

Software Quality Engineering

Testing, Quality Assurance, and Quantifiable Improvement

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Chapter 17. Comparing QA Alternatives

- General Areas/Questions for Comparison
- Applicability, Effectiveness, and Cost
- Summary and Recommendations

QA Alternatives

- Defect and QA
 - Defect: error/fault/failure
 - Defect prevention/removal/containment
 - Map to major QA activities
- Defect prevention
 - Error source removal & error blocking
- Defect removal: Inspection/testing/etc
- Defect containment: Fault tolerance and failure containment (safety assurance)
- Comparison: This chapter

Comparison

- Cost-benefit under given environments
 - Environments: applicable or not?
 - Cost to perform
 - Benefit: quality, directly or indirectly
- Testing as the comparison baseline
 - Most commonly performed QA activity
 - Empirical and internal data for testing
 - QA alternatives compared to testing
 - defect prevention (DP),
 - inspection,
 - formal verification (FV),
 - fault tolerance (FT),
 - failure containment (FC)
 - FT & FC: separate items in comparison

Comparison: Applicability

- Applicability questions
 - High-level questions: development vs. field usage (and support/maintenance)
 - Low level questions: development phases/activities
- Applicability to maintenance
 - Not applicable: Defect prevention
(although lessons applied to future)
 - Applicable to a limited degree: Inspection, testing, formal verification, as related to reported field failures
 - Applicable: fault tolerance and failure containment, but designed/implemented during development
- Our focus: applicability to development

Comparison: Applicability

- Objects QA activities applied on
 - Mostly on specific objects
 - e.g., testing executable code
 - Exception: defect prevention on
(implementation related) dev. activities
- Summary: Table 17.1 (p.289)

QA alternative	Object
testing	(executable) code
defect prevention	(implementation activities)
inspection	design, code, and other software artifacts
formal verification	design/code with formal specification
fault tolerance	operational software system
failure containment	system with potential accidents

Comparison: Applicability

- Applicability to development phases
 - In waterfall or V-model: implementation

(requirement/design/coding) & testing/later

- Inspection in all phases
- Other QA in specific sets of phases
- Summary: Table 17.2 (p.290)

QA alternative	Development activity/phase
testing	testing phase and after
defect prevention	implementation (req/spec/design/coding)
inspection	all
formal verification	design/coding
fault tolerance	in-field operation
failure containment	in-field operation

Comparison: Applicability

- Applicability to product domain/segment
 - All QA alternatives can be applied to all domains/segments
 - Other factors: cost-benefit ratio
 - Higher cost needs to be justified by higher payoff/returns
 - Further comparison in connect to cost and effectiveness comparisons
- Also relate to general context of QA
 - QA distribution: Fig 4.1 (p.45)
 - Related activities in other phases, e.g., design/implementation for FT/SSE
- Other process variations: similar to smaller cycles of waterfall

Comparison: Applicability/Expertise

- Pre-condition to performing specific QA activities
 - specific expertise required
 - also related to cost
- Expertise areas
 - Specifics about the QA alternative
 - Background/domain-specific knowledge
 - FV: formal training
 - FT: dynamic system behavior
 - FC: embedded system safety
 - Other QA: general CS/SE knowledge

Comparison: Applicability/Expertise

- General expertise levels: mostly in ranges, depending on specific techniques used

- Specific background knowledge
- Summary: Table 17.3 (p.291)

QA alternative	Expertise Level	Background knowledge
testing	low – high	
defect prevention	medium – high	
inspection	low – medium	
formal verification	high	formal training
fault tolerance	high	dynamic systems
failure containment	high	safety, embedded systems

Comparison: Benefit or Effectiveness

- General benefit questions
 - Better quality: views and perspectives?
 - Defect-centered view in this book
 - => fewer defects
 - Defect-related questions below
 - Other benefit: experience, culture change, process improvement, etc
- Defect related question
 - Defect specifics: errors/faults/failures
 - Problem or defect types
 - Defect levels or pervasiveness
 - Information for defect# and quality"

Comparison: Effectiveness

- Defect specifics or perspectives
 - Dealing with errors/faults/failures?
 - Direct action vs followup action: may deal with different defect perspectives
 - Example: failures detected in testing but (failure-causing) faults fixed in followup
- Summary: Table 17.4 (p.292)

QA alternative	Defect perspective	
	@observation	@follow-up actions
testing	failures	fault removal
defect prevention	errors & error sources	reduced fault injection
inspection	faults	fault removal
formal verification	(absence of) faults	fault absence verified
fault tolerance	local failures	global failures avoided
failure containment	accidents	hazard resolution & damage reduction

Comparison: Effectiveness

QA alternative	Problem types
testing	dynamic failures & related faults
defect prevention	systematic errors or conceptual mistakes
inspection	static & localized faults
formal verification	logical faults (indirectly)
fault tolerance	operational failures in small areas
failure containment	accidents and related hazards

- Table 17.5 (p.292) above
- Problem or defect types
 - errors/faults/failures of different types or characteristics

Comparison: Effectiveness

- Defect types: Inspection vs. testing
 - Static analysis vs. dynamic execution
 - => static vs dynamic problems and conceptual/logical problems vs. timing problems
 - Localized defects easily detected by inspection vs. interface/interaction problems detected by testing
- Defect types: Other QA
 - defect prevention: negating causes or pre-conditions to pervasive problems
 - fault tolerance: rare conditions
 - safety assurance: accidents
 - FV: logical problems, but indirectly

Comparison: Effectiveness

- Information for defect decrease and quality improve
- Result interpretation
 - specific pieces of info
 - interpret the info./result

- link to quality, impact, meaning, etc.?
- Using information/measurement
 - to provide feedback
 - to guide followup activities
 - to help decision making/improvement
 - goal: defect# and quality"

(usually via analysis/modeling)
- Part IV. Quantifiable Improvement: measure-analyze-feedback-improve steps

Comparison: Effectiveness

- Ease of result interpretation
- Specific info/measurement
- All Summarized in Table 17.7 (p.295)

QA alternative	Result interpretation	Information/measurement
testing	moderate	executions & failures
defect prevention	(intangible)	experience
inspection	easy	faults, already located
formal verification	hard	fault absence verified
fault tolerance	hard	(unanticipated) env./usages
failure containment	hard	accident-scenarios/hazards

Comparison: Cost

- Cost measurement/characterization
 - Direct cost: \$
 - Indirect cost: time, effort, etc
 - Things affecting cost: simplicity, expertise (already addressed), tools, etc
 - Cost to perform specific QA activities
- Factors beyond cost to perform QA
 - Cost of failures and related damage
 - Other cost, particularly for defect containment (FT and FC)
 - Operational cost, e.g., FT mechanisms slow down normal operations
 - Implementation cost of FT mechanisms

Comparison: Cost

- Overall cost comparison
 - rough values and ranges
 - multiple factors but focus on performing the specific QA activities
- Table 17.8 (p.297)

QA alternative	Cost
testing	medium (low ~ high)
defect prevention	low
inspection	low ~ medium
formal verification	high
fault tolerance	high
failure containment	highest

Comparison: Summary

- Testing
 - Important link in dev. process
 - Activities spilt over to other phases
 - OP development, test preparation, etc
 - (partial) code exist before testing
 - Dynamic/run-time/interaction problems
 - Medium/low defect situations
 - Techniques and tools
 - Coverage vs. reliability focus
 - Cost: moderate
- Defect prevention
 - Most effective if causes known
 - Good at pervasive problems
 - Low cost, due to downstream damage#
 - Issue: \if causes", and up-front cost

Comparison: Summary

- Inspection
 - Good throughout dev. process
 - Works on many software artifacts
 - Conceptual/static faults
 - High fault density situations
 - non-blocking
 - experience => efficiency improve
 - Human intensive, varied cost
- Formal verification
 - Positive confirmation/correctness
 - On design/code with formal spec
 - Low/no defect situations
 - Practicality: high cost ! benefit?
 - Human intensive, rigorous training

(therefore, high up-front cost)

Comparison: Summary

- Fault tolerance
 - Dynamic problems (must be rare)
 - High cost & reliability (low defect)
 - Technique problems (independent NVP?)
 - Process/technology intensive
- Failure containment
 - Similar to FT above, but even more so
 - Rare conditions related to accidents
 - Extremely high cost
 - => apply only when safety matters
 - Many specialized techniques
 - Process/technology intensive

Comparison: Grand Summary

QA alternative	Applicability	Effectiveness	Cost
testing	code	occa. failures	medium
defect prevention	known causes	syst. problems	low
inspection	s/w artifacts	scat. faults	low – medium
formal verification	formal spec.	fault absence	high
fault tolerance	duplication	rare failures	high
failure containment	known hazards	rare accidents	highest

- Grand summary: Table 17.9 (p.298)
- Pairwise comparison, if needed
- Different strength/weakness
 - => hybrid/integrated strategies

Pairwise Comparison

- Inspection vs. preventive actions
 - Inspection coupled with causal analysis
 - Together drive preventive actions
 - Key difference: error vs fault focus
- Inspection vs. formal verification
 - FV (cid:25) formalized inspection
 - Focus: people vs. mathematical/logical
 - Applicability to design/code only?
 - Existence of formal specifications?

- Tradeoff: formality vs. cost
- Training and acceptability issues

Pairwise Comparison

- Inspection vs. testing
 - Existence of the implemented product
 - Levels of quality/defects
 - Static vs. dynamic defects
 - Localized vs. interconnected defects
 - Combined approaches
 - phases and transitions
 - inspection of testing entities/processes
- Inspection vs. fault tolerance
 - Complementary instead of competing
(e.g., inspect individual versions)
 - Static vs. dynamic
 - Inspection of FT techniques/mechanisms
- Other comparisons: Similar to above

Recommendation: Integration

- Different QA alternatives often complementary instead of competing to one another
 - Dealing with different problems
 - Work in different phases/environments
 - Combined effect
=> use multiple QA alternatives together
 - Shared resource and expertise
- Integration: Concerted QA effort
 - As a series of defense (Fig 3.1, p.30)
 - Satisfy specific product/segment needs
 - Fit into process and overall environment
 - Adaptation/customization often needed
 - Match to organizational culture