

Background

- Problem of scale is a key issue for SE
- For small scale, understand and specifying requirements is easy
- For large problem very hard; probably the hardest, most problematic and error prone
- Input: user needs in minds of people
- Output: precise statement of what the future system will do

Background...

- Identifying and specifying req necessarily involves people interaction
- Cannot be automated
- Requirement (IEEE)= A condition or capability that must be possessed by a system
- Req. phase ends with a software requirements specification (SRS) document
- SRS specifies what the proposed system should do

Background...

- Requirements understanding is hard
 - Visualizing a future system is difficult
 - Capability of the future system not clear, hence needs not clear
 - Requirements change with time
 - **...**
- Essential to do a proper analysis and specification of requirements

Need for SRS

- SRS establishes basis of agreement between the user and the supplier.
 - Users needs have to be satisfied, but user may not understand software
 - Developers will develop the system, but may not know about problem domain
 - SRS is the medium to bridge the commn.
 gap and specify user needs in a manner both can understand

- Helps user understand his needs.
 - users do not always know their needs
 - must analyze and understand the potential
 - the goal is not just to automate a manual system,
 but also to add value through IT
 - The req process helps clarify needs
- SRS provides a reference for validation of the final product
 - Clear understanding about what is expected.
 - Validation "SW satisfies the SRS"

- High quality SRS essential for high Quality SW
 - Requirement errors get manifested in final sw
 - to satisfy the quality objective, must begin with high quality SRS
 - Requirements defects are not few
 - 25% of all defects in one case; 54% of all defects found after UT
 - 80 defects in A7 that resulted in change requests
 - 500 / 250 defects in previously approved SRS.

- Good SRS reduces the development cost
 - SRS errors are expensive to fix later
 - Req. changes can cost a lot (up to 40%)
 - Good SRS can minimize changes and errors
 - Substantial savings; extra effort spent during req. saves multiple times that effort
- An Example
 - Cost of fixing errors in req., design, coding, acceptance testing and operation are 2, 5, 15, 50, 150 person-months

Requirements

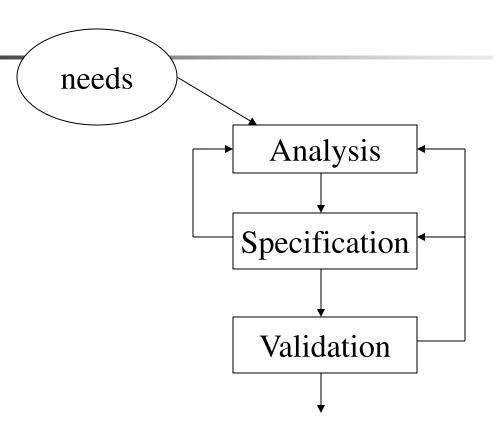
Example ...

- After req. phase 65% req errs detected in design, 2% in coding, 30% in Acceptance testing, 3% during operation
- If 50 requirement errors are not removed in the req. phase, the total cost 32.5 *5 + 1*15 + 15*50 + 1.5*150 = 1152 hrs
- If 100 person-hours invested additionally in req to catch these 50 defects, then development cost could be reduced by 1152 person-hours.
- Net reduction in cost is 1052 person-hours

Requirements Process

- Sequence of steps that need to be performed to convert user needs into SRS
- Process has to elicit needs and requirements and clearly specifies it
- Basic activities
 - problem or requirement analysis
 - requirement specification
 - validation
- Analysis involves elicitation and is the hardest

Requirements Process...





Requirement process...

- Process is not linear, it is iterative and parallel
- Overlap between phases some parts may be analyzed and specified
- Specification itself may help analysis
- Validation can show gaps that can lead to further analysis and spec

Requirements Process...

- Focus of analysis is on understanding the desired systems and it's requirements
- Divide and conquer is the basic strategy
 - decompose into small parts, understand each part and relation between parts
- Large volumes of information is generated
 - organizing them is a key
- Techniques like data flow diagrams, object diagrams etc. used in the analysis

Requirements Process...

- Transition from analysis to specs is hard
 - in specs, external behavior specified
 - during analysis, structure and domain are understood
 - analysis structures helps in specification, but the transition is not final
 - methods of analysis are similar to that of design, but objective and scope different
 - analysis deals with the problem domain, whereas design deals with solution domain

Problem Analysis

- Aim: to gain an understanding of the needs, requirements, and constraints on the software
- Analysis involves
 - interviewing client and users
 - reading manuals
 - studying current systems
 - helping client/users understand new possibilities
 - Like becoming a consultant
- Must understand the working of the organization , client and users

Problem Analysis...

- Some issues
 - Obtaining the necessary information
 - Brainstorming: interacting with clients to establish desired properties
 - Information organization, as large amount of info. gets collected
 - Ensuring completeness
 - Ensuring consistency
 - Avoiding internal design

Problem Analysis...

- Interpersonal issues are important
- Communication skills are very important
- Basic principle: problem partition
- Partition w.r.t what?
 - Object OO analysis
 - Function structural analysis
 - Events in the system event partitioning
- Projection get different views
- Will discuss few different analysis techniques



Informal Approach to Analysis

- No defined methodology; info obtained through analysis, observation, interaction, discussions,...
- No formal model of the system built
- Obtained info organized in the SRS; SRS reviewed with clients
- Relies on analyst experience and feedback from clients in reviews
- Useful in many contexts

Data Flow Modeling

- Widely used; focuses on functions performed in the system
- Views a system as a network of data transforms through which the data flows
- Uses data flow diagrams (DFDs) and functional decomposition in modeling
- The SSAD methodology uses DFD to organize information, and guide analysis

Pata flow diagrams

- A DFD shows flow of data through the system
 - Views system as transforming inputs to outputs
 - Transformation done through transforms
 - DFD captures how transformation occurs from input to output as data moves through the transforms
 - Not limited to software

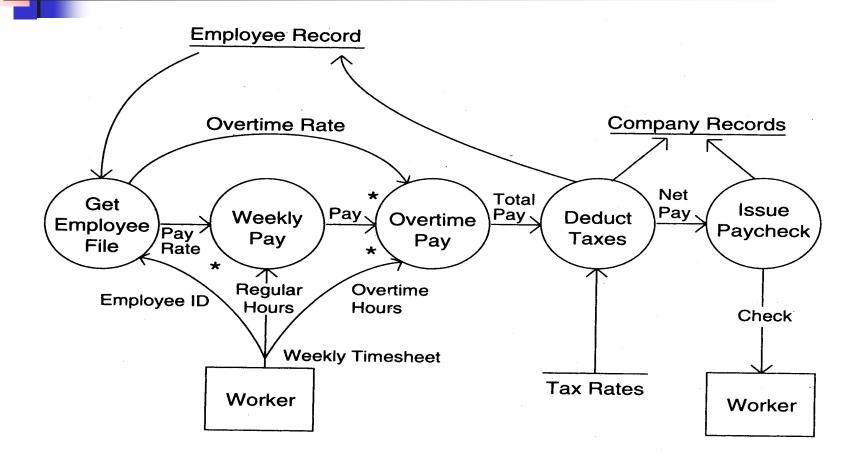


Data flow diagrams...

DFD

- Transforms represented by named circles/bubbles
- Bubbles connected by arrows on which named data travels
- A rectangle represents a source or sink and is originator/consumer of data (often outside the system)

DFD Example





DFD Conventions

- External files shown as labeled straight lines
- Need for multiple data flows by a process represented by * (means and)
- OR relationship represented by +
- All processes and arrows should be named
- Processes should represent transforms, arrows should represent some data

Data flow diagrams...

- Focus on what transforms happen, how they are done is not important
- Usually major inputs/outputs shown, minor are ignored in this modeling
- No loops , conditional thinking , ...
- DFD is NOT a control chart, no algorithmic design/thinking
- Sink/Source , external files

Drawing a DFD

- If get stuck , reverse direction
- If control logic comes in , stop and restart
- Label each arrows and bubbles
- Make use of + & *
- Try drawing alternate DFDs Leveled DFDs :
- DFD of a system may be very large
- Can organize it hierarchically
- Start with a top level DFD with a few bubbles
- then draw DFD for each bubble
- Preserve I/O when " exploding "ements



Drawing a DFD for a system

- Identify inputs, outputs, sources, sinks for the system
- Work your way consistently from inputs to outputs, and identify a few high-level transforms to capture full transformation
- If get stuck, reverse direction
- When high-level transforms defined, then refine each transform with more detailed transformations



Drawing a DFD for a system...

- Never show control logic; if thinking in terms of loops/decisions, stop & restart
- Label each arrows and bubbles; carefully identify inputs and outputs of each transform
- Make use of + & *
- Try drawing alternate DFDs



Leveled DFDs

- DFD of a system may be very large
- Can organize it hierarchically
- Start with a top level DFD with a few bubbles
- then draw DFD for each bubble
- Preserve I/O when "exploding" a bubble so consistency preserved
- Makes drawing the leveled DFD a top-down refinement process, and allows modeling of large and complex systems

Pata Dictionary

- In a DFD arrows are labeled with data items
 - Data dictionary defines data flows in a DFD
 - Shows structure of data; structure becomes more visible when exploding
 - Can use regular expressions to express the structure of data



Data Dictionary Example

For the timesheet DFD

```
Weekly_timesheet - employee_name + id +
    [regular_hrs + overtime_hrs]*
Pay_rate = [hourly | daily | weekly] +
    dollar_amt
Employee_name = last + first + middle
Id = digit + digit + digit + digit
```

DFD drawing – common errors

- Unlabeled data flows
- Missing data flows
- Extraneous data flows
- Consistency not maintained during refinement
- Missing processes
- Too detailed or too abstract
- Contains some control information



Structured Analysis Method

- Structured system analysis and design (SSAD) – we will focus only on analysis
- Was used a lot when automating existing manual systems
- Main steps
 - Draw a context diagram
 - Draw DFD of the existing system
 - Draw DFD of the proposed system and identify the man-machine boundary



Context Diagram

- Views the entire system as a transform and identifies the context
- Is a DFD with one transform (system), with all inputs, outputs, sources, sinks for the system identified



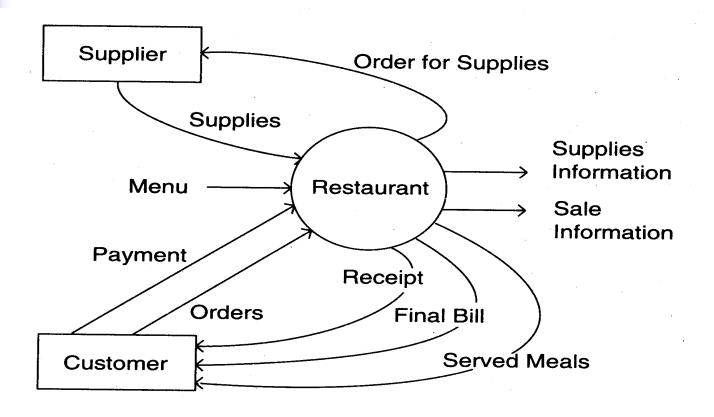
DFD of the current system

- The current system is modeled as-is as a DFD to understand the working
- The context diagram is refined
- Each bubble represents a logical transformation of some data
- Leveled DFD may be used
- Generally obtained after understanding and interaction with users
- Validate the DFD by walking through with users

Modeling the Proposed System

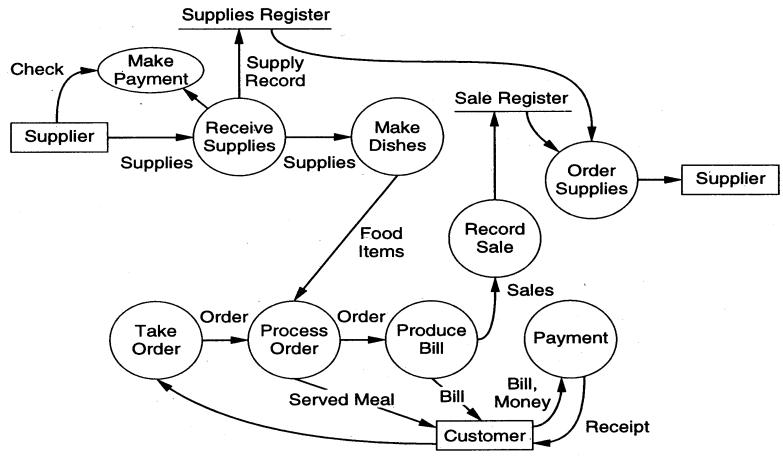
- No general rules for drawing the DFD of the future system
- Use existing system understanding
- DFD should model the entire proposed system
 - process may be automated or manual
- validate with the user
- Then establish man-machine boundary
 - what processes will be automated and which remains manual
- Show clearly interaction between automated and manual processes

Example – context diagram

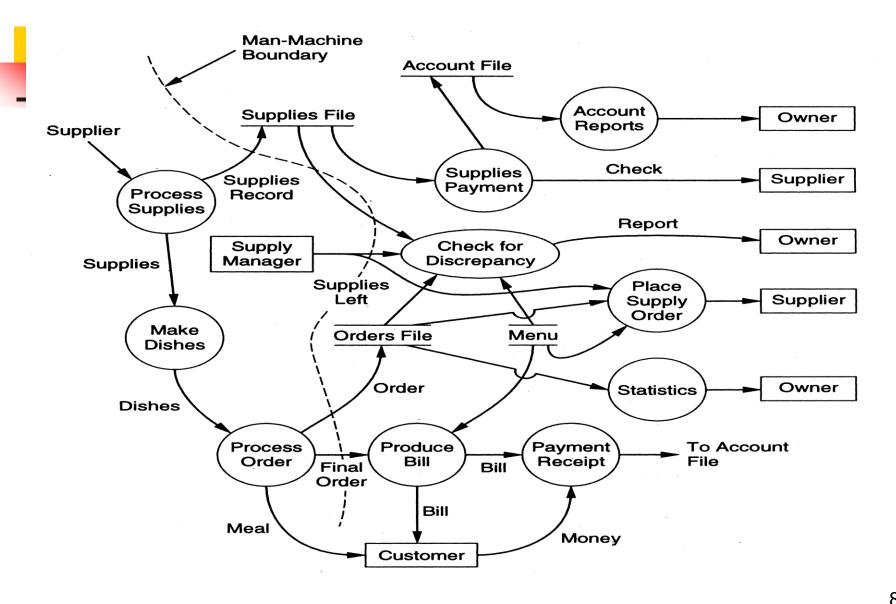




Example – DFD of existing sys



Example – DFD of proposed system





Other Approaches to RA

- Prototyping
 - Evolutionary
 - Throw-away
- Object Oriented
 - Classes, attributes, methods
 - Association between classes
 - Class hierarchies
 - The OOD approach is applied, except to the problem domain

Requirements Specification

- Final output of requirements task is the SRS
 - Why are DFDs, OO models, etc not SRS?
 - SRS focuses on external behavior, while modeling focuses on problem structure
 - UI etc. not modeled, but have to be in SRS
 - Error handling, constraints etc. also needed in SRS
 - Transition from analysis to specification is not straight forward
 - knowledge about the system acquired in analysis used in specification

Characteristics of an SRS

- Correct
- Complete
- Unambiguous
- Consistent
- Verifiable
- Traceable
- Modifiable
- Ranked for importance and/or stability

Characteristics...

Correctness

 Each requirement accurately represents some desired feature in the final system

Completeness

- All desired features/characteristics specified
- Hardest to satisfy
- Completeness and correctness strongly related

Unambiguous

- Each req has exactly one meaning
- Without this errors will creep in
- Important as natural languages often used



- Verifiability
 - There must exist a cost effective way of checking if sw satisfies requirements
- Consistent
 - two requirements don't contradict each other
- Traceable
 - The origin of the req, and how the req relates to software elements can be determined
- Ranked for importance/stability
 - Needed for prioritizing in construction
 - To reduce risks due to changing requirements

Components of an SRS

- What should an SRS contain ?
 - Clarifying this will help ensure completeness
- An SRS must specify requirements on
 - Functionality
 - Performance
 - Design constraints
 - External interfaces

Functional Requirements

- Heart of the SRS document; this forms the bulk of the specs
- Specifies all the functionality that the system should support
- Outputs for the given inputs and the relationship between them
- All operations the system is to do
- Must specify behavior for invalid inputs too



Performance Requirements

- All the performance constraints on the software system
- Generally on response time, throughput etc => dynamic
- Capacity requirements => static
- Must be in measurable terms (verifiability)
 - Eg resp time should be xx 90% of the time



Design Constraints

- Factors in the client environment that restrict the choices
- Some such restrictions
 - Standard compliance and compatibility with other systems
 - Hardware Limitations
 - Reliability, fault tolerance, backup req.
 - Security



External Interface

- All interactions of the software with people, hardware, and sw
- User interface most important
- General requirements of "friendliness" should be avoided
- These should also be verifiable



Specification Language

- Language should support desired char of the SRS
- Formal languages are precise and unambiguous but hard
- Natural languages mostly used, with some structure for the document
- Formal languages used for special features or in highly critical systems

Structure of an SRS

- Introduction
 - Purpose , the basic objective of the system
 - Scope of what the system is to do , not to do
 - Overview
 - Overall description
 - Product perspective
 - Product functions
 - User characteristics
 - Assumptions
 - Constraints

Structure of an SRS...

- Specific requirements
 - External interfaces
 - Functional requirements
 - Performance requirements
 - Design constraints
- Acceptable criteria
 - desirable to specify this up front.
- This standardization of the SRS was done by IEEE.

Use Cases Approach

- Traditional approach for fn specs specify each function
- Use cases is a newer technique for specifying behavior (functionality)
- I.e. focuses on functional specs only
- Though primarily for specification, can be used in analysis and elicitation
- Can be used to specify business or org behavior also, though we will focus on sw
- Well suited for interactive systems



Use Cases Basics

- A use case captures a contract between a user and system about behavior
- Basically a textual form; diagrams are mostly to support
- Also useful in requirements elicitation as users like and understand the story telling form and react to it easily

Basics..

- Actor: a person or a system that interacts with the proposed system to achieve a goal
 - Eg. User of an ATM (goal: get money); data entry operator; (goal: Perform transaction)
- Actor is a logical entity, so receiver and sender actors are different (even if the same person)
- Actors can be people or systems
- Primary actor: The main actor who initiates a UC
 - UC is to satisfy his goals
 - The actual execution may be done by a system or another person on behalf of the Primary actor

Basics..

- Scenario: a set of actions performed to achieve a goal under some conditions
 - Actions specified as a sequence of steps
 - A step is a logically complete action performed either by the actor or the system
- Main success scenario when things go normally and the goal is achieved
- Alternate scenarios: When things go wrong and goals cannot be achieved



- A UC is a collection of many such scenarios
- A scenario may employ other use cases in a step
- I.e. a sub-goal of a UC goal may be performed by another UC
- I.e. UCs can be organized hierarchically



- UCs specify functionality by describing interactions between actors and system
- Focuses on external behavior
- UCs are primarily textual
 - UC diagrams show UCs, actors, and dependencies
 - They provide an overview
- Story like description easy to understand by both users and analysts
- They do not form the complete SRS, only the functionality part



Example

Use Case 1: Buy stocks

Primary Actor: Purchaser

Goals of Stakeholders:

Purchaser: wants to buy stocks

Company: wants full transaction info

Precondition: User already has an account



Main Success Scenario

- User selects to buy stocks
- System gets name of web site from user for trading
- Establishes connection
- 4. User browses and buys stocks
- 5. System intercepts responses from the site and updates user portfolio
- System shows user new portfolio stading



Alternatives

- 2a: System gives err msg, asks for new suggestion for site, gives option to cancel
- 3a: Web failure. 1-Sys reports failure to user, backs up to previous step. 2-User exits or tries again
- 4a: Computer crashes
- 4b: web site does not ack purchase
- 5a: web site does not return needed info



Example 2

- Use Case 2: Buy a product
- Primary actor: buyer/customer
- Goal: purchase some product
- Precondition: Customer is already logged in

Example 2...

Main Scenario

- Customer browses and selects items
- Customer goes to checkout
- 3. Customer fills shipping options
- System presents full pricing info
- Customer fills credit card info
- 6. System authorizes purchase
- 5. System confirms sale
- 8. System sends confirming email



Alternatives

- 6a: Credit card authorization fails
 - Allows customer to reenter info
- 3a: Regular customer
 - System displays last 4 digits of credit card no
 - Asks customer to OK it or change it
 - Moves to step 6

Example – An auction site

- Use Case1: Put an item for auction
- Primary Actor: Seller
- Precondition: Seller has logged in
- Main Success Scenario:
 - Seller posts an item (its category, description, picture, etc.) for auction
 - System shows past prices of similar items to seller
 - System specifies the starting bid price and a date when auction will close
 - System accepts the item and posts it
- Exception Scenarios:
 - -- 2 a) There are no past items of this category
 - * System tells the seller this situation

Example – auction site...

- Use Case2: Make a bid
- Primary Actor: Buyer
- Precondition: The buyer has logged in
- Main Success Scenario:
 - Buyer searches or <u>browses</u> and <u>selects</u> some item
 - System shows the rating of the seller, the starting bid, the current bids, and the highest bid; asks buyer to make a bid
 - Buyer specifies bid price, max bid price, and increment
 - Systems accepts the bid; <u>Blocks funds in bidders account</u>
 - System updates the bid price of other bidders where needed, and updates the records for the item



Exception Scenarios:

- -- 3 a) The bid price is lower than the current highest
 - * System informs the bidder and asks to rebid
- -- 4 a) The bidder does not have enough funds in his account
 - * System cancels the bid, asks the user to get more funds

Example –auction site...

- Use Case3: Complete auction of an item
- Primary Actor: Auction System
- Precondition: The last date for bidding has been reached
- Main Success Scenario:
 - Select highest bidder; send email to selected bidder and seller informing final bid price; send email to other bidders also
 - Debit bidder's account and credit seller's account
 - Transfer from seller's account commission amount to organization's account
 - Remove item from the site; update records
- Exception Scenarios: None

Example – summary-level Use Case



- Use Case 0 : Auction an item
- Primary Actor: Auction system
- Scope: Auction conducting organization
- Precondition: None
- Main Success Scenario:
 - Seller performs <u>put an item for auction</u>
 - Various bidders <u>make a bid</u>
 - On final date perform <u>Complete the auction of the item</u>
 - Get feed back from seller; get feedback from buyer; update records



Requirements with Use Cases

- UCs specify functional requirements
- Other req identified separately
- A complete SRS will contain the use cases plus the other requirements
- Note for system requirements it is important to identify UCs for which the system itself may be the actor



Developing Use Cases

- UCs form a good medium for brainstorming and discussions
- Hence can be used in elicitation and problem analysis also
- UCs can be developed in a stepwise refinement manner
 - Many levels possible, but four naturally emerge



Developing...

- Actors and goals
 - Prepare an actor-goal list
 - Provide a brief overview of the UC
 - This defines the scope of the system
 - Completeness can also be evaluated
- Main Success Scenarios
 - For each UC, expand main scenario
 - This will provide the normal behavior of the system
 - Can be reviewed to ensure that interests of all stakeholders and actors is met



Developing...

- Failure conditions
 - List possible failure conditions for UCs
 - For each step, identify how it may fail
 - This step uncovers special situations
- Failure handling
 - Perhaps the hardest part
 - Specify system behavior for the failure conditions
 - New business rules and actors may emerge



Developing...

- The four levels can drive analysis by starting from top and adding details as analysis proceeds
- UCs should be specified at a level of detail that is sufficient
- For writing, use good technical writing rules
 - Use simple grammer
 - Clearly specify all parts of the UC
 - When needed combine steps or split steps

Requirements Validation

- Lot of room for misunderstanding
- Errors possible
- Expensive to fix req defects later
- Must try to remove most errors in SRS
- Most common errors

Omission

- 30%

Inconsistency

- 10-30%

Incorrect fact

- 10-30%

Ambiguity

- 5 -20%

Requirements Review

- SRS reviewed by a group of people
- Group: author, client, user, dev team rep.
- Must include client and a user
- Process standard inspection process
- Effectiveness can catch 40-80% of req. errors

Sizing With Function Points

Sizing

- Effort for project depends on many factors
- Size is the main factor many experiments and data analysis have validated this
- Size in the start is only an estimate; getting size estimates from requirement is hard
- Need a size unit that can be "computed" from requirements
- Function points attempt to do this

- Is a size measure like LOC
- Determined from SRS
- Defines size in terms of "functionality"
- Why "measure" size early ?
 - Needed for estimation and planning
- Five different parameters
 - external input type
 - external output type
 - logical internal file type
 - external interface file type
 - external inquiry type Requirements

- These five parameters capture the
- functionality of a system
- within a type , an element may be simple , average or complex
- A weighted sum is taken <u>External input type</u>:
- each unique input type
- A input type is unique if the format is different from others or if the specifications require different processing.

- Simple: a few data elements
- Complex: many data elements and many internal files needed for processing
- Only files needed by the application are counted.
 (HW/OS config. Files are are not counted)
 External output type:
- each unique output that leave system boundary
- E.g.
 - Reports , messages to user , data to other applications
- Simple : few columns

- Average: many columns
 - Complex: references many files for production
 Logical internal file type:
 - An application maintains information internally for its own processes
 - Each logical group of data generated , used and maintained
 - Same for simple , average and complex

- External interface file type
- logical files passed between application
- External inquiry type
 - input , output combination
- Weights

External Input		3	4	6
External Output		4	5	7
Logical int. file	7	10	15	
External int. file		5	7	10
External inquiry		3	4	6

- **Unadjusted function point:**
- Basic function points
- Adjusted for other factors
- 14 such factors
 - performance objectives , transaction rate etc.
- Final FP is adjusted
 - differs at most 35%

Interest in FP

- since obtained at requirements => major advantage
- Well correlated with size
 - in some what interchangeable and tables exist
- 1 FP = 70 LOC of C
- Works well for MIS, but not for system type
- Major draw back subjectivity
 - not repeatable
 - not precisely known ever for a built system
 - not addictive

Summary

- Having a good quality SRS is essential for Q&P
- The req. phase has 3 major sub phases
 - analysis , specification and validation
- Analysis
 - for problem understanding and modeling
 - Methods used: SSAD, OOA, Prototyping
- Key properties of an SRS: correctness, completeness, consistency, traceablity, unambiguousness

Summary...

- Specification
 - must contain functionality , performance , interfaces and design constraints
 - Mostly natural languages used
- Use Cases is a method to specify the functionality; also useful for analysis
- Validation through reviews
- Function point is a size metric that can be extracted from the SRS