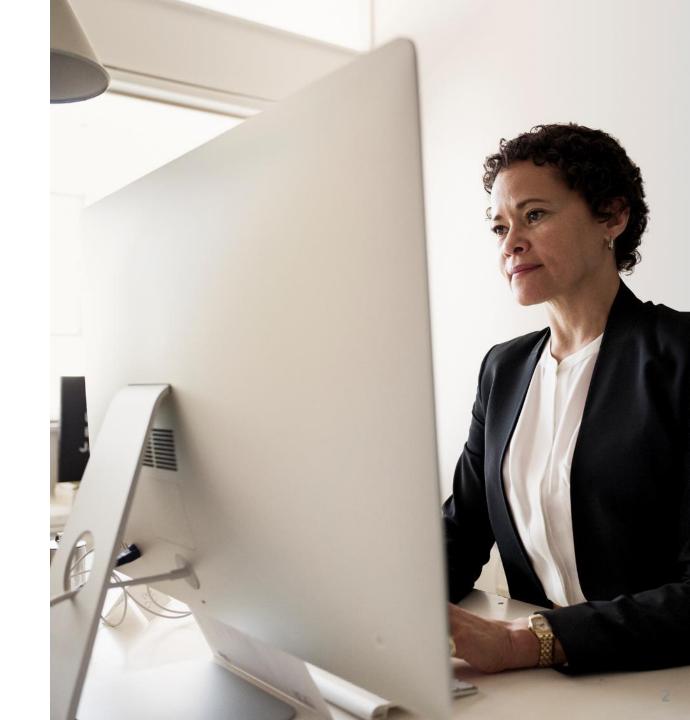


How do I turn behaviors into habits?



## How to make it a habit

## "Typically, doing just four to five things differently can enable people to claw back 18% to 24% of their collaborative time."

Rob Cross, Professor of Global Leadership, Babson College

<sup>1</sup>Reclaiming Your Day Research



#### Goal set

- Diagnose your problem using MyAnalytics data
- Define a measurable goal using a specific MyAnalytics metric
- Select a time period to monitor your change
- Pick a behavior to turn into habit
- Write down why this habit is important and how it will make you a better teammate



#### Plan



**The Power of Habit Resources** 

- Identify barriers to change and take actions to remove them
- Use the MyAnalytics share feature to share your data along with your plan with a manager or teammate(s)



#### **Practice**

- Use the MyAnalytics Outlook Add-in for daily support
- Keep track of your progress by checking your data weekly in the MyAnalytics Dashboard
- Ask a teammate to develop the new habit with you—consider making it a friendly competition



#### Celebrate

- When you achieve your goal, use the MyAnalytics share feature to share your data and success with your manager or team
- Keep practicing the behavior!
- If you were not successful, try another behavior

# Here are some examples

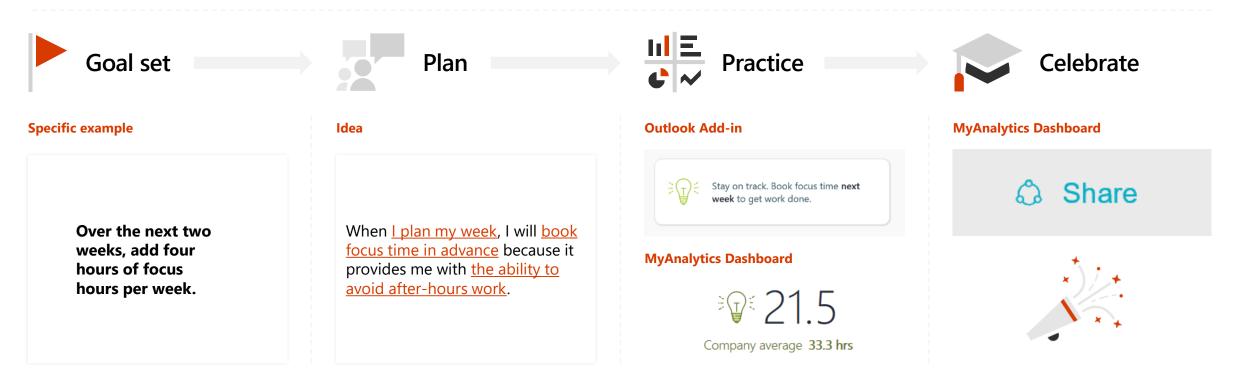


Book focus time in advance



Multitasking impairs our performance because when we process tasks in parallel, our brains are actually switching our attention from one activity to another. When switching, our brains struggle to cleanly discard the first task and move on to the next one. Constant switching creates "attention residue" and prevents us from following a train of thought long enough to generate innovative ideas.

Sources: How to Have a Good Day, by Caroline Webb, Why You Shouldn't Multitask and How Can I Use More of My Brain?.



Wait to send late-night emails until the AM



A correlation has been found between the amount of time managers send email and organize meetings after-hours and the amount of time their direct reports do the same. In one Fortune 100 technology company, data shows that every hour that people managers spend after-hours translates to 20 minutes of additional direct report time spent after-hours.

Source: If You Multitask During Meetings Your Team Will Too





Plan



**Practice** 



Celebrate

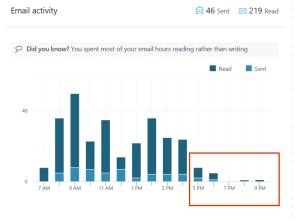
#### **Specific example**

Over the next 2 weeks, reduce the number of emails sent outside of business hours by 50%.



When I choose to work after hours, I will wait to sent late-night emails until the AM because it provides me with the satisfaction that I am helping my teammates unplug.

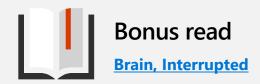
#### **MyAnalytics Dashboard**







Batch process emails 2 to 3 times per day



Processing emails constantly throughout the day subjects us to lower productivity and increased stress. It takes us longer than we think to fully return to a task after an interruption. Research shows that it takes 23 minutes to get back on task after an interruption and 16 minutes when the interruption is specifically email.

Source: Worker Interrupted: The Cost of Task Switching





Plan



**Practice** 



Celebrate

#### **Specific example**

Over the next two weeks, I will batch process emails at 11 AM and 4 PM.



When I check my emails, I will batch process emails 2 to 3 times per day because it provides me with a way to reduce my stress level.

#### **MyAnalytics Dashboard**







Use another form of communication



Research has shown that 60% of communication is understood through body language, 33% through tone of voice and 7% through the actual words. When a person receives too little information in an email, they compose their own story, often a negative one. Matching message content with the appropriate communication form, e.g. phone for a sensitive topic, reduces email traffic with the added benefit of less miscommunication.

Source: One Second Ahead, by Rasmus Houggard



Goal set



Plan



**Practice** 



Celebrate

#### **Specific example**

Over the next 2 weeks, reduce the number of emails I send by 20%.



When I determine email isn't the best way to communicate, I will use another form of communication because it provides me with a way to reduce miscommunication.

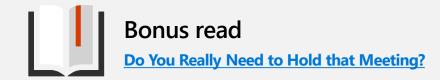
#### **MyAnalytics Dashboard**





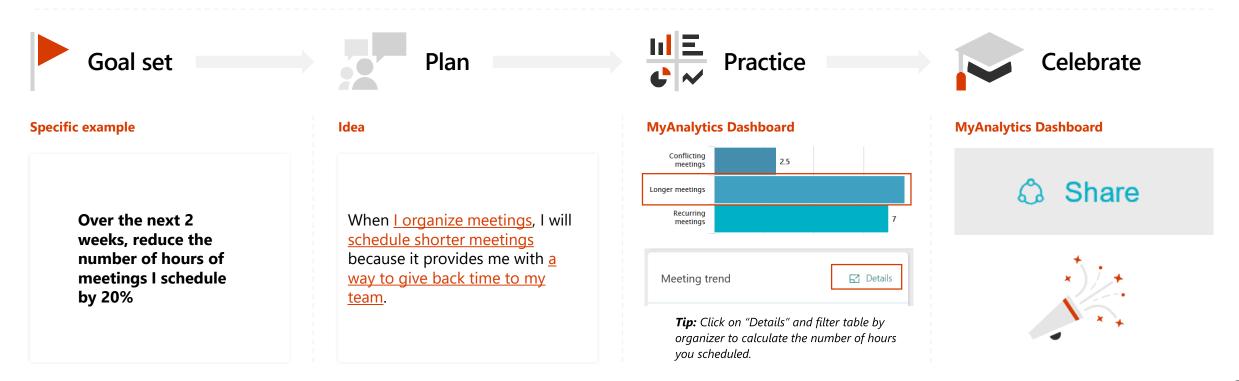


#### Schedule shorter meetings



When we schedule long meetings, we lose the group's attention and waste time. In a study where people working at a range of companies were challenged to schedule 45-minute meetings rather than hour meetings and 20- or 25-minute rather than 30-minute meetings, people found they could get the same amount of work done with the enormous cognitive benefit of regular breaks.

Source: How to Have a Good Day, by Caroline Webb

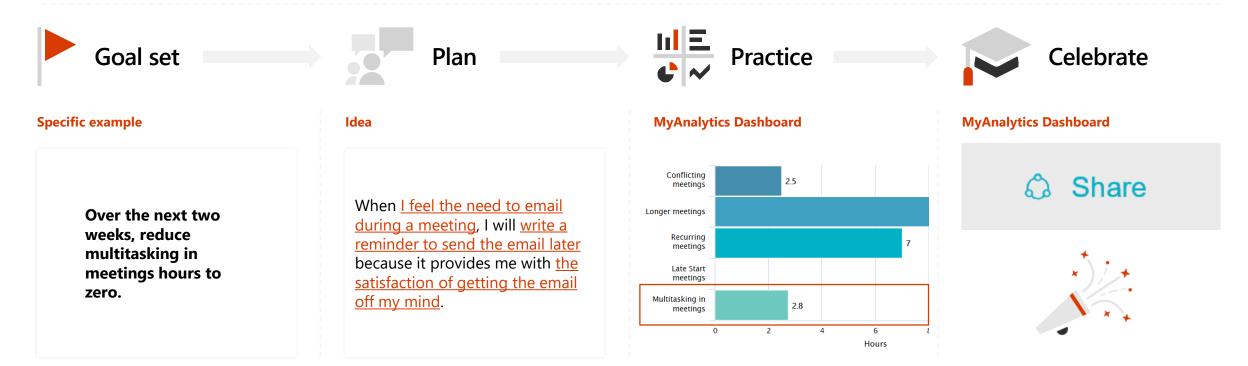


Write reminders to send emails later



Multitasking during meetings sends the signal, "It's OK to not pay attention." When we shoot off a quick email during a meeting, we miss that part of the conversation and have gaps in our understanding. This can lead to different interpretations of a decision, missed opportunities to provide critical guidance, or inconsistent follow-through on action agreements.

Source: <u>If You Multitask During Meetings Your Team Will Too</u>

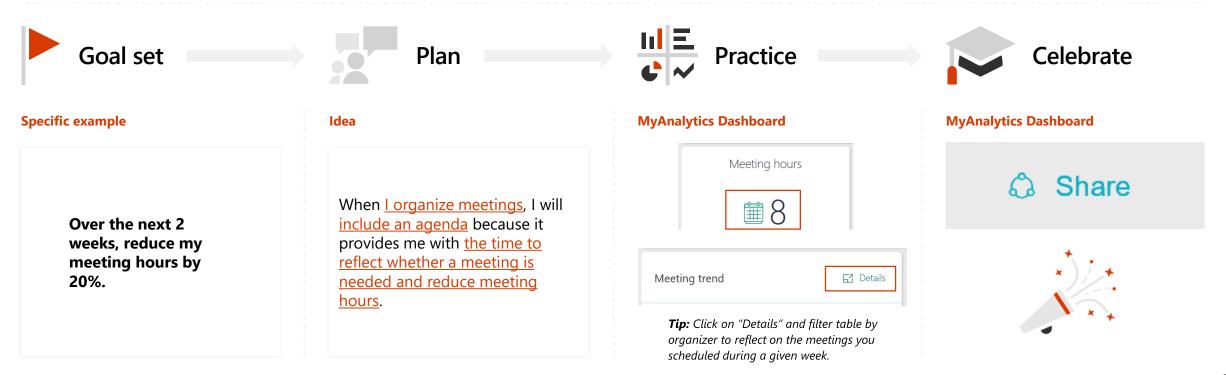


Include an agenda in meeting invites

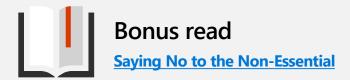


Writing an agenda enables you to carefully reflect on the need for the meeting and design an effective one. It will help you avoid scheduling unnecessary meetings thus reducing your meeting hours. Surveys indicate that people think most meetings are a waste of time - in one, 71% of survey respondents said meetings are unproductive and inefficient.

Source: Stop the Meeting Madness



Decline after-hours meetings



Declining meetings after hours will enable you to reclaim personal time, reduce your stress levels and get the break time you need to perform at your very best. When done consistently, your team will respect this boundary and hopefully also adopt it. Sometimes urgent deadlines and unusual schedule conflicts will force you to meet after hours. When this happens, note the meeting exception in your acceptance to continue to manage expectations.



Goal set



Plan



**Practice** 



Celebrate

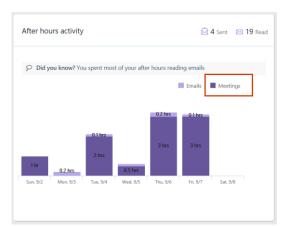
#### **Specific example**

Over the next 2 weeks, reduce the number of hours spent in after hours meetings by 50%.



When I receive an after-hours meeting invite, I will decline it because it provides me with time to take care of my personal needs.

#### **MyAnalytics Dashboard**







Proactively schedule "slack time"



We often feel overloaded because people typically expect tasks to take less time than they actually do. "Slack time" is a block of time on your calendar to accommodate for natural poor planning. When this time is blocked, it can't be taken by a meeting, so you have additional time to complete important tasks before the work day ends.

Source: How to Have a Good Day, by Caroline Webb

