ELSEVIER

Contents lists available at ScienceDirect

European Journal of Operational Research

journal homepage: www.elsevier.com/locate/ejor



Decision Support

How to avoid uncompetitive games? The importance of tie-breaking rules[☆]



László Csató a,b,*

- ^a Institute for Computer Science and Control (SZTAKI), Eötvös Loránd Research Network (ELKH), Laboratory on Engineering and Management Intelligence, Research Group of Operations Research and Decision Systems, Budapest, Hungary
- ^b Corvinus University of Budapest (BCE), Department of Operations Research and Actuarial Sciences, Budapest, Hungary

ARTICLE INFO

Article history: Received 31 January 2022 Accepted 10 November 2022 Available online 17 November 2022

JEL classification: C44

C63

MSC: 62F07 90-10 90B90

Keywords: OR in sports Football Ranking rules

Simulation Tournament design

ABSTRACT

If the final position of a team is already secured independently of the outcomes of the remaining games in a round-robin tournament, it might play with little enthusiasm. This is detrimental to attendance and can inspire collusion and match-fixing. We demonstrate that tie-breaking rules might affect the occurrence of such a situation. Its probability is quantified via simulations for the four groups of the 2022/23 UEFA Nations League A under two well-established tie-breaking rules, goal difference and head-to-head records. In these home-away round-robin contests with four teams and 12 matches, the competitiveness of the final four games can be promoted by giving priority to goal difference, which reduces the chance of a fixed position in the group ranking by at least two and usually five percentage points in the last round. Our findings, supported by sensitivity analysis in a theoretical model, provide important lessons on how to design ranking systems.

© 2022 The Author(s). Published by Elsevier B.V. This is an open access article under the CC BY-NC-ND license (http://creativecommons.org/licenses/by-nc-nd/4.0/)

1. Introduction

"Designing an optimal contest is both a matter of significant financial concern for the organizers, participating individuals, and teams, and a matter of consuming personal interest for millions of fans" (Szymanski, 2003, p. 1137). One of the most important responsibilities of the administrators is to set the right incentives for the contestants (Kendall & Lenten, 2017; Lenten & Kendall,

 $\textit{E-mail addresses:} \ lasz lo.cs ato@sztaki.hu, \ lasz lo.cs ato@uni-corvinus.hu$

2021). It is widely acknowledged that Operational Research (OR) can contribute to tournament design by analysing the effects of policy changes and making proposals to improve the rules (Csató, 2021; Wright, 2009; 2014).

There exist two fundamental tournament formats (Scarf, Yusof, & Bilbao, 2009). The *knockout competition* consists of rounds. In each round, the winners progress to the next round and the losers are eliminated. The contest is won by the winner of the final round. Therefore, incentive compatibility is usually not threatened because the players need to win to avoid elimination. Nevertheless, several issues remain to be studied by OR, including fairness (Arlegi, 2022; Arlegi & Dimitrov, 2020) and seeding procedures (Dagaev & Suzdaltsev, 2018; Groh, Moldovanu, Sela, & Sunde, 2012; Horen & Riezman, 1985).

In a round-robin competition, each competitor plays against all the others and earns points according to its number of wins (and possibly draws). Since the contestants do not face elimination, they may benefit from deliberately losing a game. For example, being ranked second might lead to playing against a preferred competitor in the next round of the tournament (Guyon, 2022;

^{* &}quot;Whatever is wanting in certainty must always be left to fate, or chance, call it which you will. We may demand that what is so left should be as little as possible, but only in relation to the particular case—that is, as little as is possible in this one case, but not that the case in which the least is left to chance is always to be preferred. That would be an enormous error, as follows from all our theoretical views." (Carl von Clausewitz: Vom Kriege).

Source: Carl von Clausewitz: *On War*, Book 2, Chapter 5 [Criticism]. Translated by Colonel James John Graham, London, N. Trübner, 1873. http://clausewitz.com/readings/OnWar1873/TOC.htm)

^{*} Correspondance to: Institute for Computer Science and Control (SZTAKI), Budapest, Hungary

Table 1
Ranking in Group 3 of the 2020/21 UEFA Nations League A before the last matchday.

Pos	Team	W	D	L	GF	GA	GD	Pts
1	France	4	1	0	8	3	+5	13
2	Portugal	3	1	1	9	2	+7	10
3	Croatia	1	0	4	7	13	-6	3
4	Sweden	1	0	4	3	9	-6	3

Pos = Position; W = Won; D = Drawn; L = Lost; GF = Goals for; GA = Goals against; GD = Goal difference; Pts = Points. All teams have played five matches.

Pauly, 2014; Vong, 2017). In certain settings, a team can be strictly better off by losing—not only in expected terms—because qualification is allowed from multiple tournaments (Dagaev & Sonin, 2018), teams playing in different round-robin groups are compared (Csató, 2020), or an exogenous ranking of the teams provides a secondary way to qualify (Csató, 2022; Haugen & Krumer, 2021).

However, the last games of a round-robin tournament are sometimes played with little enthusiasm even if the rules are well designed and a high-ranking position is adequately rewarded because the place of a team in the final ranking can already be secured, independently of the results of the remaining matches. Such a team may play below its actual potential, which is detrimental to the integrity of sport and is advantageous for the "lucky" opponents that play at the end of the tournament against this particular team.

Even though a team might exert full effort despite the game being stakeless from its perspective, similar scenarios should be avoided to the extent possible: the mere suspicion of reluctance to invest full effort into winning or using a lower quality squad is still against the spirit of sports. Consequently, the organisers can be blamed for choosing a design that fails to promote competitiveness to the greatest degree.

In particular, the present paper will study the role of tiebreaking rules with respect to the probability that the final position of a team is already known when some matches remain to be played. These often ignored ranking criteria may influence the stakes of a game according to the following illustration.

Example 1. Table 1 shows the standing of Group 3 in the 2020/21 UEFA Nations League A after five rounds, with the matches Croatia vs. Portugal and France vs. Sweden still to be played. If two or more teams in the group are equal on points on completion, higher number of points obtained in the matches played among the teams in question decides their position (UEFA, 2020, Article 15.01). As the result of France vs. Portugal has been 0-0, the result of Portugal vs. France has been 0-1, and France leads by three points over Portugal, France is guaranteed to win the group and Portugal to be the runner-up. Consequently, there is one team in each of the two matches played in the sixth round whose position cannot change.

On the other hand, if tie-breaking would have been based on goal difference instead of head-to-head results, Portugal could have hoped to be the first with defeating Croatia.

Example 1 uncovers that the choice of tie-breaking rules can affect the competitiveness of the matches played at the end of the contest. The previous literature has concentrated primarily on the connection between the schedule (the order) of the games and match-fixing opportunities in round-robin tournaments. Inspired by the structure of the 2026 FIFA World Cup, Guyon (2020) examines the risk of collusion in a group of three. Risk of collusion emerges when the two teams playing the only match in the last round can qualify at the expense of the third team. The probability of this scenario is quantified and the schedule minimising its occurrence is identified. Stronka (2020) investigates "temptation"

to lose" in a group of four with the top two teams qualifying, which results from the desire to play against a weaker opponent in the first round of the subsequent knockout phase. Three pair matching methods are analyzed and compared via simulations. Besides changing the pairing algorithm, the schedule also plays a role in decreasing the threat of "temptation to lose". Chater, Arrondel, Gayant, & Laslier (2021) classify the games played in the last round of the FIFA World Cup into three categories: competitive (neither team is indifferent and they want to achieve incompatible goals), collusive (the targets of the teams are compatible and neither is indifferent), and stakeless (at least one team is completely indifferent between winning, drawing, or losing). The choice of games played in the last round is found to be crucial for making them more exciting to watch.

The study of tie-breaking rules remains more limited. Winchester (2016) analyzes the implications of bonus points used to reward teams for "coming close" in losing efforts in most rugby union tournaments. However, this system is not only a tie-breaker as bonus points can lead to situations when teams with fewer wins but more bonus points qualify over teams with more wins. Berker (2014) evaluates the occurrence rates of heteronomous relative ranking-when the relative ranking of two teams depends on the outcome of a match in which neither of them was involved-under the two main tie-breaking principles, goal difference and head-to-head results, which are usually applied by the Fédération Internationale de Football Association (FIFA) and the Union of European Football Associations (UEFA), respectively. Head-to-head records exhibit significantly more often this counterintuitive side effect. According to the arguments of Pakaslahti (2019) on philosophical grounds, tie-breaking in round-robin contests should give more importance to overall goal difference than to head-to-head results, Csató (2021, Chapter 1.3) reveals the lack of consensus concerning tie-breaking criteria in the top-tier association football (henceforth football) leagues across Europe.

The novelty of the current research resides in the analysis of some tie-breaking rules used in round-robin tournaments from an innovative perspective, namely, the collusion opportunities created in the matches played in the last round(s). Our main contributions can be summarised as follows:

- The role of two well-established tie-breaking criteria, goal difference and head-to-head records, in promoting competitiveness is explored.
- A relatively simple but efficient methodology is presented to identify situations where a team has few incentives to exert full effort and to compute the probability of reaching them.
- The four groups of the 2022/23 UEFA Nations League A are compared with respect to the threat of stakeless games under the two basic tie-breaking principles. The most important differences between the two rules seem to be independent of the distribution of teams' strengths.

In addition, it is worth noting that the tournament considered here—four teams playing in a home-away round-robin format with 12 games—is more difficult to analyze than the ones appearing in the literature since Guyon (2020) deals with the case of three teams playing a single round-robin with three matches, while Stronka (2020) and Chater et al. (2021) examine single round-robin with four teams and six matches. Therefore, we should account for more possible scenarios.

On the other hand, the major implication is in line with the literature (Berker, 2014; Pakaslahti, 2019): the priority of head-to-head results over goal difference may more often lead to unfavourable situations, thus, goal difference is a better tiebreaking rule compared to head-to-head records. Our findings provide an essential lesson for tournament organisers on how to design ranking systems.

Last but not least, it needs to be emphasised that there are other—albeit less widely used—tie-breaking rules applied in practice. The rugby union bonus points system has already been mentioned, although it is not only a tie-breaking principle (Winchester, 2016). In certain top-tier football leagues, the number of wins is the primary tie-breaking criterion (Csató, 2021, Chapter 1.3). Goal average or goal ratio (the number of goals scored divided by the number of goals conceded) was the original tie-breaking rule in football, and is still used in Australian rules football under the name "percentage".

The paper is structured as follows. Section 2 presents the background of the simulation experiment. In particular, the 2022/23 UEFA Nations League A is outlined in Section 2.1, the simulation model is described in Section 2.2, and the two tie-breaking options are defined in Section 2.3. Section 3 contains the main results: Section 3.1 determines the set of matches for which the outcome does not affect the position of a team, Section 3.2 overviews the simulation procedure, while Sections 3.3 and 3.4 investigate the two popular tie-breaking principles in the 2022/23 UEFA Nations League A and in a basic theoretical model, respectively. Finally, Section 4 offers concluding remarks.

2. Methodology

In the following, the basics of the quantitative evaluation are detailed to allow its replication.

2.1. The format of the 2022/23 UEFA Nations League A

The 2022/23 UEFA Nations League is the third season of the UEFA Nations League, an international association football competition contested by men's national teams. The 55 UEFA member associations are divided into four leagues. In the top division called League A, the 16 teams play in four home-away round-robin groups of four teams each.

The composition of the groups is presented in Table 2. The four group winners advance to the 2023 UEFA Nations League Finals and have a chance to become the UEFA Nations League champions. The fourth-placed team in each group is relegated to the 2024/25 UEFA Nations League B. The seeding of the 2024/25 UEFA Nations League A is based on the results of the 2022/23 UEFA Nations League A: the group winners are drawn from Pot 1, the runners-up are drawn from Pot 2, and the third-placed teams are drawn from Pot 3. Therefore, it is reasonable to assume that a team exerts full effort if it can be ranked higher with a better result but it plays with little enthusiasm if its position in the final group ranking is already known. The organiser aims to avoid the latter situation to the extent possible.

Table 2The 2022/23 UEFA Nations League A.

Group 1		Group 2		
Team Elo		Team	Elo	
France	2114	Spain	2037	
Denmark	1937	Portugal	1972	
Croatia 1858		Switzerland	1934	
Austria 1731		Czech Republic	1833	
Group 3		Group 4		
Team	Elo	Team	Elo	
Italy	2030	Belgium	2075	
Germany	1963	Netherlands	1929	
England	2032	Poland	1770	
Hungary 1726		Wales 1		

The strengths of the teams are measured by their World Football Elo Ratings on 16 December 2021 (the date of the group draw), see https://www.international-football.net/elo-ratings-table?year=2021&month=12&day=16&confed=UEFA.

2.2. Simulating match outcomes

Historical tournament data can provide at most limited conclusions since they represent only a single realisation of several random variables (Scarf et al., 2009). Therefore, we have chosen to use simulations, a standard methodology for analysing and comparing tournament designs (Chater et al., 2021; Dagaev & Rudyak, 2019; Goossens, Beliën, & Spieksma, 2012; Lasek & Gagolewski, 2018).

In order to predict the outcomes of individual ties, the strengths of the teams should be quantified. Even though the FIFA World Ranking has been revised in 2018 (FIFA, 2018), the new formula has still some shortcomings such as the lack of home advantage and the missing adjustment for goal difference. Both factors are addressed by the World Football Elo Ratings, available at the website eloratings.net, which has been widely used in scientific research (Cea et al., 2020; Gásquez & Royuela, 2016; Hvattum & Arntzen, 2010; Lasek, Szlávik, & Bhulai, 2013; Lasek, Szlávik, Gagolewski, & Bhulai, 2016). The Elo ratings of the teams participating in the 2022/23 UEFA Nations League A are shown—on the day of the group draw—in Table 2.

In a given match, the numbers of goals scored by the two teams need to be specified. For this purpose, the traditional Poisson model is used (Ley, Van de Wiele, & Van Eetvelde, 2019; Maher, 1982; Van Eetvelde & Ley, 2019). In particular, the probability that team i scores k goals against team j on field f is

$$P_{ij}(k) = \frac{\left(\lambda_{ij}^{(f)}\right)^k \exp\left(-\lambda_{ij}^{(f)}\right)}{k!},\tag{1}$$

where $\lambda_{ij}^{(f)}$ is the expected number of goals scored by team i against team j if the match is played on field f, which is either home (f = h) or away (f = a).

The official formula of the World Football Elo Ratings provides win expectancy as follows:

$$W_{ij} = \frac{1}{1 + 10^{-(E_i + 100 - E_j)/400}},$$

with E_i and E_j being the Elo ratings of teams i and j, respectively. Note that the home advantage is fixed at 100 points.

Football rankings (2020) has estimated the parameter $\lambda_{ij}^{(f)}$ by a quartic polynomial of the win expectancy W_{ij} using a least squares regression with a regime change based on more than 29 thousand matches played by national football teams. The expected number of goals for the home team i equals

¹ We are grateful to an anonymous referee for calling our attention to this limitation of the research.

$$\lambda_{ij}^{(h)} = \begin{cases} -5.42301 \cdot W_{ij}^4 + 15.49728 \cdot W_{ij}^3 \\ -12.6499 \cdot W_{ij}^2 + 5.36198 \cdot W_{ij} + 0.22862 & \text{if } W_{ij} \leq 0.9 \\ 231098.16153 \cdot (W_{ij} - 0.9)^4 - 30953.10199 \cdot (W_{ij} - 0.9)^3 \\ +1347.51495 \cdot (W_{ij} - 0.9)^2 - 1.63074 \cdot (W_{ij} - 0.9) + 2.54747 & \text{if } W_{ij} > 0.9, \end{cases}$$

and the average number of goals for the away team j is

$$\lambda_{ij}^{(a)} = \begin{cases} 90173.57949 \cdot (W_{ij} - 0.1)^4 + 10064.38612 \cdot (W_{ij} - 0.1)^3 \\ +218.6628 \cdot (W_{ij} - 0.1)^2 - 11.06198 \cdot (W_{ij} - 0.1) + 2.28291 & \text{if } W_{ij} < 0.1 \\ -1.25010 \cdot W_{ij}^4 - 1.99984 \cdot W_{ij}^3 \\ +6.54946 \cdot W_{ij}^2 - 5.83979 \cdot W_{ij} + 2.80352 & \text{if } W_{ij} \ge 0.1. \end{cases}$$

$$(3)$$

2.3. Alternative ranking rules

If two or more teams in the same group collect the same number of points, their order should be decided by tie-breaking rules. There are two basic concepts for this purpose: *head-to-head records* and *goal difference*. UEFA usually gives priority to head-to-head results, which also holds for the 2022/23 UEFA Nations League (UEFA, 2021, Article 15).

In our model, the *UEFA rule* is defined as follows. The ranking of teams with the same number of points is determined according to the criteria below:

- (a) Higher number of points obtained in the group matches played among the teams in question.
- (b) Superior goal difference from the group matches played among the teams in question.
- (c) Higher number of goals scored in the group matches played among the teams in question.
- (d) If, after having applied criteria (a) to (c), teams still have an equal ranking, criteria (a) to (c) are reapplied exclusively to the matches between the remaining teams to determine their final rankings. If this procedure does not lead to a decision, criteria (e) to (g) apply in the order given to the two or more teams still equal.
- (e) Superior goal difference in all group matches.
- (f) Higher number of goals scored in all group matches.
- (g) Drawing of lots.

To summarise, first head-to-head records (if necessary, in a recursive manner), then overall goal difference and the number of goals scored are used to break the ties.

On the other hand, FIFA gives priority to goal difference, see, for instance, the rules of the 2022 FIFA World Cup qualification tournaments (FIFA, 2021, Article 20.6). Therefore, the FIFA rule is defined as follows. To determine the ranking of teams with the same number of points, the criteria below are applied:

- (a) Superior goal difference in all group matches.
- (b) Higher number of goals scored in all group matches.
- (c) Higher number of points obtained in the group matches played among the teams in question.
- (d) Superior goal difference from the group matches played among the teams in question.
- (e) Higher number of goals scored in the group matches played among the teams in question.
- (f) Drawing of lots.

This tie-breaking rule is based on overall goal difference and the number of goals scored, followed by head-to-head records (without recursion since FIFA does not apply it).

The FIFA and UEFA ranking rules differ in the order of the tiebreaking criteria. It will turn out that the seemingly irrelevant choice has non-negligible sporting effects.

3. The comparison of tie-breaking options

This section identifies the situations where the position of a team is already secured in the final group ranking and estimates their probabilities of occurrence for the 2022/23 UEFA Nations League A. The two tie-breaking options are examined in a theoretical model, too.

3.1. The threshold rules

As has been presented in the Introduction, sometimes the place of a team in the final ranking cannot change when some matches are still to be played. Furthermore, its position can be fixed only under the UEFA rule, while this is not the case when the FIFA rule is used to break the ties. The probability of having a fixed position before all games are played will be determined as follows.

In a home-away round-robin group with four teams, each team plays six matches. Therefore, the first point where the position of a team can already be secure is before Round 5, after four rounds have been played. In particular:

- The group winner is fixed under both the FIFA and UEFA ranking rules if it has at least seven points more than the runner-up.
- The group winner is fixed under the UEFA ranking rule if
 - ♦ it has six points more than the runner-up; and
 - it has at least seven points more than the third-placed team;
 - it has played two matches against the runner-up.²
- The last team cannot be fixed under the FIFA ranking rule.
- The last team is fixed under the UEFA ranking rule if
 - it has six points less than the third-placed team; and
 - ♦ it has at least seven points less than the runner-up; and
 - ♦ it has played two matches against the third-placed team.³

Before Round 6, the possible cases are cumbersome to describe by analogous criteria. But they can be found by analysing what would be the group ranking under the given rule in all extreme cases. In particular, the results of the two remaining matches are assumed to be: (a) M-0, M-0; (b) M-0, 0-M; (c) 0-M, M-0; and (d) 0-M, 0-M with M being a high number.⁴ The position of a team is

² Technically, we check an equivalent condition. The results of the four matches played in the last two rounds are assumed to be 0-0. The group winner is fixed only under the UEFA rule after four matchdays if and only if the first team has 14, the second team has 8, and the third team has at most 7 points such that the first and the second teams do not play against each other in the last two rounds.

³ Technically, we check an equivalent condition. The results of the four matches played in the last two rounds are assumed to be 0-0. The last team is fixed under the UEFA rule after four matchdays if and only if the fourth team has 2, the third team has 8, and the second team has at least 9 points such that the fourth and the third teams do not play against each other in the last two rounds.

⁴ In our computer code, M equals 1000 since it is reasonable to assume that the goal difference of any team will be the highest/lowest if it wins/loses by 1000 goals in the last round

Table 3Matches in the last two rounds of the 2022/23 UEFA Nations League A.

Group 1			Group 2			
Round	Home team	Away team	Round	Home team	Away team	
5	France	Austria	5	Spain	Switzerland	
5	Croatia	Denmark	5	Czech Republic	Portugal	
6	Denmark	France	6	Portugal	Spain	
6	Austria	Croatia	6	Switzerland	Czech Republic	
Group 3			Group 4			
Round	Home team	Away team	Round	Home team	Away team	
5	Italy	England	5	Belgium	Wales	
5	Germany	Hungary	5	Poland	Netherlands	
6	Hungary	Italy	6	Netherlands	Belgium	
6	England	Germany	6	Wales	Poland	

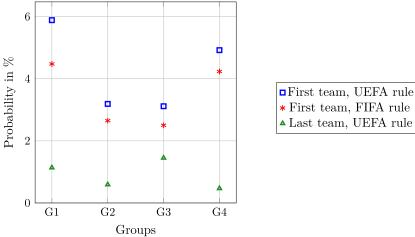


Fig. 1. The probability of an already secured position before Round 5, 2022/23 UEFA Nations League A.

secure under the FIFA/UEFA rule if it is the same for all outcomes (a) to (d).

Obviously, the schedule of the group matches influences the occurrence of these situations. The last two rounds of matches in the 2022/23 UEFA Nations League A, played in September 2022, are presented in Table 3.

3.2. An overview of the simulation exercise

Now all components are available to perform the simulation, which consists of the following steps:

- 1. Setting the input data: the strengths of the teams as measured by the World Football Elo Ratings (Table 2) and the schedule of the matches (Table 3);
- Determining the outcome of all matches played in the home-away round-robin tournament (the format of the 2022/23 UEFA Nations League groups, see Section 2.1) based on the Poisson model described in Section 2.2, where the parameters for the expected number of goals are obtained from an external source (Football rankings, 2020);
- 3. Calculating the proportion of fixed positions before Rounds 5 and 6 under FIFA and UEFA ranking criteria (Section 2.3) according to the threshold rules given in Section 3.1. Naturally, the results of the games played on the last matchday(s) are not taken into account but they are also simulated to know whether a team whose position is fixed only by the UEFA rule obtains the same place under the FIFA rule in the final ranking or not.

One million simulation runs have been performed for each set of inputs.

3.3. Computational results for the 2022/23 UEFA Nations League

Fig. 1 plots the probability that the position of a team is secured after four rounds in the 2022/23 UEFA Nations League A. The group winner is known with a chance of more than 3% under the UEFA rule, but this value is decreased by at least 50 basis points (0.5%) under the FIFA rule. The first team will be fixed with the highest probability in Groups 1 and 4, where the difference between the strengths of the best and the second best teams is the highest (see Table 2). The fourth-placed team can be known only if the UEFA rule is used, the corresponding probability always exceeds 0.4% and can be close to 1.5% in Group 3, which contains one weak team, Hungary.

It might be argued that the difference between the UEFA and FIFA ranking rules is overwhelmingly theoretical as a team whose position is known by the UEFA rule will be the first (fourth) at the end even if the FIFA rule is followed. Therefore, we have calculated the associated conditional probability of having a different final position under the FIFA rule if it is already known after four rounds under the UEFA rule. These are ranged between 0.16% (Groups 1 and 4) and 0.56% (Group 2) for the group winner, and between 0.19% (Group 3) and 0.32% (Groups 2 and 4) for the team to be relegated. Consequently, the advantage of the FIFA regulation over the UEFA is moderated since there are few scenarios where a team should exert full effort in its last two matches only due to the priority given to goal difference.

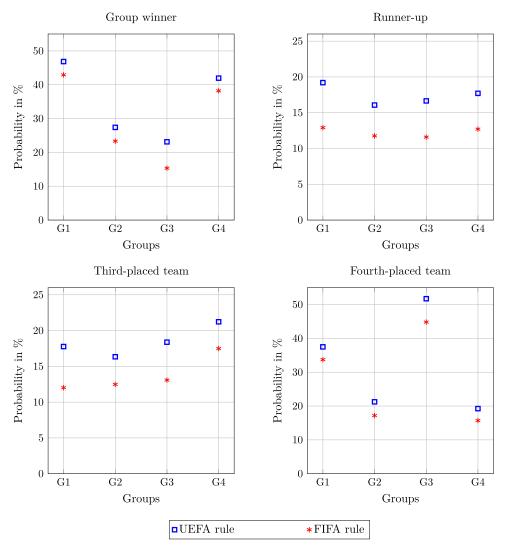


Fig. 2. The probability of an already secured position before Round 6, 2022/23 UEFA Nations League A.

Fig. 2 continues the analysis with the situation after five rounds when any position in the ranking can be fixed under any of the two rules. Unsurprisingly, this has the highest probability for the group winner and the fourth-placed team. The corresponding values always exceed 15%, and their pattern closely follows Fig. 1: the first team is secured with the highest chance in Groups 1 and 4, while the last team is known most often in Group 3. The runner-up and the third-placed team are fixed only with a probability of about 10–20%, which is reduced by at least 3.7 and at most 6.3 percentage points according to the FIFA rule.

As Fig. 3 shows, a team whose position is already secured under the UEFA rule can lose its rank if the FIFA rule is used with a chance of more than 2%. These conditional probabilities are higher by an order of magnitude compared to the situation after four rounds, hence the teams face much more uncertainty in retaining their positions that are secured only by the UEFA rule. This is especially relevant for the two middle ranks, where another team can appear with a probability of about 5% in the final group ranking.

For a balanced discussion of tie-breaking criteria, the arguments for the UEFA rule should also be mentioned. If goal difference is preferred, team A can be ranked over team B even if they have scored the same number of points and the head-to-head records favour team B. This might be perceived as unfair, especially if the superior goal difference of team A is (mainly) caused by scoring many goals against weaker teams (however, the design

Table 4Potential unfairness: the probability (in %) that the FIFA and UEFA rules rank two teams differently if there is no third team with the same number of points.

Position	Group 1	Group 2	Group 3	Group 4
First-Second	2.22	3.11	3.27	2.40
Second-Third	3.01	3.76	3.36	3.20
Third-Fourth	2.58	2.93	1.82	2.90

of the 2022/23 UEFA Nations League A does not allow for real underdogs).

Therefore, Table 4 reports the probability that exactly two teams have the same number of points and they are ranked differently according to the FIFA and UEFA ranking rules. The values lie between 1.8% and 3.8% for each position in each group. Again, the difference is the largest for the two middle positions. The likelihood of such perceived unfairness is below the difference between the two ranking rules in the probability of a fixed position after five rounds. Taking into account that the UEFA rule is outperformed by the FIFA rule with respect to the chance of a secured position after four rounds (see Fig. 1), the potential unfairness of the final ranking seems to be a less serious problem compared to the reduced competitiveness of the games played at the end of the tournament, where the lack of incentives to win also lead to unfairness.

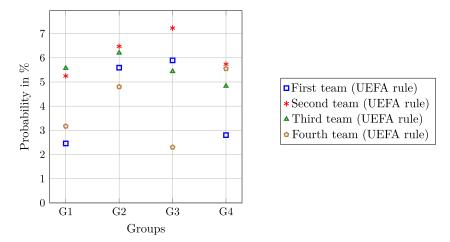


Fig. 3. The probability of finishing in a different position under the FIFA rule when the position is already secured under the UEFA rule before Round 6,2022/23 UEFA Nations League A.

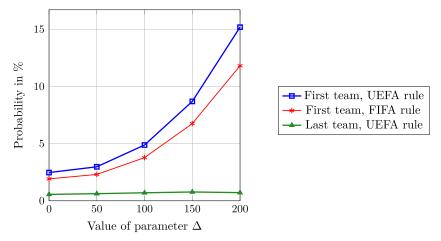


Fig. 4. The probability of an already secured position before Round 5, theoretical model.

To summarise, preferring goal difference to head-to-head results in tie-breaking is unambiguously beneficial for the excitement of the games. While the difference can perhaps be neglected after four rounds in a home-away round-robin tournament with four teams, the competitiveness of the last two matches is clearly increased by the FIFA rule. The effect is the strongest for the two middle teams since (1) the probability that the team is guaranteed to finish in one of these positions under the UEFA rule but not under the FIFA rule is the highest; and (2) the probability that the team in one of these positions is known under the UEFA rule but it loses its position under the FIFA rule when all group matches are played is the highest. Although the reward of the runner-up compared to the third-placed team is relatively small in the 2022/23 UEFA Nations League A, it is much higher in several prominent tournaments such as the FIFA World Cup or the UEFA Champions League, where the first two teams from each group advance to the knockout stage.

3.4. Sensitivity analysis in a theoretical model

In the previous section, four arbitrary sets of four teams have been analyzed, which might distort the conclusions. Unfortunately, analytical results would be difficult to derive even in the case of four identical teams since the difference between the tie-breaking rules crucially depends on the number of goals scored in each match. Thus, we have carried out simulations with a specific distribution of strengths:

- Four teams play a home-away round-robin tournament.
- The outcomes of the matches are determined invariably by the simulation model described in Section 2.2;
- There is a strong team with an Elo rating of $1900 + \Delta$.
- There are three weak teams with an Elo rating of 1900Δ .
- The values of $\{0; 50; 100; 150; 200\}$ are considered for the parameter Δ , which reflects the variance of strengths.

This basic setting has been chosen to reduce the number of scheduling options. In similar tournaments, every team plays one home match and one away match in the last two rounds (see Table 3), hence, two alternative orders of the games remain:

- Schedule A: the strong team plays at home in Round 5 and away in Round 6.
- Schedule B: the strong team plays away in Round 5 and at home in Round 6.

Note also that the Elo ratings are realistic with respect to the 2022/23 UEFA Nations League, see Table 2.

The probability of a fixed position after four matchdays is shown in Fig. 4. Compared to the FIFA rule, favouring head-to-head records means that the first and the last team are known with a higher probability. The increase is about 0.5 percentage points for both positions even in the case of identical teams ($\Delta=0$). For the group winner, the difference gradually increases to exceed 3 percentage points if there is a dominant team in the group. On the other hand, the probability that relegation is decided after four

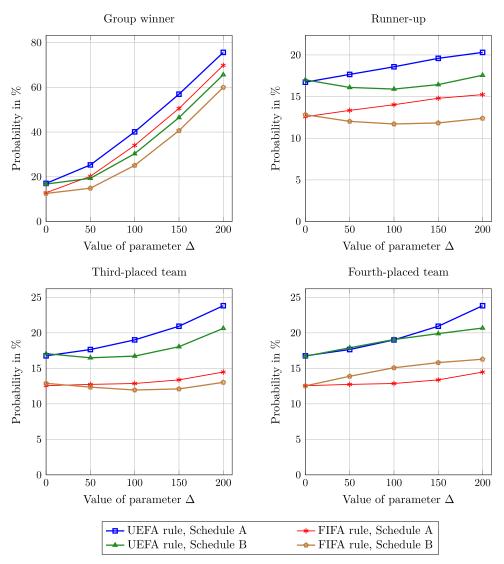


Fig. 5. The probability of an already secured position before Round 6, theoretical model.

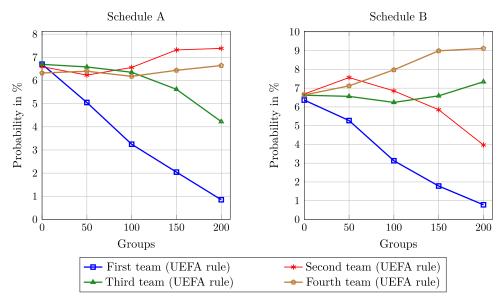


Fig. 6. The probability of finishing in a different position under the FIFA rule when the position is already secured under the UEFA rule before Round 6, theoretical model.

rounds stabilises close to 75 basis points (0.75%) due to the presence of three weak teams. Since the strong team should play one match at home and one away in both Schedules A and B, the order of the games does not affect these values.

On the other hand, as Fig. 5 uncovers, scheduling does strongly influence the chance that the position of a team will be secured after five rounds. In particular, the probability of a known group winner can be higher by 10 percentage points if the strong team plays away in the last round (Schedule A) and the group is imbalanced ($\Delta \geq 100$). More importantly, the FIFA ranking rule has a robust advantage of 5 percentage points over the UEFA rule from this point of view, which is quite substantial in relative terms, corresponding to a reduction of 20-25%. The effect of the schedule is more mitigated for the other three positions, however, the improvement caused by preferring goal difference in tie-breaking does not decrease below 5 percentage points. The two schedules are identical if $\Delta = 0$, the small differences are owing to the stochastic nature of the simulation. The likelihood of an already secured position is generally higher if the variance of strengths is increased.

Finally, Fig. 6 presents the probability that a team with a known position under the UEFA rule loses its rank if goal difference is preferred to break the ties. In the case of four identical teams, this lies above 6%, which is much higher compared to the real-world study in Fig. 3. While this conditional probability rapidly decreases for the group winner as the parameter Δ grows, the teams competing for the other three places face much uncertainty in holding their position which would be secured only by favouring head-to-head results. Consequently, the advantage of the FIFA rule in the competitiveness of the games seems to be more pronounced when the teams are closer in strength.

Our theoretical investigation has reinforced the findings from the simulations based on the 2022/23 UEFA Nations League. In particular, preferring goal difference to head-to-head records is especially useful to increase the stakes of the games played in the last two rounds if the competition is balanced because no team can be calm to be ranked over another merely due to some luck in the already played matches. Therefore, besides the widely known role of scheduling (Chater et al., 2021; Guyon, 2020; Stronka, 2020), tiebreaking criteria need to be considered as another crucial aspect of fair tournament design.

4. Conclusions

This paper has analyzed two popular tie-breaking concepts in round-robin contests from a novel perspective, focusing on their implications for the competitiveness of the games played in the last round(s). A real-world example has revealed that a team could be guaranteed to win a round-robin tournament if head-to-head results are considered over goal difference but not if the latter indicator is preferred. According to simulations based on the 2022/23 UEFA Nations League A, the difference between the two basic tie-breaking principles—used by the FIFA and UEFA, among others—is non-negligible. The priority of head-to-head records makes the position of the middle teams less uncertain, thus it can be detrimental to attendance especially if the first two teams qualify from a group of four, which is the case in several prominent tournaments. Based on the calculations above, it is hard to argue for favouring head-to-head results over goal difference to break the ties.

Our finding yields an important lesson for tournament organisers by highlighting that the seemingly innocent order of tie-breaking criteria may have fundamental sporting effects. While previous studies have already explored the attractiveness of giving priority to goal difference instead of head-to-head results, as well as the crucial role of scheduling to avoid match-fixing opportunities, the latter issue has been verified here to be an essential

aspect of determining ranking systems. Consequently, tie-breaking rules are worth getting more attention in the economic design of sporting contests.

Acknowledgments

This paper could not have been written without my father (also called László Csató, who has primarily coded the simulations in Python. Three anonymous reviewers provided valuable comments and suggestions on an earlier draft. We are indebted to the Wikipedia community for summarising important details of the sports competition discussed in the paper. The research was supported by the MTA Premium Postdoctoral Research Program grant PPD2019-9/2019.

Supplementary material

Supplementary material associated with this article can be found, in the online version, at doi:10.1016/j.ejor.2022.11.015

References

- Arlegi, R. (2022). How can an elimination tournament favor a weaker player? *International Transactions in Operational Research*, 29(4), 2250–2262. https://doi.org/10.1111/jtor.12955.
- Arlegi, R., & Dimitrov, D. (2020). Fair elimination-type competitions. *European Journal of Operational Research*, 287(2), 528–535.
- Berker, Y. (2014). Tie-breaking in round-robin soccer tournaments and its influence on the autonomy of relative rankings: UEFA vs. FIFA regulations. *European Sport Management Quarterly*, 14(2), 194–210.
- Cea, S., Durán, G., Guajardo, M., Sauré, D., Siebert, J., & Zamorano, G. (2020). An analytics approach to the FIFA ranking procedure and the World Cup final draw. *Annals of Operations Research*, 286(1-2), 119–146.
- Chater, M., Arrondel, L., Gayant, J.-P., & Laslier, J.-F. (2021). Fixing match-fixing: Optimal schedules to promote competitiveness. European Journal of Operational Research. 294(2), 673–683.
- Csató, L. (2020). The incentive (in)compatibility of group-based qualification systems. *International Journal of General Systems*, 49(4), 374–399.
- Csató, L. (2021). Tournament Design: How Operations Research can Improve Sports Rules. Cham, Switzerland: Palgrave Macmillan. Palgrave Pivots in Sports Economics
- Csató, L. (2022). Quantifying incentive (in)compatibility: A case study from sports. European Journal of Operational Research, 302(2), 717–726.
- Dagaev, D., & Rudyak, V. (2019). Seeding the UEFA Champions League participants: Evaluation of the reform. *Journal of Quantitative Analysis in Sports*, 15(2), 129–140.
- Dagaev, D., & Sonin, K. (2018). Winning by losing: Incentive incompatibility in multiple qualifiers. *Journal of Sports Economics*, 19(8), 1122–1146.
- Dagaev, D., & Suzdaltsev, A. (2018). Competitive intensity and quality maximizing seedings in knock-out tournaments. *Journal of Combinatorial Optimization*, 35(1), 170–188.
- FIFA (2018). Revision of the FIFA / Coca-Cola World Ranking. https://img.fifa.com/ image/upload/edbm045h0udbwkqew35a.pdf.
- FIFA (2021). Regulations FIFA World Cup™. Preliminary Competition. Including COVID-19 Regulations. https://digitalhub.fifa.com/m/517ef2ad2bc3665e/original/ ytkbpnxyvcghx6bebesv-pdf.pdf.
- Football rankings (2020). Simulation of scheduled football matches. 28 December. http://www.football-rankings.info/2020/12/simulation-of-scheduled-football-matches.html.
- Gásquez, R., & Royuela, V. (2016). The determinants of international football success: A panel data analysis of the Elo rating. *Social Science Quarterly*, 97(2), 125–141
- Goossens, D. R., Beliën, J., & Spieksma, F. C. R. (2012). Comparing league formats with respect to match importance in Belgian football. *Annals of Operations Research*, 194(1), 223–240.
- Groh, C., Moldovanu, B., Sela, A., & Sunde, U. (2012). Optimal seedings in elimination tournaments. *Economic Theory*, 49(1), 59–80.
- Guyon, J. (2020). Risk of collusion: Will groups of 3 ruin the FIFA World Cup? *Journal of Sports Analytics*, 6(4), 259–279.
- Guyon, J. (2022). "Choose your opponent": A new knockout design for hybrid tournaments. *Journal of Sports Analytics*, 8(1), 9–29.
- Haugen, K. K., & Krumer, A. (2021). On importance of tournament design in sports management: Evidence from the UEFA Euro 2020 qualification. In V. Ratten (Ed.), *Innovation and Entrepreneurship in Sport Management* (pp. 22–35). New York: Edward Elgar Publishing.
- Horen, J., & Riezman, R. (1985). Comparing draws for single elimination tournaments. *Operations Research*, 33(2), 249–262.
- Hvattum, L. M., & Arntzen, H. (2010). Using ELO ratings for match result prediction in association football. *International Journal of Forecasting*, 26(3), 460– 470.

- Kendall, G., & Lenten, L. J. A. (2017). When sports rules go awry. European Journal of Operational Research, 257(2), 377–394.
- Lasek, J., & Gagolewski, M. (2018). The efficacy of league formats in ranking teams. Statistical Modelling, 18(5-6), 411-435.
- Lasek, J., Szlávik, Z., & Bhulai, S. (2013). The predictive power of ranking systems in association football. *International Journal of Applied Pattern Recognition*, 1(1), 27-46.
- Lasek, J., Szlávik, Z., Gagolewski, M., & Bhulai, S. (2016). How to improve a team's position in the FIFA ranking? A simulation study. *Journal of Applied Statistics*, 43(7), 1349–1368.
- Lenten, L. J. A., & Kendall, G. (2021). Scholarly sports: Influence of social science academe on sports rules and policy. *Journal of the Operational Research Society*, in press. https://doi.org/10.1080/01605682.2021.2000896.
- Ley, C., Van de Wiele, T., & Van Eetvelde, H. (2019). Ranking soccer teams on the basis of their current strength: A comparison of maximum likelihood approaches. *Statistical Modelling*, 19(1), 55–73.
- Maher, M. J. (1982). Modelling association football scores. *Statistica Neerlandica*, 36(3), 109–118.
- Pakaslahti, A. (2019). The use of head-to-head records for breaking ties in round-robin soccer contests. *Journal of the Philosophy of Sport*, 46(3), 355–366.
- Pauly, M. (2014). Can strategizing in round-robin subtournaments be avoided? *Social Choice and Welfare*, 43(1), 29–46.

- Scarf, P., Yusof, M. M., & Bilbao, M. (2009). A numerical study of designs for sporting contests. *European Journal of Operational Research*, 198(1), 190–198.
- Stronka, W. (2020). Anti-tanking pair matching before an elimination phase of a two-phase tournament. *Economies*, 8(3), 66.
- Szymanski, S. (2003). The economic design of sporting contests. *Journal of Economic Literature*, 41(4), 1137–1187.
- UEFA (2020). Regulations of the Uefa Nations League 2020/21. https://web.archive.org/web/20201116082336/, https://documents.uefa.com/internal/api/webapp/documents/jJTWTpzi2KN9D8VRYz~Bpg/content.
- UEFA (2021). Regulations of the 2022/23 Uefa Nations League. https://web.archive.org/web/20211217220634/, https://documents.uefa.com/r/Regulations-of-the-UEFA-Nations-League-2022/23-Online.
- Van Eetvelde, H., & Ley, C. (2019). Ranking methods in soccer. In R. S. Kenett, T. N. Longford, W. Piegorsch, & F. Ruggeri (Eds.), Wiley statsref: Statistics reference online (pp. 1–9). Hoboken, New Jersey, USA: Springer.
- Vong, A. I. K. (2017). Strategic manipulation in tournament games. Games and Economic Behavior, 102, 562–567.
- Winchester, N. (2016). Scoring points: How statistics helped change a rugby competition. Significance, 13(5), 38–41.
- Wright, M. (2009). 50 years of OR in sport. *Journal of the Operational Research Society*, 60(Supplement 1), S161–S168.
- Wright, M. (2014). OR analysis of sporting rules A survey. European Journal of Operational Research, 232(1), 1–8.