MIS 6360 AGILE PROJECT MANAGEMENT GROUP 9 – FISSURE SIMULATION



SUBMITTED BY

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JIONGHUI HUANG

PREMA SIDDU

Sim Project- Team Based Response (Total Points 105)

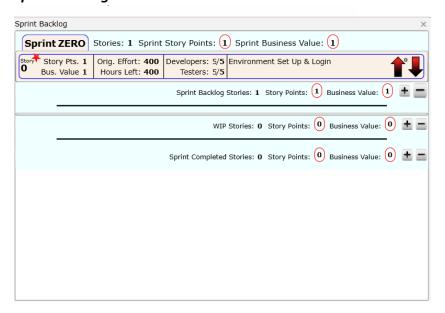
Sprint 0 - Week 1 (Possible Points: 4)

Sprint Backlog (1 Point)

Paste the screen shot of your Sprint Backlog below (1 Point):

Answer:

Sprint Backlog



Task Board (1 Point)

Paste the screen shot of your Task Board (at the end of this Sprint) below(1 Point):

Answer:

Task Board



SPRINT BACKLOG ----- WORK IN PROGRESS ----- COMPLETED STORIES



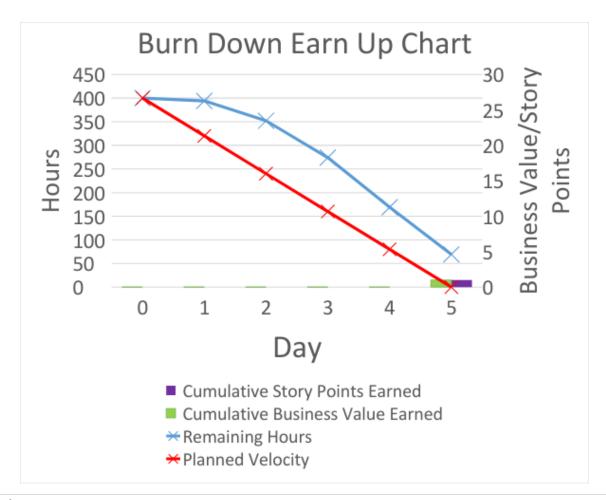
BurnDown – EarnUp Chart (2 Points)

- Be sure to complete your BurnDown EarnUp Chart for this sprint. An Excel template has been provided for these charts.
- Paste the Sprint 0 Burn Down Earn Up Chart below:

Answer:

BurnDown - EarnUp Chart

Day	Planned Velocity	Remaining Hours	Cumulative Story Points Earned	Cumulative Business Value Earned
0	400	400	0	0
1	320	394	0	0
2	240	352	0	0
3	160	274	0	0
4	80	169	0	0
5	0	69	1	1



Sprint 1 - Week 2 & Week 3 (Possible Points: 24)

Product Backlog (one screen shot for both weeks)

Paste the screen shot of your Product Backlog below (1 Point):
 Product Backlog

Answer:

Week 2:





Week 3: Product Backloa



 Please explain what you did in grooming the user stories in your Product Backlog and your reasoning for these decisions (2 Points):

Answer:

User story Grooming:

- Applied filter to sort the required user stories and prioritized them.
- Sorted the user stories based on business value from largest to smallest, user story point from largest to smallest and next level sorting based on total hours from highest to lowest.

Reasoning:

We sorted the required user story based on whether it is required or not and later business value was considered for sorting as business value is explicit consideration(total value) of the organization. Business value can be at epic level and user story points is related to user story. Later total hours was considered as it sums up the total hours of developers and testers.

Sprint Backlog (one screen shot for both weeks)

• Paste the screen shot of your Sprint Backlog below (1 Point):

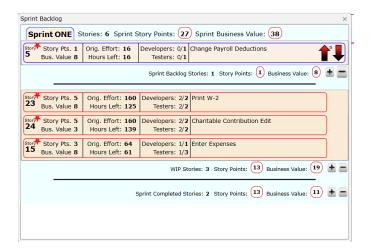
Answer

Week 2:

Sprint Backlog



Week 3: Sprint Backlog

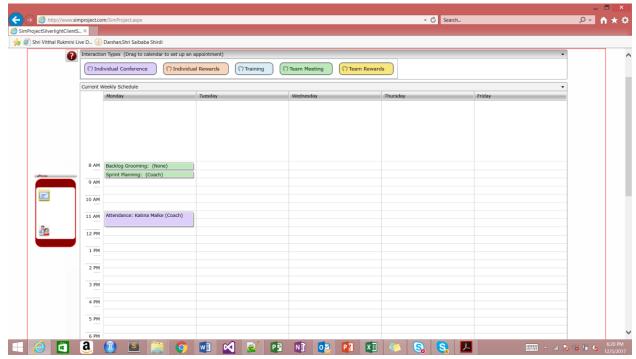


Calendar

- Paste the screen shot of your Calendar (one screen shot for 1st week & one for 2nd week):
 - 1st Week Calendar Screen Shot and explain the reason why you have scheduled these meetings (if any)? **(2 Points)**

Answer

Calendar

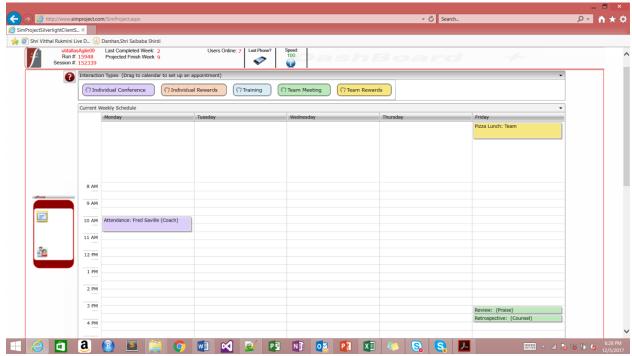


We scheduled sprint planning to make sure the team members understood the user stories to work on during the sprint. The backlog grooming meeting prioritized user stories. The attendance meeting was for a work member to be spoken to about them being absent in previous sprint work.

2nd Week Calendar Screenshot and explain the reason why you have scheduled these meetings (if any)? **(2 Points)**

Answer

Calendar



We had the attendance meeting on Monday for Fred to be spoken about skipping sprint work/meetings. The sprint review meeting was organized to review the sprint deliverables and sprint retrospective to address the positive things & the issues faced by the team during the sprint. The Friday pizza lunch was a reward for hard work.

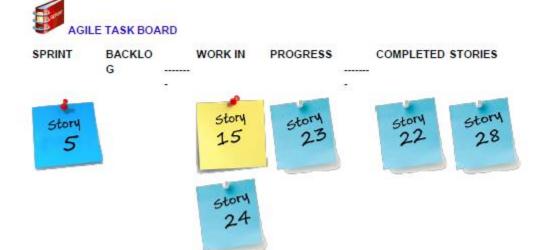
Task Board

• Paste the screen shots of your Task Boards (one screen shot for 1st week & one for 2nd week):

1st Week Task Board Screen Shot (1 Point):

Answer

Task Board



2nd Week Task Board Screen Shot (1 Point):

Answer:

Task Board



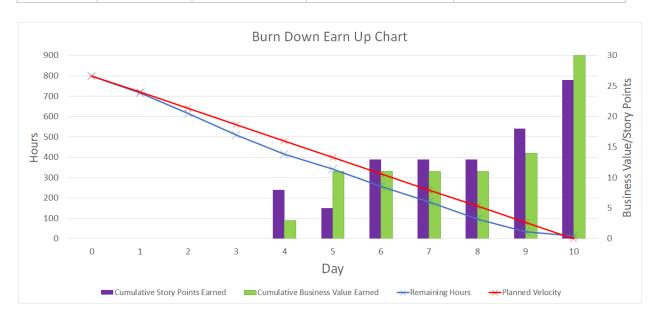


BurnDown – EarnUp Chart

- Be sure to complete your Burn Down Earn Up Chart for this sprint. An Excel template has been provided for these charts.
- Paste the Sprint 1 Burn Down Earn Up Chart below (2 Points):
 Answer:

BurnDown – EarnUp Chart

Day	Planned Velocity	Remaining Hours	Cumulative Story Points Earned	Cumulative Business Value Earned
0	800	800	0	0
1	720	716	0	0
2	640	616	0	0
3	560	510	0	0
4	480	415	8	3
5	400	342	13	11
6	320	258	13	11
7	240	181	13	11
8	160	97	13	11
9	80	35	18	14
10	0	14	26	30



Retrospective Meeting:

- How did you do in this Sprint? (2 Points)
 Answer: We completed 5 user stories this sprint that were all required. We met our goal of expected required activities to complete this sprint.
- What changes you are planning to make in the next Sprint (if any)? (2 Points)
 Answer: We changed around resource management based on employee performance if they did good or bad in the previous sprint and previous week. We kept product backlog and grooming the same.

Answer following questions based on this Sprint:

1. How many hours did your team complete each week in the two weeks of above Sprint? What is your average velocity per week (in hours), and your velocity range (in hours per week), using the lowest and highest hours/week as your range? (2 Points)

Answer:

Week 1: we completed 458 hours.

Week 2: we completed 328 hours,

In total 786 hours were completed

Average velocity per week (in hours) is 786/2 = 393

Velocity range is between 328-458 hours/week

2. What is your velocity (in story points) for above Sprint? (2 Points)

Answer: Since 26 story points were earned the velocity for sprint 1 is 26

3. Based on the current status of your project, do you believe that you will be able to complete the mandatory (or required) stories in the product backlog within the four sprints planned following Sprint Zero? Explain your answer. (2 Points)

Answer: Yes, since we have completed 12 user stories we believe to be on pace for finishing the rest of the required user stories since their time constraints fit into the 800 hours per sprint we have left.

4. Based on the current status of your project, do you believe that you will be able to complete all stories in the product backlog within the four sprints planned following Sprint Zero? Explain your answer. (2 Points)

Answer: Since the amount of work hours required of all the remaining user stories is above the 2400 hours of work we have left in the next three sprints plus we still have work in progress we do not estimate to complete all the remaining stories in the product backlog.

Also, there might be additional user stories added by the product owner to complete them in the sprint.

Sprint 2 - Week 4 & Week 5 (Possible Points: 24)

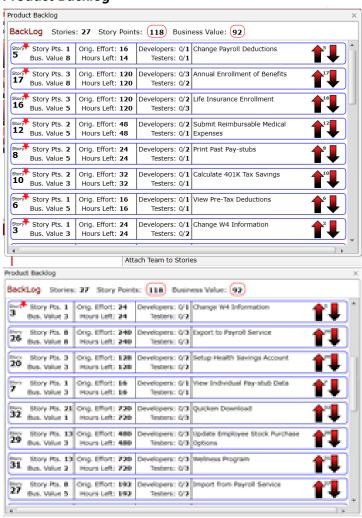
Product Backlog (one screen shot for both weeks)

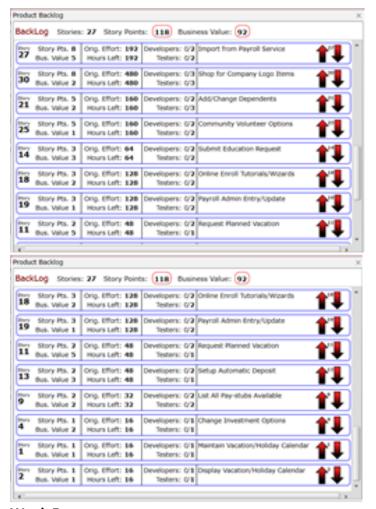
• Paste the screen shot of your Product Backlog below (1 Point):

Week 4:

Answer:

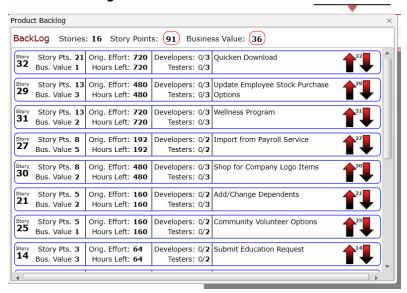
Product Backlog





Week 5:

Product Backlog



 Please explain what you did in grooming the user stories in your Product Backlog and your reasoning for these decisions (2 Points):

Answer: We groomed these user stories based off their total business value and user story points to prioritize the required user stories.

Sprint Backlog (one screen shot for both weeks)

• Paste the screen shot of your Sprint Backlog below (1 Points):

Answer:

Week 4:

Sprint Backlog



Week 5:
Sprint Backlog



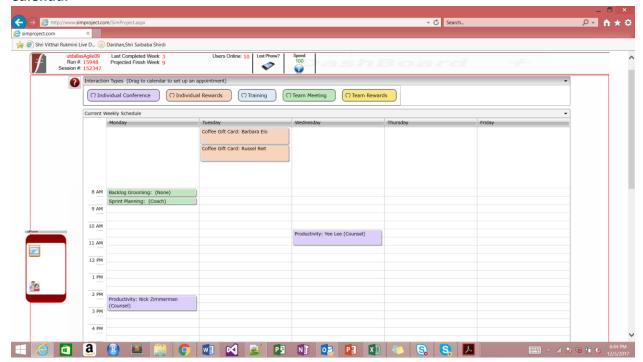
Calendar

Paste the screen shot of your Calendar (one screen shot for 1st week & one for 2nd week):

1st Week Calendar Screen Shot and explain the reason why you have scheduled these meetings (if any)? **(2 Points)**

Answer:

Calendar

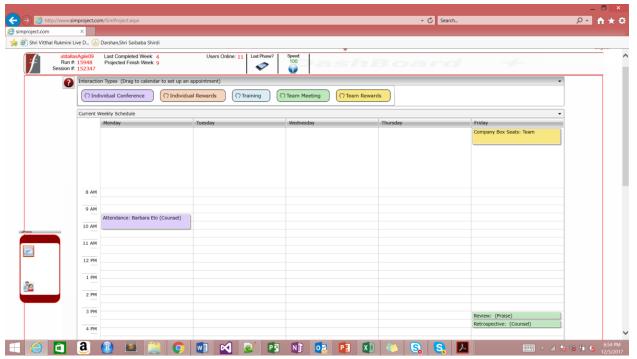


We had the backlog grooming to prioritize user stories and the sprint planning to make sure each team member understood what to work on that week. The productivity meetings on Monday and Wednesday were for workers who did not perform well the previous sprint to be spoken to. The coffee gift card meetings on Tuesday were given to highly productive workers of sprint 1.

2nd Week Calendar Screen Shot and explain the reason why you have scheduled these meetings (if any)? **(2 Points)**

Answer:

Calendar



We had an attendance meeting on Monday for an employee to discuss prioritizing not being absent at work. The Friday meeting was for box seats for productive employees during the sprint. The last meetings Friday were sprint review and retrospective which occur during the end of the sprint.

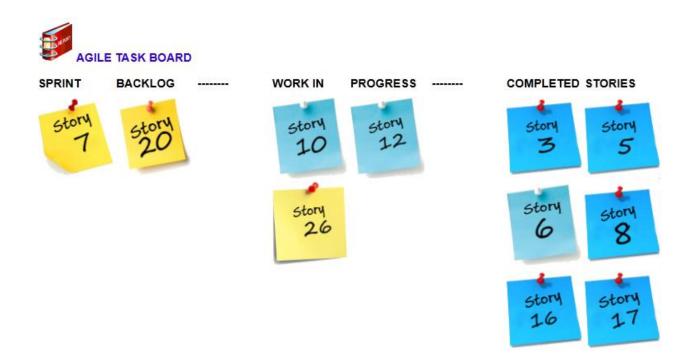
Task Board

• Paste the screen shots of your Task Boards (one screen shot for 1st week & one for 2nd week):

1st Week Task Board Screen Shot (1 Points):

Answer:

Task Board



2nd Week Task Board Screen Shot (1 Points):

Answer:

Task Board



BurnDown – EarnUp Chart

- Be sure to complete your Burn Down Earn Up Chart for this sprint. An Excel template has been provided for these charts.
- Paste the Sprint 2 Burn Down Earn Up Chart below (2 Points):

Answer:

BurnDown – EarnUp Chart

Day	Planned Velocity	Remaining Hours	Cumulative Story Points Earned	Cumulative Business Value Earned
0	782	782	0	0
1	704	729	0	0
2	626	635	1	8
3	547	535	1	8
4	469	476	7	21
5	391	412	11	34
6	313	325	13	37
7	235	222	15	42
8	156	115	15	42
9	78	46	23	50
10	0	7	24	53



Retrospective Meeting:

- How did you do in this Sprint? (2 Points)
 Answer: We completed 11 user stories in this sprint and 9 were required while 2 were not required. This means our goal of completing all the required ones was met during this sprint and we still had more time to complete two more non-required user stories.
- What changes you are planning to make in the next Sprint (if any)? (2 Points)
 Answer: We were trying to complete all non-required activities after this sprint and consider if any new required user stories are added to the backlog.

Answer following questions based on above Sprint:

1. How many hours did your team complete each week in the two weeks of above Sprint? What is your average velocity per week (in hours), and your velocity range (in hours per week), using your lowest and highest hours/week in this project? (2 Points)

Answer:

Week 1: we completed 370 hours.

Week 2: we completed 405 hours,

In total 775 hours were completed

Average velocity per week (in hours) is 775/2 = 387.5

Velocity range is between 370-405 hours/week

2. What is your velocity (in story points) for this Sprint? (2 Points)

Answer: There were 24 story points earned in this sprint so velocity is 24

3. Based on the current status of your project, do you believe that you will be able to complete the mandatory (or required) stories in the product backlog within the remaining sprints? Explain your answer. (2 Points)

Answer: Yes, because we have completed all the required user stories with sprint 2 now.

4. Based on the current status of your project, do you believe that you will be able to complete all stories in the product backlog within the remaining sprints? Explain your answer. (2 Points)

Answer: No, because we only have 1600 hours left and the amount of total work required for the remaining user stories is above this number and we still have story 5 as a work in progress after this sprint.

Sprint 3 - Week 6 & Week 7 (Possible Points: 24)

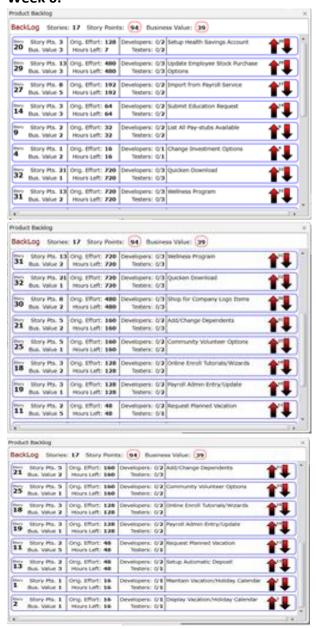
Product Backlog (one screen shot for both weeks)

Paste the screen shot of your Product Backlog below (1 Point):

Answer:

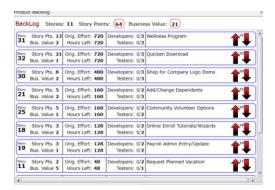
Product Backlog

Week 6:



Week 7:

Product Backlog



 Please explain what you did in grooming the user stories in your Product Backlog and your reasoning for these decisions (2 Points):

Answer: We groomed these user stories based off their total business value, user story points the total hours required for these user stories. All these values are sorted from largest to smallest.

Sprint Backlog (one screen shot for both weeks)

Paste the screen shot of your Sprint Backlog below (1 Point):

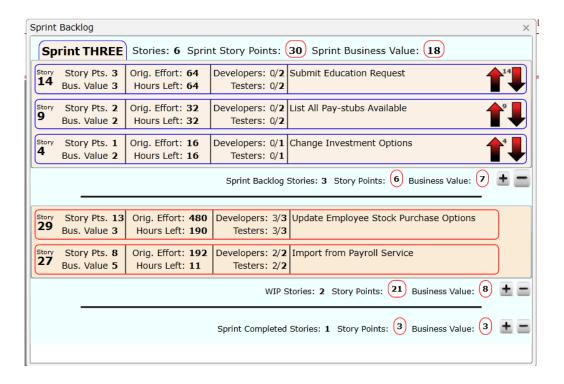
Answer:

Sprint Backlog

Week 6:



Week 7:
Sprint Backlog

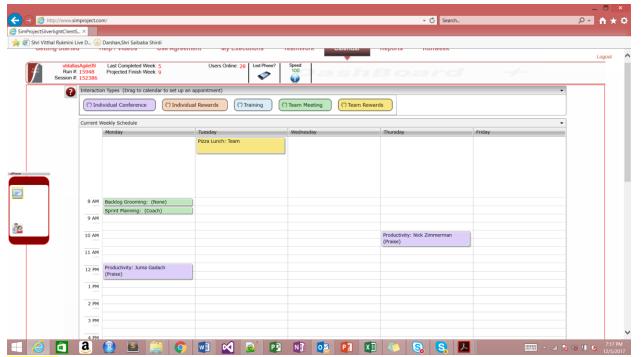


Calendar

• Paste the screen shot of your Calendar (one screen shot for 1st week & one for 2nd week):

1st Week Calendar Screen Shot and explain the reason why you have scheduled these meetings (if any)? **(2 Points)**

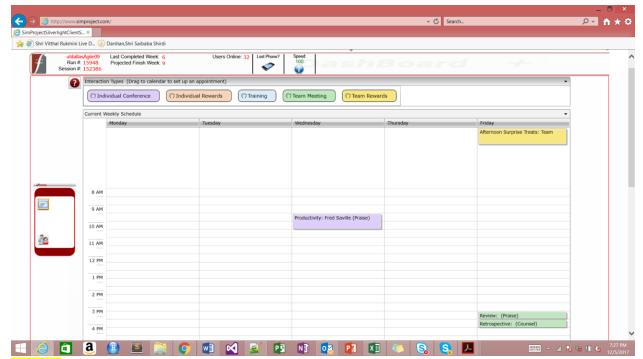
Calendar



Answer: On Monday, we planned backlog grooming to prioritize user stories and did sprint planning so the team understood what they were working on during the sprint. Two productivity meetings occurred in Monday and Thursday to appreciate their effort and productivity in the previous sprint. As most of the team members performed well and completed all the mandatory user stories in the previous sprint, there was a pizza lunch on Tuesday as a token of reward for their good work.

2nd Week Calendar Screen Shot and explain the reason why you have scheduled these meetings (if any)? **(2 Points)**

Calendar

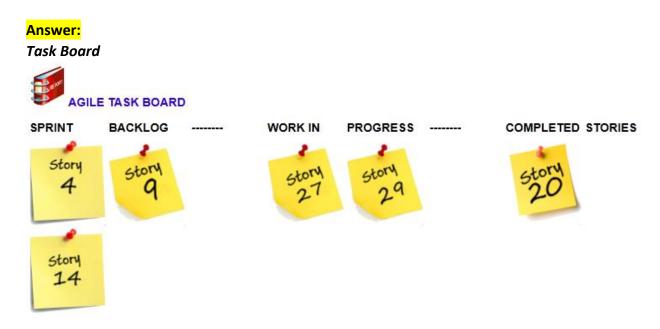


Answer: We had a productivity meeting on Wednesday with a specific employee to praise his work productivity. There was a surprise afternoon treat on Friday and Friday afternoon also had sprint review and retrospectives as it's the end of the sprint.

Task Board

 Paste the screenshot of your Task Boards (one screenshot for 1st week & one for 2nd week):

1st Week Task Board Screen Shot (1 Point)



2nd Week Task Board Screen Shot (1 Point)

Answer:

Task Board



SPRINT BACKLOG WORK IN PROGRESS COMPLETED STORIES



BurnDown – EarnUp Chart

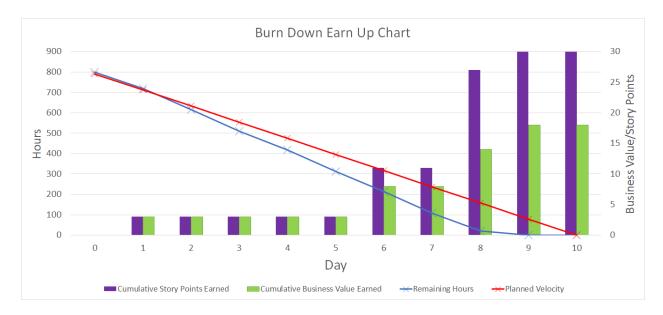
- Be sure to complete your Burn Down Earn Up Chart for this sprint. An Excel template has been provided for these charts.
- Paste the Sprint 3 Burn Down Earn Up Chart below (2 Points):

Answer:

BurnDown – EarnUp Chart

Day	Planned Velocity	Remaining Hours	Cumulative Story Points Earned	Cumulative Business Value Earned
0	791	800	0	0
1	712	719	3	3
2	633	616	3	3
3	554	511	3	3
4	475	418	3	3
5	396	313	3	3
6	316	214	11	8

7	237	107	11	8
8	158	21	27	14
9	79	0	30	18
10	0	0	30	18



Retrospective Meeting:

- How did you do in this Sprint? (2 Points)
 - **Answer:**

We completed 6 user stories. All of them were non-mandatory user stories.

What changes are you planning to make in the next Sprint (if any)? (2 Points)
 Answer: The product owner did speak with us to add in new prioritized user stories (defects). We plan to add them in the next sprint.

Answer following questions based on this Sprint:

1. How many hours did your team complete each week in the two weeks of above Sprint? What is your average velocity per week (in hours), and your velocity range (in hours per week), using your lowest and highest hours/week in this project as your range? (2 Points)

Answer

Week 1: we completed 478 hours.

Week 2: we completed 313 hours,

In total 791 hours were completed

Average velocity per week (in hours) is 791/2 = 395.5

Velocity range is between 313-479 hours/week

2. What is your velocity (in story points) for this Sprint? What is your velocity range (in story points) overall? Please explain. (2 Points)

Answer: The total story points was 30 in this sprint so velocity is 30.

The range has been from 1 - 30 story points(velocity) since the lowest velocity completed was 1 in sprint 0 while 30 velocity was completed in sprint 3.

Excluding sprint 0 it ranges from 24 - 30 story points(velocity) since the lowest velocity completed was 24 in sprint 2 while 30 velocity was completed in sprint 3.

We have included user story points as one of the parameter and filtered our user stories during product backlog grooming, as each user story accounted for different developer and tester hours, There is no consistency in the velocity

3. Based on the current status of your project, do you believe that you will be able to complete the mandatory (or required) stories in the product backlog within the remaining sprints? Explain your Answer:. (2 Points)

Answer: Yes since they were all completed in sprint 2.

4. Based on the current status of your project, do you believe that you will be able to complete all stories in the product backlog within the remaining sprints? Explain your answer. (2 Points)

Answer: No, there are only 800 total hours of work left and the remaining user stories require more work hours than that.

Sprint 4 - Week 8 & Week 9 (Possible Points: 24)

Product Backlog (one screen shot for both weeks)

Paste the screen shot of your Product Backlog below (1 Point):

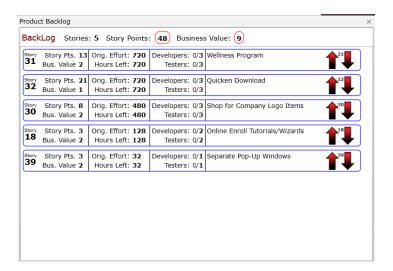
Answer:

Week 8:

Product Backlog



Week 9: Product Backlog



• Please explain what you did in grooming the user stories in your Product Backlog and your reasoning for these decisions (2 Points):

Answer: We groomed these user stories based on their priority (required), their total business value from largest to smallest and then user story points from largest to smallest.

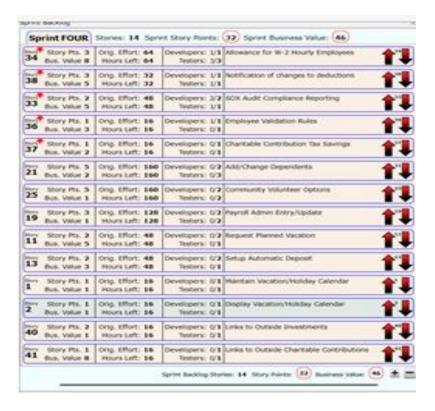
Sprint Backlog (one screen shot for both weeks)

Paste the screen shot of your Sprint Backlog below(1 Point):

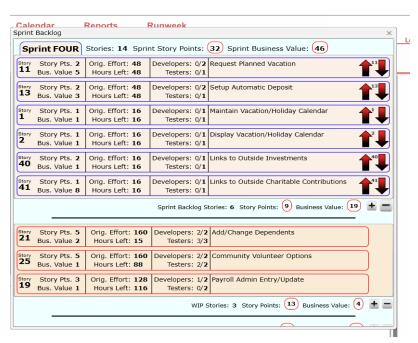
Answer:

Week 8:

Sprint Backlog



Week 9: Sprint Backlog



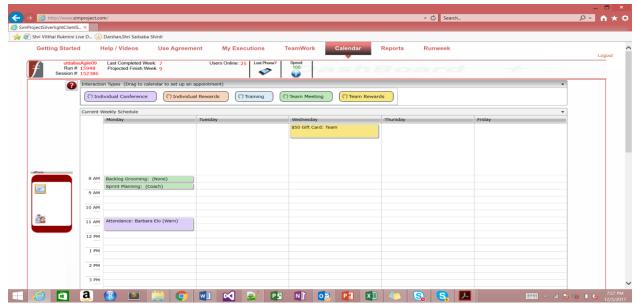
Calendar

Paste the screenshot of your Calendar (one screenshot for 1st week & one for 2nd week):

1st Week Calendar Screenshot and explain the reason why you have scheduled these meetings (if any)? **(2 Points)**

Answer:

Calendar

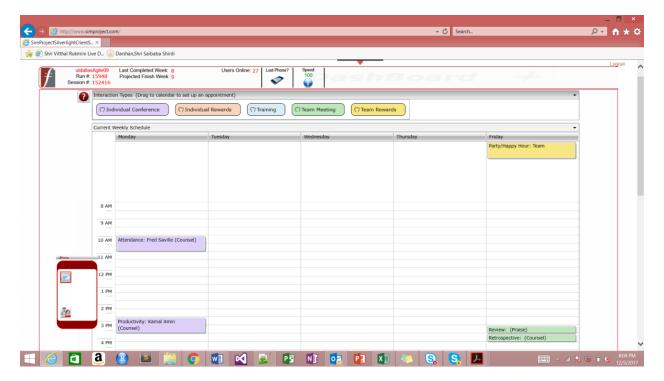


We had backlog grooming to prioritize user stories and sprint planning to make the team members understand the tasks to complete during the week. There was one attendance meeting to talk to a specific employee(Barbara) on Monday regarding her continued absence and a 50\$ gift card was given out to the team on Wednesday for good work.

2nd Week Calendar Screenshot and explain the reason why you have scheduled these meetings (if any)? **(2 Points)**

Answer:

Calendar



We had an attendance and productivity meeting on Monday for specific employees. Friday had a party/happy hour meeting to celebrate all the completed work and there was also a sprint review and retrospective at the end of the day.

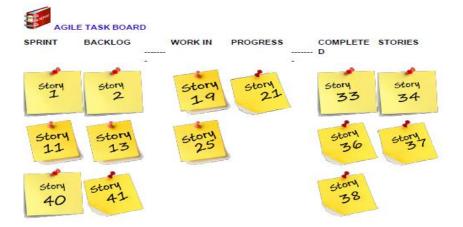
Task Board

 Paste the screen shots of your Task Boards (one screen shot for 1st week & one for 2nd week):

1st Week Task Board Screen Shot (1 Point):

<mark>Answer:</mark>

Task Board



2nd Week Task Board Screen Shot (1 Points):

Answer

Task Board

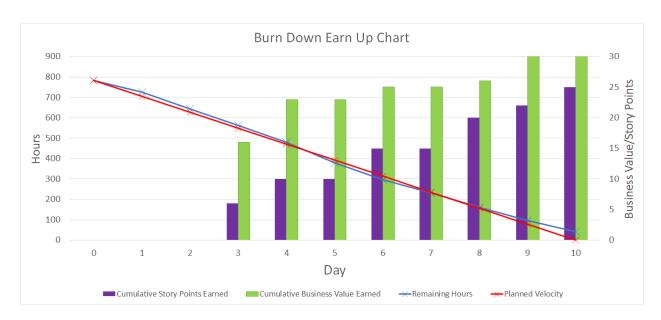


BurnDown – EarnUp Chart

- Be sure to complete your Burn Down Earn Up Chart for this sprint. An Excel template has been provided for these charts.
- Paste the Sprint 4 Burn Down Earn Up Chart below (2 Points):

Answer: BurnDown – EarnUp Chart

Day	Planned Velocity	Remaining Hours	Cumulative Story Points Earned	Cumulative Business Value Earned
0	784	784	0	0
1	706	726	0	0
2	627	642	0	0
3	549	563	6	16
4	470	481	10	23
5	392	378	10	23
6	314	296	15	25
7	235	232	15	25
8	157	162	20	26
9	78	97	22	31
10	0	42	25	32



Retrospective Meeting:

How did you do in this Sprint? (2 Points)
 Answer: We completed 9 non-required user stories this sprint. All of the 5 required user stories the product owner wanted at the end of sprint 3 were completed in sprint 4.

• Provide a critique of your performance. Discuss your performance, accomplishments and challenges in managing this project (2 Points):

Answer: Overall, our performance improved each execution as the number of business value and story points we earned increased each time. Challenges in managing this project were viewing the entire picture and how each user story affects one another.

Answer following questions based on this Sprint:

1. How many hours did your team complete each week in the two weeks of this Sprint? What is your average velocity per week (in hours), and your velocity range (in hours per week), using the highest and lowest hours/weeks throughout this project as the range? (2 Points)

Answer:

Week 1: we completed 406 hours.

Week 2: we completed 336 hours,

In total 741 hours were completed

Average velocity per week (in hours) is 741/2 = 370.5

Velocity range is between 336-406 hours/week

2. What is your velocity (in story points) for this Sprint? What is your velocity range (in story points) overall? Please explain. (2 Points)

Answer: There were 25 story points earned so the velocity for sprint 4 was 25.

The range has been from 1 - 30 story points(velocity) since the lowest velocity completed was 1 in sprint 0 while 30 velocity was completed in sprint 3.

Excluding sprint 0 it ranges from 24 - 30 story points(velocity) since the lowest velocity completed was 24 in sprint 2 while 30 velocity was completed in sprint 3.

We have included user story points as one of the parameter and filtered our user stories during product backlog grooming, as each user story accounted for different developer and tester hours, There is no consistency in the velocity

3. Based on the current status of your project, were you able to complete the mandatory (or required) stories in the product backlog? Explain your answer. (2 Points)

Answer: Yes, all of the required user stories were completed by the end of sprint 2 and the newly introduced 5 user stories at the end of sprint 3 were completed in this sprint.

4. Based on the current status of your project, were you able to complete all stories in the product backlog? Explain your answer. (2 Points)

Answer: No, we did not have enough employees to complete the required hours for every single user story.

No, we did not have enough employees to complete all the user stories as the total hours per sprint cannot exceed 800 hours and the business value of these user stories to total effort ratio is of least value.

Critique

1. If you have not completed all user stories and could plan another Sprint, what changes would you like to plan in the next Sprint? (5 points)

Answer:

We would plan to take maximum user stories possible in the next sprint and eliminate any other meetings besides sprint planning/grooming/review/retrospective to give the employees the maximum amount of time to work on all the remaining user stories.