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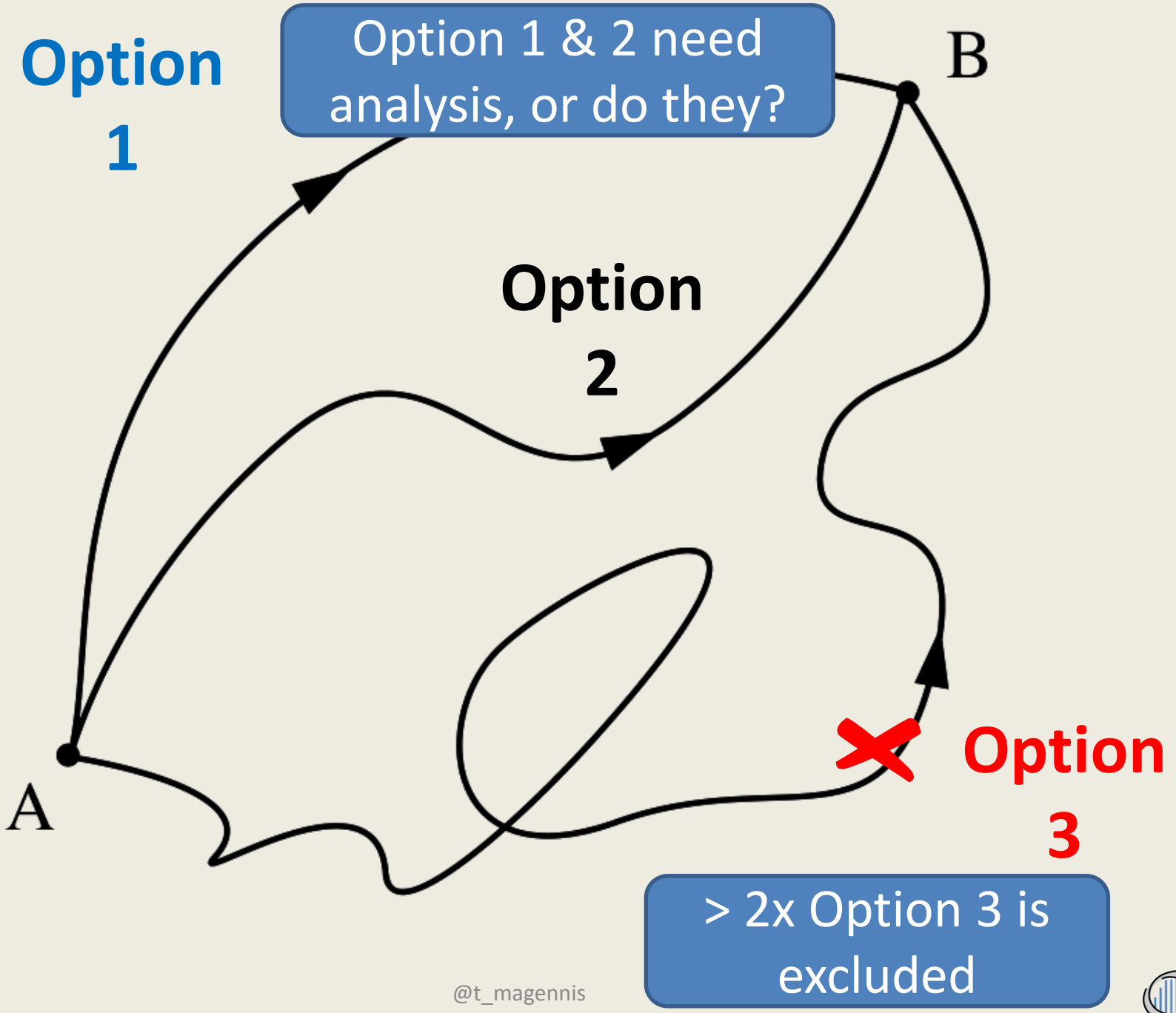
Ten #Failed Forecasting Plan Assumptions

By Troy Magennis
@t_magennis
FocusedObjective.com


Option 1
Option 1 & 2 need analysis, or do they?
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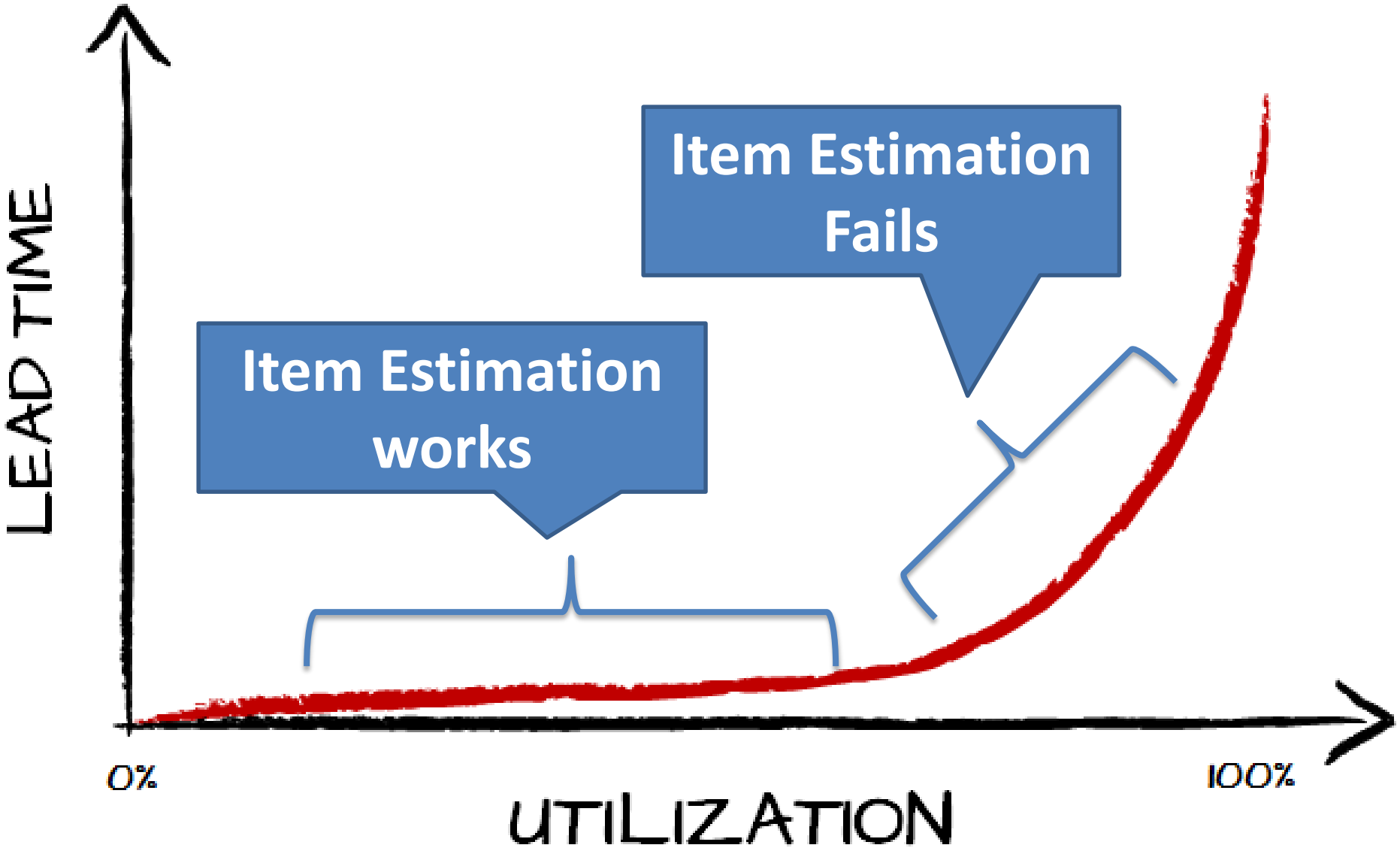
Network Throughput Test

Slides and spreadsheets at

Bit.ly/SimResources

(Case SENSITIVE)



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“Things that impact EVERY item” And “System Utilization”

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Mistake when planning portfolios

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5: Missing Skillsets

3, 4 & 5: Team Skill and Strength

- How were the skill-sets required determined
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Capability Matrix

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Bit.ly\SimResources

General guidelines: 0 = bad, 1 = single point of failure, >2 cool!

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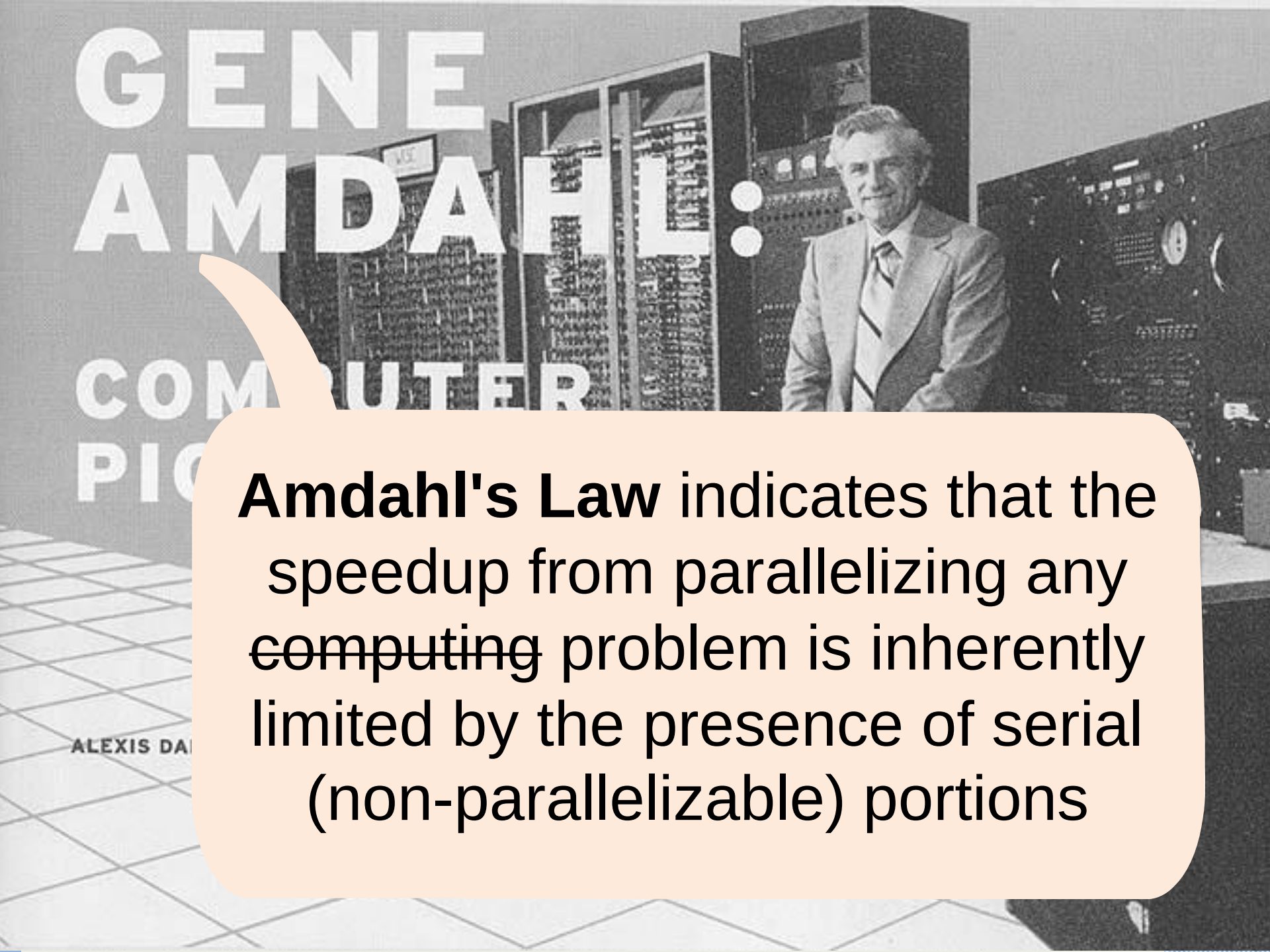

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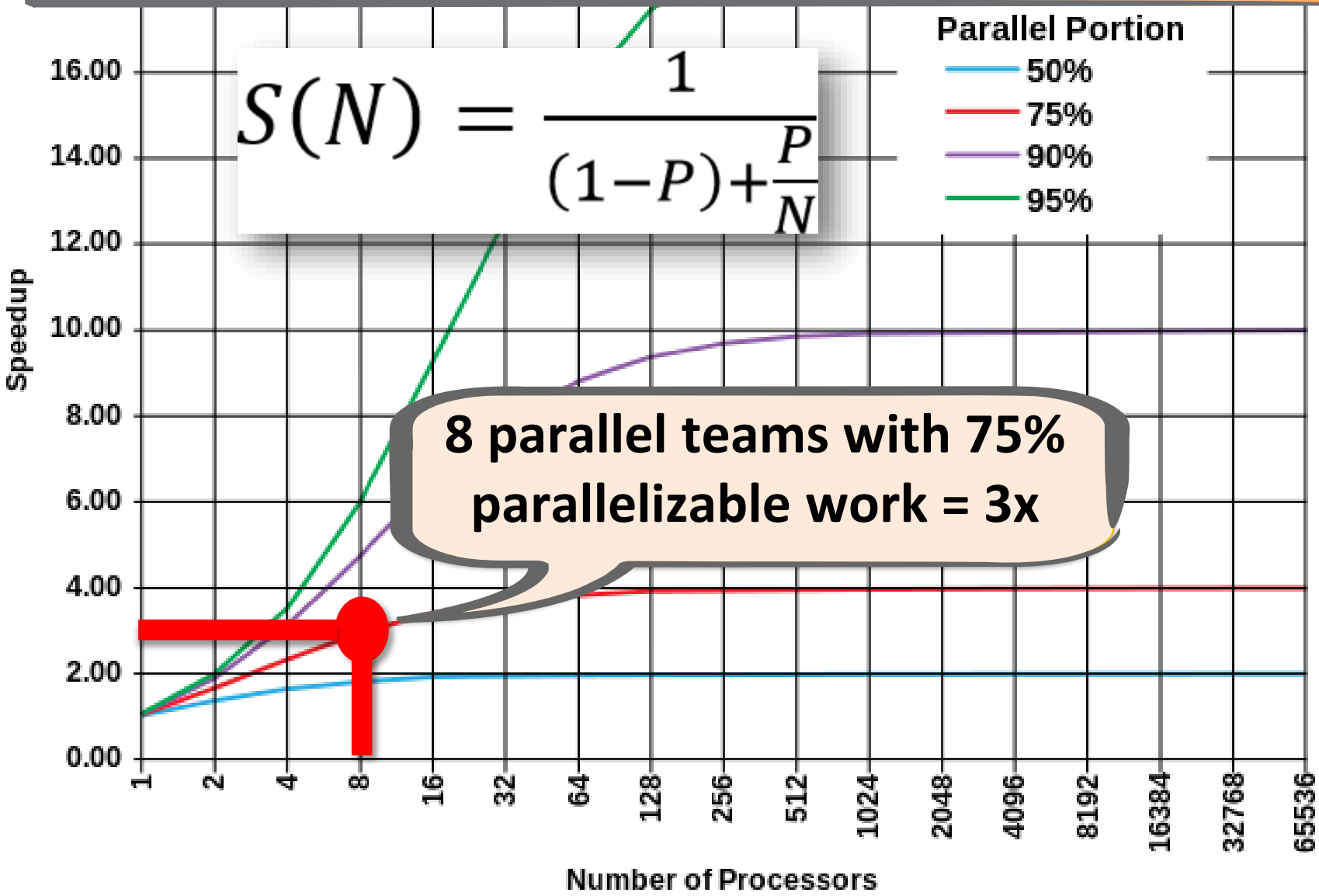

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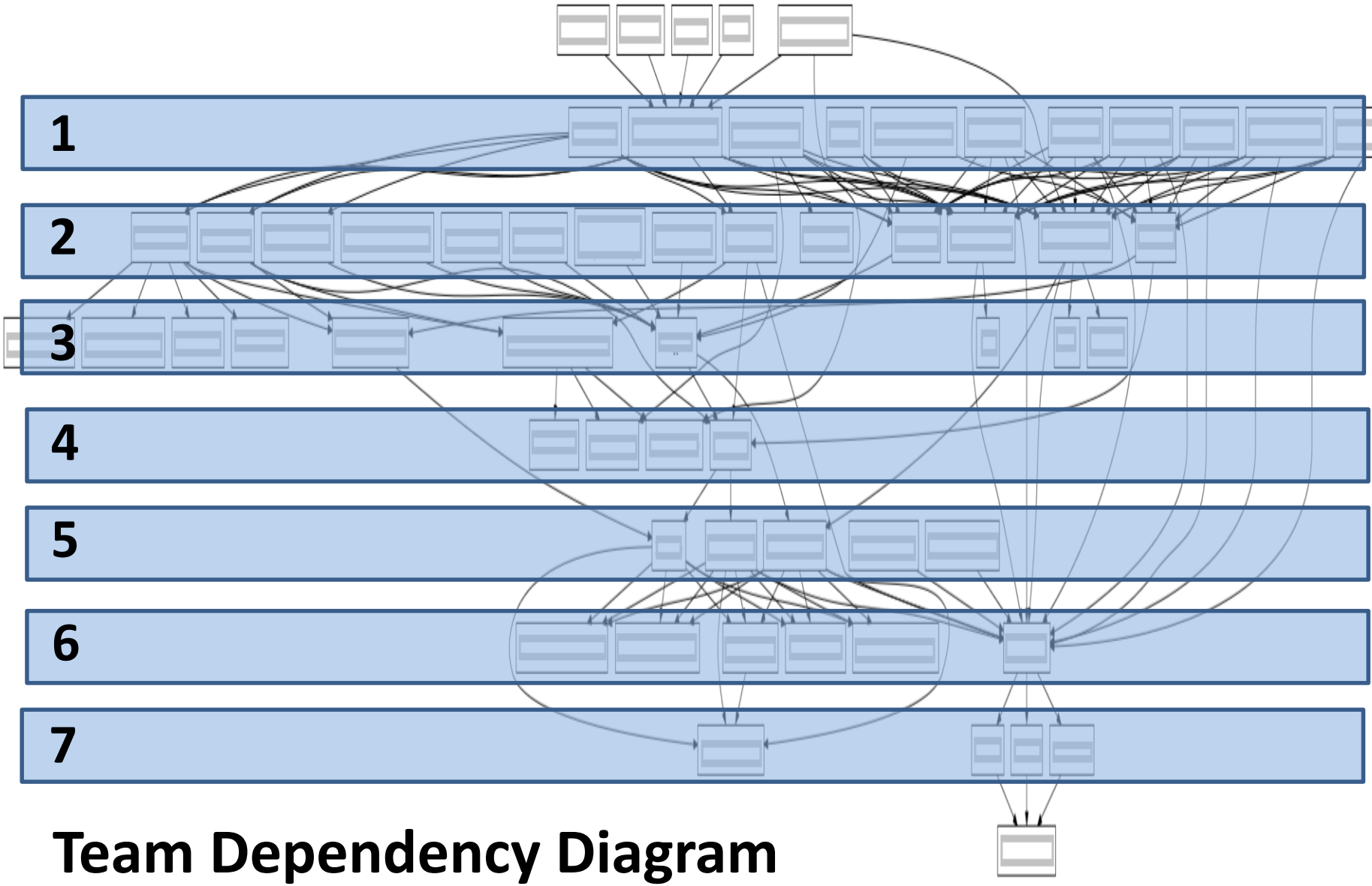

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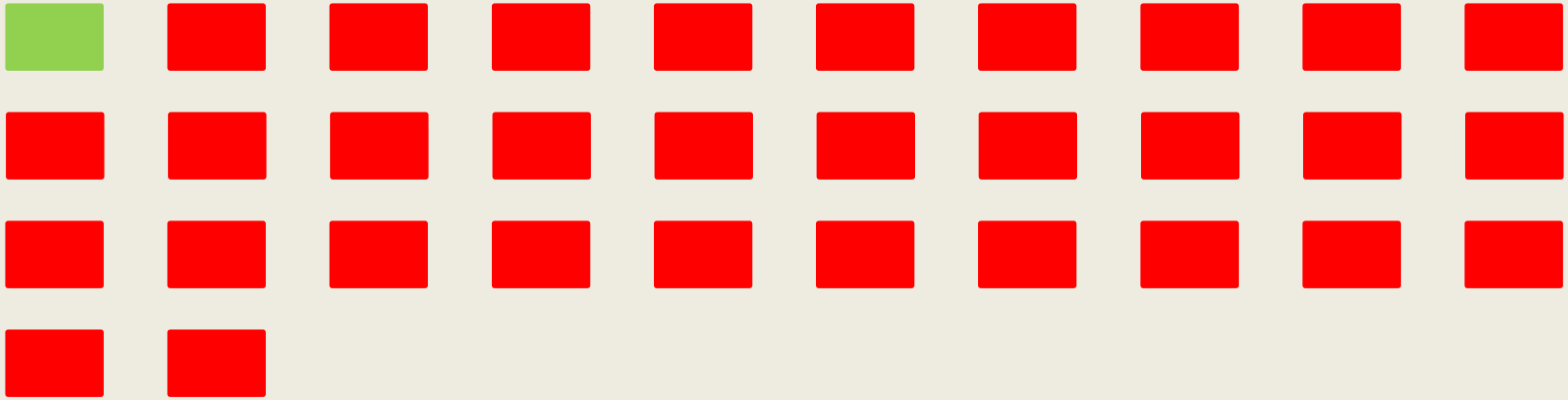

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Your timetable != Someone else's

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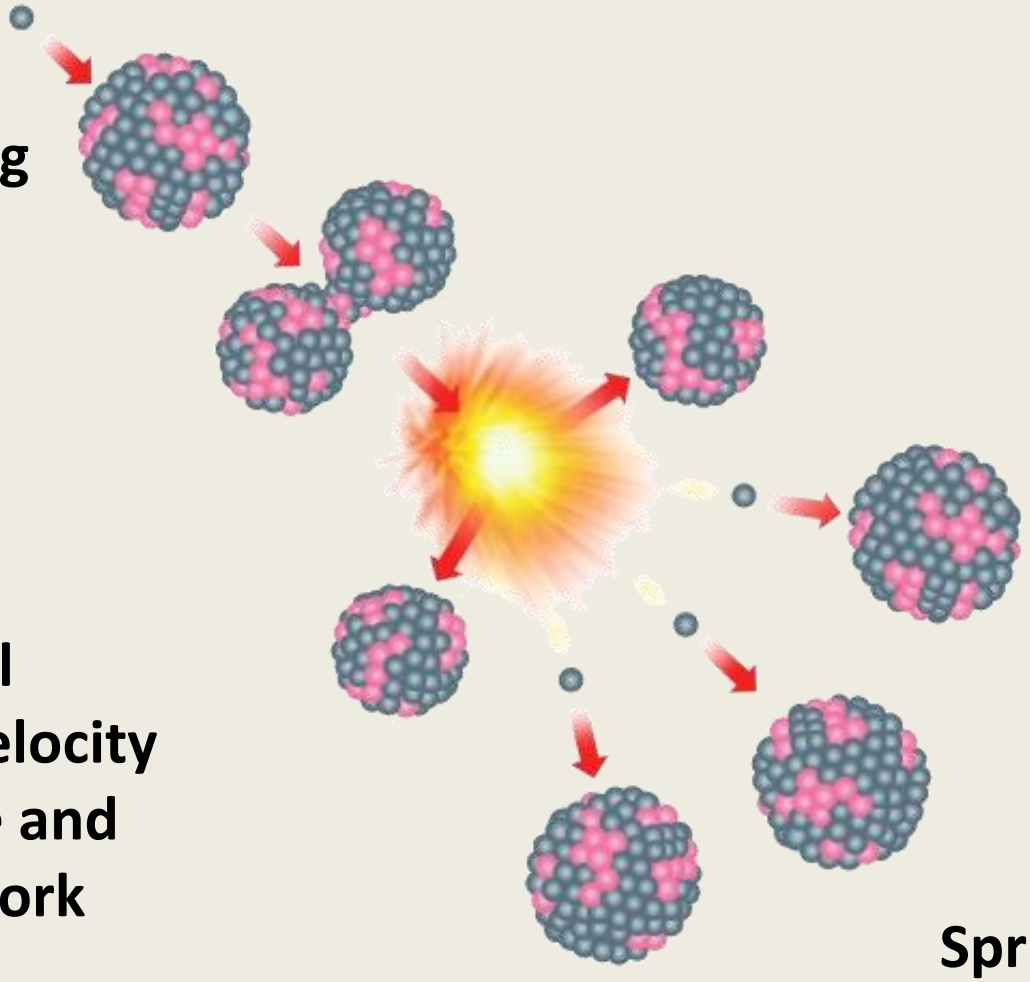
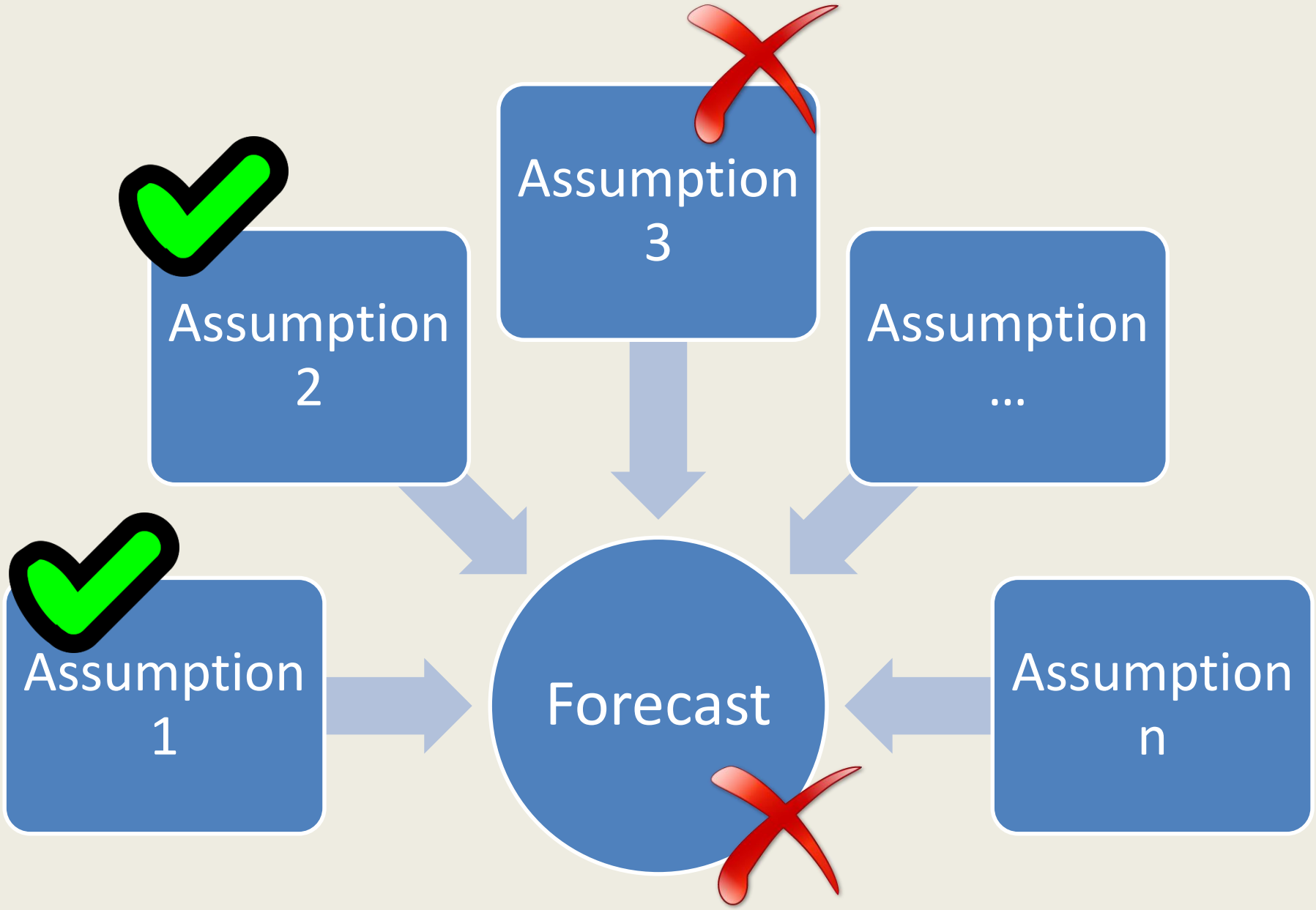


Historical throughput/velocity based on pre and post split work

Sprint Backlog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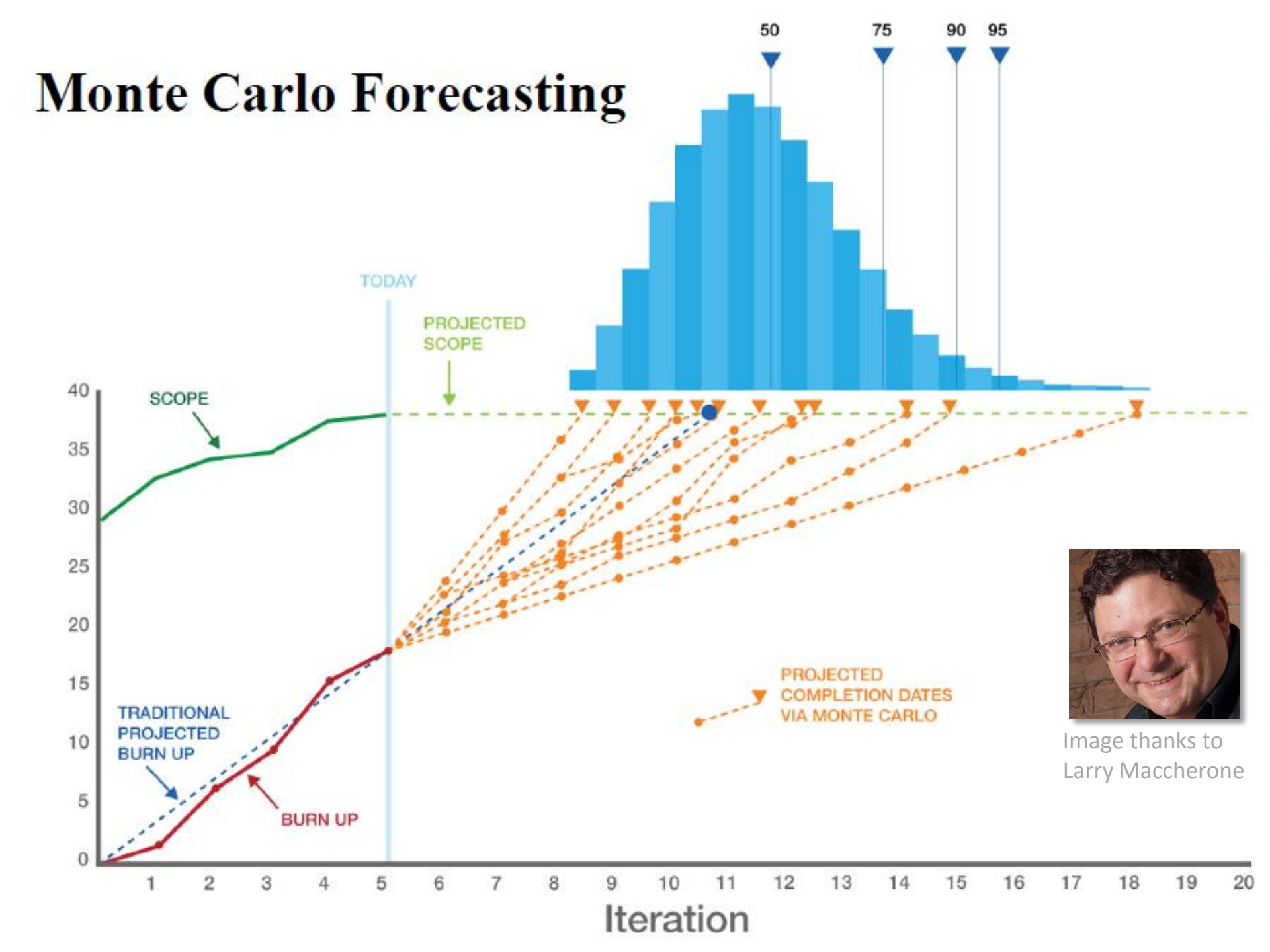

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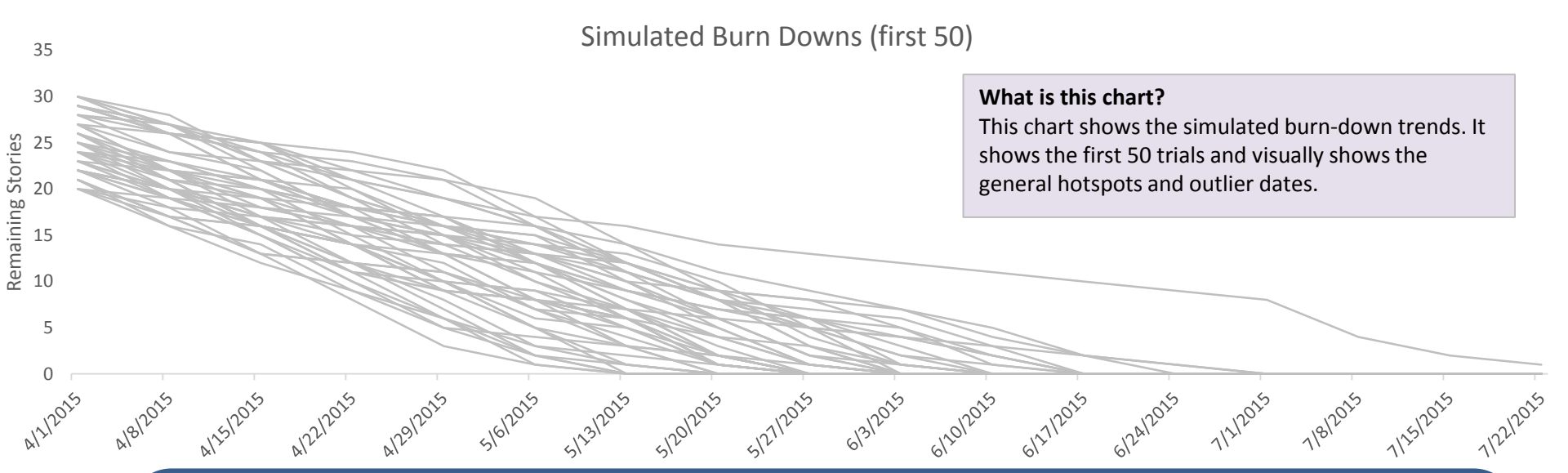

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Low guess	20		Highest guess	30

3. Throughput. How many completed stories per week or sprint do you estimate low and high bounds?

Throughput estimate/samples are per	Week	7	days

Use historical throughput data **OR** enter a low and high estimate below. Use:				Estimate
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Calls to action…

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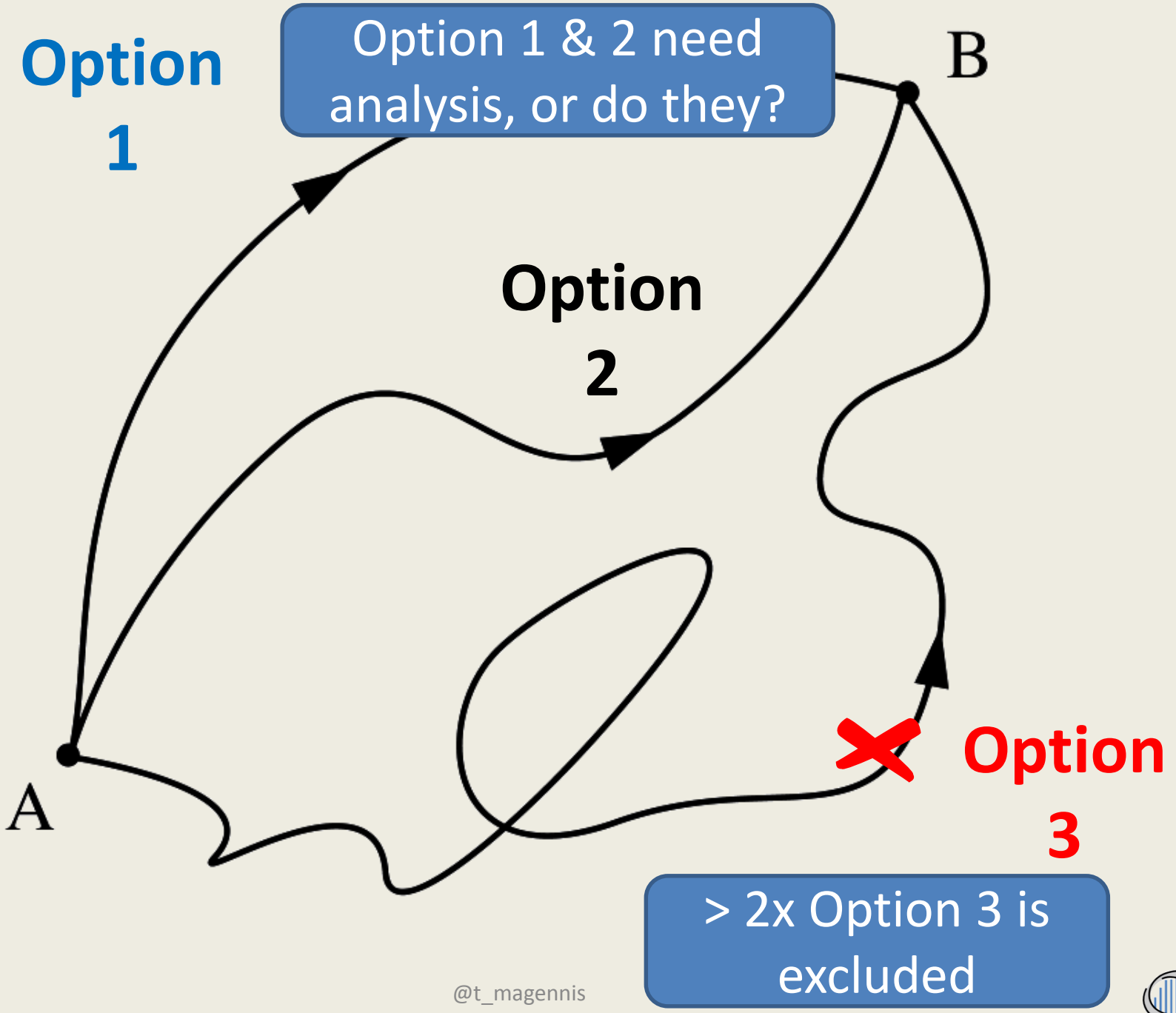
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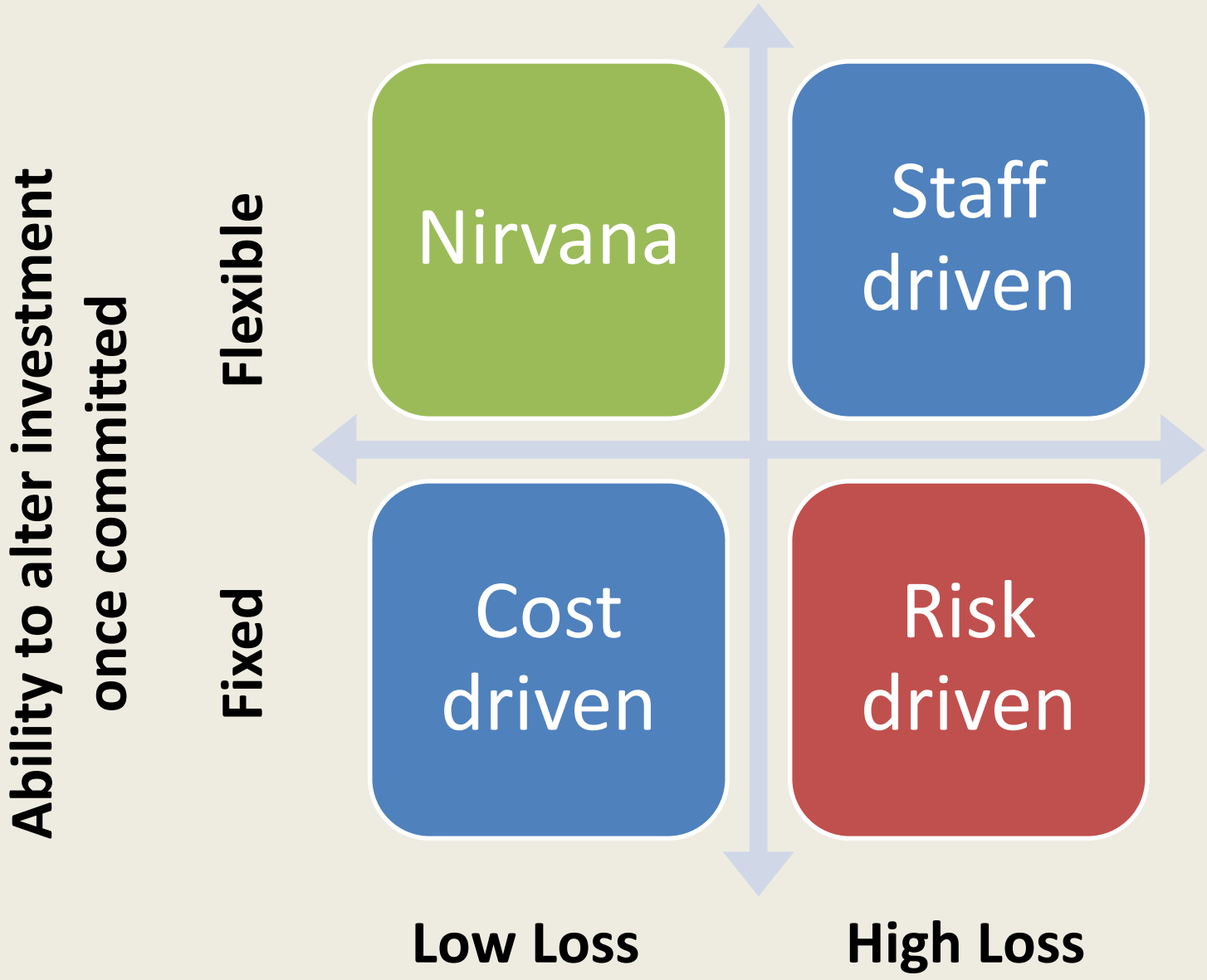
Ability to alter investment once committed
Flexible
Fixed
Nirvana
Staff driven
Cost driven
Risk driven
Low Loss
High Loss
Penalty of being late – lost revenue, etc.

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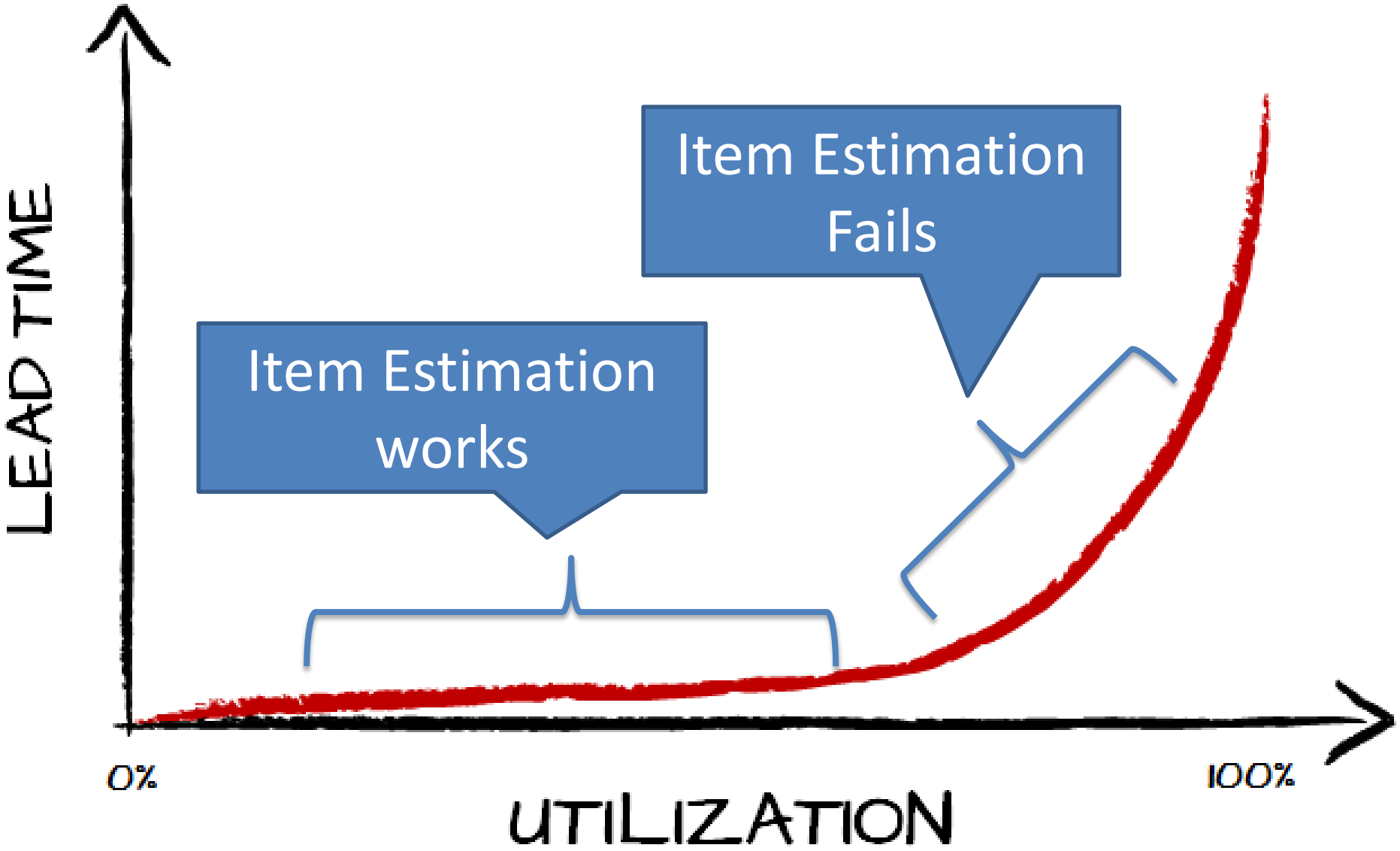
www.ExoticSpotter.com



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“Things that impact EVERY item”
“System Utilization”

For the same distance:

Time of Day

Day of week

Multiple lanes?

Traffic lights (luck, #)

Other drivers (stupidity)

Weather / Road conditions

For the same project:

When we start

Time of year/season

Number of teams/people

Dependencies

Other project timelines

Interruptions

1: Missed Start Date

Mistake when planning portfolios

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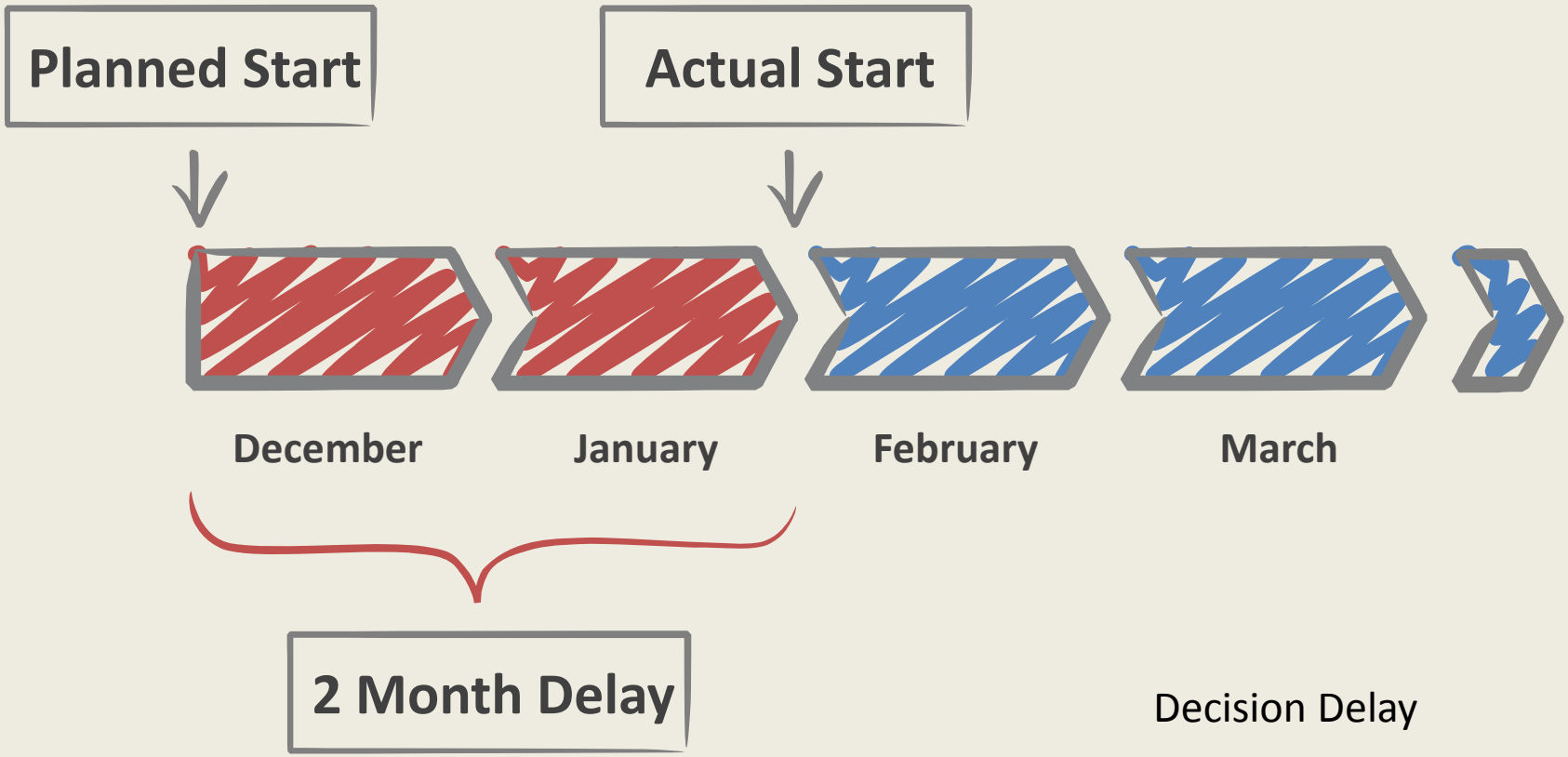
Actual Start Date > Planned Start



Decision Delay

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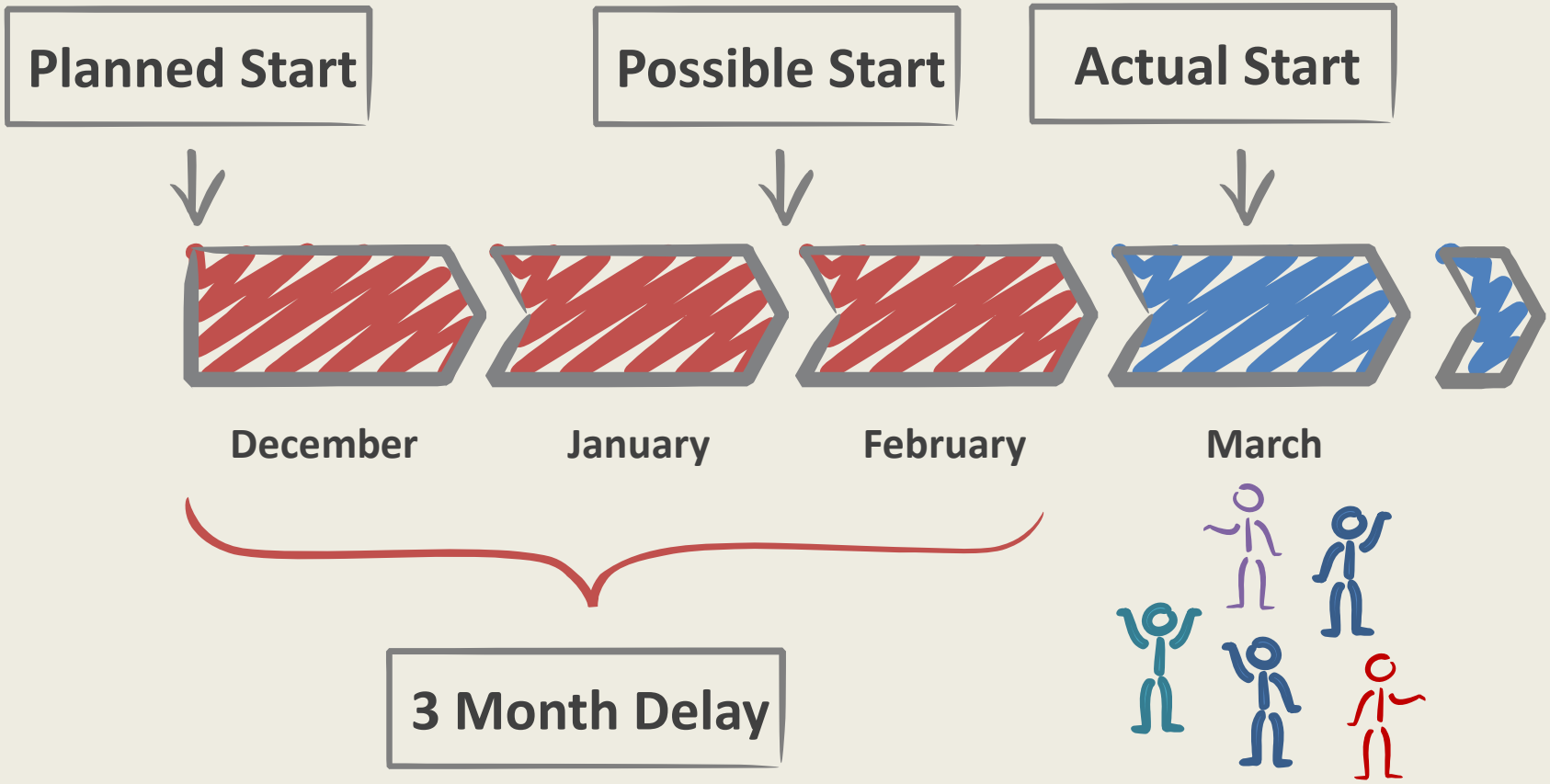
2: Team Not “Ready” at Start Date
Actual Team = 0



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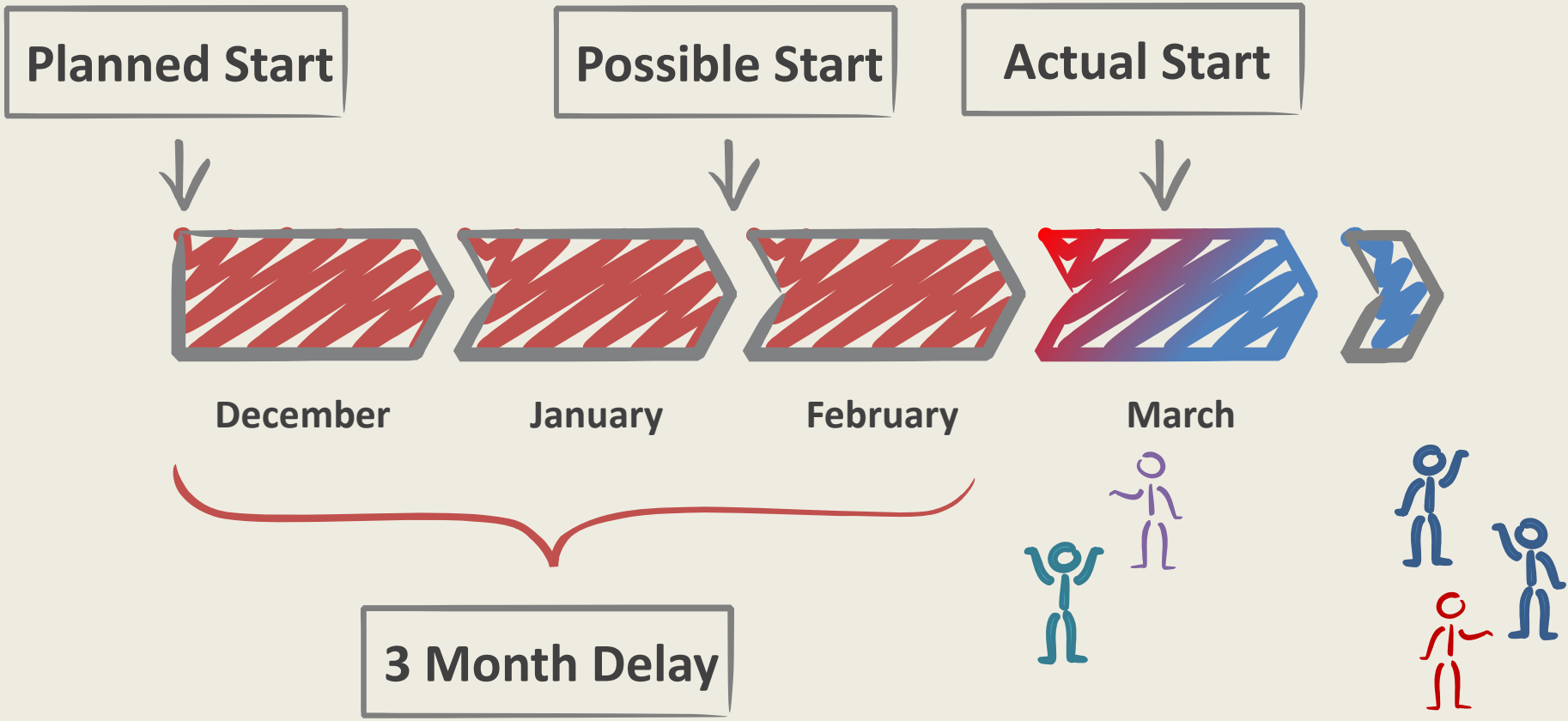
- Is the team in place already? Can I see them?
- What are they working on now? Is it likely to be delayed?
- Higher priority projects?

- Plans to hire aren’t always achievable by given date
- Plan environment factors: space to sit, equipment, meeting space
- What infrastructure does the team need to “start” work?

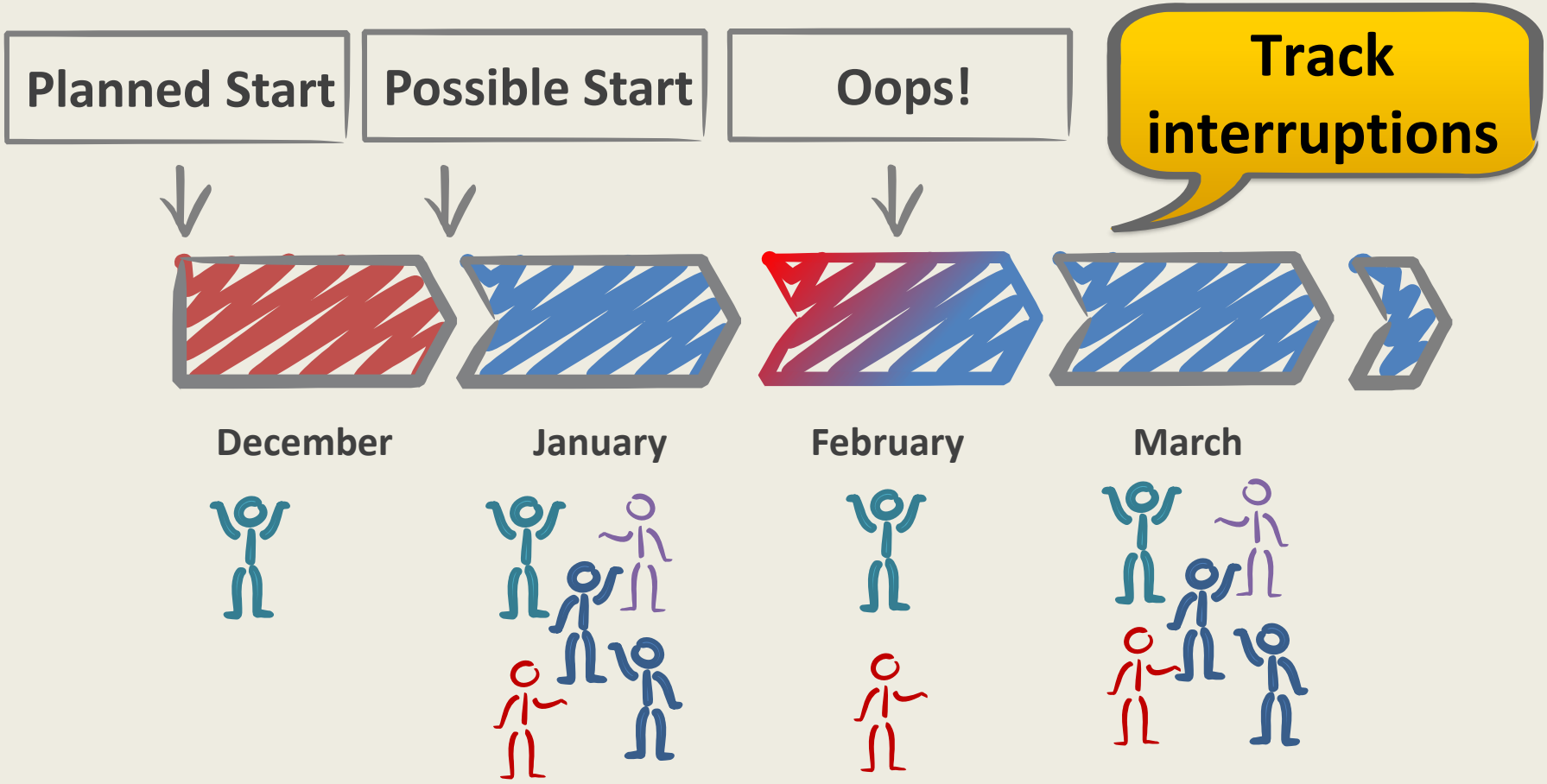
3: Partial Team (Team < planned)

3: Team Not at Strength
Actual Team < Planned Team



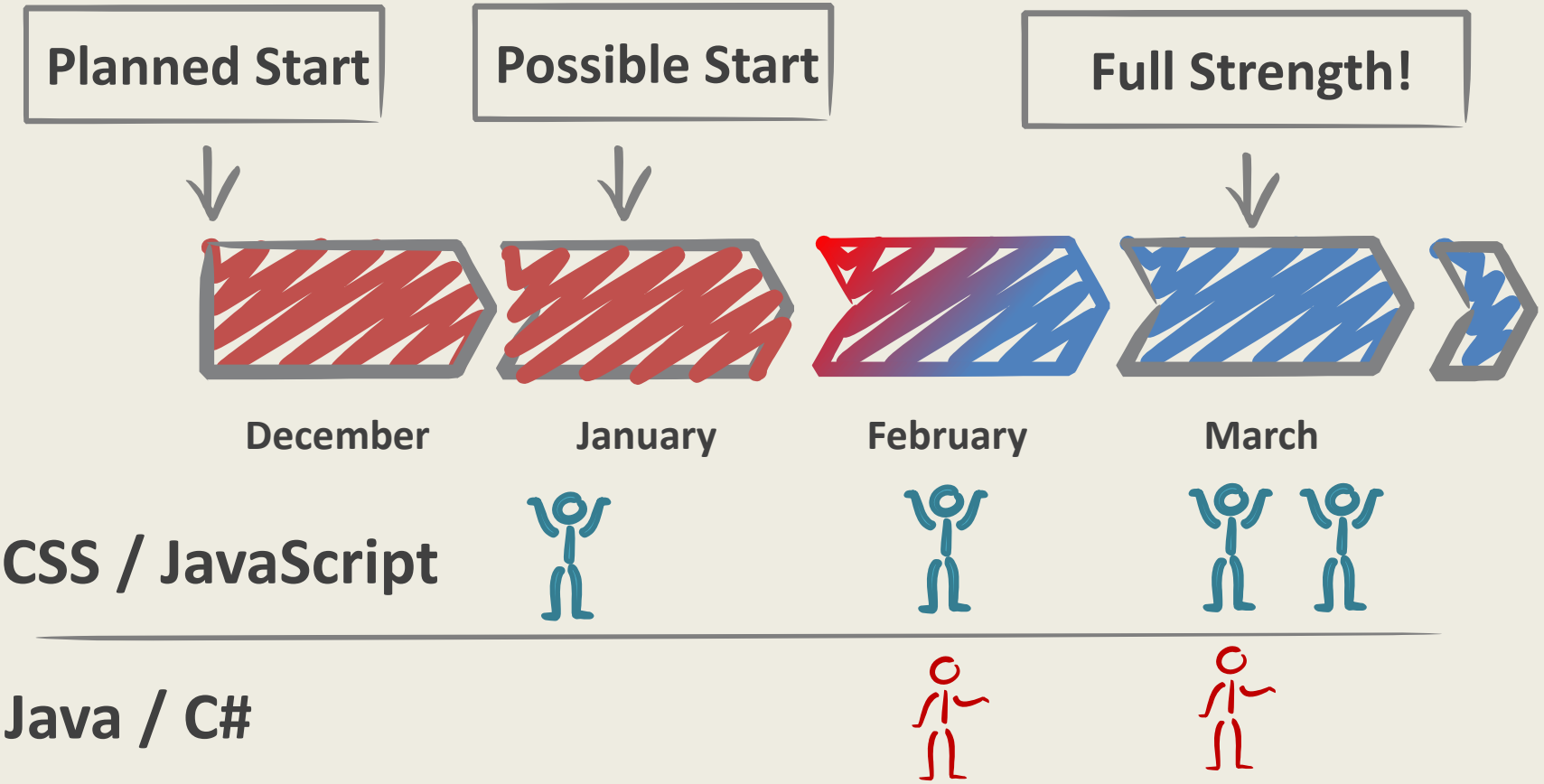
4: Partial Body Staffing

4: Partial Body Staffing
Actual Team “sometimes =” Planned



5: Missing Skillsets

5: Team Does Not Have Needed Skills
Actual set(skills) < planned set(skills)



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Players: Ability to Maintain	1	1	2
Bench: Ready to Train Up	1	0	1

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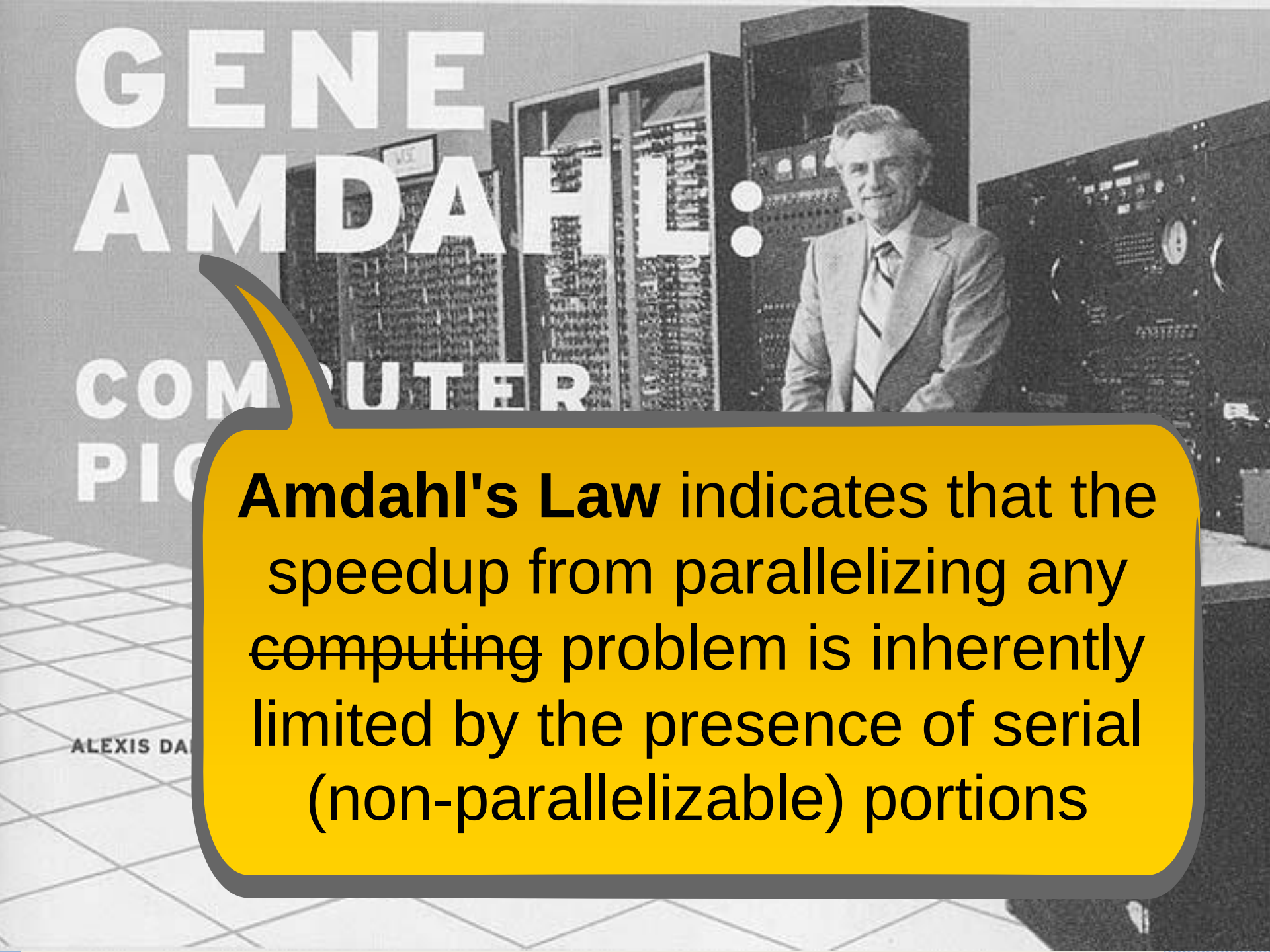

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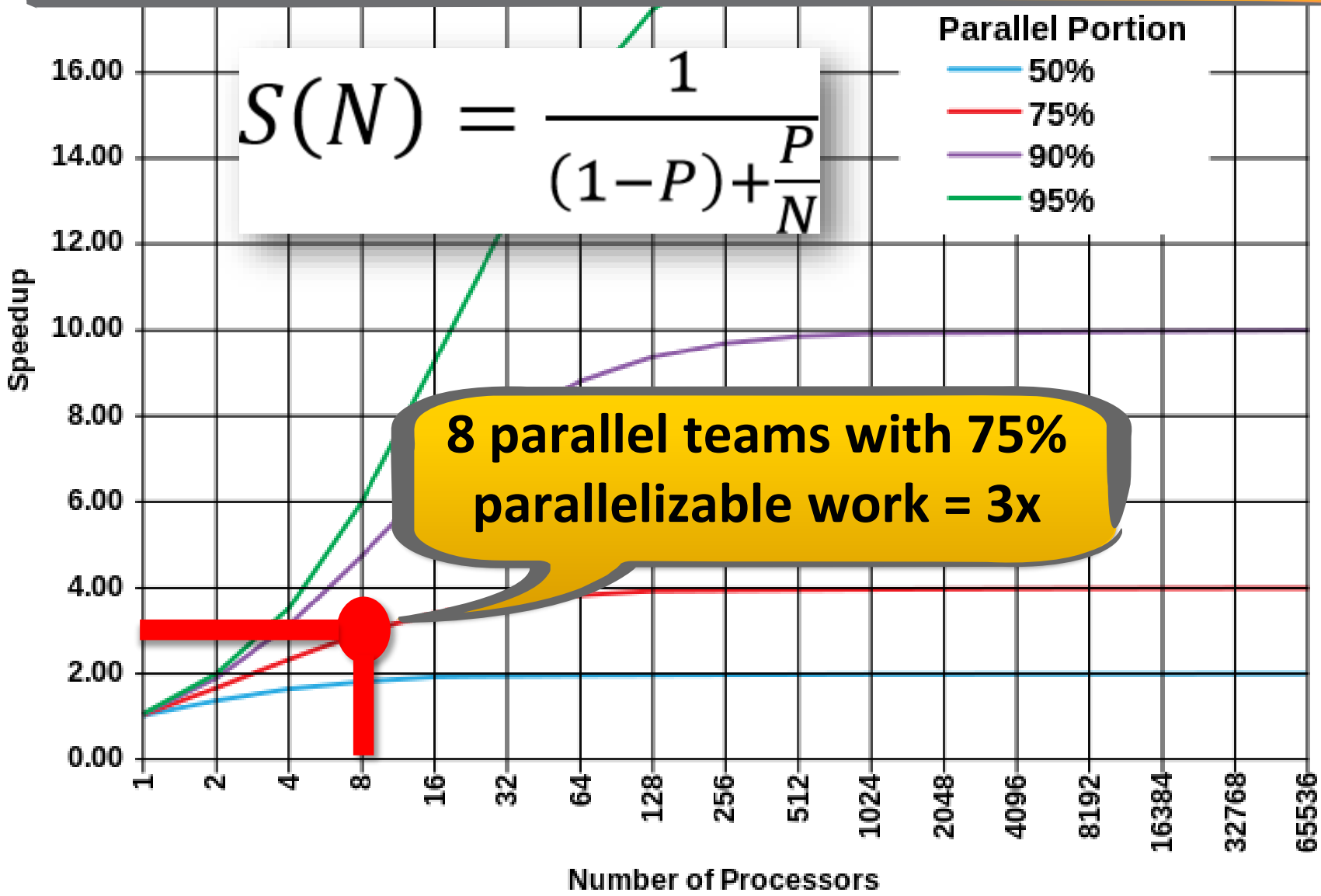

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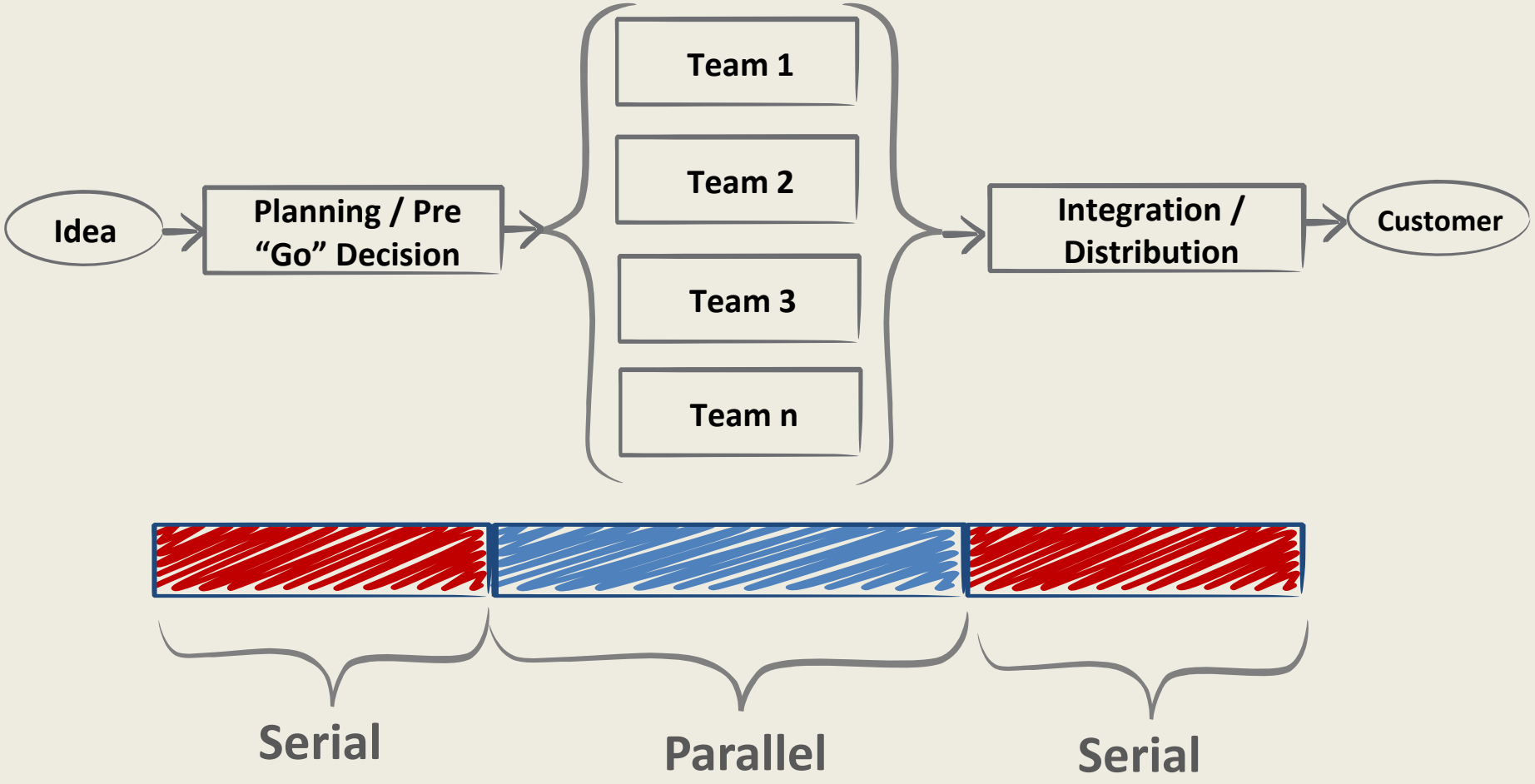

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- What are the serial parts of a complete system path (often shared resources)
- How do teams plan to integrate work
- How do team co-ordinate and plan work
- What are the inter-dependencies between teams

- Find ways to eliminate serial paths
- Track and prioritize fixing blockers in serial paths
- Organize teams to reduce inter-dependencies
- Remind people non-linearity of parallel scaling

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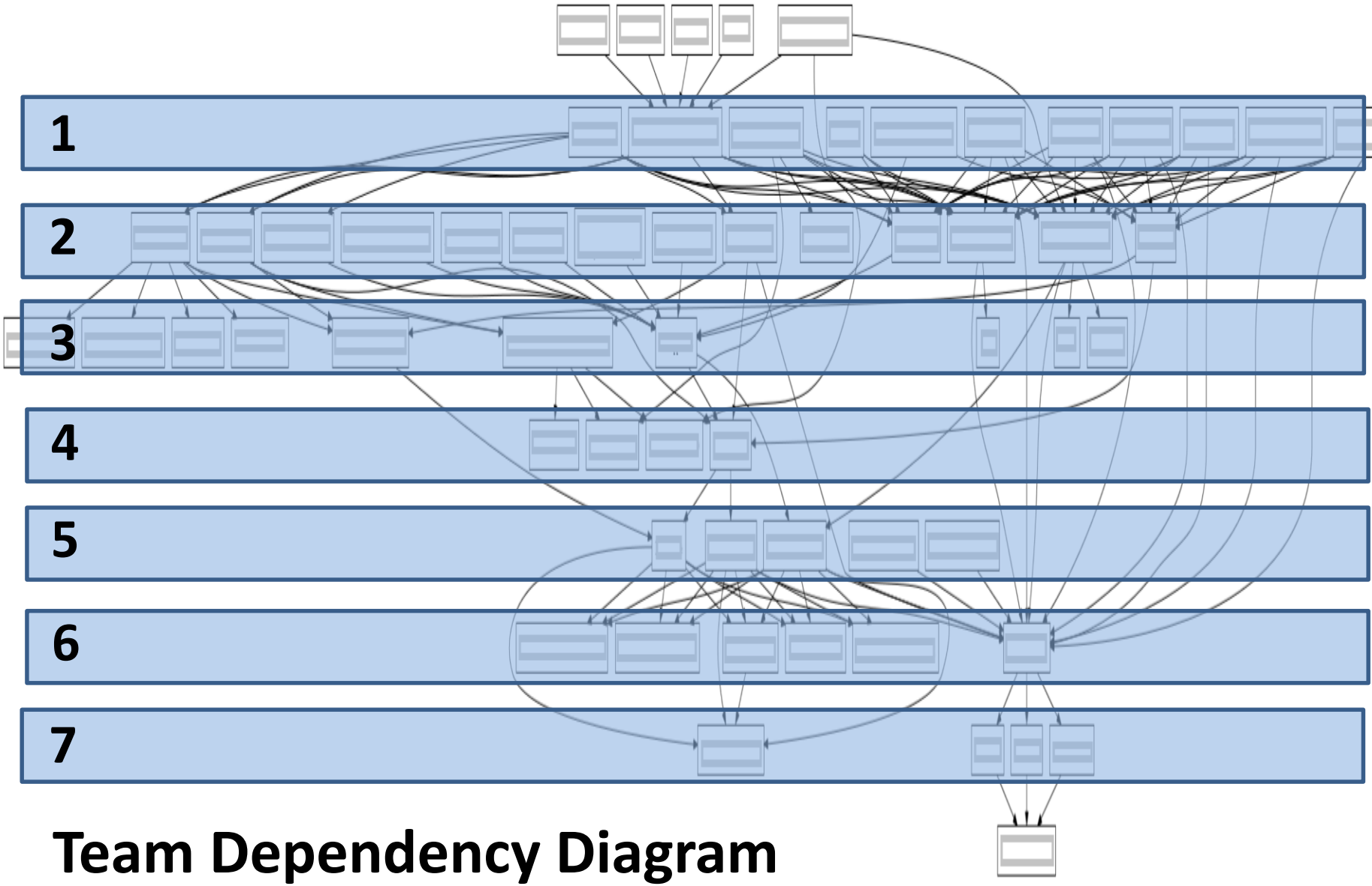

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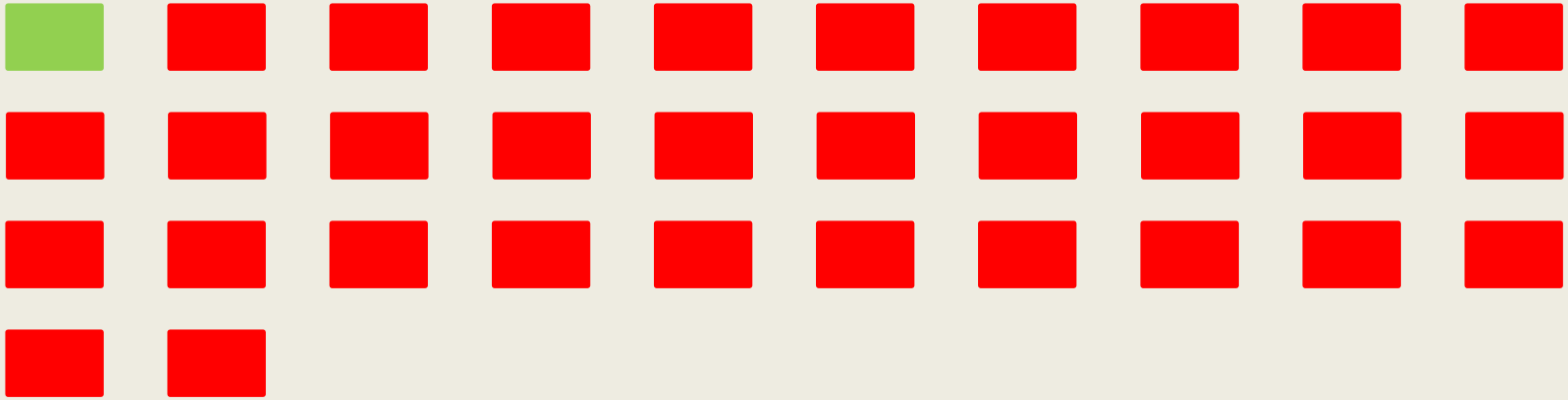

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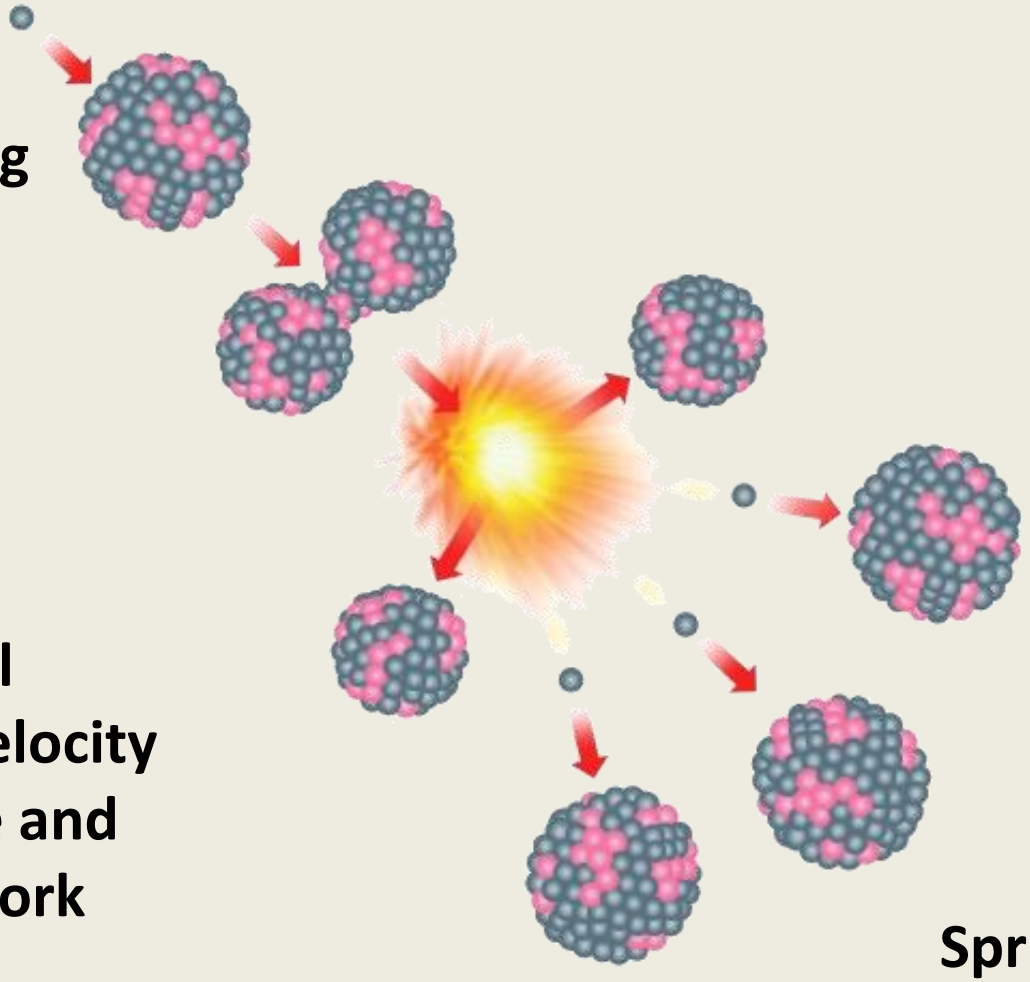

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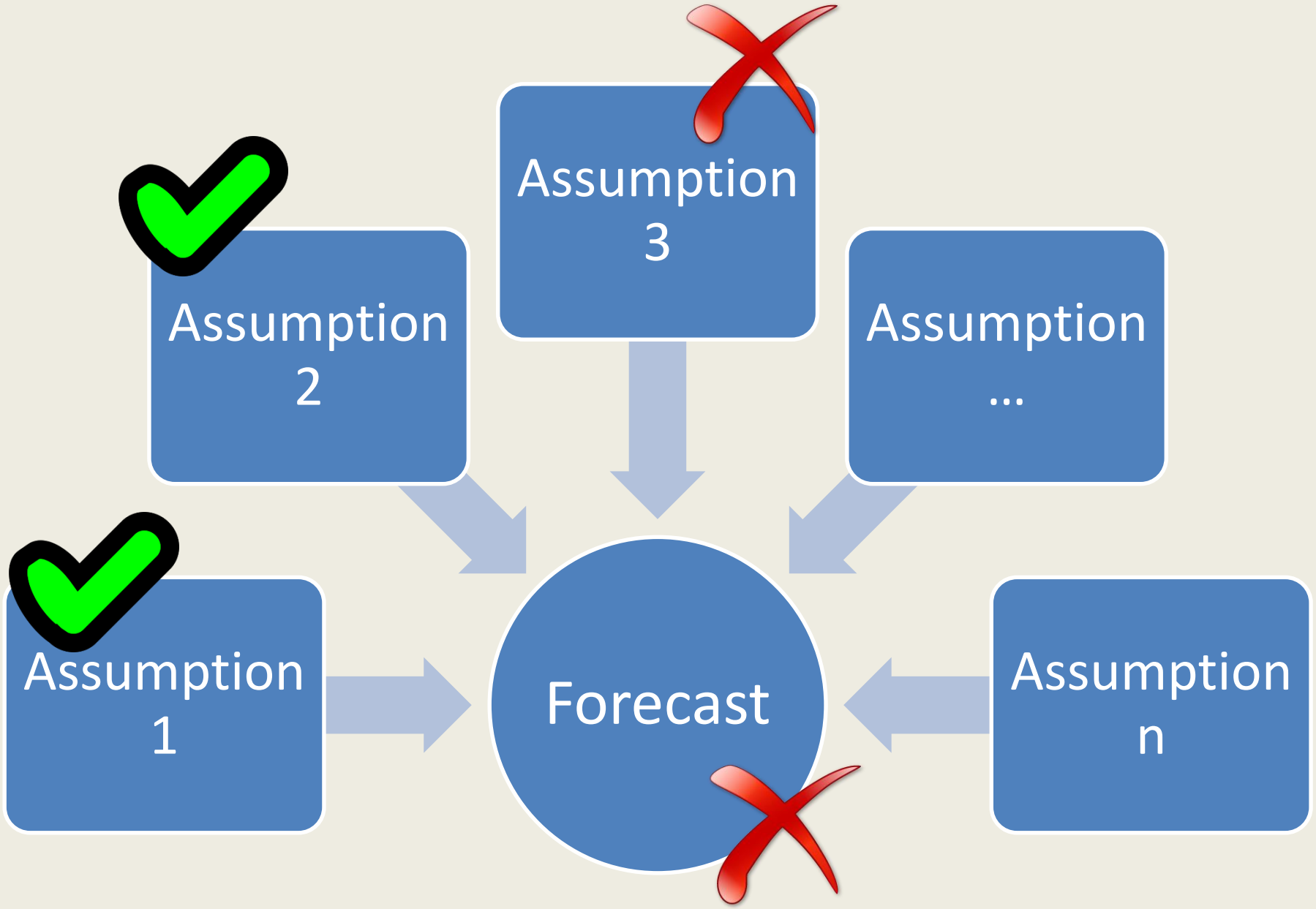
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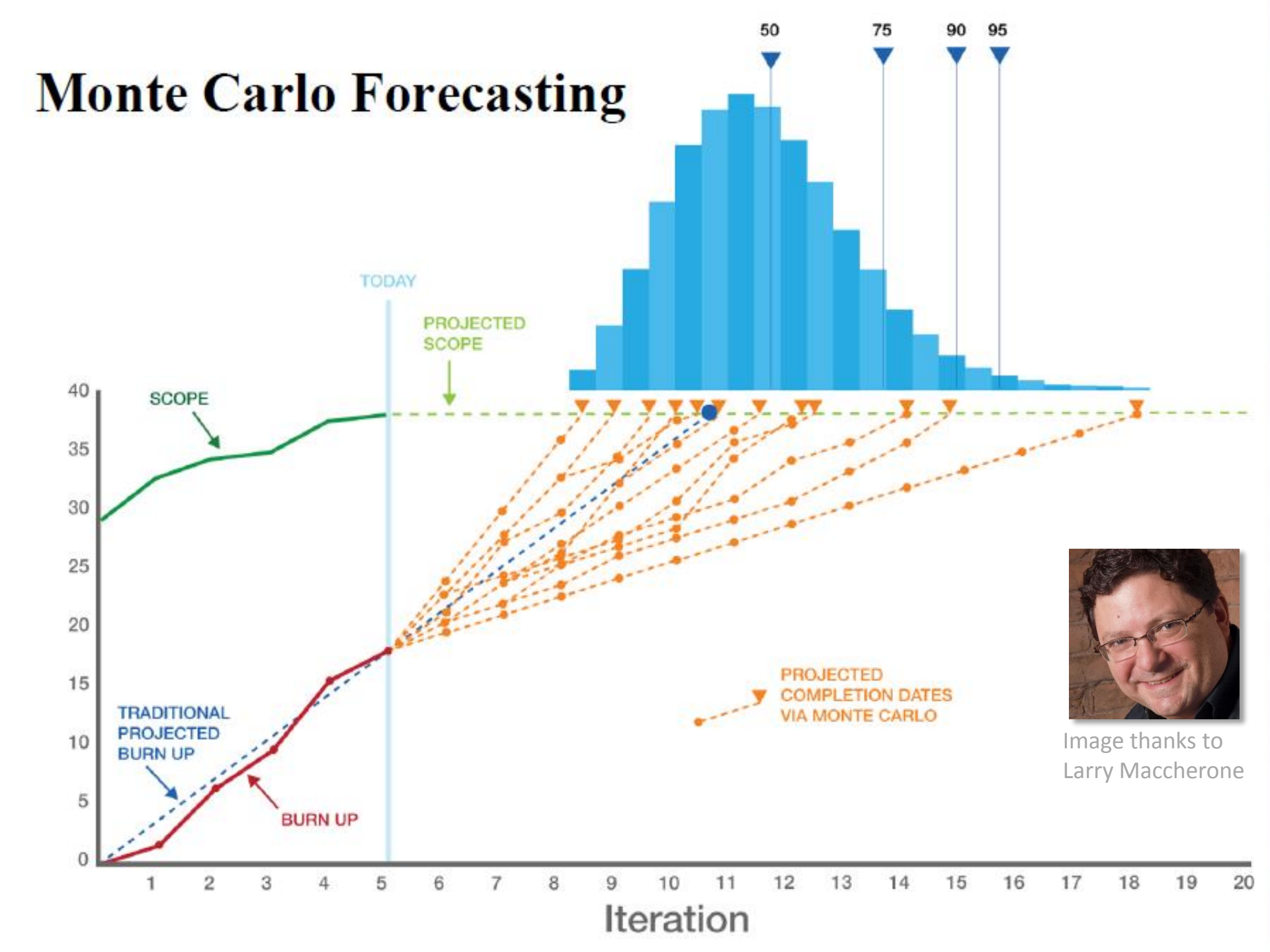

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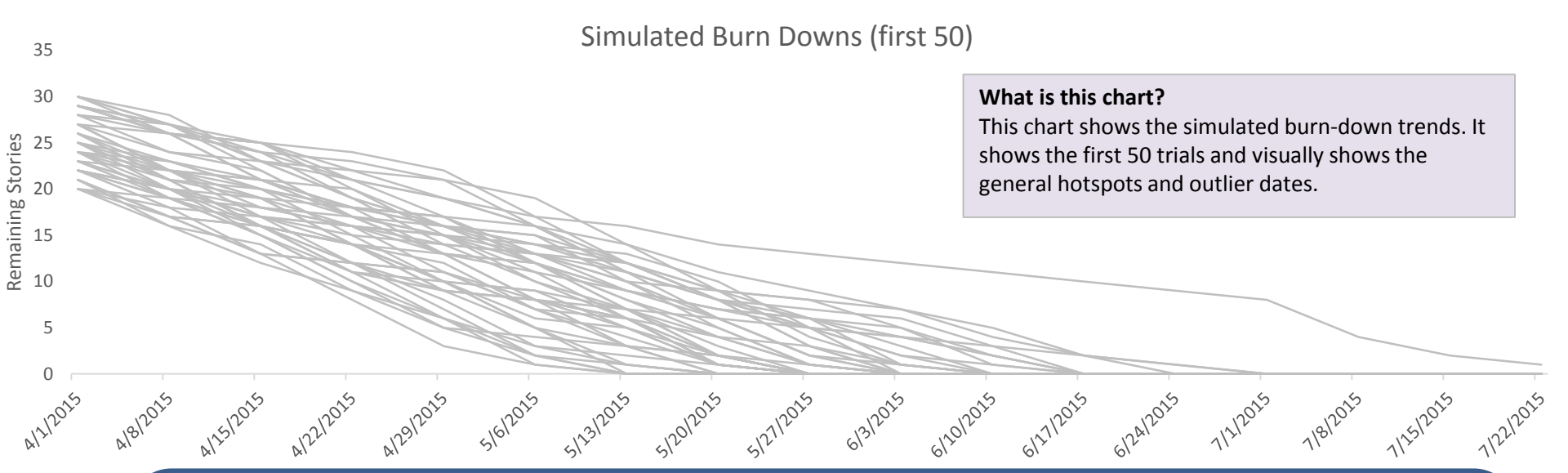

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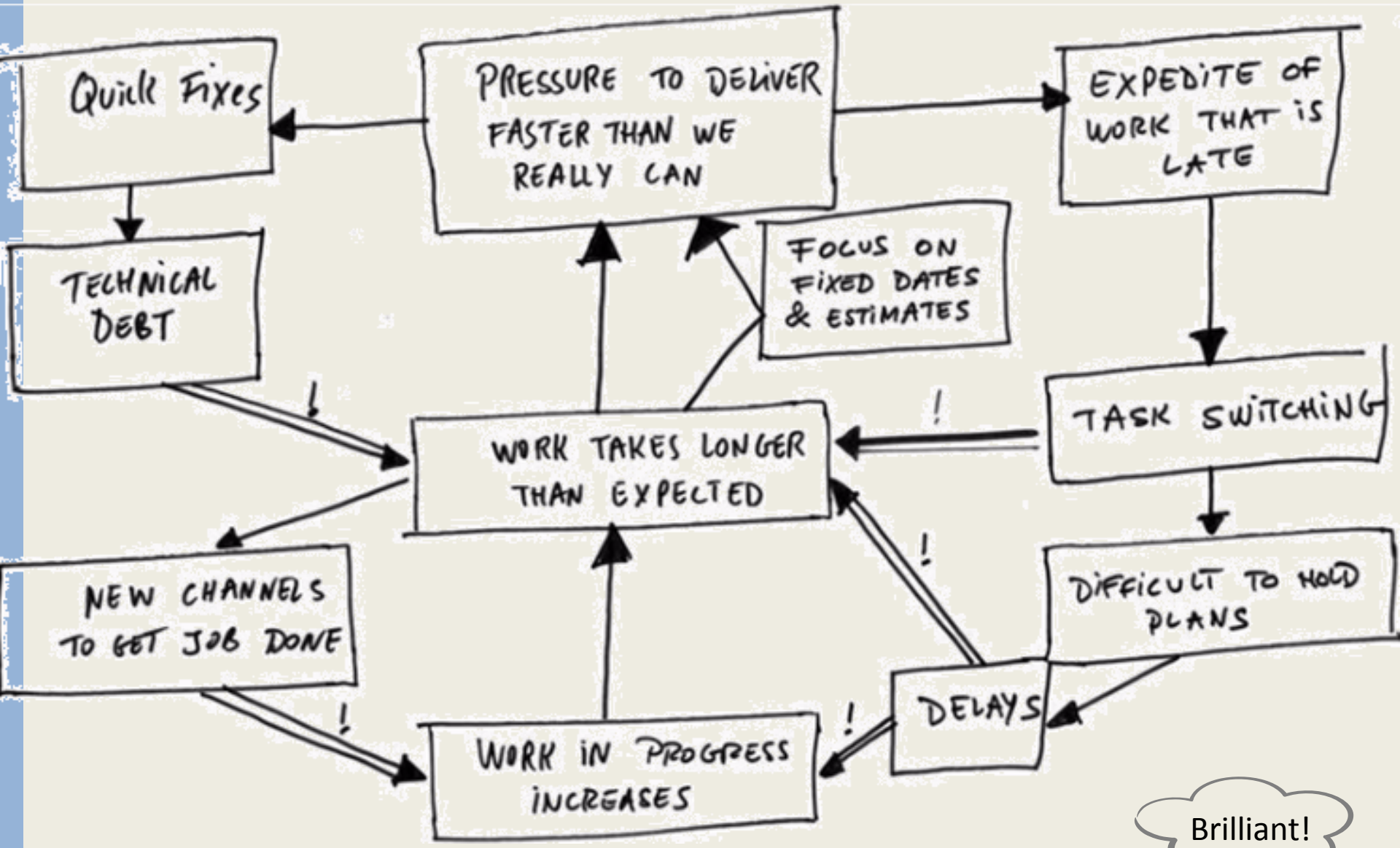
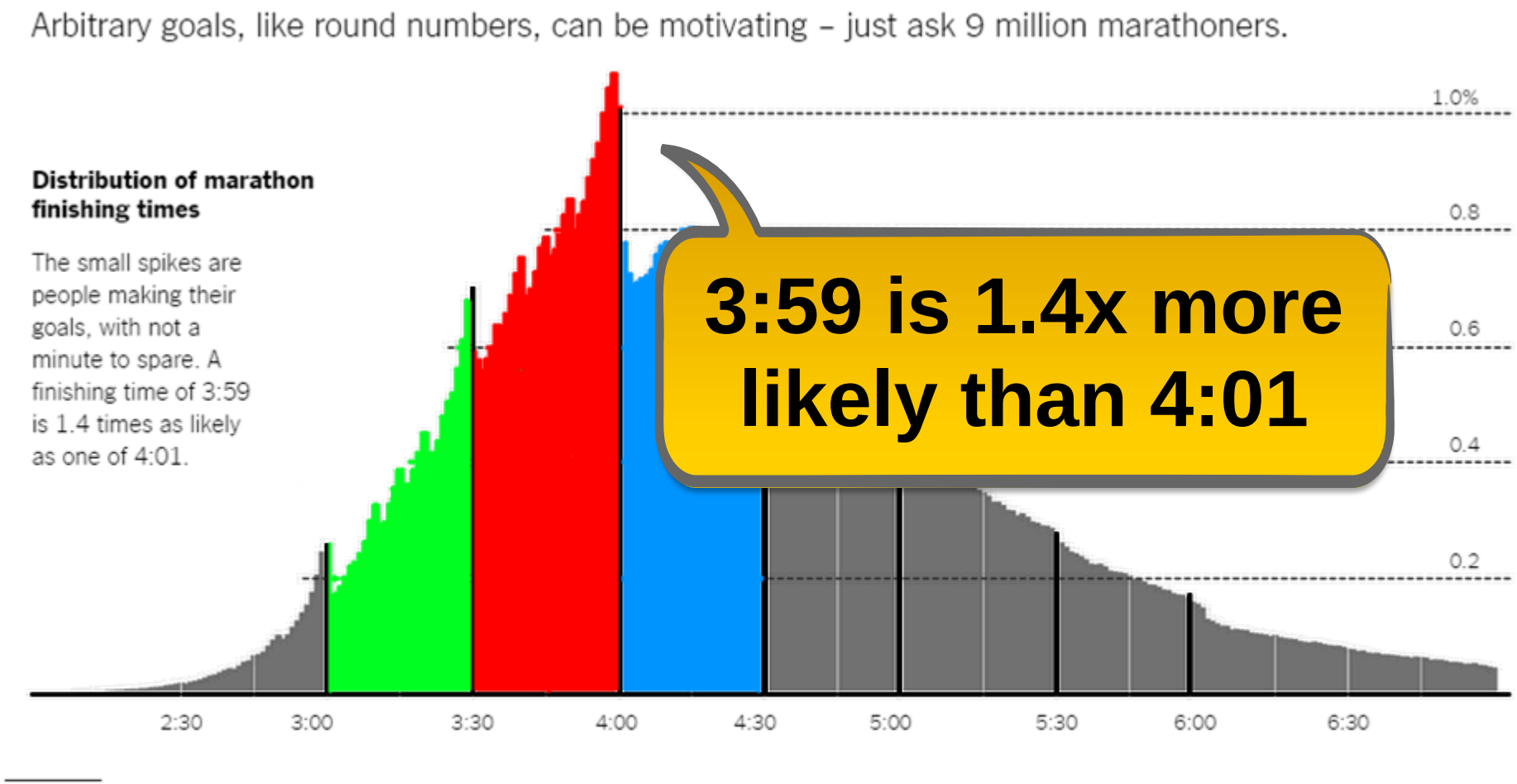


The Kanban Kick-start Field Guide - Sandvik IT (C. Achouiantz & J. Nordin)



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