834 |

CORE TECHNOLOGY INFRASTRUCTURE

Project Mission

Install hardware platforms to run applications supporting City business. Scope includes data center consolidation, server virtualization, business interruption planning, enterprise storage, network management, VoIP deployment, and information security.

Managing Department, DoIT Status, Annual Program Location, Citywide Operating Impact, No

| Authorizations | | | | | |
|---|-----------------|-------------------|-------------------|----------------------|--------------------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 8,669,773 | 0 | 0 | 0 | 8,669,773 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 8,669,773 | 0 | 0 | 0 | 8,669,773 |
| | | | | | |
| Expenditures (Actual and Planned) | | | | | |
| Expenditures (Actual and Planned) | Thru | | | | |
| Expenditures (Actual and Planned) Source | Thru 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| • | | FY18 1,119,773 | FY19 1,135,000 | FY20-23 6,415,000 | Total 8,669,773 |
| Source | 6/30/17 | = | | | |

CYBER SECURITY AND RESILIENCY

Project Mission

Implement solutions to manage and mitigate cybersecurity risks.

Managing Department, DoIT Status, Annual Program Location, Various neighborhoods Operating Impact, No

| Authorizations | | | | | |
|---|-----------------|-------------------|-----------------|----------------------|--------------------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 3,118,979 | 1,000,000 | 2,539,070 | 0 | 6,658,049 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 3,118,979 | 1,000,000 | 2,539,070 | 0 | 6,658,049 |
| | | | | | |
| Expenditures (Actual and Planned) | | | | | |
| Expenditures (Actual and Planned) | Thru | | | | |
| Expenditures (Actual and Planned) Source | Thru 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| • | | FY18 1,200,000 | FY19 700,000 | FY20-23 3,395,000 | Total 6,658,049 |
| Source | 6/30/17 | | | | |

DATA ANALYTICS

Project Mission

Invest in data analytic tools, technologies, and processes to empower data-driven management. **Managing Department,** DoIT **Status,** Annual Program

Location, N/A Operating Impact, No

| Authorizations | | | | | |
|-----------------------------------|-----------|-----------|-----------|-------------|-----------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 4,265,516 | 0 | 2,365,649 | 0 | 6,631,165 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 4,265,516 | 0 | 2,365,649 | 0 | 6,631,165 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| City Capital | 834,942 | 1,896,223 | 1,200,000 | 2,700,000 | 6,631,165 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 834,942 | 1,896,223 | 1,200,000 | 2,700,000 | 6,631,165 |

DIGITAL SERVICE DELIVERY AND ENGAGEMENT

Project Mission

Implement digital technology solutions that better engage residents with government.

Managing Department, DoIT Status, Annual Program Location, Various neighborhoods Operating Impact, No

| Authorizations | | | | | |
|-----------------------------------|-----------|-----------|-----------|-------------|-----------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 8,433,296 | 0 | 978,609 | 0 | 9,411,905 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 8,433,296 | 0 | 978,609 | 0 | 9,411,905 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| City Capital | 2,122,228 | 1,439,677 | 1,100,000 | 4,750,000 | 9,411,905 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 2,122,228 | 1,439,677 | 1,100,000 | 4,750,000 | 9,411,905 |

ENTERPRISE APPLICATIONS

Project Mission

Identify and procure enterprise business applications that enhance productivity and improve City business operations.

 $\textbf{Managing Department,} \ DoIT \quad \textbf{Status,} \ Annual \ Program$

Location, N/A Operating Impact, Yes

| Authorizations | | | | | |
|-----------------------------------|------------|-----------|-----------|-------------|------------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 32,372,542 | 0 | 0 | 0 | 32,372,542 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 32,372,542 | 0 | 0 | 0 | 32,372,542 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| City Capital | 7.329.292 | 5,405,250 | 5,788,000 | 13,850,000 | 32,372,542 |
| | | | | | |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |

FIBER NETWORK EXPANSION

Project Mission

Investment in BoNet infrastructure, including extending the fiber network reach to 100 BPS schools and providing public WiFi opportunities.

Managing Department, DoIT Status, Implementation Underway Location, Various neighborhoods Operating Impact, Yes

| Authorizations | | | | | |
|---|------------------------|-------------------|-------------------|----------------------|---------------------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 12,310,690 | 0 | 709,833 | 0 | 13,020,523 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 12,310,690 | 0 | 709,833 | 0 | 13,020,523 |
| | | | | | |
| Expenditures (Actual and Planned) | | | | | |
| Expenditures (Actual and Planned) | Thru | | | | |
| Expenditures (Actual and Planned) Source | Thru 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| • | · · · · · - | FY18 3,444,364 | FY19 6,200,000 | FY20-23 2,350,000 | Total 13,020,523 |
| Source | 6/30/17 | | | 5 _ 5 | |

IT INVESTMENT PROPOSALS

Project Mission

Identify and procure IT solutions for various City departments, including Boston Centers for Youth and Families, Neighborhood Development, Boston Fire Department, and Public Works.

Managing Department, DoIT Status, New Project

Location, N/A Operating Impact, Yes

| Authorizations | | | | | |
|-----------------------------------|----------|-----------|-----------|-------------|-----------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 0 | 3,000,000 | 0 | 0 | 3,000,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 3,000,000 | 0 | 0 | 3,000,000 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| City Capital | 0 | 0 | 3,000,000 | 0 | 3,000,000 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 3,000,000 | 0 | 3,000,000 |

RESERVE FOR FUTURE DOIT PROJECTS

Project Mission

Reserve for future DoIT projects.

 $\textbf{Managing Department, } \operatorname{DoIT} \quad \textbf{Status,} \operatorname{New Project}$

Location, N/A Operating Impact, No

| Authorizations | | | | | |
|-----------------------------------|----------|------|------------|-------------|------------|
| | | | | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 0 | 0 | 10,341,131 | 0 | 10,341,131 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 10,341,131 | 0 | 10,341,131 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| City Capital | 0 | 0 | 0 | 10,341,131 | 10,341,131 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 10,341,131 | 10,341,131 |

TAX BILLING AND COLLECTING SYSTEM

Project Mission

Replace the City's property tax billing and collecting system with a new enterprise solution.

Managing Department, DoIT Status, Implementation Underway

Location, N/A Operating Impact, Yes

| Authorizations | | | | | |
|-----------------------------------|-----------|---------|--------|-------------|-----------|
| | | | ſ | Non Capital | |
| Source | Existing | FY19 | Future | Fund | Total |
| City Capital | 2,901,165 | 0 | 0 | 0 | 2,901,165 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 2,901,165 | 0 | 0 | 0 | 2,901,165 |
| Expenditures (Actual and Planned) | | | | | |
| | Thru | | | | |
| Source | 6/30/17 | FY18 | FY19 | FY20-23 | Total |
| City Capital | 2,536,649 | 364,516 | 0 | 0 | 2,901,165 |
| Grants/Other | 0 | 0 | 0 | 0 | 0 |
| Total | 2,536,649 | 364,516 | 0 | 0 | 2,901,165 |