

Lecture 7 & 8 Inventory Management

Solutions:

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Lecture 7: Deterministic Inventory

1. $Q^* = \sqrt{\frac{2(400)20}{4(.10)}} = 200$ door knobs

2. (a) $Q^* = \sqrt{\frac{2(100)2,500}{.4(5)}} = 500$ medallions

(b) $T^* = 500/2,500 = .2$ year

3. (a) $A = 1,000$ $c = \$1.00 + .10 = \1.10
 $k = \$50$ $h = \$.18 + .10 = \$.28$

(b) $Q^* = \sqrt{\frac{2(1,000)50}{.28(1.10)}} = 569.8$ or 570

(b) $Q^* = 2(1,000)(50) = 569.8$ or 570

4. (a) $Q^* = \sqrt{\frac{2(1,200)20}{.3(1)}} \sqrt{\frac{.10 + .30}{.10}} = 400(2) = 800$ pounds

(b) $S^* = \sqrt{\frac{2(1,200)20}{.3(1)}} \sqrt{\frac{.10}{.10 + .30}} = 400(1/2) = 200$ pounds

(c) $T^* = 800/1,200 = 2/3$ year

5. (a) $Q^* = \sqrt{\frac{2(100)4}{.16(2)}} = 50$

(b) (1) $Q^* = \sqrt{\frac{2(100)4}{.16(2)}} \sqrt{\frac{0.04 + 0.16(2)}{0.04}} = 50 \times 3 = 150$

(2) $S^* = \sqrt{\frac{2(100)4}{.16(2)}} \sqrt{\frac{0.04}{0.04 + 0.16(2)}} = \frac{50}{3} = 16\frac{2}{3}$

(3) $Q^* - S^* = 150 - 16\frac{2}{3} = 133\frac{1}{3}$

6. (a) $Q^* = \sqrt{\frac{2(10,000)2,000}{10(.25)}} \sqrt{\frac{50,000}{50,000 - 10,000}} = 4,000(1.118) = 4,472$

(b) $T_1^* = 4,472/50,000 = .089$ year

(c) $T^* = 4,472/10,000 = .4472$ year

(d) $TC(4,472) = \left(\frac{10,000}{4,472}\right)2,000 + .25(10)\left(\frac{4,472}{2}\right)\left(\frac{50,000 - 10,000}{50,000}\right)$
 $= \$4,472 + \$4,472 = \$8,944$

$$7. Q^* = \sqrt{\frac{2(45,000)20}{.10(200)}} = 300$$

$$TC(300) = \left(\frac{45,000}{300}\right)20 + .10(200)\left(\frac{300}{2}\right) = \$3,000 + \$3,000 = \$6,000$$

$$8. (a) Q^* = \sqrt{\frac{2(1,000)25}{.25(500)}} \sqrt{\frac{5 + 125}{5}} = 101.98$$

$$(b) S^* = \sqrt{\frac{2(1,000)25}{.25(500)}} \sqrt{\frac{5}{5 + 125}} = 3.92$$

$$(c) Q^* - S^* = 101.98 - 3.92 = 98.06$$

$$(d) TC(101.98, 3.92) = \left(\frac{1,000}{101.98}\right)25 + \frac{.25(500)(3.92)^2}{2(101.98)} + \frac{5(101.98 - 3.92)^2}{2(101.98)}$$

$$= \$245.15 + \$9.43 + \$235.72 = \$490.29$$

$$9. (a) Q^* = \sqrt{\frac{2(100,000)10,000}{.10(100)}} \sqrt{\frac{500,000}{500,000 - 100,000}} = 44,721.36(1.118) = 50,000$$

$$(b) T_1^* = 50,000/500,000 = .1 \text{ year}$$

$$(c) T^* = 50,000/100,000 = .5 \text{ year}$$

$$(d) TC(50,000) = \left(\frac{100,000}{50,000}\right)10,000 + .10(10)\left(\frac{50,000}{2}\right)\left(\frac{500,000 - 100,000}{500,000}\right)$$

$$= \$20,000 + \$20,000 = \$40,000$$

$$10. (a) Q^* = \sqrt{\frac{2(4,800)10}{.20(12)}} = 200$$

$$TC(200) = \left(\frac{4,800}{200}\right)10 + .20(12)\left(\frac{200}{2}\right) = \$240 + \$240 = \$480$$

$$(b) Q^* = \sqrt{\frac{2(4,800)100}{.20(10)}} \sqrt{\frac{7,200}{7,200 - 4,800}} = 692.82(1.732) = 1,200$$

$$TC(1,200) = \left(\frac{4,800}{1,200}\right)100 + .20(10)\left(\frac{1,200}{2}\right)\left(\frac{7,200 - 4,800}{7,200}\right)$$

$$= \$400 + \$400 = \$800$$

(a) Purchase ~~in-house~~ because the total annual relevant cost is less.

Lecture 8: Stochastic Inventory:

16-3 (a)

Demand d	Probability $\Pr[D=d]$	Cumulative Probability $\Pr[D \leq d]$
100	.15	.15
150	.20	.35
200	.30	.65
250	.20	.85
300	.15	1.00

(b) $c = \$2$ $h_E = \$.10$ $P_S = 0$ $P_R = \$3$

$$\frac{p_S + p_R - c}{(p_S + p_R - c) + (h_E + c)} = \frac{0 + 3 - 2}{(0 + 3 - 2) + (.1 + 2)} = .32$$

The smallest level for Q having a cumulative probability at least as large is $Q^* = 150$.

16-4 (a)

Demand d	Pr[D = d]	Pr[D ≤ d]	d x Pr[D = d]
2,000	.05	.05	100
3,000	.20	.25	600
4,000	.25	.50	1,000
5,000	.30	.80	1,500
6,000	.20	1.00	<u>1,200</u>
			μ = 4,400

$$\begin{aligned}c_v &= h_E + c = 0.40 \\c_u &= P_S + P_S - c = 0.55\end{aligned}$$

(b) $c = \$0.50$ $p_S = .05$ $p_R = \$1.00$ $h_E = -\$0.10$

$$\frac{p_S + p_R - c}{(p_S + p_R - c) + (h_E + c)} = \frac{.05 + 1.00 - .50}{(.05 + 1.00 - .50) + (-.10 + .50)} = .58$$

The smallest cumulative probability greater than or equal to the above occurs for a demand of 5,000 calendars. Thus, $Q^* = 5,000$ calendars.

(c)

(1)				(2)	
Shortage				Surplus	
d	Pr[D = d]	d - Q*	(d - Q*)Pr[D = d]	Q* - d	(Q* - d)Pr[D = d]
2,000	.05	0	0	3,000	150
3,000	.20	0	0	2,000	400
4,000	.25	0	0	1,000	250
5,000	.30	0	0	0	0
6,000	.20	1,000	<u>200</u>	0	<u>0</u>
			B(Q) = 200		
			expected shortage		
				800 expected surplus	

Not examinable

(3) $TEC(Q) = c\mu + (h_E + c)[Q - \mu + B(Q)] + (p_S + p_R - c)B(Q)$

$$TEC(5,000) = \$0.50(4,400) + (-.10 + .50)(800) + (.05 + 1.00 - .50)(200) \\ = \$2,200 + 320 + 110 = \$2,630$$

(d) $Pr[\text{shortage}] = Pr[D > 5,000] = .20$

Or simply:

$$TEC(Q) = c\mu + [c_v \times \text{Expected Surplus}] + [c_u \times \text{Expected Shortage}] \\ = \$0.50(4,400) + (0.4 \times 800) + (0.55 \times 200) = \$2,630$$

16-5 (a) $c = \$0.50 \quad p_S = 0 \quad p_R = \$0.90 \quad h_E = \$0.10$

$$\frac{p_S + p_R - c}{(p_S + p_R - c) + (h_E + c)} = \frac{0 + .90 - .50}{(0 + .90 - .50) + (.10 + .50)} = .40$$

$$Pr[D \leq Q^*] = .40 \quad z = -.25 \\ Q^* = \mu + z\sigma = 1,000 - .25(200) = 950 \text{ pumpkins}$$

(b) (1) $B(Q) = \mu - Q + \sigma L[(\mu - Q)/\sigma]$

$$B(950) = 1,000 - 950 + 200L[(1,000 - 950)/200] \\ = 50 + 200L(.25) \\ = 50 + 200(.2863) \\ = 107.26$$

Not examinable

(2) Expected surplus $= Q - \mu + B(Q)$

$$= 950 - 1,000 + 107.26 \\ = 57.26$$

(3) $TEC(950) = \$0.50(1,000) + (.10 + .50)(950 - 1,000 + 107.26) + (0 + .90 - .50)(107.26)$

$$= \$500 + 34.36 + 42.90 = \$577.26$$

(c) $Pr[\text{shortage}] = Pr[D > 950]$

$$= 1 - .40 = .60$$

16-6 (a) $c = \$0.25 \quad p_S = 0 \quad p_R = \$0.50 \quad h_E = -\$0.05$ (negative, since revenue is received)

$$\frac{p_S + p_R - c}{(p_S + p_R - c) + (h_E + c)} = \frac{0 + .50 - .25}{(0 + .50 - .25) + (-.05 + .25)} = .56$$

$Q^* = 62$ papers, since this quantity involves a cumulative demand probability of .60, the smallest one exceeding the above ratio.

(b)

Demand d	Probability	Demand × Prob. dPr[D = d]	Cumulative Probability	Holding Cost .20(62 - d)	Cost × Prob.	Shortage Cost .25(d - 62)	Cost × Prob.
51	.05	2.55	.05	2.2	.11	-	-
52	.05	2.60	.10	2.0	.10	-	-
53	.05	2.65	.15	1.8	.09	-	-
54	.05	2.70	.20	1.6	.08	-	-
55	.05	2.75	.25	1.4	.07	-	-
56	.05	2.80	.30	1.2	.06	-	-
57	.05	2.85	.35	1.0	.05	-	-
58	.05	2.90	.40	.8	.04	-	-
59	.05	2.95	.45	.6	.03	-	-
60	.05	3.00	.50	.4	.02	-	-
61	.05	3.05	.55	.2	.01	-	-
62	.05	3.10	.60	0.0	.00	-	-
63	.05	3.15	.65	-	-	.25	.0125
64	.05	3.20	.70	-	-	.50	.0250
65	.05	3.25	.75	-	-	.75	.0375
66	.05	3.30	.80	-	-	1.00	.0500
67	.05	3.35	.85	-	-	1.25	.0625
68	.05	3.40	.90	-	-	1.50	.0750
69	.05	3.45	.95	-	-	1.75	.0875
70	.05	3.50	1.00	-	-	2.00	.1000
$\mu = 60.50$				66			\$.4500
				$c\mu = \$.25(60.5) = \15.125			
				$TEC(62) = \$15.125 + .66 + .4500 = \16.235			

Not examinable

(c) This newsvendor's maximum expected daily profit is achieved by stocking $Q^* = 62$ Berkeley Barbs. This may be obtained in the same manner as with the Fortune problem. Or, more directly, we may first multiply expected demand of 60.5 copies (the median value may be used to quickly find this, since the demand distribution is symmetrical) by the revenue per copy:

$$\$.50(60.5) = \$30.25$$

Then subtracting $TEC(62)$ from the above, we have

$$\begin{aligned} \text{Maximum expected profit} &= \$30.25 - 16.235 \\ &= \$14.015 \end{aligned}$$

16-7 (a)

Demand d	Probability Pr[D = d]	Cumulative Probability Pr[D ≤ d]	d × Pr[D = d]
5	.10	.10	.50
10	.15	.25	1.50
15	.30	.55	4.50
20	.20	.75	4.00
25	.15	.90	3.75
30	.10	1.00	3.00
			$\mu = 17.25$

Not examinable

$$(b) \quad c = .50 \quad p_S = 0 \quad p_R = 1.00 \quad h_E = 0$$

$$\frac{p_S + p_R - c}{(p_S + p_R - c) + (h_E + c)} = \frac{0 + 1.00 - .50}{(0 + 1.00 - .50) + (0 + .50)} = .50$$

The smallest level for demand having a cumulative probability at least as large is for 15 dozen donuts, so $Q^* = 15$.

(c)

d	Pr[D = d]	(1) Shortage		(2) Surplus	
		d - Q*	(d - Q*)Pr[D = d]	Q* - d	(Q* - d)Pr[D = d]
5	.10	0	0	10	1.00
10	.15	0	0	5	.75
15	.30	0	0	0	0
20	.20	5	1.00	0	0
25	.15	10	1.50	0	0
30	.10	15	1.50	0	0
			<u>1.50</u>		<u>0</u>
			B(Q*) = 4.00		1.75
			Expected Shortage		Expected Surplus

Not examinable

$$(3) \quad \text{TEC}(15) = \$.50(17.25) + (0 + .50)[1.75] + (0 + 1.00 - .50)(4.00)$$

$$= \$8.625 + .875 + 2.00 = \$11.50$$

$$(d) \quad \text{Pr}[\text{shortage}] = \text{Pr}[D > 15] = .20 + .15 + .10 = .45$$

16-8 (a) $c = \$2 \quad p_S = 0 \quad p_R = \$4 \quad h_E = -\$1.50$

$$\frac{p_S + p_R - c}{(p_S + p_R - c) + (h_E + c)} = \frac{0 + 4 - 2}{(0 + 4 - 2) + (-1.50 + 2)} = .80$$

$$Q^* = 500 \text{ kg}$$

(b)

d	Pr[D = d]	d × Pr[D = d]	(1) Shortage		(2) Surplus	
			d - Q*	(d - Q*)Pr[D = d]	Q* - d	(Q* - d)Pr[D = d]
100	.05	5.00	0	0	400	20.00
200	.12	24.00	0	0	300	36.00
300	.18	54.00	0	0	200	36.00
400	.25	100.00	0	0	100	25.00
500	.22	110.00	0	0	0	0
600	.09	54.00	100	9.00	0	0
700	.09	63.00	200	18.00	0	0
				<u>18.00</u>		<u>0</u>
				B(Q*) = 27.00		117.00
				Expected Shortage		Expected Surplus

Not examinable

$$(3) \quad \text{TEC}(500) = \$2(410) + (-1.50 + 2)(117) + (0 + 4 - 2)(7)$$

$$= \$820 + 58.50 + 54 = \$932.50$$

16-9 (a) $c = \$5$ $\mu = 5,000$
 $p_S = \$20$ $\sigma = 1,000$
 $p_R = \$15$
 $h_E = -\$0.50$ (negative, since revenue is received)

$$\frac{p_S + p_R - c}{(p_S + p_R - c) + (h_E + c)} = \frac{20 + 15 - 5}{(20 + 15 - 5) + (-0.50 + 5)} = .8696$$

$$\text{Area} = .8696 - .5000 = .3696$$

$$z = 1.12$$

$$Q^* = \mu + z\sigma = 5,000 + 1.12(1,000) = 6,120 \text{ trees}$$

Professor Dull should order 6,120 trees.

(b) (1)

$$B(6,120) = 1,000L\left(\frac{6,120 - 5,000}{1,000}\right) = 1,000L(1.12) = 1,000(.06595) = 65.95 \text{ or } 66$$

(2) Expected surplus = $6,120 - 5,000 + 65.95 = 1,185.95$ or 1,186

(3) $TEC(6,120) = \$5(5,000) + (-.50 + 5)(6,120 - 5,000 + 65.95) + (20 + 15 - 5)(65.95)$
 $= \$25,000 + 5,336.78 + 1,978.50 = \$32,315.28$

Not examinable