



After Hours is the amount of time you spend collaborating outside your defined work week. In our hyper-connected world, work-related stress is on the rise and it can have dramatic impacts on our well-being.

Reducing after hours can help you achieve a worklife balance that increases your productivity, engagement, health and happiness.

Healthy after hours

Put your phone in a drawer when home to resist the temptation to check it

Wait to send late night emails until the morning

Turn off notifications on your devices to maintain control of your attention

Batch process emails 2 to 3 times per day instead of checking email all day

Set boundaries and decline meetings scheduled after hours

Set your priorities daily to gain clarity on what deserves your attention

Schedule blocks of focus time to get work done within business hours

Note: Since after hours work is often a symptom of unhealthy collaboration habits during the day, check out the focus hours, meetings and emails learning modules for more helpful tips.



Mini behavioral science lesson

Breaks and sleep make us smarter

Working harder and longer is not the way to be more productive. We perform at our best when we take breaks and sleep a healthy amount.

The prefontal cortex, which is the area of the brain responsible for problem solving, reasoning, organizing, inhibition, planning and executing plans, needs sleep to properly function. Neuroscientists are finding that our brains do important processing that leads to enhanced learning and insight during breaks.

<u>The Organizational Cost of Insufficient Sleep ></u>

How to Have a Good Day, by Caroline Webb



Common objection: I must work after hours because my team does.

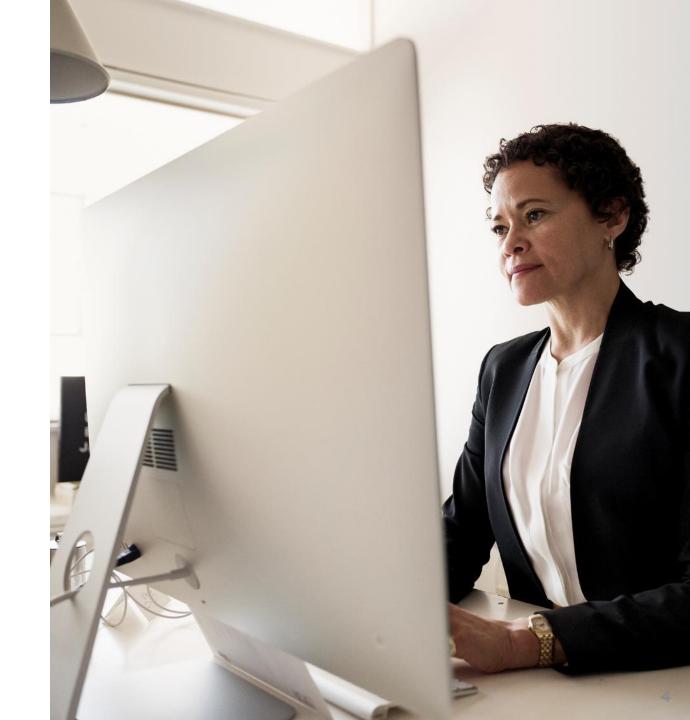
Recommended solution: People tend to work more hours, check emails obsessively, and cancel personal commitments even when managers do not ask them to do these things. Inaccurate perceptions of what other people are doing lead us to believe that after hours work is necessary.

To avoid assumptions, set and discuss after-hours boundaries with your manager and team. Explicitly agree on what is expected and the best ways to get work done. Then consistently practice these new behaviors to keep boundaries. Flexible work arrangements can lead to similar results and in some cases, superior productivity.

Work and Life, Ideas42 >

Rethinking the Work-Life Equation >

How do I turn behaviors into habits?



How to make it a habit

"Typically, doing just four to five things differently can enable people to claw back 18% to 24% of their collaborative time." 1

Rob Cross, Professor of Global Leadership, Babson College

¹Reclaiming Your Day Research



Goal set

- Diagnose your problem using MyAnalytics data
- Define a measurable goal using a specific MyAnalytics metric
- Select a time period to monitor your change
- Pick a behavior to turn into habit
- Write down why this habit is important and how it will make you a better teammate



Plan



The Power of Habit Resources

- Identify barriers to change and take actions to remove them
- Use the MyAnalytics share feature to share your data along with your plan with a manager or teammate(s)



Practice

- Use the MyAnalytics Outlook Add-in for daily support
- Keep track of your progress by checking your data weekly in the MyAnalytics Dashboard
- Ask a teammate to develop the new habit with you—consider making it a friendly competition



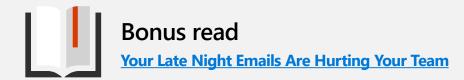
Celebrate

- When you achieve your goal, use the MyAnalytics share feature to share your data and success with your manager or team
- Keep practicing the behavior!
- If you were not successful, try another behavior

Here are some examples



Wait to send late-night emails until the AM



A correlation has been found between the amount of time managers send email and organize meetings after-hours and the amount of time their direct reports do the same. In one Fortune 100 technology company, data shows that every hour that people managers spend after-hours translates to 20 minutes of additional direct report time spent after-hours.

Source: If You Multitask During Meetings Your Team Will Too



Goal set



Plan



Practice



Celebrate

Specific example

Over the next 2 weeks, reduce the number of emails sent outside of business hours by 50%.



When I choose to work after hours, I will wait to sent late-night emails until the AM because it provides me with the satisfaction that I am helping my teammates unplug.

MyAnalytics Dashboard

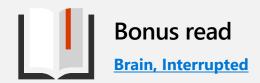


MyAnalytics Dashboard





Batch process emails 2 to 3 times per day



Processing emails constantly throughout the day subjects us to lower productivity and increased stress. It takes us longer than we think to fully return to a task after an interruption. Research shows that it takes 23 minutes to get back on task after an interruption and 16 minutes when the interruption is specifically email.

Source: Worker Interrupted: The Cost of Task Switching



Goal set



Plan



Practice



Celebrate

Specific example

Over the next two weeks, I will batch process emails at 11 AM and 4 PM.



When I check my emails, I will batch process emails 2 to 3 times per day because it provides me with a way to reduce my stress level.

MyAnalytics Dashboard

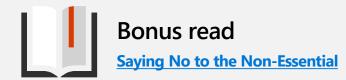


MyAnalytics Dashboard





Decline after-hours meetings



Declining meetings after hours will enable you to reclaim personal time, reduce your stress levels and get the break time you need to perform at your very best. When done consistently, your team will respect this boundary and hopefully also adopt it. Sometimes urgent deadlines and unusual schedule conflicts will force you to meet after hours. When this happens, note the meeting exception in your acceptance to continue to manage expectations.



Goal set



Plan



Practice



Celebrate

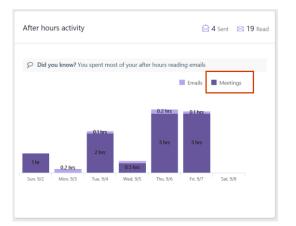
Specific example

Over the next 2 weeks, reduce the number of hours spent in after hours meetings by 50%.



When I receive an after-hours meeting invite, I will decline it because it provides me with time to take care of my personal needs.

MyAnalytics Dashboard



MyAnalytics Dashboard



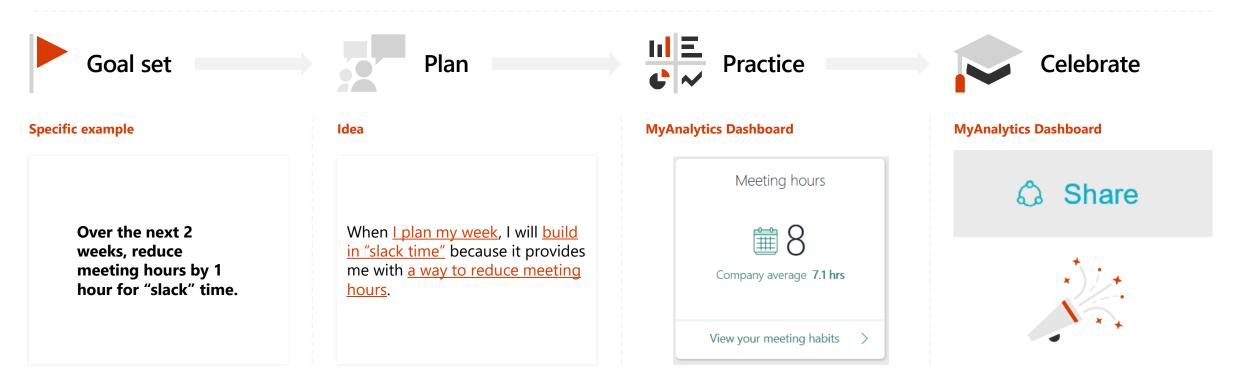


Proactively schedule "slack time"

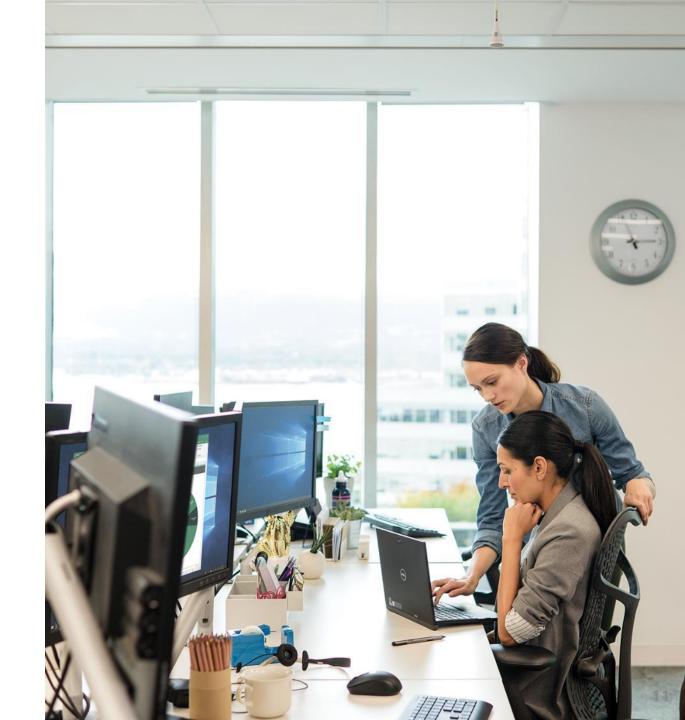


We often feel overloaded because people typically expect tasks to take less time than they actually do. "Slack time" is a block of time on your calendar to accommodate for natural poor planning. When this time is blocked, it can't be taken by a meeting, so you have additional time to complete important tasks before the work day ends.

Source: How to Have a Good Day, by Caroline Webb



MyAnalytics features to support change

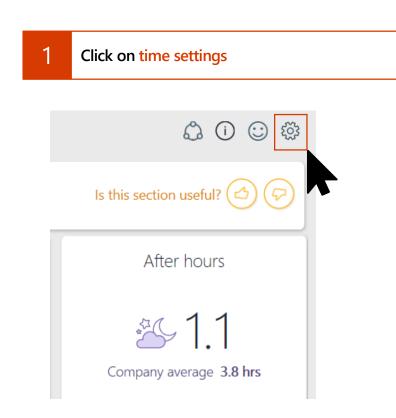


MyAnalytics feature

Use time settings to customize your work week and see accurate after hours in your dashboard

Time Settings

Dashboard



Your time settings determine your focus hours and after hours calculation.

Time Zone(s): (UTC-08:00) Pacific Time (US & Canada) (change)
Work week: Monday, Tuesday, Wednesday, Thursday, Friday
8:00am - 5:00pm (change)
Changes made will be reflected in you wit week's data

My insights

MyAnalytics feature

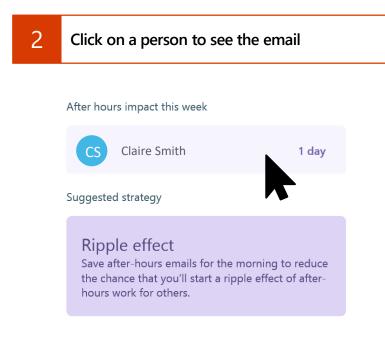
Use after-hours impact to see late-night email activity and help you make better future decisions

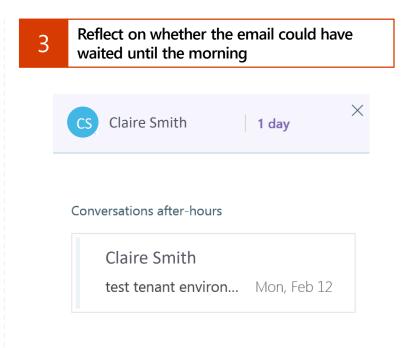
After-hours impact

Outlook Add-in

Take a look at who you've been impacting after hours.

Select the after-hours impact card to see





MyAnalytics feature

Use My after hours to help identify patterns in your activity and opportunities for improvement

My after hours

Dashboard

1

The 4-week trend line allows you to assess the magnitude of your after-hours problem. Is it persistent, growing or did you just experience a temporary rise?



2

Enables you to see how your after-hours time is split between meetings and emails. It can help you identify your focus area. The example shows a person who is regularly meeting after hours.

Taking it to the next level



Setting priorities

Clear priorities can help you avoid after-hours work



URGENT

Q1 NECESSITY

Crises
Emergency meetings
Last-minute deadlines
Pressing problems
Unforeseen events

NOT URGENT

Q2 EFFECTIVENESS

Proactive work
Important goals
Creative thinking
Planning & prevention
Relationship building
Learning & renewal
Recreation

Q3 distraction

Needless interruptions Unnecessary reports Irrelevant meetings Other people's minor issues Unimportant email, tasks, calls, etc.

Q4 WASTE

Trivial work Avoidance activities Excessive relaxation, internet, television Time-wasters Gossip "Putting first things first means organizing and executing around your most important priorities. It is living and being driven by the principles you value most, not by the agendas and forces surrounding you."

Dr. Stephen R. Covey

PLAN EVERY WEEK

- Draw the urgent/important matrix and assign your to-do items for the upcoming week to a quadrant
- 2. Confirm that your calendar is focused on Q1 and Q2 items; adjust if necessary and communicate priorities to colleagues
- 3. Schedule focus time using MyAnalytics for Q2 items
- 4. Use your matrix as your guide for the week as new things come up
- 5. Say "no" to non-essential requests: Eight Ways to Say No

NOT IMPORTANT

MPORTANT

Source: The 7 Habits of Highly Effective People

