## **Competitor Analysis List**

Арр	Core Pitch	Pricing	Strengths	Weakness
Calm	Sleep & relaxation	\$16.99/mo, \$79.99/yr	Celebrity Sleep Stories, polished audio	Expensive, content-heavy
Headspace	Science- based mindfulness	\$12.99/mo, \$69.99/yr	Structured courses, therapy options	Paywalled core, complex
Insight Timer	Largest free meditation library	Free + \$59.99/yr	Huge free content, timer, community	Overwhelming , less curated
Balance	Personalized adaptive meditations	\$11.99/mo, \$69.99/yr	Adaptive programs, friendly UI	Users expect personalizatio n

## **Key Risks**

**Playback issues** → Users expect Calm-level polish.

**Content perception**  $\rightarrow$  Insight Timer sets "big library" expectations.

**Guided path expectation**  $\rightarrow$  Headspace & Balance set the bar with plans

**ZenSpace Opportunities** 

Quick Calm: 2-tap mood-based sessions (5–10 mins).

**Curated, small library**: Quality over volume.

**Simple rewards**: Streaks + weekly summaries.