

# Software Quality Engineering

Testing, Quality Assurance, and Quantifiable Improvement

Tian Siyuan [tiansiyuan@gmail.com](mailto:tiansiyuan@gmail.com)

## Chapter 13. Defect Prevention & Process Improvement

- Defect prevention approaches
- Error blocking
- Error source removal
- Process improvement

## QA Alternatives

- Defect and QA
  - Defect error/fault/failure
  - Defect prevention/removal/containment
  - Map to major QA activities
- Defect prevention (this chapter)
  - Error source removal & error blocking
- Defect removal Inspection/testing/etc.
- Defect containment Fault tolerance and failure containment (safety assurance)
  - Generic Ways for Defect Prevention
- Error blocking
  - Error missing/incorrect actions
  - Direct intervention
  - Error blocked
    - => fault injections prevented (or errors tolerated)
  - Rely on technology/tools/etc.
- Error source removal
  - Root cause analysis
    - => identify error sources
  - Removal through education/training/etc.

# Defect Prevention Why and How?

- Major factors in favor of defect prevention
  - Super-linear defect cost increase over time
    - early faults chain-effect/propagation
    - difficulty to fix remote (early) faults
    - in-field problems cost" significantly
  - Other QA techniques for later phases
    - even inspection after defect injection
- Basis for defect prevention: Causal and risk analysis
  - Analyze pervasive defects
  - Cause identification and fixing
  - Risk analysis to focus/zoom-in

## Defect Cause and Actions

- Types of causal analyses
  - Logical (root cause) analysis by expert for individual defects and defect groups
  - Statistical (risk) analysis for large data sets with multiple attributes
    - Model predictor variables ) defects
    - # defects often as response variable
  - Cause(s) identified via either variation
- Actions for identified causes
  - Remedial actions for current product
  - Preventive actions for future products
    - negate causes or pre-conditions

## Common Causes/Preventive Actions

- Education/training to correct human misconceptions as error sources
  - Product/domain knowledge
  - Development methodology
  - Development process, etc.
  - Act to remove error sources
  - Cause identification: mostly through root case analysis
- Formal methods, Chapter 15
  - Formal specification to eliminate imprecision in design/implementation

(error source removal)

- Formally verify fault absence

## Common Causes/Preventive Actions

- Technologies/tools/standards/etc.
  - Based on empirical evidence
  - Proper selection and consistent usage or enforcement
  - More error blocking than error source removal
  - Cause identification: mostly statistical
- Process improvement
  - Integration of many factors in processes
  - Based on empirical evidence or logic
  - Define/select/enforce
  - Helping both error blocking and error source removal
  - Cause identification: often implicit

## Education and Training

- People most important factor to quality
  - e.g., vs. implicit languages (Prechelt, 2000)
- Development methodology knowledge
  - Solid CS and SE education
  - Methodology/process/tools/etc.
- Product/domain knowledge
  - Industry/segment specific knowledge
  - Type of products new vs. legacy etc.
    - legacy product inter-operability
  - General product environment, etc.
- Means of delivery formal and informal education + on-the-job training

## Other Techniques

- Appropriate software technologies
  - Formal methods Chapter 15
  - Cleanroom formal verification + statistical testing
  - Other technologies: CBSE, COTS, etc.
- Appropriate standards/guidelines

- Mis-understanding/mis-communication decrease
  - Empirical evidence for effectiveness
  - Appropriate scope and formality
- Effective methodologies
  - As package technologies/std/tools/etc.
  - Empirical evidence
  - Match to the specific product domain

## Tools for Error Blocking

- Programming language/environment tools
  - Syntax-directed editor to match pairs
  - Syntax checker/enforcer.
  - General tools for coding standards, etc.
- Other tools
  - Design/code and version control
    - examples CMVC, CVS, etc.
  - Tools for individual development activities
    - testing tools, see Chapter 7
    - requirement solicitation tools
    - design automation tools, etc.
- General tools or tool suites for certain methodologies, e.g., Rational Rose.

## Process Improvement

- Integration of individual pieces for defect prevention => process improvement
- Selecting appropriate development processes
  - Process characteristics and capability
  - Match to specific product environment
  - Consideration of culture/experience/etc.
- Process definition and customization
  - Adapt to specific project environment
  - e.g., IBM's PPA from Waterfall
- Process enforcement and ISO/9000
  - "say what you do"
  - "do what you say"
  - "show me"

## Process Maturity for Improvement

- SEI/CMM Focus on defect prevention
  - maturity level focus/key practice area
    1. ad-hoc competent people/heroics
    2. repeatable project management process
    3. defined engineering-process/orgnizational support
    4. managed prod./process quality
    5. optimized continuous process improvement
  - expectation maturity" => quality improvement
  - recently CMMI/P-CMM/SA-CMM/etc.
- Other process maturity work
  - SPICE (Software Process Improvement and Capability dEtermination)
    - international effort
    - assessment, trial, and tech. transfer
  - BOOTSTRAP 2 ESPRIT programme

## TAME Process/Quality Improvement

- QIP: Quality Improvement Paradigm
  - understand baseline
  - intro. process change and assess impact
  - package above for infusion
- GQM: goals/questions/metrics paradigm
  - goal-driven activities
  - questions related to goals
  - metrics to answer questions
- EF: experience factory
  - separation of concerns
  - EF separate from product organization
  - form a feedback/improvement loop

## Summary

- Key advantages
  - Significant savings if applicable
    - avoid downstream problems
  - Direct affect important people factor
  - Promising tools, methodologies, etc.
  - Process improvement: long-lasting and wide-impact
- Key limitations

- Known causes of pervasive problems
  - Difficulties analyzing complex problems
  - Difficulties with changing environment
  - Hard to automate
  - Process quality <> product quality
- Comparison to other QA Chapter 17.