Setting the product vision



Elements of a product vision



What is the problem you are solving?

Who are you trying to help?

What does the ideal world look like?

How does your solution get everyone there?

Why should they choose your solution over others?

How to create a vision



Be aspirational: Where do we want to be in 15 years?

A good vision paints a picture of the future that draws people in

Be inclusive of all constituents:

We want a world where [some constituent] is able to [get some clear value that is meaningful to them]

We want a world where the public doesn't have to wait to receive government services

We want a world where workers can focus on having an impact on people's lives, rather than on excel spreadsheets and minutia

We want a world where managers can easily get correct information when they need it so they can empower their employees

We want finance to predict the costs of programs based on accurate data and analysis

We want policy to be confident that the organization is abiding by all requirements through policy automation We want to empower the IT department to work hand in hand with the business to create and maintain great software

We want leadership to be able to report that they are delivering on their mission

Including all constituents in your vision will help you create a sustainable one

Combine into a vision statement



Vision Statement

noun

A short 'elevator pitch' of the vision that the team and others can use to quickly explain the product and galvanize support

Vision statements should be clear, concise, informative and inspirational

Vision statements address what constituents care about

Vision statements should be devoid of specific implementation details

Let's look some examples



Example (CA Child Welfare)

Who's affected?

What's the problem?

What's the outcome?

Example (Micropurchase)

We want to create a world where the Federal government can work out in the open with non-traditional vendors to get quality solutions delivered quickly and cost-effectively for the public.

Who's affected?

We want to create a world where the Federal government can work out in the open with non-traditional vendors to get quality solutions

What's the problem?

vendors to get quality solutions

How are we helping?

for the public

What's the outcome?

vendors to get quality solutions delivered quickly and cost-effectively for the public.

Your vision statement might also reference why your solution is better than others.

Example (Amazon):

Our vision is to be earth's most customer centric company; to build a place where people can come to find and discover anything they might want to buy online.

Example (Pivotal Labs):

Pivotal is changing the world by building great software companies. Only Pivotal combines the best of the Silicon Valley state of mind with a business' core values and expertise to innovate and disrupt.

What are the benefits of clear vision?



Your vision statement helps you and your team communicate clearly about the work you're doing to anyone at any time.

Everyone can tell the same story with the same passion and conviction (so that *you* aren't the communication bottleneck).

It also sets a north star for the team so that they are motivated and know how all of their work contributes to the cause. And it helps you pitch the value of your product at every stage of the project.

You will revisit and may adjust your vision at times as you learn more, but maintaining a clear, inclusive vision is critical to product success

What's your vision?



discussion

Get at your vision



What problem are you solving? Why is it meaningful?



Who are your constituents? What's important to them?



What is your vision? Why is your solution desireable to your constituents?