

AI and the Evolving Competitive Landscape: Navigating Regulatory and Strategic Shifts

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Chapter 1

Introduction

The transformative power of Artificial Intelligence (AI) is profoundly altering the landscape of competition in the global marketplace. Beyond the day-to-day operations, AI is redefining strategic visions and changing the very foundation of competitive advantage.

The Traditional Face of Competition

Historically, competition has been largely defined by the people, processes, and technology capabilities that a company possesses. Those with the most advanced technology, the most skilled personnel, and the most efficient processes typically held the upper hand. This dynamic view of competition was a zero-sum game, with winners taking all while others strived to catch up.

The Emerging Landscape of Competition

However, the advent of AI has triggered a dramatic shift in this traditional paradigm. Competition is no longer solely about resource superiority. In fact, resource-based view of competition is being challenged as smaller companies with fewer resources are leveraging AI to carve out their own niches and compete with established giants.

Leadership in the Age of AI

The changing dynamics of competition necessitate a shift in leadership styles as well. To effectively navigate this new landscape, leaders need to shift from being excellent individual contributors to strategic visionaries who can guide their firms towards successful adaptation and innovation.

AI: Managing the Craze

AI's potential has led to a "craze" among businesses, with organizations across sectors rushing to adopt these technologies. However, managing this craze effectively is crucial to ensure that AI serves as a genuine competitive advantage

and not just a fad.

New Strategic Questions

As we stand at this intersection of AI, regulation, and competition, numerous strategic questions arise. How can firms best leverage AI while navigating regulatory requirements? How can they maintain a competitive edge in a landscape where resource possession is not the only key to success? Answering these open strategic questions calls for exploring new organizational and strategic designs.

Through the lens of AI regulation, this book aims to delve into these critical questions, offering insights on how to harness AI's power effectively and ethically in the marketplace of the future.

Chapter 2

About Us - MBAngels

We are a team of Master of Business Analytics (MBAN) students with the goal of understand how the new age of generative artificial intelligence (AI) will impact the world, and specifcally, impact our cohort as analytics students. By combining our wide array of backgrounds, diverse skillsets, and range of persepctives, we hope to compile a robust report that captures the impact AI will have on all levels of industry.

2.1 Manav Adwani

Manav studied commerce in his undergrad and comes from a family business background. While he is enthusiastic about learning the technical aspect, he hopes to provide an in depth business perspective to the team.

2.2 Sohil Apte

Background: Sohil is originally from Canton Ma, and graduated from the University of Michigan in 2023. With a BS in Computer Science and a concentration on artificial intelligence and machine learning, Sohil has a robust theoretical perspective of AI, and an understanding of the intricacies of machine learning applications.

Experience: As a former Computer Science student with practical experience as a Software/Machine Learning Engineer at a startup, his knowledge of machine learning model development and deployment, along with its business implications, offers insights into the real-world competitive impact of AI technologies.

2.3 Lauren Brown

Background: Lauren is from Brighton, Michigan and graduated from the school of LSA at the University of Michigan in 2023. Being a Psychology major, Lauren is interested in society's reaction to AI and its outcomes.

Experience: Lauren has experience in marketing, and has developed a passion for AI regulation as she recognized the potential for AI's powerful impact on the industry alongside the need for ethical guidelines to protect consumers and ensure fair practices.

2.4 Anson Lee

Background: Anson Lee is originally from Poughkeepsie, New York. He graduated with a BBA from the Ross School of Business in 2023.

Experience: His experience includes working in the operations departments of Goldman Sachs and Toyota Gosei North America. He is also an avid cinephile and skier. Anson Lee is primarily concerned with how AI will be regulated to protect workers and industries.

2.5 Xuexin Li

Xuexin studied Business and Economics in her undergrad, and she is worried about AI taking her job.

Our combined skills and shared passion for the topic make us uniquely equipped to tackle the questions surrounding AI as a disruptor. We are excited to share our research and insights in this paper.

Chapter 3

Impact on Executives

3.1 Business Response

3.2 Benefits of AI

3.3 Risks of AI

3.4 Adopting AI Systems:

3.4.1 Too Early?

3.4.2 Too Late?

Chapter 4

Impact on Managers

4.1 Should AI be used?

4.1.1 How should it be implemented?

4.2 AI and Standards for Team Performance

Chapter 5

Impact on Employees

5.1 Change in the Nature of Work

5.2 AI as a Replacement

5.3 Entering the workforce