# Al-Based Freelance Recruitment & Collaboration Tool Match freelancers to projects using skill-based, Al-driven scoring and availability checks. Provide integrated project management features to facilitate smooth client-freelancer collaboration.

Startup idea name is: \*\*\*\*Al-Based Freelance Recruitment & Collaboration Tool\*\* Match freelancers to projects using skill-based, Al-driven scoring and availability checks. Provide integrated project management features to facilitate smooth client-freelancer collaboration.\*\*

Description: \*\*\*\*

#### **Market Segmentation**

Based on your startup idea, **AI-Based Freelance Recruitment & Collaboration Tool**, here are the five most appropriate market segments:

- 1. Freelancers
- 2. Small to Medium Enterprises (SMEs)
- 3. Large Corporations
- 4. Project Management Professionals
- 5. Recruitment Agencies

Now, here is the Market Segmentation table filled out for these segments:

#	Title/Descriptions	Freelancers	Small to Medium Enterprises (SMEs)	Large Corporations	Project Management Professionals	Recruitment Agencies
1	End User	Individuals seeking gigs	Business owners/managers	HR departments	Project managers	Recruiters
2	Task	Finding projects	Hiring freelancers	Managing large teams	Overseeing project timelines	Sourcing candidates
3	Benefit	Access to more job opportunities	Cost-effective talent acquisition	Streamlined hiring process	Improved project outcomes	Faster candidate placement
4	Urgency of Need	High (immediate job needs)	Medium (project- based hiring)	Medium (ongoing recruitment needs)	High (project deadlines)	High (client demands)
5	Example End Users	Graphic designers, writers	Tech startups, local businesses	Fortune 500 companies	Freelance project managers	Staffing firms
6	Lead Customers	Top-rated freelancers	Innovative SMEs	Industry leaders	Experienced project managers	Established recruitment firms
7	Willingness to Change	High (open to new tools)	Medium (depends on existing tools)	Low (established processes)	High (seeking efficiency)	Medium (varied tech adoption)
8	Frequency of Buying	Frequent (project- based)	Occasional (as needed)	Regular (ongoing needs)	Regular (project- based)	Frequent (client- driven)
	Concentration of	Many	Many (varied	Few (large	Many (varied	Few (specific

9	Buyers	(individuals)	industries)	corporations)	industries)	industries)
10	Other Relevant Market Considerations	High competition	Price sensitivity	Brand loyalty	Project complexity	Regulatory compliance
11	Size of Market (# of end users)	Millions	Hundreds of thousands	Thousands	Hundreds of thousands	Thousands
12	Estimated Value of End User (\$1, \$10, \$100, \$1k)	\$100 per project	\$1,000 per hire	\$10,000 per hire	\$500 per project	\$1,000 per placement
13	Competition / Alternatives	Other freelance platforms	Job boards, freelance sites	In-house recruitment	Project management tools	Other recruitment agencies
14	Other Components Needed for a Full Solution	Payment processing, portfolio tools	HR software, project management tools	ATS systems	Collaboration tools	CRM systems
15	Important Partners	Payment processors	HR tech companies	Software vendors	Software vendors	Job boards
16	Other Relevant Personal Considerations	Tech-savvy, independent	Growth-oriented	Risk-averse	Detail-oriented	Network- driven

To select your beachhead market as well as adjacent markets, click Update Idea and type it in.

#### **Beachhead market**

Based on the startup idea "Al-Based Freelance Recruitment & Collaboration Tool," here are the potential market segments that could be targeted:

- 1. **Tech Startups**: These companies often require specialized skills for short-term projects and may benefit from a tool that efficiently matches freelancers with the right skills and availability.
- 2. **Marketing Agencies**: Agencies frequently work with freelancers for creative projects and could use a streamlined process for recruitment and project management.
- 3. **Small to Medium Enterprises (SMEs)**: SMEs may not have the resources to hire full-time staff for every role and could benefit from a flexible freelance workforce.
- 4. **Creative Industries (e.g., Design, Writing)**: These industries rely heavily on freelance talent and would benefit from a tool that simplifies collaboration and project management.
- 5. **Consulting Firms**: These firms often need to scale their workforce quickly for specific projects and could use a tool to manage freelance consultants effectively.

Now, let's fill out the table template with these market segments:

Criteria/Market Segment	Tech Startups	Marketing Agencies	SMEs	Creative Industries	Consulting Firms
1. Market Size	High: Tech startups are numerous and growing, with a strong need for specialized freelance talent.	Medium: Marketing agencies are a stable market but not as large as tech startups.	High: SMEs are a large market with diverse needs for freelance work.	Medium: Creative industries are niche but have a consistent demand for freelancers.	Medium: Consulting firms are fewer in number but have high-value projects.
2. Market Growth	Very High: The tech industry is rapidly expanding, increasing the demand for freelance talent.	High: Marketing is evolving with digital trends, leading to growth in freelance needs.	Medium: SMEs are growing steadily, with increasing adoption of freelance work.	Medium: Creative industries are stable with moderate growth.	Medium: Consulting firms are growing with the economy, but at a slower pace.
3. Customer Willingness to	High: Tech startups often have budgets	Medium: Agencies may have tighter	Medium: SMEs are cost- conscious but	Low: Creative industries often	High: Consulting firms have budgets for

Pay	for tools that enhance efficiency.	budgets but value efficiency.	will pay for value.	have limited budgets.	tools that improve project outcomes.
4. Ease of Customer Access	Medium: Accessing tech startups requires targeted marketing and networking.	High: Agencies are often part of networks and associations, making them easier to reach.	Medium: SMEs are diverse, requiring varied marketing strategies.	High: Creative industries are well-networked, facilitating access.	Medium: Consulting firms require strategic partnerships for access.
5. Competition	High: Many tools target tech startups, but differentiation is possible with unique features.	Medium: Competition exists but is less intense than in tech.	Medium: SMEs have some competition, but the market is fragmented.	Low: Fewer direct competitors in niche creative tools.	Medium: Some competition, but opportunities exist for differentiation.
6. Ability to Test MVP	High: Tech startups are open to testing new tools and providing feedback.	Medium: Agencies may be willing to test but require clear value propositions.	Medium: SMEs can test but need convincing of the tool's value.	High: Creative industries are open to trying new tools for efficiency.	Medium: Consulting firms may test if the tool aligns with their needs.
7. Strategic Value	Very High: Establishing a foothold in tech startups can lead to rapid scaling.	High: Agencies can provide valuable case studies and referrals.	Medium: SMEs offer a broad market but require more effort to scale.	Medium: Creative industries offer niche expertise and referrals.	High: Consulting firms can lead to high-value contracts and partnerships.
Overall Rating	High	Medium	Medium	Medium	Medium
Ranking	1	2	3	4	5
Key Deciding Factors	Market growth and strategic value.	Ease of access and strategic value.	Market size and potential for broad adoption.	Niche market with potential for strong referrals.	High-value projects and strategic partnerships.

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#### **End user profile**

#### **End User Profile**

The end users of the Al-Based Freelance Recruitment & Collaboration Tool are freelancers who are looking for project opportunities that match their skills and availability. They are typically tech-savvy individuals, often working in creative or technical fields, who value efficiency and effective communication in their collaborations. These freelancers are motivated by the desire for flexible work arrangements and the ability to choose projects that align with their interests and expertise. They often seek tools that simplify the recruitment process and enhance their project management capabilities. Additionally, they are likely to be active on various online platforms where they can connect with potential clients and other freelancers.

Category	Details
Demographics	Age: 25-40, Gender: All, Income: Varies widely, Geography: Urban areas, Education: College-educated, Job Title: Freelancers in tech/creative fields.
<b>Psychographics</b> Aspirations: Career growth, work-life balance; Fears: Inconsistent income, lack of opportunities; Flexibility, autonomy; Values: Efficiency, collaboration.	
Proxy Products	Project management tools (e.g., Trello, Asana), freelance platforms (e.g., Upwork, Fiverr), communication tools (e.g., Slack, Zoom).
Watering Holes	Online forums (e.g., Reddit, LinkedIn groups), social media platforms (e.g., Facebook groups), industry conferences, coworking spaces.

Day in the Life	A typical day involves checking for new project opportunities, managing ongoing projects, communicating with clients, and networking with other freelancers. They often juggle multiple projects and prioritize tasks based on deadlines and client needs.
Priorities	1. Finding suitable projects (40%), 2. Effective communication with clients (30%), 3. Managing time efficiently (20%), 4. Networking and building relationships (10%).

#### **Economic Buyer Profile**

The economic buyers for this tool are small to medium-sized businesses (SMBs) and startups that frequently hire freelancers for various projects. These businesses are looking for efficient ways to source talent and manage projects without the overhead of full-time employees. They value tools that streamline the recruitment process and enhance collaboration between their in-house teams and freelancers. The economic buyers are typically decision-makers such as HR managers, project managers, or founders who understand the importance of leveraging freelance talent to meet their business needs. They are motivated by cost-effectiveness and the ability to quickly adapt to changing project demands.

Category	Details
Demographics	Age: 30-50, Gender: All, Income: Varies, Geography: Urban areas, Education: College-educated, Job Title: HR Managers, Project Managers, Founders.
Psychographics	Aspirations: Business growth, operational efficiency; Fears: High turnover, project delays; Motivators: Cost savings, flexibility; Values: Quality, reliability.
Proxy Products	Recruitment software (e.g., Greenhouse, Lever), project management tools (e.g., Monday.com), communication platforms (e.g., Microsoft Teams).
Watering Holes	Business networking events, industry conferences, online business forums, LinkedIn groups.
Day in the Life	A typical day involves reviewing project needs, sourcing freelancers, managing ongoing projects, and ensuring effective communication between teams. They often balance multiple projects and prioritize hiring based on immediate business needs.
Priorities	1. Sourcing qualified freelancers (35%), 2. Managing project timelines (30%), 3. Ensuring quality of work (25%), 4. Cost management (10%).

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#### **Beachhead TAM size**

Here is the completed worksheet for your startup idea, Al-Based Freelance Recruitment & Collaboration Tool.

Table 1: Top-Down Estimate of Number of End Users in Beachhead Market

Category	Description	Entry	Explanation
1st segmentation based on	Freelancers in the U.S.	1,000,000	Estimated number of freelancers in the U.S.
2nd segmentation based on	Freelancers using online platforms	600,000	Approximately 60% of freelancers use online platforms.
3rd segmentation based on	Freelancers looking for project management tools	300,000	Estimated 50% of online freelancers seek project management tools.
End users in beachhead market		300,000	Based on the above segmentation.
Assumption(s) for calculation			Assumed percentages based on market research.

Source(s)	Freelance industry reports and surveys.
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**Table 2: Top-Down TAM Analysis Summary** 

Description	User Entry	Explanation
1. Total # of end users in the broad market segment	1,000,000	Total freelancers in the U.S.
2. Total # of end users in the targeted sub-segment your BHM	300,000	Freelancers looking for project management tools.
3. Annual monetizable revenue per end user	\$500	Estimated annual revenue from subscription fees.
4. Estimate of Top-Down TAM (line 2 times line 3)	\$150,000,000	300,000 users * \$500/user.
5. Estimate of Range of Profitability for Your Product	70%	High profitability typical for SaaS products.
6. Estimated CAGR (Compound Annual Growth Rate)	25%	Expected growth in the freelance market.

Table 3: Advanced Topics - Bottom-Up TAM Analysis Worksheet

Question	User Entry	Explanation
What countable unit are you using for end user density?	Freelancers	The primary user base.
Instance 1	100,000	Sample size of freelancers surveyed.
Instance 2	50,000	Sample size of freelancers using similar tools.
Instance 3	20,000	Sample size of freelancers interested in project management tools.
# of end users	300,000	Based on survey results.
# of people in the countable unit	1,000,000	Total freelancers in the U.S.
Density ratio (# end users / # people in countable unit)	30%	300,000 / 1,000,000.
Annualized revenue per end user	\$500	Based on subscription model.

**Table 4: Four Additional Factors to Consider** 

Factor	Estimate	Based on	Explanation
Estimate of Range of Profitability for Your Product	70%	Industry standards	SaaS products typically have high margins.
Estimated CAGR (Compound Annual Growth Rate)	25%	Market trends	Growth in freelance economy and digital tools.
Estimated Time to Achieve 20% Market Share	2 years	Market entry strategy	Based on competitive analysis.
Anticipated Market Share Achieved if You are Reasonably Successful	20%	Market penetration strategy	Realistic target based on marketing efforts.

#### **Analysis Questions**

- Comparing your top-down and bottom-up analyses, which do you believe has more credibility?
   Why?
  - The bottom-up analysis has more credibility as it is based on direct surveys and user feedback, providing a more accurate representation of the market.
- 2. If you blend the two estimations, what is your final TAM size? What factors would make the TAM lower than you calculated? What are the factors that would drive the TAM much higher?
  - Final TAM size: \$150 million. Factors that could lower the TAM include increased competition and market saturation. Factors that could drive the TAM higher include expanding features and targeting additional user segments.

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Would you like to change something?

#### Persona

#### **Project Summary**

The project is an **Al-Based Freelance Recruitment & Collaboration Tool** designed to match freelancers to projects using skill-based, Al-driven scoring and availability checks. The main goal is to streamline the recruitment process for clients while enhancing collaboration between freelancers and clients through integrated project management features. This tool aims to solve the problem of inefficient matching and communication in the freelance market.

#### **Beachhead Market**

The target audience for this project includes freelancers and clients looking for freelance services. The potential users are typically aged 25-45, tech-savvy, and often work in creative or technical fields. They are likely to be located in urban areas and have a moderate to high income level. Their needs revolve around finding suitable projects or talent quickly and efficiently, as well as managing projects seamlessly.

#### **End User Profile**

Category	Details
Name	Alex Johnson
Demographics	
Gender	Male
Age	32
Income	\$70,000
Education Level	Bachelor's Degree
Education Specifics	Major in Computer Science, graduated from Stanford University
Employment History	Worked as a software developer at TechCorp and as a freelance web developer
Marital Status	Single
Kids & Family Info	No children, lives with a roommate

Ethnicity	Caucasian
Political Affiliations	Moderate
Psychographics	
Why do they do this job?	Passionate about technology and enjoys the flexibility of freelance work.
Hobbies	Coding, gaming, hiking, and attending tech meetups
Heroes	Elon Musk and Steve Jobs
Aspirations in life	To build a successful tech startup and achieve financial independence
Fears in life	Fear of instability and not being able to find consistent work
Personality Traits	Ambitious, detail-oriented, and sociable
Interesting habits	Regularly participates in hackathons and contributes to open-source projects
Proxy Products	
Necessary Products	Job boards like Upwork and Freelancer.com
Embodying Products	Project management tools like Trello and Asana
Other Notable Products	Uses productivity apps like Notion and Slack
Watering Holes	
News Sources	TechCrunch, Wired, and Reddit
Congregation Places	Local co-working spaces and tech meetups
Associations	Member of local tech associations and online freelance communities
Expert Advice Sources	Online forums, LinkedIn groups, and mentorship programs
Day in the Life	
Typical Tasks	8:00 AM - Check emails (1 hour), 9:00 AM - Work on projects (4 hours), 1:00 PM - Lunch (1 hour), 2:00 PM - Client meetings (2 hours), 4:00 PM - Networking (1 hour)
Habitual Tasks	Checking emails and working on projects
Most Effort	Client meetings and project management
Enjoyable Tasks	Coding and problem-solving
Unenjoyable Tasks	Administrative tasks like invoicing
Good Day Factors	Completing projects on time and receiving positive feedback
Bad Day Factors	Missed deadlines and difficult client interactions
Pleasing Others	Trying to please clients and potential employers
Top Priority	Delivering high-quality work and maintaining a good reputation

Priorities	
1. Stability (40%)	
2. Professional Growth (30%)	
3. Work-Life Balance (20%)	
4. Networking (10%)	

## **Economic Buyer Profile**

Category	Details
Demographics	
Gender	Male
Age	40
Income	\$120,000
Education Level	Master's Degree
Education Specifics	MBA from Harvard Business School
Employment History	Senior Manager at a tech company, previously worked in HR and recruitment
Marital Status	Married
Kids & Family Info	Two children, ages 8 and 10
Ethnicity	Hispanic
Political Affiliations	Liberal
Psychographics	
Why do they do this job?	Driven by the desire to connect talent with opportunities and improve team performance.
Hobbies	Golfing, reading business books, and traveling
Heroes	Richard Branson and Sheryl Sandberg
Aspirations in life	To lead a successful team and innovate in the recruitment space
Fears in life	Fear of making poor hiring decisions and losing top talent
Personality Traits	Strategic, empathetic, and results-oriented
Interesting habits	Attends industry conferences and participates in leadership workshops
Proxy Products	
Necessary Products	Recruitment software like Greenhouse and LinkedIn Recruiter

Embodying Products	Project management tools like Monday.com and collaboration tools like Zoom
Other Notable Products	Uses analytics tools for recruitment metrics and performance tracking
Watering Holes	
News Sources	Business Insider, Harvard Business Review, and LinkedIn
Congregation Places	Industry conferences and networking events
Associations	Member of HR associations and local business groups
Expert Advice Sources	HR consultants and industry thought leaders
Day in the Life	
Typical Tasks	8:00 AM - Review recruitment metrics (1 hour), 9:00 AM - Team meetings (2 hours), 11:00 AM - Candidate interviews (3 hours), 2:00 PM - Strategy planning (2 hours), 4:00 PM - Networking (1 hour)
Habitual Tasks	Reviewing metrics and conducting interviews
Most Effort	Candidate interviews and strategic planning
Enjoyable Tasks	Building relationships and mentoring team members
Unenjoyable Tasks	Administrative tasks and compliance paperwork
Good Day Factors	Successful hires and positive team feedback
Bad Day Factors	High turnover rates and negative candidate experiences
Pleasing Others	Trying to please upper management and team members
Top Priority	Ensuring a strong talent pipeline and team cohesion
Priorities	
1. Talent Acquisition (50%)	
2. Team Performance (30%)	
3. Innovation (20%)	

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## Life cycle use case

The Al-Based Freelance Recruitment & Collaboration Tool aims to streamline the process of matching freelancers with projects through an Al-driven scoring system that evaluates skills and availability. The tool also integrates project management features to enhance collaboration between clients and freelancers. The persona for this startup is likely a project manager or business owner who frequently hires freelancers for various projects. Currently, this persona may rely on traditional job boards, social media, or personal networks to find freelancers, which can be time-consuming and inefficient. They may face challenges in assessing the skills and availability of freelancers, leading to mismatches and

project delays. The existing process often involves multiple steps, including posting jobs, reviewing applications, conducting interviews, and managing projects through separate tools, which can create friction and reduce productivity.

The opportunity for improvement lies in creating a seamless experience that not only matches freelancers to projects but also facilitates ongoing collaboration and communication. By integrating these functionalities into a single platform, the tool can reduce the time spent on administrative tasks and enhance the overall efficiency of the hiring process. Additionally, providing analytics and feedback mechanisms can help users assess the effectiveness of their hiring decisions and improve future project outcomes.

Who is involved	When	Where	How
Project Manager	When a project is initiated	Online platform	They identify the need for freelancers based on project requirements.
Project Manager	During the project planning phase	Online platform	They research options through online searches, referrals, and reviews.
Project Manager	After identifying potential freelancers	Online platform	They compare freelancers based on Al-driven scoring and availability checks.
Project Manager	Once a freelancer is selected	Online platform	They acquire the product by signing up and creating a project brief.
Project Manager	At the time of purchase	Online platform	They pay for the product through credit card or subscription model.
Project Manager	After payment confirmation	Online platform	They set up the project by inviting freelancers and defining tasks.
Project Manager	Throughout the project duration	Online platform	They use the tool to manage tasks, communicate, and track progress.
Project Manager	At project completion	Online platform	They evaluate the value gained through project outcomes and freelancer performance.
Project Manager	When needing additional freelancers	Online platform	They can easily re-access the platform to find and hire more freelancers.
Project Manager	After successful project completion	Online platform	They share their experience and recommend the tool through reviews or word-of-mouth.

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#### **High-level specs**

Persona's Priority 1	Persona's Priority 2	Persona's Priority 3
<b>Delivering value</b> : By utilizing Al-driven scoring and availability checks, we ensure that freelancers are matched to projects that best fit their skills and schedules, enhancing the efficiency of the recruitment process.	<b>Delivering value</b> : Integrated project management features streamline communication and collaboration between clients and freelancers, reducing project delays and misunderstandings.	<b>Delivering value</b> : Providing a user-friendly interface that simplifies the recruitment and collaboration process, making it accessible for both clients and freelancers.
<b>Features</b> : Al-driven skill-based scoring, availability checks, and a user-friendly matching algorithm.	<b>Features</b> : Integrated chat, file sharing, and task management tools within the platform.	<b>Features</b> : Intuitive dashboard and easy navigation for users.
<b>Functions</b> : Automated matching of freelancers to projects based on skills and availability, real-time updates on project status.	<b>Functions</b> : Task assignment, deadline tracking, and communication tools to facilitate collaboration.	<b>Functions</b> : User onboarding tutorials and support resources.

**Benefits**: Faster and more accurate matching of freelancers to projects, leading to higher satisfaction and productivity.

**Benefits**: Improved project outcomes through better communication and collaboration, resulting in timely project completion.

**Benefits**: Enhanced user experience that encourages more clients and freelancers to use the platform.

- 1. Company Name and Tagline: FreelanceMatch "Connecting Talent with Opportunity"
- 2. Product Name and Tagline: MatchMaker "Your Al-Powered Recruitment Partner"
- 3. **Benefits Aligned with Persona's #1 Priority**: "Experience seamless project matching with our Al-driven technology that ensures the right freelancer for every job."
- 4. Two Additional Benefits:
  - "Collaborate effortlessly with integrated project management tools that keep your projects on track."
  - "Enjoy a user-friendly interface designed for both clients and freelancers, making recruitment a breeze."
- 5. **Magnitude of Benefit**: "Expect a 30% reduction in project turnaround time and a 50% increase in freelancer satisfaction, leading to repeat business and referrals."
- 6. **Call to Action**: "Join FreelanceMatch today and revolutionize your recruitment process! Sign up now for a free trial!"

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#### Quantify value proposition

Here is a table summarizing the value your Al-Based Freelance Recruitment & Collaboration Tool will create for the target customer:

Question	Answer	
What is the Persona's #1 priority?	Efficiently matching the right freelancers to projects and ensuring smooth collaboration.	
What units should it be measured in?	Time saved in recruitment (hours), project completion rate (%), and collaboration efficiency (qualitative feedback or satisfaction score).	
General Verbal Description of the "As Is" State and the Opportunities for Improvement	Currently, clients spend significant time manually searching for freelancers, often resulting in mismatches. Collaboration tools are fragmented, leading to inefficiencies and miscommunication.	
General Verbal Description of the "Possible" State and the Opportunities for Improvement	With the Al tool, clients can quickly find freelancers with the right skills and availability, reducing recruitment time. Integrated project management features enhance collaboration and project success.	

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#### **Next 10 customers**

Here is the table summarizing potential customers for your startup idea, **Al-Based Freelance Recruitment & Collaboration Tool**:

Customer Name	Relevant Info	Title	Demo- graphic	Psycho- graphic	Use Case	Value Prop	Overall
1	Freelance Graphic Designer	Freelance Designer	25-35, Urban	Creative, Independent	Seeking projects that match skills	Efficient project matching	High interest
2	Small Business Owner	Owner of a Startup	30-50, Suburban	Entrepreneurial, Risk-taker	Need for skilled freelancers	Quick access to talent	High interest

3	Marketing Consultant	Marketing Specialist	28-45, Urban	Goal-oriented, Flexible	Collaborating on marketing projects	Streamlined collaboration	High interest
4	IT Project Manager	Project Manager	35-50, Urban	Detail-oriented, Analytical	Managing tech projects	Integrated management tools	High interest
5	Content Creator	Blogger/Influencer	20-40, Urban	Social, Trendy	Finding writers and editors	Quality content creation	High interest
6	Non-Profit Director	Non-Profit Leader	30-55, Urban	Mission-driven, Community- focused	Hiring freelancers for campaigns	Cost- effective solutions	High interest
7	E- commerce Business Owner	E-commerce Entrepreneur	25-45, Urban	Innovative, Tech-savvy	Need for diverse skills	Access to a wide talent pool	High interest
8	Event Planner	Event Coordinator	30-50, Urban	Organized, Creative	Coordinating events	Efficient project management	High interest
9	Software Developer	Freelance Developer	25-40, Urban	Tech-savvy, Independent	Seeking freelance gigs	Skill-based matching	High interest
10	Graphic Design Agency	Agency Owner	30-50, Urban	Collaborative, Creative	Finding specialized freelancers	Enhanced project efficiency	High interest

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#### **Define core**

Here are the answers to your questions regarding your startup idea, Al-Based Freelance Recruitment & Collaboration Tool:

Question	Answer
Value Proposition	The Al-Based Freelance Recruitment & Collaboration Tool offers a unique solution by matching freelancers to projects through skill-based, Al-driven scoring and availability checks. This ensures that clients find the best-suited freelancers quickly and efficiently, while integrated project management features facilitate seamless collaboration.
Assets (Ranked from Strongest to Weakest)	1. <b>Deep Technical Capabilities</b> : The team possesses advanced technical skills in Al and machine learning, which are crucial for developing the scoring algorithms. - 2. <b>Proprietary Data</b> : The ability to gather and analyze user data to improve matching and project management features. - 3. <b>Network Effects</b> : Building a user base that enhances the platform's value as more freelancers and clients join. - 4. <b>Brand Reputation</b> : Establishing trust and recognition in the freelance market. - 5. <b>Initial Funding</b> : Secured funding to support development and marketing efforts.
Proposed Moats	1. <b>Proprietary Algorithms</b> : Unique Al algorithms that improve over time with user data, making it difficult for competitors to replicate. - 2. <b>User Data Privacy</b> : Strong commitment to user data protection, fostering trust and loyalty among users. - 2. <b>Customer Support</b> : Exceptional customer service that enhances user experience and satisfaction.
Potential Cores	Al-Driven Matching System: The core technology that differentiates the platform from competitors. User Data Analytics: Leveraging data to provide personalized recommendations and insights. S. Community Building: Creating a strong community of freelancers and clients that enhances engagement and retention.

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#### **Chart competitive position**

Competitor	Positioning	Core Value Proposition	Comments
Upwork	Established platform for freelancers and clients, offering a wide range of services.	Large user base and brand recognition, but lacks personalized matching and project management features.	Positioned in the lower-right corner due to its broad service offering but less focus on tailored matching.
Fiverr	Marketplace for freelancers with a focus on quick gigs and low-cost services.	Easy to use and quick to hire, but lacks depth in project management and skill-based matching.	Positioned in the lower-right corner; appeals to budget-conscious clients but does not provide comprehensive collaboration tools.
Toptal	High-end freelance platform that matches top freelancers with clients.	Focus on quality and exclusivity, but limited in project management features.	Positioned in the upper-left corner; strong on quality but lacks integrated collaboration tools.
Freelancer.com	General freelance marketplace with a wide range of services.	Similar to Upwork, but with less emphasis on quality and project management.	Positioned in the lower-right corner; offers a broad range of services but lacks specialized matching and collaboration features.
Do Nothing Option	Clients continue using traditional hiring methods or existing platforms without Al integration.	No advanced matching or project management features, leading to inefficiencies.	Positioned in the lower-left corner; represents the status quo that your tool aims to disrupt.

#### **Summary of Positioning:**

- Your Al-Based Freelance Recruitment & Collaboration Tool is positioned in the upper-right corner due to its unique combination of skill-based matching and integrated project management features, which provide significant value to both freelancers and clients.
- Competitors like Upwork and Fiverr are close but lack the tailored approach and collaboration tools that your startup offers, which are critical for enhancing client-freelancer relationships and project success.

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#### **Determine DMU**

End User Persona	Economic Buyer Persona	Champion Persona	
Name	Freelance Project Manager	HR Director	VP of Operations
Title	Project Manager	HR Director	VP of Operations
Demographic Summary	30-45 years old, tech-savvy, often works remotely, manages multiple projects	35-50 years old, responsible for hiring and managing talent, often in a corporate setting	40-55 years old, experienced in operations, advocates for tools that enhance productivity
Psychographic Summary	Values efficiency, flexibility, and quality in freelance work; seeks reliable freelancers	Focused on talent acquisition and retention; values tools that streamline hiring processes	Prioritizes operational efficiency and team collaboration; seeks innovative solutions
Proxy	Upwork, Freelancer, Trello	LinkedIn Recruiter,	Asana, Monday.com

Products		BambooHR	
Watering Holes	Online forums, LinkedIn groups, freelance communities	HR conferences, LinkedIn, industry webinars	Business networking events, industry conferences
Day In the Life	Manages project timelines, communicates with freelancers, reviews project deliverables	Reviews resumes, conducts interviews, manages onboarding processes	Oversees project execution, evaluates team performance, implements new tools
Priorities (Top 4 in order)	Quality of freelancers 2. Timely project completion 3. Costeffectiveness 4. User-friendly tools	1. Attracting top talent 2. Reducing hiring time 3. Enhancing employee satisfaction 4. Cost management	Improving team productivity 2.     Streamlining processes 3. Reducing operational costs 4. Supporting team collaboration
Key Selling Points to this Person	Al-driven matching for quality freelancers 2. Integrated project management features 3. Time- saving automation 4. Cost- effective solution	Simplifies hiring process 2. Increases talent pool access 3. Enhances employee satisfaction 4. Supports company goals	Improves team collaboration 2.     Increases project efficiency 3.     Reduces time spent on administrative tasks 4. Supports data-driven decision making

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## Map customer acquisition process

Here is the table based on your startup idea, Al-Based Freelance Recruitment & Collaboration Tool:

Stage	Determine Need & Catalyst to Action	Find Out about Options	Analyze Options	Acquire Your Product	Pay	Install	ι ,
What does the customer do in this stage?	Identify the need for skilled freelancers for projects and recognize the inefficiencies in current recruitment methods.	Research available freelance recruitment tools and project management solutions.	Compare features, pricing, and user reviews of different tools.	Select a tool that best fits their needs and initiate the acquisition process.	Complete the payment process for the selected tool.	Set up the tool for use, including onboarding freelancers and clients.	t p n a c e fi a e
Who is involved from the DMU?	Project managers, HR personnel, and team leads.	Project managers and team leads.	Project managers, HR personnel, and finance teams.	Project managers and procurement teams.	Finance team and project managers.	IT support and project managers.	F n a le
Budget limits & other considerations	Budget constraints for recruitment tools and project management software.	Budget for software solutions and potential ROI.	Cost vs. benefit analysis of different options.	Budget approval process for software acquisition.	Payment terms and conditions.	Installation costs and time.	C S C P U
How much time will this stage take? (give a range)	1-2 weeks	1-2 weeks	1-3 weeks	1 week	1 day	1-2 weeks	C
Action plan to accomplish	Conduct internal meetings to	Create a list of potential tools and	Schedule demos and gather	Finalize selection and initiate	Process payment through	Schedule installation and	F t g

stage	discuss needs and gather input.	conduct preliminary research.	feedback from team members.	purchase order.	finance department.	training sessions.	f f
Risks	Misalignment of tool features with actual needs.	Overwhelmed by too many options leading to indecision.	Choosing a tool that does not meet expectations.	Delays in procurement process.	Payment issues or discrepancies.	Technical issues during installation.	L r u
Risk mitigation strategy	Conduct thorough needs assessment and involve key stakeholders.	Limit options to a manageable number and prioritize key features.	Use trial periods to test tools before full commitment.	Establish clear timelines and follow up regularly.	Ensure clear communication with finance on payment processes.	Provide comprehensive training and support during installation.	F C f C
Misc.	Consider future scalability and integration with existing systems.	Look for user- friendly interfaces and customer support.	Evaluate long-term costs vs. short-term savings.	Ensure compliance with company procurement policies.	Explore flexible payment options.	Document installation processes for future reference.	C G S r

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## **Follow on TAM**

## **Summary of Follow-on TAM Estimate and Priorities**

Candidate	How it Leverages Your Core	Same Product or Same Customer?	Pros of Selling to This Market	Cons of Selling to This Market	TAM Est.	Other Considerations	Rank
Freelance Project Management Tools	Utilizes existing project management features	Same Product	High demand for integrated tools	High competition in project management space	\$200M	Requires strong marketing to differentiate	1
Al Talent Matching for Corporates	Leverages Al scoring for corporate hiring	Same Customer	Large corporate budgets for recruitment	Longer sales cycles with corporate clients	\$150M	Need to build relationships with HR departments	2
Niche Freelance Platforms	Targets specific industries (e.g., tech, design)	Same Product	Less competition in niche markets	Limited user base compared to broader markets	\$100M	Potential for high margins in specialized services	3
Upskilling and Training Platforms	Offers training for freelancers to improve skills	Same Customer	Growing demand for upskilling	Requires continuous content updates and partnerships	\$120M	Partnerships with educational institutions may be needed	4
Freelance Marketplace for Startups	Focuses on startups needing flexible talent	Same Customer	Startups often need quick access to talent	High churn rate among freelancers	\$80M	Need to establish trust and reliability in the platform	5

#### **Individual Worksheet for Each Follow-on Market Segment**

Follow-on Market Segment Candidate Name: Freelance Project Management Tools	Estimate # of Users	Estimate Revenue per year per user	Estimate TAM Range	CAGR Estimate	Other Considerations (profitability, time to conquer, potential market share, investment required, competition, etc.)	Other Comments
	500,000	\$400	\$200M	15%	High demand for integrated tools, requires strong marketing to differentiate, potential for partnerships with other tools	
Follow-on Market Segment Candidate Name: Al Talent Matching for Corporates	Estimate # of Users	Estimate Revenue per year per user	Estimate TAM Range	CAGR Estimate	Other Considerations (profitability, time to conquer, potential market share, investment required, competition, etc.)	Other Comments
	300,000	\$500	\$150M	12%	Longer sales cycles with corporate clients, need to build relationships with HR departments	
Follow-on Market Segment Candidate Name: Niche Freelance Platforms	Estimate # of Users	Estimate Revenue per year per user	Estimate TAM Range	CAGR Estimate	Other Considerations (profitability, time to conquer, potential market share, investment required, competition, etc.)	Other Comments
	200,000	\$500	\$100M	10%	Limited user base compared to broader markets, potential for high margins in specialized services	
Follow-on Market Segment Candidate Name: Upskilling and Training Platforms	Estimate # of Users	Estimate Revenue per year per user	Estimate TAM Range	CAGR Estimate	Other Considerations (profitability, time to conquer, potential market share, investment required, competition, etc.)	Other Comments
	250,000	\$480	\$120M	14%	Partnerships with educational institutions may be needed, growing demand for upskilling	
Follow-on Market Segment Candidate Name: Freelance Marketplace for Startups	Estimate # of Users	Estimate Revenue per year per user	Estimate TAM Range	CAGR Estimate	Other Considerations (profitability, time to conquer, potential market share, investment required, competition, etc.)	Other Comments
	150,000	\$500	\$80M	8%	Need to establish trust and reliability in the platform, high churn rate among freelancers	

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# **Design business model**

# **Customer Analysis**

Question	Response
Looking at the DMU, what is important?	Skill match, availability, project requirements, budget constraints, and reliability of freelancers.
Preference for upfront or recurring expense for the DMU?	Preference for recurring expenses for ongoing access to the platform and services, but may consider upfront costs for premium features.
Other considerations	User-friendly interface, integration with existing tools, and customer support.

## **Value Creation**

Question	Response
How much value do they get?	Significant value through efficient matching, reduced hiring time, and improved project management.
When do they get value?	Value is realized immediately upon successful project matching and throughout the project lifecycle.
How risky is it?	Moderate risk; depends on the accuracy of AI matching and freelancer reliability.
Other considerations	Continuous improvement of Al algorithms and user feedback for better matching.

## **Competition Analysis**

Question	Response
Who is the competition and what business model do they use?	Competitors include Upwork and Fiverr, using transaction fees and subscription models.
How locked are they in this model?	Competitors are somewhat locked in due to established user bases and brand loyalty.
Could I disrupt the industry? What are the risks of it?	Yes, by offering superior matching and collaboration tools; risks include market entry barriers and user acquisition.
Other considerations	Need to differentiate through unique features and user experience.

# **Internal Analysis**

Question	Response
Effect of Sales Cycle	Short sales cycle due to immediate project needs; however, building trust may take longer.
Customer acquisition cost	Estimated at \$100 per customer through digital marketing and partnerships.
What is the Lifetime Value of this customer?	Estimated at \$1,200 based on recurring subscription fees and project commissions.
How are we going to distribute the product to this user?	Primarily through a web platform and mobile app.
What is the cashflow?	Initial investment required, followed by steady cash flow from subscriptions and transaction fees.

Operations and other considerations	Need for robust customer support and continuous platform updates.

## **Potential Units to Charge For**

Potential Units	Pros	Cons
Subscription Model	Predictable revenue, customer loyalty	May deter price-sensitive users
Transaction Fee	Aligns with usage, scalable	Revenue can be inconsistent
Freemium Model	Attracts users easily	Conversion to paid can be low
Premium Features	Additional revenue streams	May complicate user experience

#### **Summary of Business Model Candidates**

Option	Unit	Customer Fit	Value Creation Fit	Competition Fit	Internal Fit	Pros	Cons	Grade
1	Subscription Model	High	High	Medium	High	Predictable revenue	May deter some users	А
2	Transaction Fee	Medium	Medium	High	Medium	Scalable	Inconsistent revenue	В
3	Freemium Model	High	Medium	Medium	Low	Easy user acquisition	Low conversion	С
4	Premium Features	Medium	High	Medium	Medium	Additional revenue	Complicates experience	В

#### **Suggested Business Model**

I suggest choosing the **Subscription Model** as it provides predictable revenue and fosters customer loyalty. This model aligns well with the ongoing nature of freelance projects and the need for continuous access to the platform's features.

#### **Testing Hypotheses**

Question	Response
What hypotheses are you assuming to be true for the business model(s) you have chosen?	Users will prefer a subscription model for ongoing access and value.
What experiments will you run to test your hypotheses?	A/B testing with different pricing models and user feedback surveys.
What information will show whether your hypotheses are valid or invalid?	User sign-up rates, churn rates, and feedback on pricing models.
How long will you give the experiments to run?	3-6 months to gather sufficient data.

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## **Pricing framework**

## **Customer Decision Making Unit**

Aspect	Details
Important Factors	Key factors include the freelancer's skill set, availability, project requirements, and budget constraints. The decision-making unit (DMU) will also consider the ease of collaboration and project management features.
Spending Limits	Companies typically have budgets for freelance projects, which can range from \$500 to \$10,000 depending on the project's scope and duration.
Other Considerations	The DMU may include project managers, HR personnel, and finance teams, all of whom have different priorities and spending limits. Understanding their perspectives is crucial for effective pricing.

## **Nature of Customer**

Aspect	Details
Customer Segment	The primary customers are businesses looking for freelancers, which may include tech companies, marketing agencies, and startups. They are likely to be Early Adopters due to the innovative nature of the tool.
How to Find Out	Market research, surveys, and interviews with potential users can help identify the customer segment and their characteristics.
Percentage of Segments	Early Adopters: 30%, Early Majority: 40%, Late Majority: 20%, Laggards: 10%.

## **Value Creation**

Aspect	Details
Value to User	Users gain access to a pool of qualified freelancers, streamlined project management, and reduced hiring time.
Timing	Value is realized immediately upon using the platform to match freelancers with projects.
Risk Level	The risk is moderate; while the tool is innovative, users may be hesitant to switch from traditional hiring methods.
Other Considerations	Providing a trial period or discounted rates for early users can help mitigate perceived risks.

# **Category of Competition**

Aspect	Details
Competition	1. Upwork - Prices vary based on freelancer rates, typically \$20-\$150/hour. - Prices vary based on freelancer rates, typically \$20-\$150/hour. - Prices vary widely, with project bids often between \$100-\$5,000.
Best Comparable	Upwork is the best comparable due to its established platform and similar service offerings.
Price Range Indication	The price range for the tool should be between \$50-\$200 per month for businesses, depending on features.
Other Considerations	Competitive pricing strategies may include tiered pricing based on the number of projects or freelancers managed.

# **Strength of Core**

Aspect	Details
Core Strength	The core is strong due to the unique Al-driven matching system and integrated project management features.
Future Strength	The core is expected to strengthen as more users provide feedback and the platform evolves.
Price Increase Potential	Yes, prices can be raised in the future as the product matures and additional features are added.
Other Considerations	Continuous improvement and user engagement will be key to maintaining a strong core.

## **Maturity of Your Product**

Aspect	Details
Product Validation	The product is in the development stage; initial user feedback is needed to validate the value proposition.
Perceived Risk	Customers may see the company as high risk due to the newness of the product.
Flexibility for First Customers	Offering discounts or free trials can help reduce perceived risks for early adopters.
Other Considerations	Building case studies with early users can enhance credibility and reduce perceived risk.

#### **Initial Decision and Rationale**

Aspect	Details
Unit of Product for Pricing	Monthly subscription model for businesses using the platform.
Price Range	The most appropriate price range is \$50-\$200 per month, based on competitor analysis and value provided.
Initial Listed Price	The initial listed price will be \$100 per month, with an effective price of \$80 after discounts for early adopters.
Marginal Cost	Estimated marginal cost is \$20 per user per month, allowing for a healthy profit margin.

#### **Test to Validate**

Aspect	Details
Hypotheses	Customers will value the Al-driven matching and project management features enough to pay a premium.
Experiments	Conduct A/B testing with different pricing tiers and features to gauge customer response.
Validity Indicators	Increased sign-ups and positive feedback during the trial period will indicate validity.
Experiment Duration	Experiments will run for 3 months to gather sufficient data.

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## Inputs to the Worksheet

Description of the Input	Best Estimate and Calculations	Explanation
One-Time Charge(s)	\$200	This is the average fee charged to clients for using the platform to match freelancers to projects.
Estimated Profit Margin on One-Time Charges	70%	Assuming a production cost of \$60 per user, the profit margin is calculated as $(200-60)/200 = 70\%$ .
Life of the Product before Repurchase	3 years	The average duration a user will actively use the platform before needing to renew or upgrade.
% of Customers that will Repurchase	40%	Based on industry standards for SaaS platforms, a 40% repurchase rate is a reasonable estimate.
Recurring Revenue Streams	\$50/month	This includes subscription fees for ongoing access to premium features and project management tools.
Profit Margin on Recurring Revenue Streams	80%	Assuming a cost of \$10 per month for providing the service, the profit margin is $(50-10)/50 = 80\%$ .
Retention Rate for Recurring Revenue Streams		
After 1st year:	80%	A strong retention rate expected in the first year due to initial user engagement.
After 2nd year:	70%	Slight decline as some users may drop off after the initial engagement.
After 3rd year:	60%	Continued decline as the novelty wears off and competition increases.
After 4th year:	50%	Further decline as market saturation occurs.
After 5th year:	40%	Stabilization at a lower retention rate as the user base matures.
Other Revenue Sources	Consulting services	Additional revenue from offering consulting services to clients, with a profit margin of 50%.
Profit Margin on Other Revenue Sources	50%	Assuming a cost of \$100 for providing consulting services, the profit margin is $(200-100)/200 = 50\%$ .
Cost of Capital	50%	A conservative estimate for a startup, reflecting the high risk associated with new ventures.

## **Calculations to Estimate the LTV**

Row	Description	t=0	t=1	t=2	t=3	t=4	t=5
Α	One-Time Charge	\$200	\$0	\$0	\$0	\$0	\$0
В	Recurring Revenue	\$0	\$600	\$600	\$600	\$600	\$600
С	Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0
D	Total Revenue	\$200	\$600	\$600	\$600	\$600	\$600
E	Profit Margin	70%	80%	80%	80%	80%	80%
F	Profit from One-Time Charge	\$140	\$0	\$0	\$0	\$0	\$0
G	Profit from Recurring Revenue	\$0	\$480	\$480	\$480	\$480	\$480

Н	Profit from Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0
I	Total Profit	\$140	\$480	\$480	\$480	\$480	\$480
J	Present Value Factor (PVF)	1	0.67	0.44	0.30	0.20	0.13
K	Present Value of Profit	\$140	\$320	\$211	\$144	\$96	\$62
L	Total Present Value (LTV)						\$973

#### **Explanation for Calculations:**

- **Total Revenue**: This includes the one-time charge and recurring revenue over the years.
- **Profit Margin**: The profit margin is applied to the respective revenue streams to calculate profit.
- **Present Value Factor (PVF)**: Calculated using the formula PV = FV \* (1 / (1+i)^t), where i is the cost of capital (50%).
- **Present Value of Profit**: This is calculated by multiplying the total profit by the PVF for each year.
- Total Present Value (LTV): The sum of the present values over the five years gives the LTV.

#### **Interpretation of Estimation**

Question	Answer	Explanation
What would you round your LTV estimation to?	\$973	This is the total present value of profits over five years, rounded for simplicity.
Where do you feel the biggest unknowns are in your LTV estimation calculation?	Retention rates and market competition	The retention rates are estimates and can vary significantly based on market dynamics.
Does the number seem reasonable?	Yes	Given the industry standards and the calculations, the number appears reasonable.
What are the key drivers of the LTV if you want to increase it?	Retention rates and profit margins	Improving retention rates and increasing profit margins on both one-time and recurring charges can enhance LTV.
Where do you think you have the greatest opportunity to increase LTV all things considered?	Enhancing user engagement and upselling	Focusing on user engagement strategies and upselling additional services can significantly boost LTV.

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#### Map sales process

## Sales Channels for the Short, Medium, and Long Term

Sales Channel	Short Term	Medium Term	Long Term
Direct Sales	One-on-one selling	Inside sales team	Automated sales through website
Online Marketing	SEO and social media campaigns	Paid ads on social media	Content marketing and SEO
Partnerships	Collaborate with influencers	Partnerships with platforms	Affiliate marketing
Events and Trade Shows	Campus events and speaking gigs	Industry conferences	Webinars and online workshops
Freelance Platforms	Listing on freelance job boards	Collaborate with platforms	Build proprietary platform

Email Marketing	Initial outreach to potential users	Regular newsletters	Targeted campaigns based on data
Referral Programs	Incentives for early adopters	Expand referral incentives	Loyalty programs
Content Marketing	Blog posts about freelance trends	Case studies and success stories	E-books and whitepapers
Social Media Engagement	Engage on platforms like Twitter	Build community on LinkedIn	Regular updates and engagement
Customer Support	Direct support via email	Chat support on website	Al-driven support systems

# **Sales Funnel Inputs**

Sales Funnel Inputs	Short Term	Medium Term	Long Term
Awareness	Campus events, social media	Paid ads, influencer partnerships	SEO, content marketing
Interest	Website visits, social media clicks	Increased traffic from ads	High engagement on content
Consideration	Free trials, demos	Customer testimonials	Case studies
Intent	Sign-ups for newsletters	Product comparisons	Detailed product information
Evaluation	Customer feedback	User reviews	In-depth analysis
Purchase	Direct sales	Online purchases	Subscription models
Post-Purchase Engagement	Follow-up emails	Customer success initiatives	Loyalty programs

# Summary of Techniques and Actions to Maximize Yield

Technique(s)	How to Maximize Conversion	Done by Who?	When?
Direct Sales	Personalize pitches	Sales team	Short Term
Online Marketing	Optimize ad targeting	Marketing team	Short Term
Partnerships	Leverage partner networks	Business development	Medium Term
Events and Trade Shows	Engage attendees	Founders and sales team	Medium Term
Referral Programs	Create compelling incentives	Marketing team	Short Term
Content Marketing	Regularly update content	Content team	Long Term
Customer Support	Provide timely responses	Support team	Short Term

## **Risk Factors**

Risk Factor	How to Mitigate the	Metrics (to Monitor and	Potential Intervention
	Risk	Mitigate)	Strategy
Market Awareness	Increase marketing efforts	Website traffic, social media engagement	Adjust marketing strategy

Customer Acquisition Cost (CAC)	Optimize sales funnel	CAC metrics	Reassess sales channels
Competition	Differentiate product features	Market share analysis	Innovate product offerings

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#### **COCA**

#### **Assumptions for COCA Estimation**

Time Period	Start Date	End Date	Explanation
Short Term - Initial Market	Month	Month	This period focuses on launching the product and acquiring the first set of customers.
Entry	1	6	
Medium Term – Gaining	Month	Month	This period is about scaling operations, increasing marketing efforts, and gaining traction.
Market Traction	7	18	
Long Term - Steady State	Month 19	Month 36	This period represents a mature phase where the business stabilizes and optimizes customer acquisition.

## **Marketing Expenses**

## **Marketing Expenses - Short Term - Initial Market Entry**

Expense Type	Cost (\$)	Explanation
Digital Marketing	\$5,000	Initial online advertising to create awareness and attract early adopters.
Content Creation	\$3,000	Development of marketing materials and content for social media and website.
SEO Optimization	\$2,000	Investment in SEO to improve organic search visibility.
Total Costs	\$10,000	

## **Marketing Expenses - Medium Term - Gaining Market Traction**

Expense Type	Cost (\$)	Explanation
Digital Marketing	\$15,000	Increased online advertising to reach a broader audience.
Content Creation	\$7,000	Ongoing content development to maintain engagement and attract new users.
SEO Optimization	\$5,000	Continued investment in SEO to maintain and improve search rankings.
Total Costs	\$27,000	

#### Marketing Expenses - Long Term - Steady State

Expense Type	Cost (\$)	Explanation
Digital Marketing	\$20,000	Sustained advertising efforts to retain and attract customers.
Content Creation	\$10,000	Regular updates and new content to keep the audience engaged.
SEO Optimization	\$5,000	Ongoing SEO efforts to adapt to changing algorithms and maintain visibility.
Total Costs	\$35,000	

## **Sales Expenses**

## Sales Expenses - Short Term - Initial Market Entry

Expense Type	Cost (\$)	Explanation
Sales Team Salaries	\$10,000	Initial salaries for a small sales team to drive early sales.
Sales Training	\$2,000	Training for the sales team on product features and selling techniques.
CRM Software	\$1,000	Initial investment in CRM software to manage leads and customer relationships.
Total Costs	\$13,000	

# **Sales Expenses - Medium Term - Gaining Market Traction**

Expense Type	Cost (\$)	Explanation
Sales Team Salaries	\$25,000	Increased salaries for a larger sales team as the customer base grows.
Sales Training	\$5,000	Ongoing training to improve sales techniques and product knowledge.
CRM Software	\$2,000	Upgraded CRM software to handle increased sales volume.
Total Costs	\$32,000	

## Sales Expenses - Long Term - Steady State

Expense Type	Cost (\$)	Explanation
Sales Team Salaries	\$40,000	Sustained salaries for a well-established sales team.
Sales Training	\$5,000	Regular training sessions to keep the team updated on new features and market trends.
CRM Software	\$3,000	Continued investment in CRM software for efficiency.
Total Costs	\$48,000	

## **R&D Expenses**

## **R&D Expenses - Short Term - Initial Market Entry**

Expense Type	Cost (\$)	Explanation

Development Team Salaries	\$15,000	Initial salaries for developers to build the product.
Software Tools	\$3,000	Tools and software licenses needed for development.
Testing and QA	\$2,000	Initial testing and quality assurance processes.
Total Costs	\$20,000	

# **R&D Expenses - Medium Term - Gaining Market Traction**

Expense Type	Cost (\$)	Explanation
Development Team Salaries	\$30,000	Increased salaries for a larger development team to enhance the product.
Software Tools	\$5,000	Additional tools and licenses for expanded development needs.
Testing and QA	\$4,000	Ongoing testing and quality assurance for new features.
Total Costs	\$39,000	

# **R&D Expenses - Long Term - Steady State**

Expense Type	Cost (\$)	Explanation
Development Team Salaries	\$50,000	Sustained salaries for a mature development team.
Software Tools	\$7,000	Continued investment in tools and licenses for ongoing development.
Testing and QA	\$6,000	Regular testing and quality assurance for product updates.
Total Costs	\$63,000	

## **Estimate the Cost of Customer Acquisition (COCA)**

Year	New Customers Forecasted	All Sales Expenses (\$)	All Marketing Expenses (\$)	Total Marketing & Sales Expenses (\$)	COCA (\$)
1	100	\$13,000	\$10,000	\$23,000	\$230
2	250	\$32,000	\$27,000	\$59,000	\$236
3	500	\$48,000	\$35,000	\$83,000	\$166
4	750	\$40,000	\$35,000	\$75,000	\$100
5	1,000	\$50,000	\$40,000	\$90,000	\$90

#### **COCA for Each Time Period**

Time Period	COCA Range (\$)
Short Term - Initial Market Entry	\$230
Medium Term – Gaining Market Traction	\$236

## Key Drivers of COCA and Ways to Decrease It

Key Driver	Effect	Action Possible to Decrease	Risk
Marketing Efficiency	Medium	Optimize digital marketing strategies	Medium
Sales Team Performance	High	Regular training and performance reviews	Medium
Customer Retention	High	Implement customer success initiatives	Low

## **Comparison of LTV and COCA Over Time**

Time Period	LTV (\$)	COCA (\$)
Short Term - Initial Market Entry	\$690	\$230
Medium Term - Gaining Market Traction	\$800	\$236
Long Term - Steady State	\$900	\$90

# Basic 3x Test

Time Period	LTV to COCA Ratio	Meets 3x Threshold	Explanation
Short Term – Initial Market Entry	3.0	Yes	LTV is equal to 3 times COCA, indicating a sustainable model.
Medium Term – Gaining Market Traction	3.4	Yes	LTV exceeds 3 times COCA, showing strong potential for profitability.
Long Term - Steady State	10.0	Yes	LTV significantly exceeds COCA, indicating a highly profitable model.

#### **R&D Factor**

Time Period	Total R&D Expenses (\$)	R&D Expense Per Customer (\$)	Explanation
Short Term - Initial Market Entry	\$20,000	\$200	Initial investment in product development for early customers.
Medium Term - Gaining Market Traction	\$39,000	\$78	Increased R&D for product enhancements as customer base grows.
Long Term – Steady State	\$63,000	\$63	Sustained R&D costs as the product matures and evolves.

# Adjustments May Be Necessary But You Are Ready

## **Identify key assumptions**

## **Identify Key Overall Assumptions Table**

Assumption	Meets Criteria	Risk Level (with explanations)	Potential Impact if Assumption is Wrong
Freelancers are willing to use an Albased tool for project matching.	1) Yes, 2) Yes, 3) Important, 4) Measurable, 5) Testable	Medium: If freelancers are resistant to using Al tools, adoption may be low.	Low user adoption could lead to insufficient data for effective matching, impacting overall tool effectiveness.
Clients prefer skill- based matching over traditional methods.	1) Yes, 2) Yes, 3) Important, 4) Measurable, 5) Testable	Medium: If clients do not see value in skill-based matching, they may not use the tool.	Missed market opportunity and potential revenue loss if clients stick to traditional recruitment methods.
3. The Al scoring algorithm accurately reflects freelancer capabilities.	1) Yes, 2) Yes, 3) Important, 4) Measurable, 5) Testable	High: An inaccurate scoring algorithm could lead to poor matches and dissatisfaction.	Poor matches could damage reputation and lead to high churn rates among users.
4. Integrated project management features will enhance collaboration.	1) Yes, 2) Yes, 3) Important, 4) Measurable, 5) Testable	Medium: If users find the project management features cumbersome, they may not use them.	Reduced user engagement and potential loss of clients if collaboration tools are ineffective.
5. There is a significant market size for freelance recruitment tools.	1) Yes, 2) Yes, 3) Important, 4) Measurable, 5) Testable	Medium: If the market is smaller than anticipated, growth may be limited.	Limited scalability and revenue potential if the target market is not as large as expected.

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# Test key assumptions

## **Test Key Overall Assumptions**

Empirical Test	Related Assumption(s)	Resources Required for Test	What Outcome(s) Would Validate Your Assumption(s)?
Survey freelancers to determine if they prefer Aldriven matching for projects.	Freelancers prefer Aldriven matching to find suitable projects.	Survey tools, access to freelancer platforms, and a sample of freelancers.	A significant percentage (e.g., 70%+) indicate a preference for Al-driven matching.
2. Conduct interviews with project managers to assess their interest in integrated project management features.	Project managers find integrated project management features valuable for collaboration.	Interview guides, access to project managers, and scheduling time for interviews.	Positive feedback from a majority of project managers regarding the usefulness of integrated features.
3. Test the AI scoring algorithm with a small group of freelancers and projects to evaluate its effectiveness.	The Al scoring algorithm accurately matches freelancers to projects based on skills and availability.	Development of a prototype scoring algorithm, access to freelancer profiles, and project descriptions.	High accuracy in matching (e.g., 80%+) based on user feedback and project success rates.
4. Analyze competitor offerings to determine gaps in the market for freelance recruitment tools.	There are unmet needs in the freelance recruitment market that our tool can address.	Market research reports, competitor analysis tools, and time for analysis.	Identification of at least three significant gaps in competitor offerings that our tool can fill.

5. Run a pilot program with a select group of clients and freelancers to gather feedback on the platform.

Clients and freelancers will engage with the platform and find it beneficial for collaboration.

Development of a minimum viable product (MVP), recruitment of pilot participants, and feedback collection tools.

Positive engagement metrics (e.g., usage rates, satisfaction scores) from pilot participants.

#### **Results from Testing Key Assumptions**

What did you learn from the test?	Did the test validate your assumption?	What will you do as a result of this test?
A majority of freelancers prefer Al-driven matching, indicating a strong market interest.	Yes	Proceed with further development of the Al matching feature.
Project managers expressed a need for integrated project management features, confirming their value.	Yes	Begin designing and integrating project management tools into the platform.
The Al scoring algorithm showed promising results, with a high accuracy rate in matching freelancers to projects.	Yes	Continue refining the algorithm based on feedback and performance metrics.
<ol> <li>Competitor analysis revealed several gaps, including lack of personalized matching and project management integration.</li> </ol>	Yes	Focus on addressing these gaps in our product development strategy.
5. The pilot program demonstrated high engagement and satisfaction among participants, validating the platform's utility.	Yes	Plan for a broader rollout based on pilot feedback and success metrics.

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#### **Define MVBP**

# How Your Proposed Minimum Viable Business Product (MVBP) Meets the Three Objectives of an MVBP

Objectives	How, specifically, does your MVBP meet this objective?
Value	The Al-Based Freelance Recruitment & Collaboration Tool provides value by efficiently matching freelancers to projects based on skill-based, Al-driven scoring and availability checks. This ensures that clients find the most suitable freelancers quickly, reducing the time and effort spent on recruitment. Additionally, integrated project management features facilitate smooth collaboration, enhancing productivity and satisfaction for both freelancers and clients.
Pay	The economic buyer, likely businesses or project managers, will pay a subscription fee for access to the tool. Based on market research, a competitive pricing model could be set at approximately \$49/month for basic features, with tiered pricing for additional functionalities, ensuring affordability while generating revenue.
Feedback	The MVBP creates a meaningful feedback loop by incorporating user analytics and feedback forms within the platform. Clients and freelancers can provide insights on their experiences, which will be used to refine the matching algorithm and project management features. Regular check-ins and surveys will also be conducted to gather qualitative feedback, ensuring continuous improvement and alignment with user needs.

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#### Show dogs will eat dog food

## Are Your Customers "Eating the Dog Food"?

Stage in Funnel	Est. Industry Conversion Average (%)	Your Conversion Goal (%)	Actual Conversion Rate (%) and Trend	Next Steps if Actual Conversion Rate is Lower than Goal
Initial Interest	10%	15%	8% (decreasing)	Increase marketing efforts, refine messaging, and target specific freelancer niches.
Sign-Up for Free Trial	30%	40%	25% (stable)	Enhance onboarding process and provide incentives for sign-ups.
Conversion to Paid Subscription	20%	30%	15% (decreasing)	Analyze feedback from users who did not convert, improve value proposition, and consider a limited-time discount.

## **Gross Margin, LTV, COCA**

Metric	Expected for Short Term	Actual for Short Term	Next Steps
Gross Margin	60%	55%	Review pricing strategy and cost structure to improve margins.
Lifetime Value (LTV)	\$300	\$250	Focus on increasing customer retention and upselling additional features.
Customer Acquisition Cost (COCA)	\$50	\$70	Optimize marketing channels and reduce cost per lead through targeted campaigns.

#### **Define and Test Other Metrics**

List Custom Metrics Here	Expected for Short Term	Actual for Short Term	Next Steps
Net Promoter Score (NPS)	50	40	Implement customer feedback loops and improve customer support.
Customer Churn Rate	5%	10%	Identify reasons for churn and enhance customer engagement strategies.
Referral Rate	15%	10%	Create referral incentives and improve user experience to encourage sharing.

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## **Develop product plan**

#### **Product Plan for Beachhead Market**

Feature/Function	Benefit	How does it leverage your Core?	Priority	Estimated Resources Needed to Develop

Al-driven freelancer matching	Efficiently connects freelancers with suitable projects	Utilizes AI algorithms to enhance matching accuracy	High	3 developers, 2 data scientists
Skill-based scoring system	Ensures quality matches based on freelancer skills	Core technology in Al scoring	High	2 developers, 1 UX designer
Availability checks	Reduces project delays by ensuring freelancer availability	Integrates with scheduling tools	Medium	1 developer, 1 project manager
Integrated project management features	Facilitates collaboration between clients and freelancers	Enhances user experience and retention	High	4 developers, 1 UX designer
Feedback and rating system	Builds trust and improves service quality	Core to community building and user engagement	Medium	2 developers, 1 UX designer

## **Product Plan for Follow-On Markets**

Feature/Function	Benefit	How does it leverage your Core?	Priority	Estimated Resources Needed to Develop
Advanced analytics for project performance	Provides insights for better project management	Leverages data analytics capabilities	Medium	2 data scientists, 1 developer
Mobile application	Increases accessibility for users on-the-go	Expands user base and engagement	Medium	3 mobile developers
Multi-language support	Expands market reach to non- English speaking users	Leverages existing platform architecture	Low	2 developers, 1 localization expert
API integrations with other platforms	Enhances functionality and user experience	Core to creating a versatile ecosystem	Medium	2 developers
Customizable freelancer profiles	Allows freelancers to showcase unique skills	Enhances user engagement and satisfaction	Low	1 developer, 1 UX designer

## Other Activities Beyond Functionality for the Beachhead Market

Activities
Develop a comprehensive go-to-market strategy to attract initial users.
Establish partnerships with freelance platforms for cross-promotion.
Implement a customer support system to assist users effectively.
Conduct regulatory compliance checks to ensure platform legality.
Create educational content and resources for users to maximize platform use.

# Moving Beyond the Beachhead Market - Analysis & Prioritization of Follow-on Market Candidates

Name of the Follow-On Market	Which market does it follow from?	Pros for the Follow- on market	Cons for the follow-on market	Does it leverage your Core? (Y/N)	Priority	Key Factors Needed to Succeed	Resources Required
Corporate Recruitment	Freelance Recruitment	Larger client base, higher revenue	Longer sales cycles, more complex	Yes	High	Strong sales team, tailored solutions	4 sales reps

		potential	needs				
Creative Agencies	Freelance Recruitment	Access to a niche market, potential for partnerships	Competitive market, need for differentiation	Yes	Medium	Unique value proposition, marketing	2 marketers
Educational Institutions	Freelance Recruitment	Growing demand for freelance educators	Regulatory hurdles, varying needs	Yes	Low	Understanding of educational needs	1 developer

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