



OWASP 2022
GLOBAL
AppSec

SAN
FRANCISCO
NOV 14-18



Paul McCarty

DevSecOps Playbook: A
step-by-step guide to
implementing a DevSecOps
program

SecureStack



SecureStack CEO

STARTUPS | DEVSECOPS | SNOWBOARDING





The DevSecOps Playbook

What it is and why I wrote it

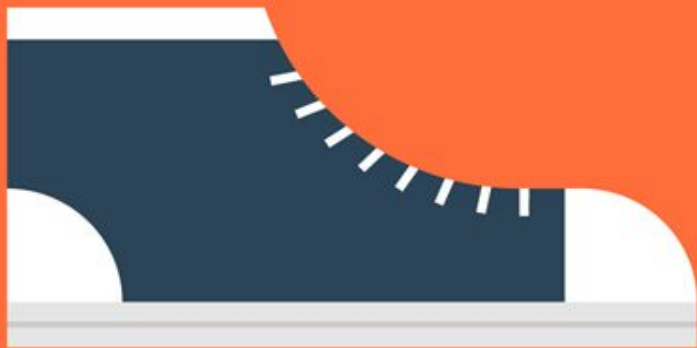




The Problem

**Teams are not working together
cohesively, so security & speed are still
mutually exclusive**





Startup

VS



Corporation





Evidence of the problem

1. **Cloud sprawl: engineers have unfettered access to cloud**
2. **We are deploying at an increasing rate & engineers often use speed as a reason to not implement security controls**
3. **Mindset that short lived things don't need securing**





**DevSecOps
has never
been as
critical as it
is now**

- 70%** Of developers admit to skipping security due to delivery timeframes
- 81%** Of devs admit to pushing code with known vulnerabilities
- 96%** Of cloud breaches are self-inflicted





Software Development Priorities

Features



Speed



Security





Features



Speed



Security





InfoSec hasn't moved towards the center like ops and devs did during the "DevOps Revolution"





Evidence of the problem

1. Many InfoSec teams still focused on questionnaires
2. Still focused on the edge - not aligned w/cloud strategy
3. Security tooling is often siloed. My precioussssss!
4. As a result, companies have "right sized" infosec teams
5. DevSecOps is opportunity to bring InfoSec into our world



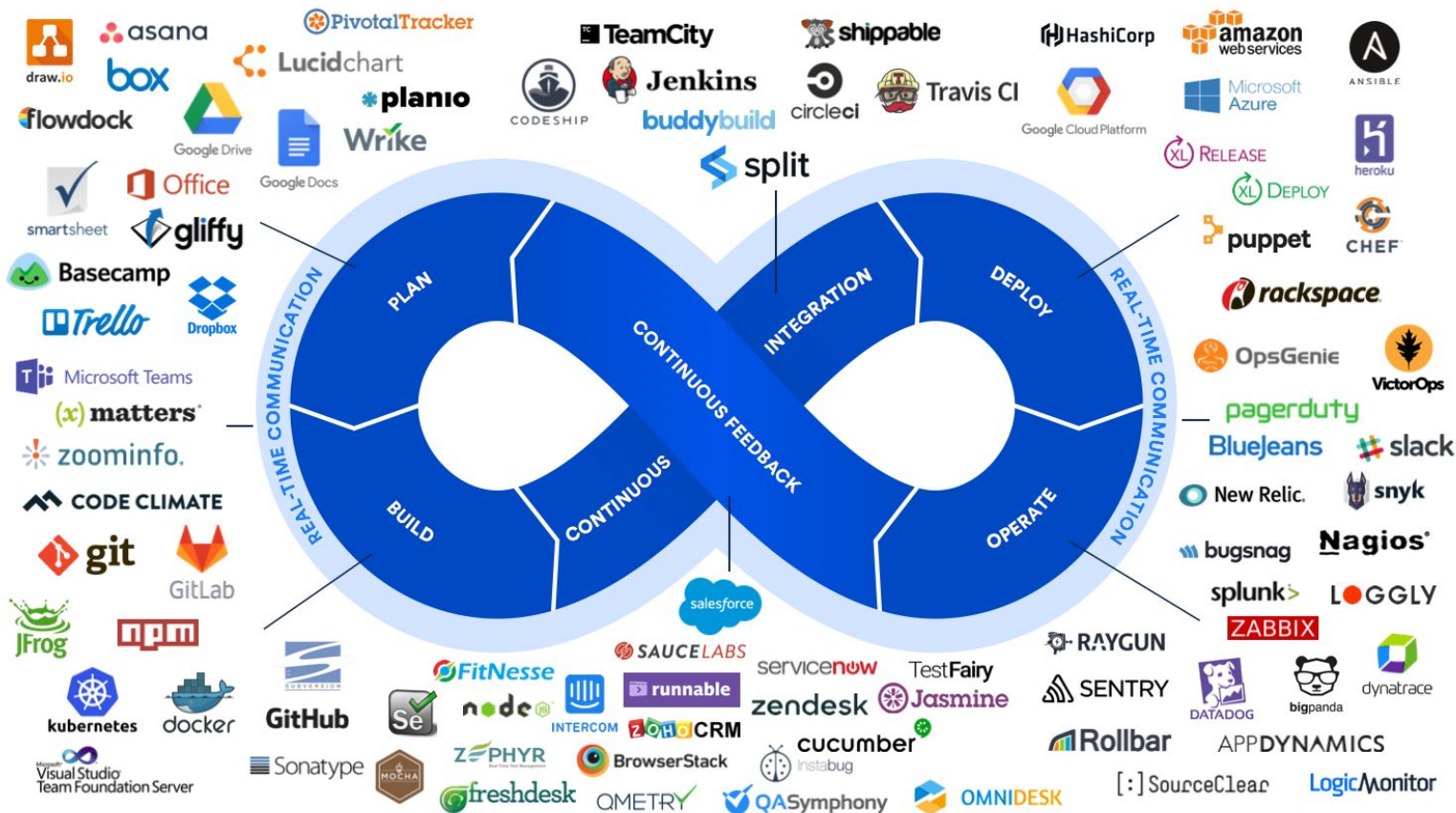


**Operations has been devalued in the
“cloud-native” world, which leads to
the mess we’re in**





DevSecOps Playbook: A step-by-step guide to implementing a DevSecOps program





The Solution

An easy, step-by-step implementation guide with individual tasks for any role, at any organization, prioritized by value & sorted by difficulty





My Requirements

1. Needed simple “checklist” style document
2. Focus on DevSecOps and collaboration
3. Multiple future compliance requirements, so needed a “matrix” of compliance mappings
4. Way to “pull” InfoSec and Ops to the Playbook





Objectives

1. I want to bring InfoSec teams in
2. Make AppSec a first class citizen for InfoSec
3. Address security questionnaires ahead of time
4. Increase CI/CD and automation maturity
5. Create a document that engineers, security and engineer teams feel they could make submissions to





13. Secure Software Development

13.1	Y	What secure coding framework do you reference when developing software?
13.2	Y	Is a staging/pre-production system used to validate security features of the software before promotion to production?

14. Application Security

14.1	Y	Do you follow user authentication standards and password complexity and protection mechanisms in your applications?
14.2	Y	Does the service / solution support federated authentication, eg. ADFS, SAML 2.0, etc.
14.3	Y	Does application allow user MFA to be enforced?
14.4	Y	Does your application support standardised roles and permissions for users (ie admin, user)?
6.4	Y	Do you have systems in place to mitigate web application vulnerabilities? (e.g.: WAF, proxies, etc)





Existing documents were inspiration for the Playbook

Minimal Viable Secure Product



Secure Software Development Framework



Application Security Verification Standard



DevSecOps Maturity Model





OWASP 2022
GLOBAL
AppSec

SAN
FRANCISCO
NOV 14-18

DevSecOps Playbook: A step-by-step guide to implementing a DevSecOps program

What is Application Security?

OWASP USA | 2022





Definition:

“Application security is the process of developing, adding, and testing security features within applications to prevent security vulnerabilities against threats such as unauthorized access and modification and abuse”





Application Security Primitives

1. **TEAM:** AppSec teams tend to be staffed primarily by software engineers, not sysadmin or secops
2. **PERSPECTIVE:** Concentration on software testing and secure coding practices
3. **SCOPE:** Appsec programs tend to concentrate more on securing the application than the whole environment
4. **TOOLS:** Git and IDE security integration, secure coding, risk analysis, security tooling (SCA, SAST & DAST)





OWASP has a great document about how to start your appsec program:

https://owasp.org/www-pdf-archive/OWASP_Quick_Start_Guide.pdf





What is DevSecOps?





Definition:

“DevSecOps automates the integration of security at every phase of the software development lifecycle, from initial design through integration, testing, deployment, and software delivery.”





DevSecOps is a “portmanteau” of developers, security and operations. And that’s exactly what it should be: a collaboration of different teams working together to build better systems





DevSecOps Primitives

1. **TEAM:** Includes team members with more diverse (ops, security, qa, sre, dba, cloudops, appsec) backgrounds
2. **PERSPECTIVE:** Whole of SDLC automation: testing, delivery, deployment and cloud
3. **SCOPE:** DevSecOps focuses on the whole of the SDLC rather than the far left. App environment vs app.
4. **TOOLS:** CI/CD & deployment focus, security tools are automated at multiple levels, integration, monitoring





What DevSecOps is NOT

1. **CI/CD:** DevSecOps is more than a little bit of security testing in your CI/CD pipelines
2. **GARTNER:** Vendors and Gartner don't get to define what DevSecOps is.
3. **PRs:** DevSecOps does not all happen in PRs
4. **INFOSEC ONLY:** It's not about spying on devs
5. **OPS:** If your plan doesn't include Ops, then what is it?





DevSecOps Success Outcomes

Team members who are subject matter experts in a principal aspect of the application environment, but understands other aspects and can perform other functions across the team responsibilities.





A reminder...

**I am trying to help my teams working
more collaboratively. I am not trying to
build an AppSec team**





How to start a DevSecOps program?



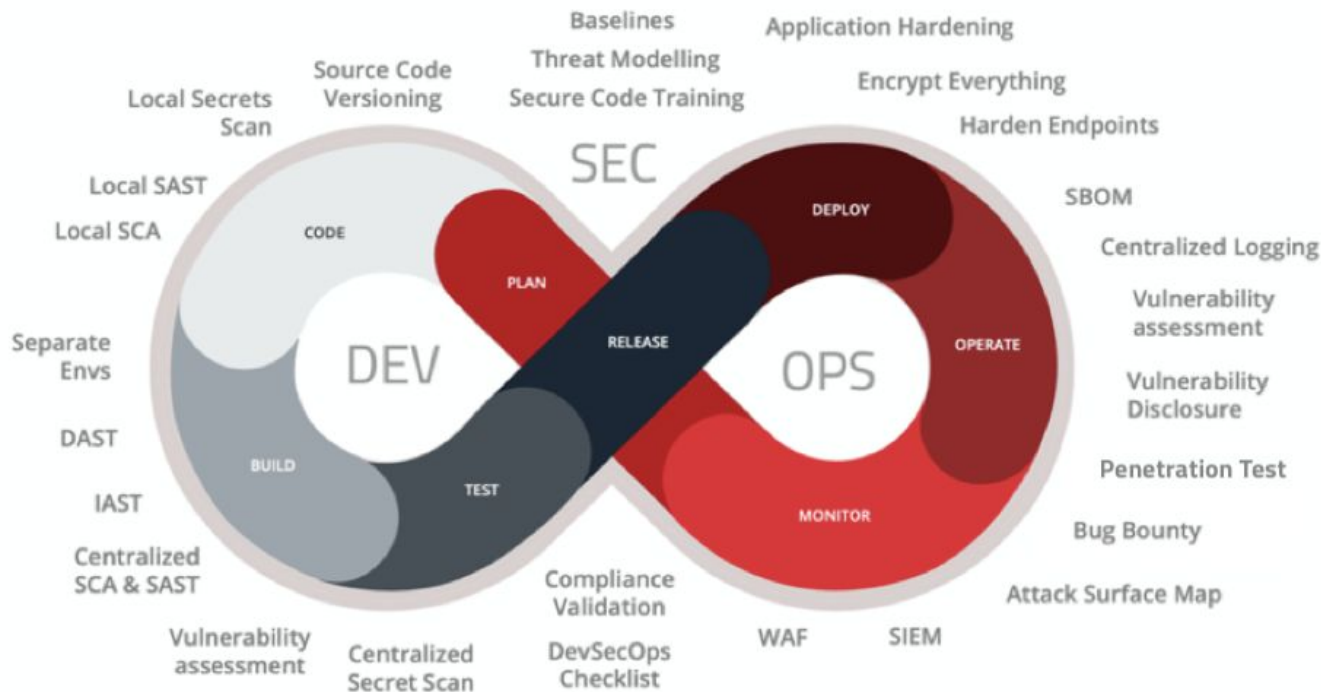


1. **ASSESS:** Spend a month or two to identify your assets, applications, teams and resources and then devise a game plan & identify your entry points. Choose your LZ carefully & execute
2. **CHAMPIONS:** Who are the natural champions and who will lead the charge? Doers will do and followers will follow
3. **PRIORITIZE:** Make it a priority at your company to improve application security and deployment. Get management involved on a weekly or monthly basis. Evangelize DevSecOps everywhere
4. **COLLABORATION:** Identify the relevant teams you need to interact with and empower them to be a part of the process. Enable other teams to join the process as well. Onboarding, playbooks and templates are key
5. **QUANTIFY:** Learn how to quantify success as it's a long slow journey so make sure you are celebrating it. KPIs that don't suck





DevSecOps Playbook





PLAN



CODE



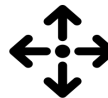
BUILD



TEST



RELEASE



DEPLOY



OPERATE



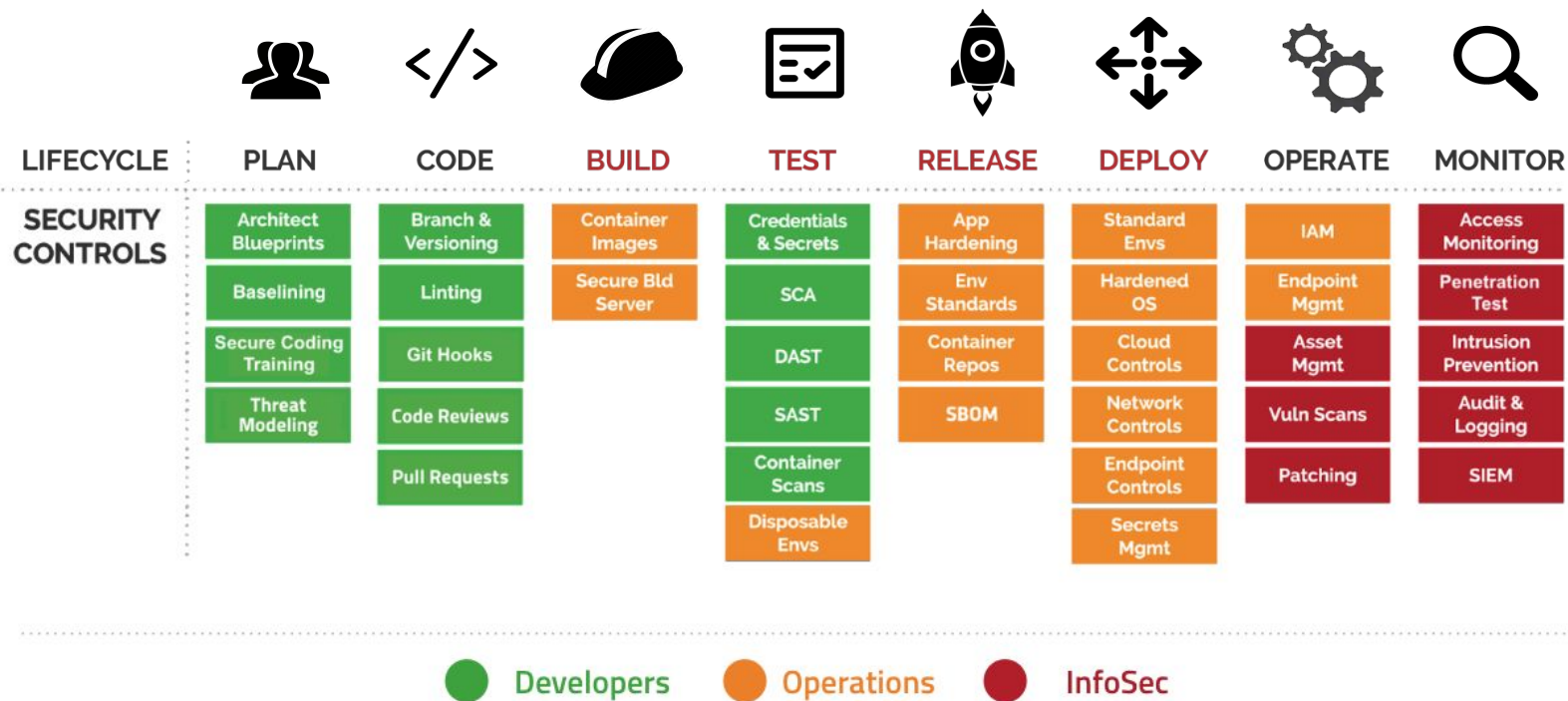
MONITOR

LIFECYCLE



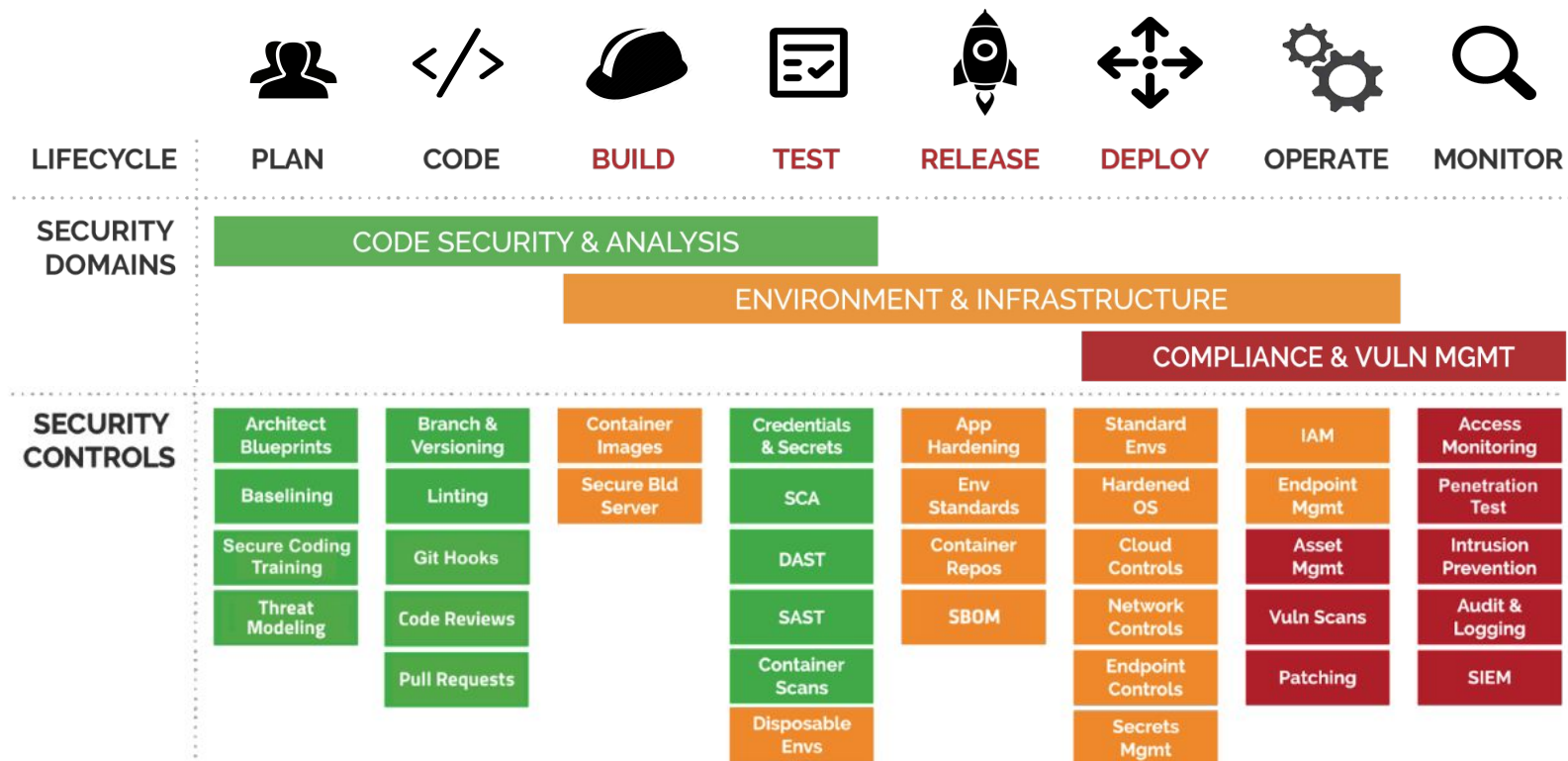


DevSecOps Playbook: A step-by-step guide to implementing a DevSecOps program





DevSecOps Playbook: A step-by-step guide to implementing a DevSecOps program



Developers



Operations



InfoSec



One size does not fit all

??

Enterprise

SMB





What's different for startups?

Size and Team, duh!?

- No SMEs, so everybody kinda does everything
- Mostly driven by developers
- Often, no real infrastructure experience at all





What's different for startups?

Size and Team, duh!?

- No SMEs, so everybody kinda does everything
- Mostly driven by developers
- Often, no real infrastructure experience at all





How do we compensate?

- Break the tasks into “domains” of ownership
- Add a prioritization system - What you should do first
- Define how difficult the task is so the team understands the ROI





Show the bloody repo already!





DEMO

<https://github.com/6mile/DevSecOps-Playbook>





What does the future hold?





Future work

- Add a second markdown page that will have more in depth detail about each task
- Add **specific** compliance requirements rather than "SSDF1.1" or "CIS8"
- Add more compliance frameworks
- Add the ability to sort by priority and difficulty
- FIND MORE COLLABORATORS





Paul McCarty



@eastside-mccarty



paulm@securestack.com





OWASP 2022
GLOBAL
AppSec

SAN
FRANCISCO
NOV 14-18

DevSecOps Playbook: A step-by-step guide to implementing a DevSecOps program



SECURESTACK

OWASP USA | 2022

