









## Content

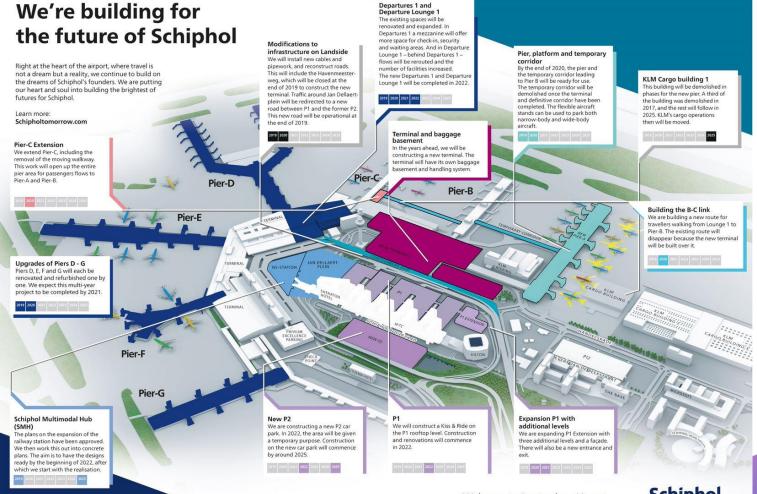
1 Introduction: Schiphol – Me

2 Program Network 2020 (Wingman)

3 Schiphol IT Transition

(4) Q&A





## Lennert l'Amie

### Manager Strategic Alignment

Sr. Productmanager Mid 2015-2018 Networking

Security

Internet



Schiphol Telematics

Team lead architecture 2018

Architecture

Sourcing



Schiphol Telematics

Manager Strategic Alignment 2019 Architecture

Technology

Portfolio Management





Program
Network 2020
(Wingman)



## Perform today, create tomorrow

What

Why

How

• Replacement of the core network infrastructure on the airport

- Lifecycle management Upcoming EoL of existing environment
- Need for additional capacity (flexibility) and robustness (minimize human errors)
- Support the ambition of Schiphol Group to become the Best Digital Airport

- Network replacement (core and distribution)
  - Datacenter replacement

# Why a vendor change?



Ability to execute

Knowledge in the market (CCxx-engineers)

Number of integrators

Best of suite opportunity (Integration of other components)

Market-position of Avaya and only one integrator in NL

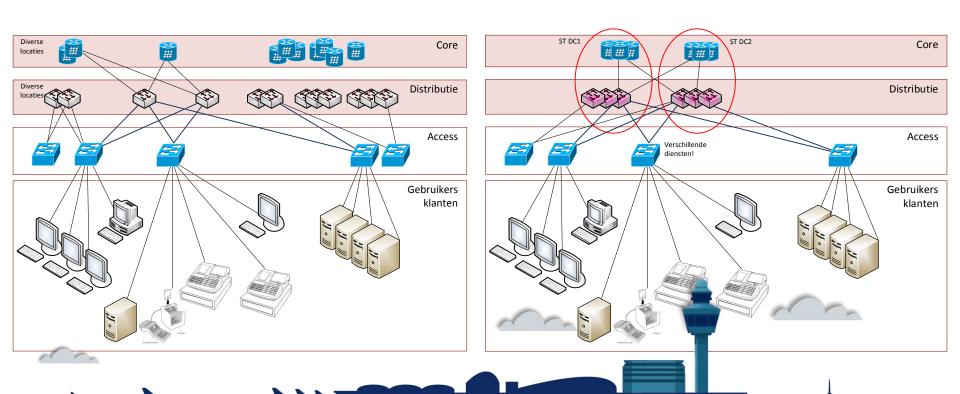
And maybe... a bit of technology

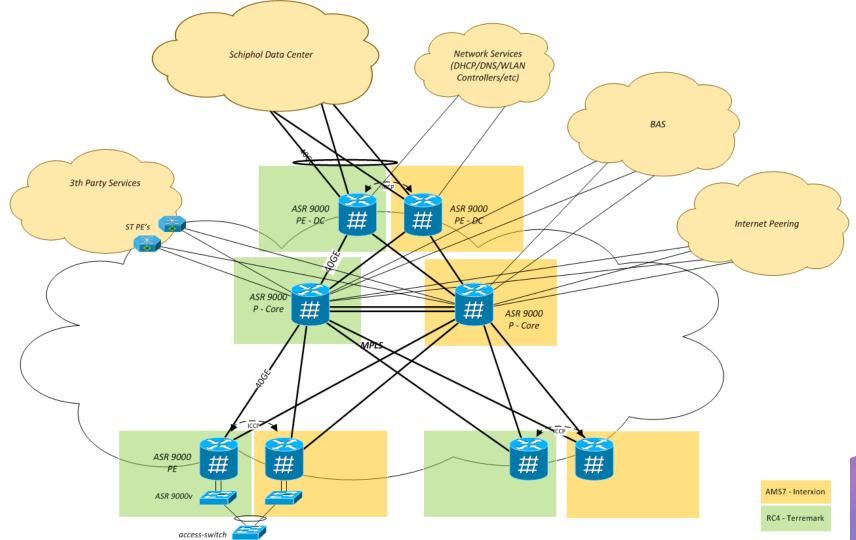
# How did we organize ourselves?

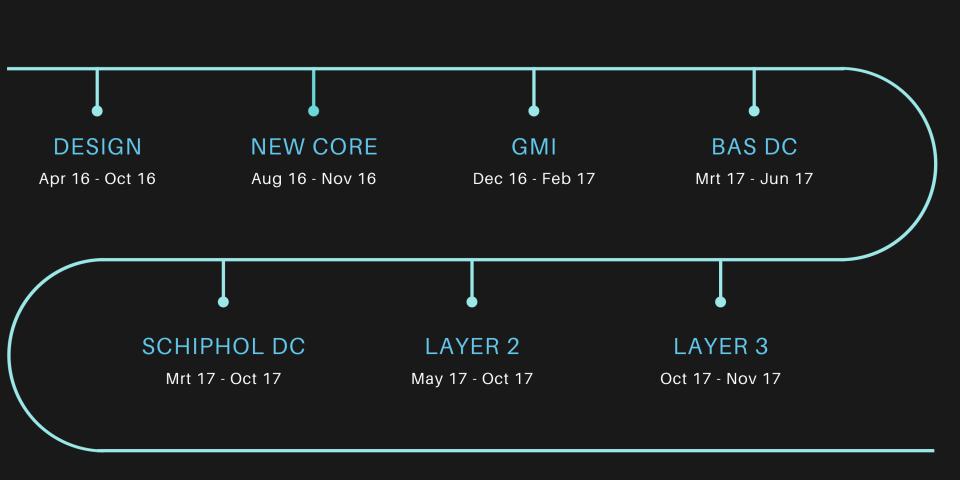
#### THREE WAY PARTNERSHIP FOR EFFICIENCY AND TRANSPARENCY

Committee	ST	conscia	Cisco	Freq.	Key Objective	Attendees
Steering				weekly (bi-weekly)	Focus on major milestones, as well as escalations from Management. Responsible for the oversight of, and decision making in relation to, the Parties' overall relationship	Lennert l'Amie (ST) Eric van Koningsveld (ST) Kees Griffioen (Vosko) Arnout van Loon (Vosko) Marcel Cappetti (Cisco) Cynthia Koetsier (Cisco)
Project Management				weekly	Project reviews, activity planning, progress tracking, identification of risks and dependencies, escalations to the management	Project Managers
Technical Team				Ad hoc	Various technical topics	Technical Teams

## Centralize and modernize









# Key challenges and learnings

#### **CHALLENGES**

The weather impacts our progress

And so are our clients...

Risk appetite of the organization

Extensive training due to technology change

The tagline 'a busy day' changed over time

#### **LEARNINGS**

Invest heavily in upfront stakeholder management

Don't talk about technology, talk about your goal

The triangle between integrator, vendor and client is key

Testing is key, but you can't test everything

# Schiphol IT transition





IT and business are one

# We bring IT in the business

This future vision requires a high level of maturity at both business units and IT, which is currently being developed. Fulfilling this vision will be the major task for IT in the next years.

To secure the integrality and coherence of IT at Schiphol, IT will set standards and guidelines to all IT work, wherever it is executed. These standards and guidelines cover areas like enterprise architecture, security, and continuity. The CIO will remain accountable for all IT.

