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**Sent:** Tuesday, March 26, 2019 11:34 PM  
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**Cc:** andrew.janca@outlook.com; andrew.janca@fema.dhs.gov  
**Subject:** Strategic National Risk Assessment (SNRA) - 1/3 (resend)  
**Attachments:** Cover letter.docx; SNRA FOIA appeal (2018).pdf; SNRA FOIA  
correspondence 2016-18.zip; SNRA FOIA letter, appeal refs.zip; PEER  
SNRA FOIA case to 20190301.zip; SNRA FAQ 20190319.docx

#### Two-line summary

DHS and FEMA wanted to base FEMA's plans, policies, and doctrine on math, science, and evidence. But they didn't want the accountability that came with it.

#### Contents

This letter is 1/3 [actually four because I've split #3 – 2019/03/26] from my personal account: the next three have the FOIA-released versions of the unclassified SNRA documentation. I've sent the fully unclassified original versions, also broken up into three letters in case you have mailbox restrictions, from my work email address ([andrew.janca@fema.dhs.gov](mailto:andrew.janca@fema.dhs.gov)).

Quick orientation: First four pages of SNRA FOIA appeal (2018).pdf (two unnumbered pages, then numbered pp. 1-2).

The PDF (SNRA FOIA appeal (2018).pdf) at the top of this letter has most of the explanation. There's a partial FAQ at the end. Zipfiles with the correspondence and case documents from my FOIA action and a parallel FOIA lawsuit by the science-advocacy organization Public Employees for Environmental Responsibility (PEER) are also attached. PEER's litigation, which has been instrumental for pushing my FOIA action forward as well, continues in court.

My leadership know I've sent you these, so please feel free to communicate as you need to with FEMA or DHS (FEMA Congressional Affairs or DHS Legislative Affairs).

Thank you,

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20 March 2019

Majority and minority staffs —

- House Committee on Homeland Security
- House Science, Space, & Technology Committee
- House Committee on Energy & Commerce
- House Committee on Transportation & Infrastructure *[omitted by mistake]*
- Senate Committee on Homeland Security & Governmental Affairs
- Senate Committee on Commerce, Science, & Transportation

Subject: Strategic National Risk Assessment

The Strategic National Risk Assessment (SNRA) is the national risk assessment underlying the present (PPD-8) National Preparedness System. It was created in 2011, by the former DHS Office of Risk Management & Analysis (RMA), to inform FEMA's plans and doctrine. FEMA led the 2015 update itself.

The SNRA has a larger policy footprint than any other risk, technical, or science project or product that the U.S. Government has ever made. But it has not gotten to peer or public review; to you; to its state, local, private, and whole community stakeholders; or to anybody else.

I was the technical lead for FEMA's 2015 revision. We removed the obstacles which had kept the 2011 SNRA from its stakeholders. But I messed up the rollout, and it got stuck again. I haven't been able to get it loose.

I would like your help getting my team's work to the outside eyes that FEMA needs on it, and to the people we made it for.

You may find it useful too.

Thank you,

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