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## (U) Announcing the Birth of the JFCC-ISR

FROM:

SID Senior Representative to JFCC-ISR (S3)

Run Date: 06/21/2005

(U//FOUO) On May 31st the Joint Functional Component Command for Intelligence, Surveillance and Reconnaissance (JFCC-ISR) achieved its initial operating capability (IOC) in the Pentagon. "So what?" you might ask. Well, the "so what" turns out to be pretty significant for all Combat Support Agencies, including NSA.

(U//FOUO) First, let's define what ISR means. According to the C4ISR Handbook for Integrated Planning (April 1998 edition):

**Intelligence** is the collection, processing, integration, analysis, evaluation and interpretation of information.

**Surveillance** is the systematic observation of aerospace, surface or subsurface areas, places, persons or things by visual, aural, electronic, photographic or other means.

**Reco nnaissance** is a mission undertaken to obtain by visual observation or other detection methods, information about the activities and resources of an enemy or potential enemy or to secure data concerning the meteorological, hydrographic, or geographic characteristics of a particular area controlled by or of potential use by an adversary.

(U//FOUO) JFCC ISR is a component of US Strategic Command, and has the mission of "planning to employ DoD ISR resources to meet Combatant Command, national and DoD requirements." For the first time, representatives of the NGA, NSA, DIA\* and the Services will co-locate to conduct specific ISR planning, monitor the execution of those plans, and provide a real time graphical display of the conduct of those missions. This is a huge undertaking that holds the promise of improving the way that we collect, process and distribute intelligence worldwide. The JFCC ISR will be developing metrics to measure the effectiveness of ISR missions in response to validated Information Needs (IN), and recommending adjustments to improve satisfaction of those INs.

(U//FOUO) Initial operations for the JFCC ISR are taking place in the Pentagon at the Defense Collection Coordination Center, but will move to newly renovated spaces in DIA within the next six to eight months. The Director, NSA/CSS and his Lead for ISR Jim Cusick have been involved from the outset last year helping to develop the CONOP (Concept of Operations) for the component and playing a significant role in helping to shape the JFCC into a construct that will assist the warfighter and improve the interaction between national and tactical intelligence capabilities. Was recently named to be the first SID Senior Representative to this JFCC. As the scope and daily activities of the component are better identified, additional representation will be needed.

(U//FOUO) This is a unique opportunity to finally deploy the nation's ISR assets in a fully coordinated and transparent manner which has the potential to provide the warfighter as well as the policy-making community with better intelligence in the most efficient, effective way possible. While IOC is a necessary benchmark, a great deal of groundbreaking work will need to be done by professionals dedicated to optimizing the system before we realize the full potential of this effort. When the call goes out to fill those additional positions, you will want to give serious consideration to being a part of this history-making effort.

(U//FOUO) If you have any questions in the interim, feel free to contact	S3,

NGA = National Geospatial-Intelligence Agency DIA = Defense Intelligence Agency

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