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AR = 2022 Annual Report
PS = 2023 Proxy Statement

Disclosure	Disclosure Title	Sustainability Report Section(s)	Additional Reference(s)/Link(s)
2-10	Nomination and selection of the highest governance body	Governance and Risk Management, Pages 13-14	Board Governance Director Independence Standards Corporate Governance Principles PS, Pages 5-7
2-11	Chair of the highest governance body		The Board chair is not an executive officer of the company. PS , Page 15 Board Chair Profile
2-12	Role of the highest governance body in overseeing the management of impacts	Governance and Risk Management, Pages 13-14 ; Innovation and Clean Technology, Pages 33-48 ; Advancing Our Sustainability Journey, Page 11	PS , Pages 16-17; 19-20; 27 Governance & Public Policy Committee Charter CDP1 Climate Change Submission, C1 series CDP Water Security Submissions, W6 series
2-13	Delegation of responsibility for managing impacts	Governance and Risk Management, Pages 13-14	PS , Pages 16-17; 19-20; 27 Governance & Public Policy Committee Charter Audit Committee Charter CDP1 Climate Change Submission, C1 series CDP Water Security Submissions, W6 series
2-14	Role of the highest governance body in sustainability reporting	Governance and Risk Management, Pages 13-14	PS , Page 27 Boeing's sustainability report is reviewed by Boeing's Executive Council, Board of Directors, and the Global Sustainability Council, which comprises leaders across business units within Boeing.
2-15	Conflicts of interest	Ethical and Compliant Business, Pages 16-17	PS , Pages 22; 24-25 Code of Ethical Business Conduct for Members of the Board of Directors
2-16	Communication of critical concerns	Ethical and Compliant Business, Pages 16-17 ; Key ESG Data, Page 78	PS , Pages 24-25 Ethical Business Conduct Guidelines Audit Committee Charter Contacting Ethics Critical concerns submitted through external and internal reporting portals are reported by the Chief Compliance Officer to the Chief Executive Officer, Chief Legal Officer, Audit Committee and Board of Directors. For critical concerns, the issue details, findings and response are disclosed. In addition, the data identifies case trends, including reporting channels, case categories, organizations, locations and types of corrective actions taken.
2-17	Collective knowledge of the highest governance body	Governance and Risk Management, Pages 13-14	PS , Pages 5-7; 19; 27 Governance & Public Policy Committee Charter
2-18	Evaluation of the performance of the highest governance body		PS , Pages 21-22 Corporate Governance Principles
2-19	Remuneration policies	Advancing Our Sustainability Journey, Page 11	PS , Pages 36-55 Corporate Governance Principles
2-20	Process to determine remuneration	Enhancing a Sustainability Culture, Page 15	PS , Pages 39-42

1. Boeing participates annually in the CDP Climate Report. Our most recent response is available on our website here in accordance with the CDP reporting schedule.