

# Learning Linear Composite Dispatch Rules for Scheduling

## Case study for the job-shop problem

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**Abstract** Instead of creating new dispatching rules in an ad-hoc manner, this study gives a framework on how to analyse heuristics for scheduling problems. Before starting to create new composite priority dispatching rules, meticulous research on optimal schedules can give an abundance of valuable information that can be utilised for learning new models. For instance, it's possible to seek out when the scheduling process is most susceptible to failure. Furthermore, the stepwise optimality of individual features imply their explanatory predictability. From which, a preference set is collected and a preference based learning model is created based on what feature states are preferable to others w.r.t. the end result, here minimising the final makespan. Moreover, the learned model should be created in an active imitation learning manner in order for learned state spaces to properly represent one that should be eventually encountered. By doing so it's possible to learn new composite priority dispatching rules that outperform the models they are based on. Even though this study is based around the job-shop scheduling problem, it can be generalised to any kind of sequential combinatorial problem.

**Keywords** Scheduling · Composite dispatching rules · Machine Learning · Feature Selection

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## 1 Introduction

The problem is to learn new problem specific priority dispatching rules for scheduling. A subclass of scheduling problems is the job-shop scheduling problem (JSP), which is widely studied in operations research. JSP deals with the allocation of tasks of competing resources where its goal is to optimise a single or multiple objectives. Its analogy is from manufacturing industry where a set of jobs are broken down into tasks that must be processed on several machines in a workshop. Furthermore, its formulation can be applied on a wide variety of practical problems in real-life applications which involve decision making, therefore its problem-solving capabilities has a high impact on many manufacturing organisations.

Generally, job-shop is solved by applying a hand-crafted dispatching rule (DR) for a given problem space. Due to the exorbitant amounts of DRs to choose from, and any kind of alteration to the problem space, this can become quite a time-consuming selection process for the heuristic designer, which any kind of automation would alleviate immensely. With meta heuristics one can use existing DRs, and use for example portfolio-based algorithm selection [39, 13], either based on a single instance or class of instances [51] to determine which DR to choose from. Implementing ant colony optimisation to select the best DR from a selection of nine DRs for JSP, experiments from [27] showed that the choice of DR do affect the results and that for all performance measures considered. They showed that it was better to have all the DRs to choose from rather than just a single DR at a time.

Heuristics algorithms for scheduling are typically either a construction or improvement heuristics. The improvement heuristic starts with a complete schedule and then tries to find similar, but better schedules. A construction heuristic starts with an empty schedule and adds one job at a time until the schedule is complete. The work presented here will focus on construction heuristics, dispatching rules, although the techniques developed could be adapted to improvement heuristics also.

Genetic algorithms (GA) are one of the most widely used approaches in JSP literature [38]. However, in that case an extensive number of schedules need to be evaluated, and even for low dimensional JSP that can quickly become computationally infeasible. GAs can be used directly on schedules [8, 9, 49, 23, 1, 32], however, in that case there are many concerns that need to be dealt with. To begin with there are nine encoding schemes for representing the schedules [8]. In addition, there has to be special care taken when applying cross-over and mutation operators in order for the schedules, now in the role of ‘chromosomes,’ to still remain feasible.

Another approach is to apply GAs indirectly to JSP, via dispatching rules, i.e., Dispatching Rules Based Genetic Algorithms (DRGA) [50, 10, 34] where a solution is no longer a *proper* schedule but a *representation* of a schedule via applying certain dispatching rules consecutively. DRGA are a special case of *genetic programming* (GP) [28] which is the most predominant approach in hyper-heuristics is a framework of creating *new* heuristics from a set of predefined heuristics via GA optimisation [4].

A prevalent approach to solving JSP is to combine several relatively single priority dispatching rules such that they may benefit each other for a given problem space. The approach in [20], was to automate that selection, by translating dispatching rules into measurable features and optimising what their contribution should be

via evolutionary search. The framework is straight forward and easy to implement and showed promising and robust results, as models were trained on a lower dimension, and validated on higher dimension. Moreover, [20] showed that the choice of objective function for evolutionary search is worth investigating. Since the optimisation is based on minimising the expected mean of the fitness function over a large set of problem instances, which can vary within. Then normalising the objective function can stabilise the optimisation process away from local minima.

By applying GP on a terminal set of job-attributes for flexible job-shop,<sup>1</sup> [48] optimised a multi-objective job-shop (transformed into a single objective by linearly combining their objectives) with promising results compared to the benchmarks DRs from the literature. The main drawback, is that the rules from their GP framework is quite complex, and difficult to contrive a meaningful description to a layman. In fact, [17] revisited the experiments from [48] for dynamic job-shop,<sup>2</sup> and tested it against some single priority dispatching rules, and found that it only slightly outperformed ERD-rule, and was beat by SPT-rule. The reason behind this staggering change in performance, is most likely due to the choice of objective function, and the underlying problem spaces that were used in training. It's argued that the randomly generated problem instances aren't a proper representative for real-world long-term job-shop applications, e.g., by the narrow choice of release times, yielding schedules that are overloading in the beginning phases.

A novel iterative dispatching rules that were evolved with GP for JSP, [34] learned from completed schedules in order to iteratively improve new ones. At each dispatching step, the method can utilise the current feature space to *correctify* some possible *bad* dispatch made previously (sort of reverse lookahead). Their method is straightforward, and thus easy to implement and more importantly computationally inexpensive, although the authors do stress that there is still remains room for improvement.

Adopting a two-stage hyper-heuristic approach to generate a set of machine-specific DRs for dynamic job-shop, [37] used GP to evolve composite priority dispatching rules (CDR) from basic attributes, along with evolutionary algorithm to assign a CDR to a specific machine. The problem space consists of job-shops in semiconductor manufacturing, with additional shop constraints, as machines are grouped to similar work centres, which can have different set-up time, workload, etc. In fact, the GP emphasised on efficiently dispatching on the work centres with set-up requirements and batching capabilities, which are rules that are non-trivial to determine manually.

In the field of Artificial Intelligence, [32] point out that despite their 'intelligent' solutions, the effectiveness of finding the optimum has been rather limited. This is the general case for GAs, as they are not well suited for fine-tuning around the optimum [9]. However, combined with local-search methodologies, they can be improved upon significantly, as [32] showed with the use of a hybrid method using Genetic Algorithms (GA) and Tabu Search (TS). Therefore, getting the best of both worlds, namely, the diverse global search obtained from GA and being complemented with

<sup>1</sup> Flexible job-shop allows jobs to be processed on different machines, i.e., the problem has the additional complexity of making a routing decision of operations to machines.

<sup>2</sup> Job-shop is considered dynamic when the processing times are not known prior to their arrival.

the intensified local search capabilities of TS. Now, hybridisation of global and local methodologies is non-trivial. In general combination of the two improves performance, however, they often come at a great computational cost.

Using improvement heuristics, [53] studied space shuttle payload processing by using reinforcement learning (RL), in particular, temporal difference learning. Starting with a relaxed problem, each job was scheduled as early as its temporal partial order would permit, there by initially ignoring any resource constraints on the machines, yielding the schedule's critical path. Then the schedule would be repaired so the resource constraints were satisfied in the minimum amount of iterations.

Meta learning can be very fruitful in RL, as experiments from [25] discovered some key discriminants between competing algorithms for their particular problem instances, which provided them with a hybrid algorithm which combines the strengths of the algorithms.

Using case based reasoning for timetable scheduling, training data in [3] is guided by the two best heuristics in the literature. They point out that in order for their framework to be successful, problem features need to be sufficiently explanatory and training data need to be selected carefully so they can suggest the appropriate solution for a specific range of new cases. Stressing the importance of meaningful feature selection.

A recent editorial of the state-of-the-art approaches in advanced dispatching rules for large-scale manufacturing systems by [7] points out that: "... most traditional dispatching rules are based on historical data. With the emergence of data mining and on-line analytic processing, dispatching rules can now take predictive information into account." The importance of automated discovery of DR was also emphasised by [33]. Several of successful implementations in the field of semiconductor wafer fabrication facilities are discussed, however, this sort of investigation is still in its infancy.

An alternative to hand-crafting heuristics, is to implement an automatic way of learning heuristics using a data driven approach. Data can be generated using a known heuristic, such an approach is taken in [29] for single-machine job-shop where a LPT-rule is applied. Afterwards, a decision tree is used to create a dispatching rule with similar logic. However, this method cannot outperform the original LPT-rule used to guide the search. This drawback is confronted in [31,46,35] by using an optimal scheduler, computed off-line. The optimal solutions are used as training data and a decision tree learning algorithm applied as before. Preferring simple to complex models, the resulting dispatching rules gave significantly better schedules than using popular heuristics in that field, and a lower worst-case factor from optimality.

Although, using expert policy for creating training data gives vital information on how to learn good scheduling rules, it is a good starting point, but not sufficient. This is due to the fact our models are only based on optimal decisions, then once we make a suboptimal choice we are in uncharted territory and its effects are relatively unknown. For this reason, it is of paramount importance to inspect the actual end-performance when choosing a suitable model, not just staring blindly at the classification accuracy. When it comes to designing algorithms there needs to be emphasis on where to innovate and imitate when visiting state-spaces. This study will show, that when using these guidelines when accumulating training data for supervised learning, it's

possible to automate its generation in such a way that the resulting model will be an accurate representative of the instances it will later come across. For this purpose, JSP is used as a case study to illustrate a methodology for generating meaningful training set autonomously, which can be successfully learned using preference-based imitation learning (IL).

The focus on this study is better understanding of *how* and *when* dispatching rules work in general, in order to mediate the set-up for the learning problem. For this reason, we propose a framework for learning the indicators of optimal solutions, such as done by [35], as an in-depth analysis of a expert policy gives a benchmark of what is theoretically possible to learn. The study shows that during the scheduling process, it varies *when* it's most fruitful to make the 'right' decision, and depending on the problem space those pivotal moments can vary greatly.

The outline of the paper is the following, Section 2 gives the mathematical formalities of the scheduling problem, and Section 3 describes the main attributes for job-shop, and goes into how to create schedules with dispatching rules. Section 4 sets up the framework for learning from optimal schedules. In particular, the probability of choosing optimal decisions and the effects of making a suboptimal decision. Furthermore, the optimality of common single priority dispatching rules is investigated. With those guidelines, Section 5 goes into detail how to create meaningful composite priority dispatching rules using preference learning, focusing on how to compare operations and collect training data with the importance of good state sampling. Sections 6.1 and 6.2 explain the trajectories for sampling meaningful schedule state-spaces used in preference learning, either using passive or active imitation learning. Experimental results are jointly presented in Section 6.3 with comparison for a single randomly generated problem space. Furthermore, some general adjustments for performance boost is also considered. The paper finally concludes in Section 7 with discussion and conclusions.

## 2 Job-shop Scheduling

The job-shop problem (JSP) involves the scheduling of jobs on a set of machines. Each job consists of a number of operations which are then processed on the machines in a predetermined order. An optimal solution to the problem will depend on the specific objective.

In this study we will consider the  $n \times m$  JSP, where  $n$  jobs,  $\mathcal{J} = \{J_j\}_{j=1}^n$ , are scheduled on a finite set,  $\mathcal{M} = \{M_a\}_{a=1}^m$ , of  $m$  machines. The index  $j$  refers to a job  $J_j \in \mathcal{J}$  while the index  $a$  refers to a machine  $M_a \in \mathcal{M}$ . If a job requires a number of processing steps or operations, then the pair  $(j, a)$  refers to the operation, i.e., processing the task of job  $J_j$  on machine  $M_a$ .

Each job  $J_j$  has an indivisible operation time (or cost) on machine  $M_a$ ,  $p_{ja}$ , which is assumed to be integral and finite. Starting time of job  $J_j$  on machine  $M_a$  is denoted  $x_s(j, a)$  and its end time is denoted  $x_e(j, a)$  where,

$$x_e(j, a) := x_s(j, a) + p_{ja} \quad (1)$$

Each job  $J_j$  has a specified processing order through the machines, it is a permutation vector,  $\sigma_j$ , of  $\{1, \dots, m\}$ , representing a job  $J_j$  can be processed on  $M_{\sigma_j(a)}$  only after it has been completely processed on  $M_{\sigma_j(a-1)}$ , i.e.,

$$x_s(j, \sigma_j(a)) \geq x_e(j, \sigma_j(a-1)) \quad (2)$$

for all  $J_j \in \mathcal{J}$  and  $a \in \{2, \dots, m\}$ . Note, that each job can have its own distinctive flow pattern through the machines, which is independent of the other jobs. However, in the case that all jobs share the same *fixed* permutation route, referred to as flow-shop (FSP). A commonly used subclass of FSP in the literature is permutation flow-shop, which has the added constraint that the processing order of the jobs on the machines must be identical as well, i.e., no passing of jobs allowed [47].

The disjunctive condition that each machine can handle at most one job at a time is the following,

$$x_s(j, a) \geq x_e(j', a) \quad \text{or} \quad x_s(j', a) \geq x_e(j, a) \quad (3)$$

for all  $J_j, J_{j'} \in \mathcal{J}$ ,  $J_j \neq J_{j'}$  and  $M_a \in \mathcal{M}$ .

The objective function is to minimise its maximum completion times for all tasks, commonly referred to as the makespan,  $C_{\max}$ , which is defined as follows,

$$C_{\max} := \max \{x_e(j, \sigma_j(m)) \mid J_j \in \mathcal{J}\}. \quad (4)$$

This family of scheduling problems is denoted by  $J||C_{\max}$  [38]. Additional constraints commonly considered are job release-dates and due-dates or sequence dependent set-up times, however, these will not be considered here.

In order to find an optimal (or near optimal) solution for scheduling problems one could either use exact methods or heuristics methods. Exact methods guarantee an optimal solution. However, job-shop scheduling is strongly NP-hard [12]. Any exact algorithm generally suffers from the curse of dimensionality, which impedes the application in finding the global optimum in a reasonable amount of time. Using a state-of-the-art software for solving scheduling problems, such as LiSA (A Library of Scheduling Algorithms) [2], which includes a specialised version of branch and bound that manages to find optimums for job-shop problems of up to  $14 \times 14$  [45]. However, problems that are of greater size, become intractable. Heuristics are generally more time efficient but do not necessarily attain the global optimum. Therefore, job-shop has the reputation of being notoriously difficult to solve. As a result, it's been widely studied in deterministic scheduling theory and its class of problems has been tested on a plethora of different solution methodologies from various research fields [32], all from simple and straight forward dispatching rules to highly sophisticated frameworks.

### 3 Priority Dispatching Rules

Priority dispatching rules determine, from a list of incomplete jobs,  $\mathcal{L}$ , which job should be dispatched next. This process is illustrated in Figure 1, where an example of a temporal partial schedule of six-jobs scheduled on five-machines is illustrated.

The numbers in the boxes represent the job identification  $j$ . The width of the box illustrates the processing times for a given job for a particular machine  $M_a$  (on the vertical axis). The dashed boxes represent the resulting partial schedule for when a particular job is scheduled next. Moreover, the current  $C_{\max}$  is denoted by a dotted vertical line. The object is to keep this value as small as possible once all operations are complete. As shown in the example there are 15 operations already scheduled. The *sequence* of dispatches used to create this partial schedule is,

$$\chi = (J_3, J_3, J_3, J_3, J_4, J_4, J_5, J_1, J_1, J_2, J_4, J_6, J_4, J_5, J_3) \quad (5)$$

and refers to the sequential ordering of job dispatches to machines, i.e.,  $(j, a)$ ; the collective set of allocated jobs to machines is interpreted by its sequence, is referred to as a *schedule*. A *scheduling policy* will pertain to the manner in which the sequence is determined from the available jobs to be scheduled. In our example the available jobs is given by the job-list  $\mathcal{L}^{(k)} = \{J_1, J_2, J_4, J_5, J_6\}$  with the five potential jobs to be dispatched at step  $k = 16$  (note that  $J_3$  is completed).

Deciding which job to dispatch is, however, not sufficient, one must also know where to place it. In order to build tight schedules it is sensible to place a job as soon as it becomes available and such that the machine idle time is minimal, i.e., schedules are non-delay. There may also be a number of different options for such a placement. In Fig. 1 one observes that  $J_2$ , to be scheduled on  $M_3$ , could be placed immediately in a slot between  $J_3$  and  $J_4$ , or after  $J_4$  on this machine. If  $J_6$  had been placed earlier, a slot would have been created between it and  $J_4$ , thus creating a third alternative, namely scheduling  $J_2$  after  $J_6$ . The time in which machine  $M_a$  is idle between consecutive jobs  $J_j$  and  $J_{j'}$  is called idle time, or slack,

$$s(a, j) := x_s(j, a) - x_e(j', a) \quad (6)$$

where  $J_j$  is the immediate successor of  $J_{j'}$  on  $M_a$ .

Construction heuristics are designed in such a way that it limits the search space in a logical manner, respecting not to exclude the optimum. Here, the construction heuristic,  $\Upsilon$ , is to schedule the dispatches as closely together as possible, i.e., minimise the schedule's idle time. More specifically, once an operation  $(j, a)$  has been chosen from the job-list,  $\mathcal{L}$ , by some dispatching rule, it can be placed immediately after (but not prior)  $x_e(j, \sigma_j(a-1))$  on machine  $M_a$  due to constraint Eq. (2). However, to guarantee that constraint Eq. (3) is not violated, idle times  $M_a$  are inspected, as they create flow time which  $J_j$  can occupy. Bearing in mind that  $J_j$  release time is  $x_e(j, \sigma_j(a-1))$  one cannot implement Eq. (6) directly, instead it has to be updated as follows,

$$\tilde{s}(a, j') := x_s(j'', a) - \max\{x_e(j', a), x_e(j, \sigma_j(a-1))\} \quad (7)$$

for all already dispatched jobs  $J_{j'}, J_{j''} \in \mathcal{J}_a$  where  $J_{j''}$  is  $J_{j'}$  successor on  $M_a$ . Since pre-emption is not allowed, the only applicable slots are whose idle time can process the entire operation, i.e.,

$$\tilde{S}_{ja} := \{J_{j'} \in \mathcal{J}_a \mid \tilde{s}(a, j') \geq p_{ja}\}. \quad (8)$$

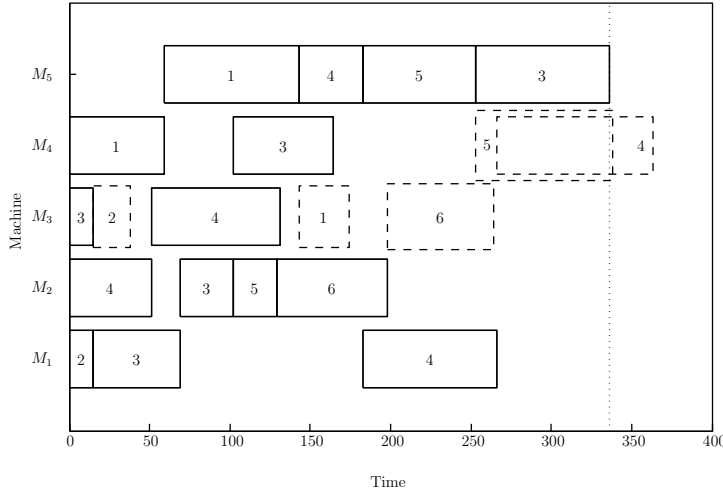


Fig. 1: Gantt chart of a partial JSP schedule after 15 dispatches: Solid and dashed boxes represent  $\mathcal{X}$  and  $\mathcal{L}^{(16)}$ , respectively. Current  $C_{\max}$  denoted as dotted line.

The placement rule applied will decide where to place the job and is an intrinsic heuristic of the construction heuristic, chosen independently of the priority dispatching rule applied. Different placement rules could be considered for selecting a slot from Eq. (8), e.g., if the main concern were to utilise the slot space, then choosing the slot with the smallest idle time would yield a closer-fitted schedule and leaving greater idle times undiminished for subsequent dispatches on  $M_a$ . In our experiments cases were discovered where such a placement can rule out the possibility of constructing optimal solutions. This problem, however, did not occur when jobs are simply placed as early as possible, which is beneficial for subsequent dispatches for  $J_j$ . For this reason it will be the placement rule applied here.

Priority dispatching rules will use attributes of operations, such as processing time, in order to determine the job with the highest priority. Consider again Figure 1, if the job with the shortest processing time (SPT) were to be scheduled next, then  $J_2$  would be dispatched. Similarly, for the longest processing time (LPT) heuristic,  $J_5$  would have the highest priority. Dispatching can also be based on attributes related to the partial schedule. Examples of these are dispatching the job with the most work remaining (MWR) or alternatively the least work remaining (LWR). A survey of more than 100 of such rules are presented in [36]. However, the reader is referred to an in-depth survey for simple or *single priority dispatching rule* (SDR) by [16]. The SDRs assign an index to each job in the job-list and is generally only based on a few attributes and simple mathematical operations.

Designing priority dispatching rules requires recognizing the important attributes of the partial schedules needed to create a reasonable scheduling rule. These attributes attempt to grasp key features of the schedule being constructed. Which attributes are most important will necessarily depend on the objectives of the scheduling problem. Attributes used in this study applied for each possible operation are given in Table 1,



Table 1: Attribute space  $\mathcal{A}$  for JSP where job  $J_j$  on machine  $M_a$  given the resulting temporal schedule after operation  $(j, a)$ .

$\phi$	Feature description	Mathematical formulation	Shorthand
<b>job related</b>			
$\phi_1$	job processing time	$p_{ja}$	proc
$\phi_2$	job start-time	$x_s(j, a)$	startTime
$\phi_3$	job end-time	$x_e(j, a)$	endTime
$\phi_4$	job arrival time	$x_e(j, a - 1)$	arrival
$\phi_5$	time job had to wait	$x_s(j, a) - x_e(j, a - 1)$	wait
$\phi_6$	total processing time for job	$\sum_{a \in \mathcal{M}} p_{ja}$	jobTotProcTime
$\phi_7$	total work remaining for job	$\sum_{a' \in \mathcal{M} \setminus \mathcal{M}_j} p_{ja'}$	jobWrm
$\phi_8$	number of assigned operations for job	$ \mathcal{M}_j $	jobOps
<b>machine related</b>			
$\phi_9$	when machine is next free	$\max_{j' \in \mathcal{J}_a} \{x_e(j', a)\}$	macFree
$\phi_{10}$	total processing time for machine	$\sum_{j \in \mathcal{J}} p_{ja}$	macTotProcTime
$\phi_{11}$	total work remaining for machine	$\sum_{j' \in \mathcal{J} \setminus \mathcal{J}_a} p_{j'a}$	macWrm
$\phi_{12}$	number of assigned operations for machine	$ \mathcal{J}_a $	macOps
$\phi_{13}$	change in idle time by assignment	$\Delta s(a, j)$	reducedSlack
$\phi_{14}$	total idle time for machine	$\sum_{j' \in \mathcal{J}_a} s(a, j')$	macSlack
$\phi_{15}$	total idle time for all machines	$\sum_{a' \in \mathcal{M}} \sum_{j' \in \mathcal{J}_{a'}} s(a', j')$	allSlack
$\phi_{16}$	current makespan	$\max_{(j', a') \in \mathcal{J} \times \mathcal{M}_{j'}} \{x_f(j', a')\}$	makespan

where the set of machines already dispatched for  $J_j$  is  $\mathcal{M}_j \subset \mathcal{M}$ , and similarly,  $M_a$  has already had the jobs  $\mathcal{J}_a \subset \mathcal{J}$  previously dispatched. The attributes of particular interest were obtained by inspecting the aforementioned SDRs. Attributes  $\phi_1$ - $\phi_8$  and  $\phi_9$ - $\phi_{16}$  are job-related and machine-related, respectively. In fact, [37] note that in the current literature, there is a lack of global perspective in the attribute space, as omitting them won't address the possible negative impact an operation  $(j, a)$  might have on other machines at a later time, it is for that reason we consider attributes such as  $\phi_{13}$ - $\phi_{15}$ , that are slack related and are a means of indicating the current quality of the schedule. All of the attributes,  $\phi$ , vary throughout the scheduling process, w.r.t. operation belonging to the same time step  $k$ , with the exception of  $\phi_6$  and  $\phi_{10}$  which are static for a given problem instance but varying for each  $J_j$  and  $M_a$ , respectively.

Priority dispatching rules are attractive since they are relatively easy to implement, fast and find reasonable schedules. In addition, they are relatively easy to interpret, which makes them desirable for the end-user. However, they can also fail unpredictably. A careful combination of dispatching rules have been shown to perform significantly better [22]. These are referred to as *composite priority dispatching rules* (CDR), where the priority ranking is an expression of several dispatching rules.

CDRs deal with a greater number of more complicated functions (or features) constructed from the schedules attributes. In short, a CDR is a combination of several DRs. For instance let  $\pi$  be a CDR comprised of  $d$  DRs, then the index  $I$  for  $J_j \in \mathcal{L}^{(k)}$  using  $\pi$  is,

$$I_j^\pi = \sum_{i=1}^d w_i \pi_i(\chi^j) \quad (9)$$

where  $w_i > 0$  and  $\sum_{i=1}^d w_i = 1$  with  $w_i$  giving the weight of the influence of  $\pi_i$  (which could be a SDR or another CDR) to  $\pi$ . Note, each  $\pi_i$  is function of  $J_j$ 's attributes from the current sequence  $\chi$ , where  $\chi^j$  implies that  $J_j$  was the latest dispatch, i.e., the partial schedule given  $\chi_k = J_j$ .

At each time step  $k$ , an operation is dispatched which has the highest priority. If there is a tie, some other priority measure is used. Generally the dispatching rules are static during the entire scheduling process, however, ties could also be broken randomly (RND).

Investigating 11 SDRs for JSP, [30] created a pool of 33 CDRs that strongly outperformed the ones they were based on, by using multi-contextual functions based on either on job waiting time or machine idle time (similar to  $\phi_5$  and  $\phi_{14}$  in Table 1), i.e., the CDRs are a combination of those two key attributes and then the SDRs. However, there are no combinations of the basic SDRs explored, only those two attributes. Similarly, using priority rules to combine 12 existing DRs from the literature, [52] had 48 CDR combinations, yielding 48 different models to implement and test. It is intuitive to get a boost in performance by introducing new CDRs, since where one DR might be failing, another could be excelling so combining them together should yield a better CDR. However, these approaches introduce fairly ad-hoc solutions and there is no guarantee the optimal combination of dispatching rules are found.

The composite priority dispatching rule presented in Eq. (9) can be considered as a special case of a the following general linear value function,

$$\pi(\chi^j) = \sum_{i=1}^d w_i \phi_i(\chi^j). \quad (10)$$

when  $\pi_i(\cdot) = \phi_i(\cdot)$ , i.e., a composite function of the features from Table 1. Finally, the job to be dispatched,  $J_{j^*}$ , corresponds to the one with the highest value, i.e.,

$$J_{j^*} = \operatorname{argmax}_{J_j \in \mathcal{L}} \pi(\chi^j) \quad (11)$$

Similarly, single priority dispatching rules may be described by this linear model. For instance, let all  $w_i = 0$ , but with following exceptions:  $w_1 = -1$  for SPT,  $w_1 = +1$  for LPT,  $w_7 = -1$  for LWR and  $w_7 = +1$  for MWR. Generally the weights  $\mathbf{w}$  are chosen by the designer or the rule apriori. A more attractive approach would be to learn these weights from problem examples directly. We will now investigate how this may be accomplished.

## 4 Performance Analysis of Priority Dispatching Rules

In order to create successful dispatching rules, a good starting point is to investigate the properties of optimal solutions and hopefully be able to learn how to mimic the construction of such solutions. For this, we follow optimal solutions, obtained by using a commercial software package [14], and inspect the probability of SDRs being optimal, which serves as an indicator of how hard it is to put our objective up as a machine learning problem. However, we must also take into consideration the end-goal, which is minimising deviation from optimality,  $\rho$ , because it's its relationship to stepwise optimality is not fully understood.

In this section we will describe concerns that must be addressed when learning new priority dispatching rules. At the same time we will describe the experimental set-up used in our study.

### 4.1 Problem Instances

The class of problem instances used in our studies is the job-shop scheduling problem described in Section 2. Each instance will have different processing times, machine ordering and dimensions. Each instance will therefore create different challenges for a priority dispatching rule. Dispatching rules learned will be customised for the problems used for their training. For real world application using historical data would be most appropriate. The aim would be to learn a dispatching rule that works well on average for a given distribution of problem instances. To illustrate the performance difference of priority dispatching rules on different problem distributions, within the same class of problems, consider the following three cases. Problem instances for JSP are generated stochastically by fixing the number of jobs and machines to ten. A discrete processing time is sampled independently from a discrete uniform distribution from the interval  $I = [u_1, u_2]$ , i.e.,  $\mathbf{p} \sim \mathcal{U}(u_1, u_2)$ . The machine order is a random permutation of all of the machines in the job-shop. Two different processing times distributions were explored, namely  $\mathcal{P}_{j.rnd}^{n \times m}$  where  $I = [1, 99]$  and  $\mathcal{P}_{j.rndn}^{n \times m}$  where  $I = [45, 55]$ . These instances are referred to as random and random-narrow, respectively. In addition we consider the case where the machine order is fixed and the same for all jobs, i.e.  $\sigma = \{1, \dots, m\}$  where  $\mathbf{p} \sim \mathcal{U}(1, 99)$ . These jobs are denoted by  $\mathcal{P}_{f.rnd}^{n \times m}$  and is analogous to  $\mathcal{P}_{j.rnd}^{n \times m}$ .

The goal is to minimise the makespan,  $C_{\max}$ . The optimum makespan is denoted  $C_{\max}^{\pi_*}$  (using the expert policy  $\pi_*$ ), and the makespan obtained from the scheduling policy  $\pi$  under inspection by  $C_{\max}^{\pi}$ . Since the optimal makespan varies between problem instances the performance measure is the following,

$$\rho = \frac{C_{\max}^{\pi} - C_{\max}^{\pi_*}}{C_{\max}^{\pi_*}} \cdot 100\% \quad (12)$$

which indicates the percentage relative deviation from optimality. Note, Eq. (12) measures the discrepancy between predicted value and true outcome, and is commonly referred to as a loss function, which we would like to minimise for  $\pi$ .

Table 2: Problem space distributions used in experimental studies. Note, problem instances are synthetic and each problem space is i.i.d.

name	size ( $n \times m$ )	$N_{\text{train}}$	$N_{\text{test}}$	note
$\mathcal{P}_{j.\text{rnd}}^{10 \times 10}$	$10 \times 10$	300	200	random
$\mathcal{P}_{j.\text{rndn}}^{10 \times 10}$	$10 \times 10$	300	200	random-narrow
$\mathcal{P}_{f.\text{rnd}}^{10 \times 10}$	$10 \times 10$	300	200	random

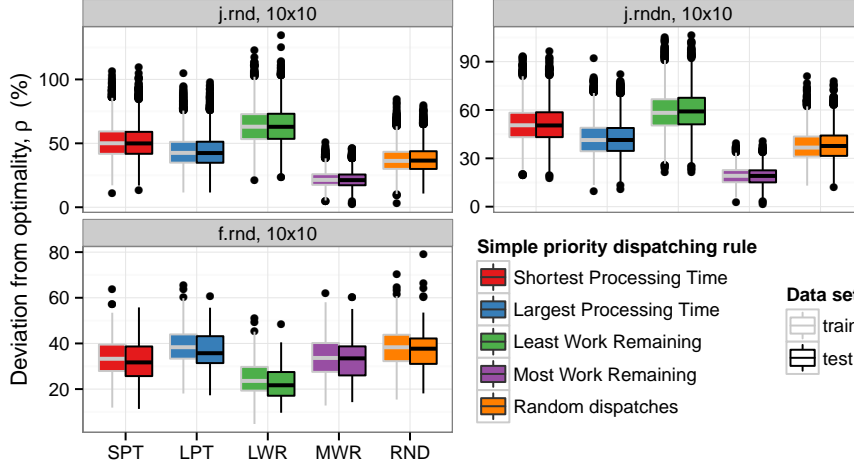


Fig. 2: Box-plot for deviation from optimality,  $\rho$ , (%) for SDRs

Figure 2 depicts the box-plot for Eq. (12) when using the SDRs from Section 3 for all of the problem spaces from Table 2. These box-plots show the difference in performance of the various SDRs. The MWR performs on average the best on the  $\mathcal{P}_{j.\text{rnd}}^{n \times m}$  and  $\mathcal{P}_{j.\text{rndn}}^{n \times m}$  problems instances, whereas for  $\mathcal{P}_{f.\text{rnd}}^{n \times m}$  is LWR that performs best. It is also interesting to observe that all but the MWR perform statistically worse than random job dispatching on the  $\mathcal{P}_{j.\text{rnd}}^{n \times m}$  and  $\mathcal{P}_{j.\text{rndn}}^{n \times m}$  problems instances.

#### 4.2 Reconstructing optimal solutions

When building a complete schedule,  $K = n \cdot m$  dispatches must be made sequentially. A job is placed at the earliest available time slot for its next machine, whilst still fulfilling that each machine can handle at most one job at each time, and jobs need to have finished their previous machines according to their machine order. Unfinished jobs, referred to as the job-list denoted  $\mathcal{L}$ , are dispatched one at a time according to a deterministic scheduling policy (or heuristic), and its pseudo-code is given in

**Algorithm 1** Pseudo code for constructing a JSP sequence using a deterministic scheduling policy rule,  $\pi$ , for a fixed construction heuristic,  $\Upsilon$ .

---

```

1: procedure SCHEDULEJSP( $\pi, \Upsilon$ )
2:    $\chi \leftarrow \emptyset$  ▷ initial current dispatching sequence
3:   for  $k \leftarrow 1$  to  $K = n \cdot m$  do ▷ at each dispatch iteration
4:     for all  $J_j \in \mathcal{L}^{(k)} \subset \mathcal{J}$  do ▷ inspect job-list
5:        $\phi^j \leftarrow \phi \circ \Upsilon(\chi^j)$  ▷ temporal features for post-decision state  $J_j$ 
6:        $I_j^\pi \leftarrow \pi(\phi^j)$  ▷ priority for  $J_j$ 
7:     end for
8:      $j^* \leftarrow \operatorname{argmax}_{j \in \mathcal{L}^{(k)}} \{I_j^\pi\}$  ▷ choose highest priority
9:      $\chi_k \leftarrow J_{j^*}$  ▷ dispatch  $j^*$ 
10:  end for
11:  return  $C_{\max}^\pi \leftarrow \Upsilon(\chi)$  ▷ makespan and final schedule
12: end procedure

```

---

Algorithm 1. After each dispatch<sup>3</sup> the schedule’s current features (cf. Table 1) are updated based on the half-finished schedule,  $\chi$ . For each possible post-decision state the temporal features are collected (cf. Line 5) forming the feature set,  $\Phi$ , based on all  $N_{\text{train}}$  problem instances available, namely,

$$\Phi := \bigcup_{\{\mathbf{x}_i\}_{i=1}^{N_{\text{train}}}} \left\{ \phi^j \mid J_j \in \mathcal{L}^{(k)} \right\}_{k=1}^K \subset \mathcal{F} \quad (13)$$

where the feature space  $\mathcal{F}$  is described in Table 1, and are based on job- and machine-attributes which are widespread in practice.

It is easy to see that the sequence of task assignments is by no means unique. Inspecting a partial schedule further along in the dispatching process such as in Fig. 1, then let’s say  $J_1$  would be dispatched next, and in the next iteration  $J_2$ . Now this sequence would yield the same schedule as if  $J_2$  would have been dispatched first and then  $J_1$  in the next iteration, i.e., these are non-conflicting jobs. In this particular instance, one cannot infer that choosing  $J_1$  is better and  $J_2$  is worse (or vice versa) since they can both yield the same solution. Furthermore, there may be multiple optimal solutions to the same problem instance. Hence not only is the sequence representation ‘flawed’ in the sense that slight permutations on the sequence are in fact equivalent w.r.t. the end-result, but very varying permutations on the dispatching sequence (although given the same partial initial sequence) can result in very different complete schedules but can still achieve the same makespan.

The redundancy in building optimal solutions using dispatching rules means that many different dispatches may yield an optimal solution to the problem instance. Let’s formalise the probability of optimality (or stepwise classification accuracy) for a given policy  $\pi$ , is defined as,

$$\xi_\pi := \mathbb{E} \{ \pi_\star = \pi \mid \pi_\star \} \quad (14)$$

that is to say the mean likelihood of our policy  $\pi$  being equivalent to the expert policy  $\pi_\star$ . The probability that a job chosen by a SDR yields an optimal makespan on

<sup>3</sup> Dispatch and time step are used interchangeably.

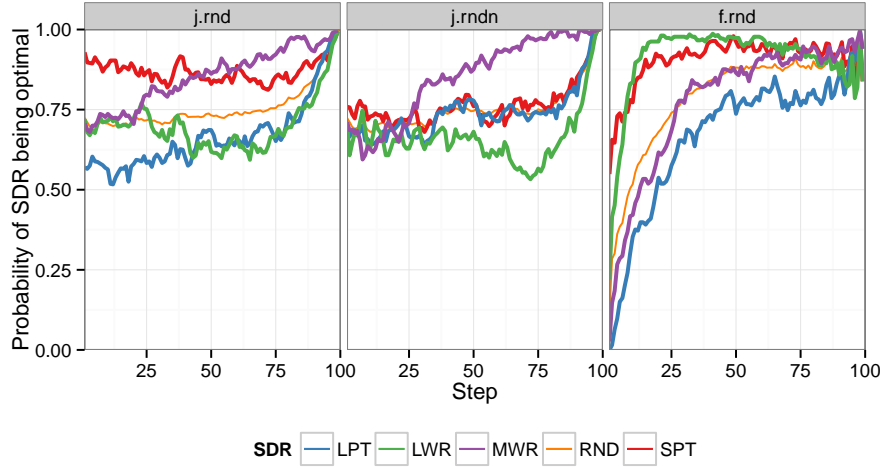


Fig. 3: Probability of SDR being optimal

a step-by-step basis, i.e.,  $\xi_{\langle \text{SDR} \rangle}$ , is depicted in Fig. 3. These probabilities vary quite a bit between the different problem instances distributions studied. From Fig. 3 one observed that  $\xi_{\text{MWR}}$  has a higher probability than random guessing, in choosing a dispatch which may result in an optimal schedule. This is especially true towards the end of the schedule building process. Similarly, the  $\xi_{\text{LWR}}$  chooses dispatches resulting in optimal schedules with a higher probability. This would appear to be support the idea that the higher the probability of dispatching jobs that may lead to an optimal schedule, the better the SDRs performance, as illustrated by Fig. 2. However, there is a counter example,  $\xi_{\text{SPT}}$  has a higher probability than random dispatching of selecting a jobs that may lead to an optimal solution. Nevertheless, the random dispatching performs better than SPT on problem instances  $\mathcal{P}_{j.\text{rnd}}^{10 \times 10}$  and  $\mathcal{P}_{j.\text{rndn}}^{10 \times 10}$ .

Looking at Fig. 3, then  $\mathcal{P}_{j.\text{rnd}}^{10 \times 10}$  has a relatively high probability (70% and above) of choosing an optimal job at random. However, it is imperative to keep making optimal decisions, because once off the optimal track the consequences are unknown. To demonstrate this Fig. 4 depicts mean worst and best case scenario of the resulting deviation from optimality,  $\rho$ , once off the optimal track. Note, that this is given that one makes *one* non-optimal dispatch. Generally, there will be more, and then the compound effects of making suboptimal decisions cumulate.

It is interesting to observe that for  $\mathcal{P}_{j.\text{rnd}}^{10 \times 10}$  and  $\mathcal{P}_{j.\text{rndn}}^{10 \times 10}$  making suboptimal decisions later impacts on the resulting makespan more than doing a mistake early. The opposite seems to be the case for  $\mathcal{P}_{f.\text{rnd}}^{10 \times 10}$ . In this case it is imperative to make good decisions right from the start. This is due to the major structural differences between JSP and FSP, namely the latter having a homogeneous machine ordering, constricting the solution immensely.

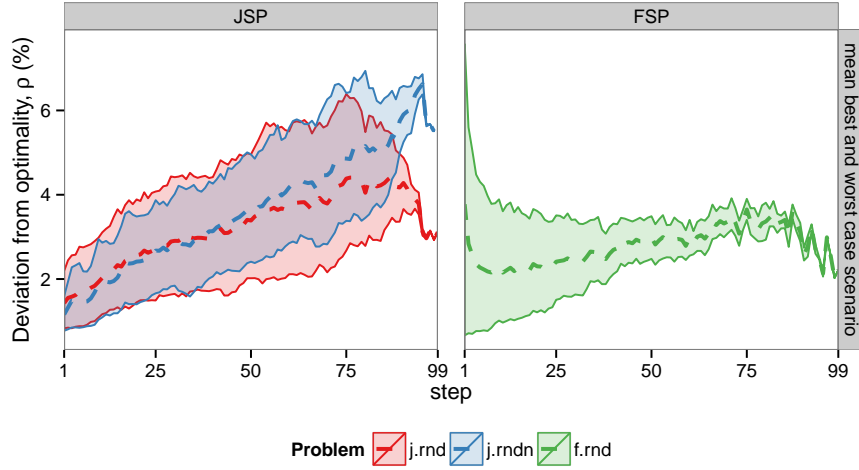


Fig. 4: Mean deviation from optimality,  $\rho$ , (%), for best (lower bound) and worst (upper bound) case scenario of choosing suboptimal dispatch for  $\mathcal{P}_{j.rnd}^{10 \times 10}$ ,  $\mathcal{P}_{j.rndn}^{10 \times 10}$  and  $\mathcal{P}_{f.rnd}^{10 \times 10}$

#### 4.3 Blended dispatching rules

A naive approach to create a simple blended dispatching rule (BDR) would be to switch between SDRs at a predetermined time. Observing again Fig. 3, a presumably good BDR for  $\mathcal{P}_{j.rnd}^{10 \times 10}$  would be to start with  $\xi_{SPT}$  and then switch over to  $\xi_{MWR}$  at around time step  $k = 40$ , where the SDRs change places in outperforming one another. A box-plot for  $\rho$  for the BDR compared with MWR and SPT is depicted in Fig. 5. This simple swap between SDRs does outperform the SPT, yet doesn't manage to gain the performance edge of MWR. Using SPT downgrades the performance of MWR.

A reason for this lack of performance of our proposed BDR is perhaps that by starting out with SPT in the beginning, it sets up the schedules in such a way that it's quite greedy and only takes into consideration jobs with shortest immediate processing times. Now, even though it is possible to find optimal schedules from this scenario, as Fig. 3 show, the inherent structure that's already taking place, might make it hard to come across by simple methods. Therefore it's by no means guaranteed that by simply swapping over to MWR will handle that situation which applying SPT has already created. Figure 5 does however show, that by applying MWR instead of SPT in the latter stages, does help the schedule to be more compact w.r.t. SPT. However, in the case of  $\mathcal{P}_{j.rnd}^{10 \times 10}$  and  $\mathcal{P}_{j.rndn}^{10 \times 10}$  the fact remains that the schedules have diverged too far from what MWR would have been able to achieve on its own.

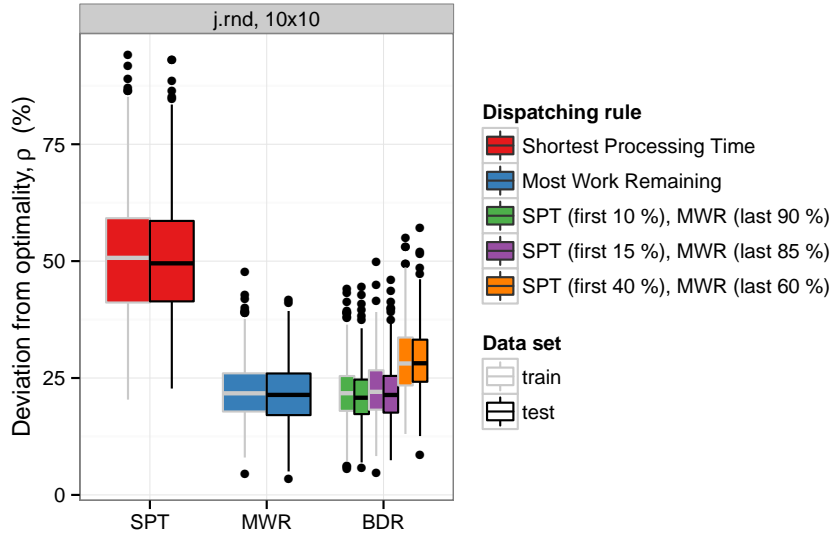


Fig. 5: Box-plot for deviation from optimality,  $\rho$ , (%) for BDR where SPT is applied for the first 10%, 15% or 40% of the dispatches, followed by MWR

this last paragraph ends with the hope the CDRs will perform better than BDRs, and so motivate the next section, we also observe here that there will now be one SDR that fits all problem distributions and that custom build ones will be required for each instance distribution.

In Fig. 3 we inspected the stepwise optimality, given that we were on the optimal trajectory. Since we're bound to make mistakes at some points, it's interesting to see how that stepwise optimality evolves for its intended trajectory, thereby updating Eq. (14) to

$$\hat{\xi}_{\pi} := \mathbb{E} \{ \pi_{\star} = \pi \mid \pi \} \quad (15)$$

Figure 6 shows the difference between  $\xi_{\langle \text{SDR} \rangle}$  and  $\hat{\xi}_{\langle \text{SDR} \rangle}$  for  $\mathcal{P}_{j.rnd}^{10 \times 10}$ . There we can see that even though  $\hat{\xi}_{\text{SPT}}$  is generally more likely to find optimal dispatches in the initial steps, then shortly after  $k = 15$ ,  $\hat{\xi}_{\text{MWR}}$  becomes a contender again. This could explain why our BDR switch at  $k = 40$  from Fig. 5 was unsuccessful. However, changing to MWR at  $k = 10$  or  $k = 15$  is not statically significant from MWR (boost in mean  $\rho$  is at most 1.25%). But as pointed out for Fig. 4, it's not so fatal to make bad moves in the very first dispatches for  $\mathcal{P}_{j.rnd}^{10 \times 10}$ , hence little gain with improved classification accuracy in that region.



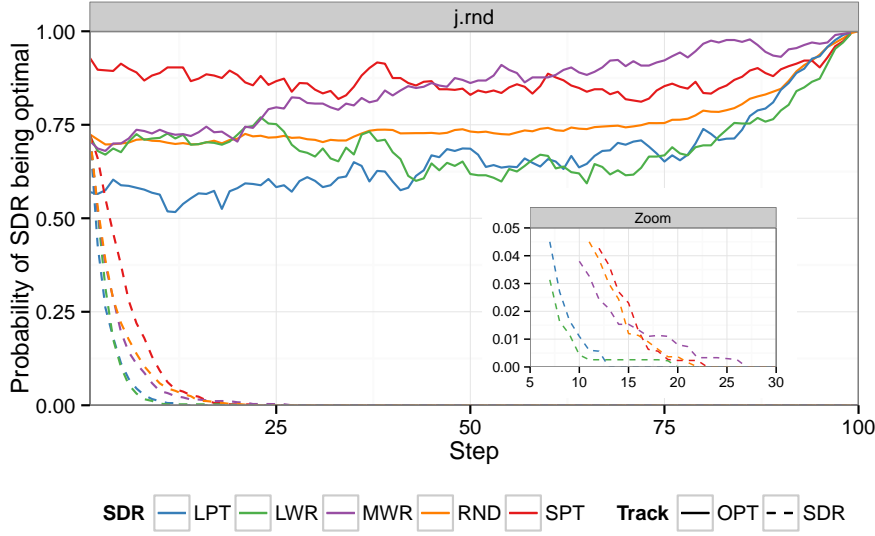


Fig. 6: Probability of SDR being optimal for  $\mathcal{P}_{j.rnd}^{10 \times 10}$ , both when following optimal and its corresponding SDR trajectories

## 5 Learning CDR

Section 4.3 demonstrated there is definitely something to be gained by trying out different combinations of DRs, it's just non-trivial how to go about it, and motivates how it's best to go about learning such interaction, which will be addressed in this section.

### 5.1 Preference Learning

Learning models considered in this study are based on ordinal regression in which the learning task is formulated as learning preferences. In the case of scheduling, learning which operations are preferred to others. Ordinal regression has been previously presented in [44] and in [18] for JSP, and given here for completeness.

The optimum makespan is known for each problem instance. At each time step  $k$ , a number of feature pair are created. Let  $\phi^o \in \mathbb{R}^d$  denote the post-decision state when dispatching  $J_o \in \mathcal{O}^{(k)}$  corresponds to an optimal schedule being built. All post-decisions states corresponding to suboptimal dispatches,  $J_s \in \mathcal{S}^{(k)}$ , are denoted by  $\phi^s \in \mathbb{R}^d$ . Note,  $\mathcal{O}^{(k)} \cup \mathcal{S}^{(k)} = \mathcal{L}^{(k)}$ , and  $\mathcal{O}^{(k)} \cap \mathcal{S}^{(k)} = \emptyset$ .

The approach taken here is to verify analytically, at each time step, by fixing the current temporal schedule as an initial state, whether it can indeed *somehow* yield an optimal schedule by manipulating the remainder of the sequence. This also takes

care of the scenario that having dispatched a job resulting in a different temporal makespan would have resulted in the same final makespan if another optimal dispatching sequence would have been chosen. That is to say the training data generation takes into consideration when there are multiple optimal solutions<sup>4</sup> to the same problem instance.

Let's label features from Eq. (13) that were considered optimal,  $\Psi^o = \Phi^o - \Phi^s$ , and suboptimal,  $\Psi^s = \Phi^s - \Phi^o$  by  $y_o = +1$  and  $y_s = -1$  respectively. Then, the preference learning problem is specified by a set of preference pairs,

$$\Psi = \left\{ (\Psi^o, +1), (\Psi^s, -1) \mid \forall (J_o, J_s) \in \mathcal{O}^{(k)} \times \mathcal{S}^{(k)} \right\}_{k=1}^K \subset \Phi \times Y \quad (16)$$

where  $\Phi \subset \mathbb{R}^d$  is the training set of  $d = 16$  features (cf. Table 1),  $Y = \{+1, -1\}$  is the outcome space from job pairs,  $J_o \in \mathcal{O}^{(k)}$  and  $J_s \in \mathcal{S}^{(k)}$ , for all dispatch steps  $k$ .

To summarise, each job is compared against another job of the job-list,  $\mathcal{L}^{(k)}$ , and if the makespan differs, i.e.,  $C_{\max}^{(s)} \gtrless C_{\max}^{(o)}$ , an optimal/suboptimal pair is created. However, if the makespans are identical the pair is omitted since they give the same optimal makespan. This way, only features from a dispatch resulting in a suboptimal solution is labelled undesirable.

Now let's consider the model space  $\mathcal{H} = \{\pi(\cdot) : X \mapsto Y\}$  of mappings from solutions to ranks. Each such function  $\pi$  induces an ordering  $\succ$  on the solutions by the following rule,

$$\mathbf{x}^i \succ \mathbf{x}^j \Leftrightarrow \pi(\mathbf{x}^i) > \pi(\mathbf{x}^j) \quad (17)$$

where the symbol  $\succ$  denotes "is preferred to." The function used to induce the preference is defined by a linear function in the feature space,

$$\pi(\mathbf{x}^j) = \sum_{i=1}^d w_i \phi_i(\mathbf{x}^j) = \langle \mathbf{w} \cdot \boldsymbol{\phi}(\mathbf{x}^j) \rangle. \quad (18)$$

Logistic regression learns the optimal parameters  $\mathbf{w}^* \in \mathbb{R}^d$ . For this study, L2-regularized logistic regression from the LIBLINEAR package [11] without bias is used to learn the preference set  $\Psi$ , defined by Eq. (16). Hence, for each job on the job-list,  $J_j \in \mathcal{L}$ , let  $\Phi^j := \Phi(\mathbf{x}^j)$  denote its corresponding post-decision state. Then the job chosen to be dispatched,  $J_{j^*}$ , is the one corresponding to the highest preference estimate, i.e., Eq. (11) where  $h(\cdot)$  is the classification model obtained by the preference set.

Preliminary experiments for creating step-by-step model was done in [18] where an optimal trajectory was explored, i.e., at each dispatch some (random) optimal task is dispatched, resulting in local linear model for each dispatch; a total of  $K$  linear models for solving  $n \times m$  JSP. However, the experiments there showed that by fixing the weights to its mean value throughout the dispatching sequence, results remained satisfactory. A more sophisticated way, would be to create a *new* linear model, where the preference set,  $\Psi$ , is the union of the preference pairs across the  $K$  dispatches,

<sup>4</sup> There can be several optimal solutions available for each problem instance. However, it is deemed sufficient to inspect only one optimal trajectory per problem instance as there are  $N_{\text{train}} = 300$  independent instances which gives the training data variety.

such as described in Eq. (16). This would amount to a substantial preference set, and for  $\Psi$  to be computationally feasible to learn,  $\Psi$  has to be reduced. For this several ranking strategies were explored in [21], the results there showed that it's sufficient to use partial subsequent rankings, namely, combinations of  $r_i$  and  $r_{i+1}$  for  $i \in \{1, \dots, n'\}$ , are added to the preference set, where  $r_1 > r_2 > \dots > r_{n'}$  ( $n' \leq n$ ) are the rankings of the job-list, in such a manner that in the cases that there are more than one operation with the same ranking, only one of that rank is needed to be compared to the subsequent rank. Moreover, for this study, which deals with  $10 \times 10$  problem instances, the partial subsequent ranking becomes necessary, as full ranking is computationally infeasible due to its size.

Defining the size of the preference set as  $l = |\Psi|$ , then if  $l$  is too large re-sampling may be needed to be done in order for the ordinal regression to be computationally feasible.

## 6 Collecting training data

The training data from [18] was created from optimal solutions of randomly generated problem instances, i.e., traditional *passive* imitation learning (IL). As JSP is a sequential decision making process, errors are bound to emerge. Due to compound effect of making suboptimal dispatches, the model leads the schedule astray from learned state-spaces, resulting in the new input being foreign to the learned model.

Alternatively, training data could be generated using suboptimal solution trajectories as well, as was done in [21], where the training data also incorporated following the trajectories obtained by applying successful SDRs from the literature. The reasoning behind it was that they would be beneficial for learning, as they might help the model to escape from local minima once off the coveted optimal path. By simply adding training data obtained by following the trajectories of well-known SDRs, their aggregated training set yielded better models with lower deviation from optimality,  $\rho$ .

Inspired by the work of [40, 41], the methodology of generating training data will now be such that it will iteratively improve upon the model, such that the state-spaces learned will be representative of the state-spaces the eventual model would likely encounter, known as DAgger for imitation learning. Thereby, eliminating the ad-hoc nature of choosing trajectories to learn, by rather letting the model lead its own way in a self-perpetuating manner until it converges.

### 6.1 Passive Imitation Learning

Using the terms from game-theory used in [5], then our problem is a basic version of the sequential prediction problem where the predictor (or forecaster),  $\pi$ , observes each element of a sequence  $\chi$  of jobs, where at each time step  $k \in \{1, \dots, K\}$ , before the  $k$ -th job of the sequence is revealed, the predictor guesses its value  $\chi_k$  on the basis of the previous  $k - 1$  observations.

**Algorithm 2** Pseudo code for choosing job  $J_{j^*}$  following a perturbed leader.

---

**Require:** Ranking  $r_1 \succ r_2 \succ \dots \succ r_{n'} \ (n' \leq n)$  of the job-list,  $\mathcal{L}$  ▷ query  $\pi_*$

1: **procedure** PERTURBEDLEADER( $\mathcal{L}, \pi_*$ )

2:    $\varepsilon \leftarrow 0.1$  ▷ likelihood factor

3:    $p \leftarrow \mathcal{U}(0, 1) \in [0, 1]$  ▷ uniform probability

4:    $\mathcal{O} \leftarrow \{j \in \mathcal{L} \mid r_j = r_1\}$  ▷ optimal job-list

5:    $\mathcal{S} \leftarrow \{j \in \mathcal{L} \mid r_j > r_1\}$  ▷ sub-optimal job-list

6:   **if**  $p < \varepsilon$  **and**  $n' > 1$  **then**

7:     **return**  $j^* \in \{j \in \mathcal{S} \mid r_j = r_2\}$  ▷ any second best job

8:   **else**

9:     **return**  $j^* \in \mathcal{O}$  ▷ any optimal job

10:   **end if**

11: **end procedure**

---

*6.1.1 Prediction with Expert Advice*

Let's assume we know the expert policy  $\pi^*$ , which we can query what is the optimal choice of  $\mathbf{x}_k = j^*$  at any given time step  $k$ . Now we can use Eq. (11) to back-propagate the relationship between post-decision states and  $\hat{\pi}$  with preference learning via our collected feature set, denoted  $\Phi^{\text{OPT}}$ , i.e., we collect the features set corresponding following optimal tasks  $J_{j^*}$  from  $\pi^*$  in Algorithm 1. This baseline trajectory sampling for adding features to the feature set is a pure strategy where at each dispatch, an optimal task was originally introduced in [18].

By querying the expert policy,  $\pi_*$ , the ranking of the job-list,  $\mathcal{L}$ , is determined such that,

$$r_1 \succ r_2 \succ \dots \succ r_{n'} \quad (n' \leq n) \quad (19)$$

implies  $r_1$  is preferable to  $r_2$ , and  $r_2$  is preferable to  $r_3$ , etc. In our study, we know  $r \propto C_{\max}^{\pi_*}$ , hence the optimal job-list is the following,

$$\mathcal{O} = \left\{ r_i \mid r_i \propto \min_{j \in \mathcal{L}} C_{\max}^{\pi_*(\mathbf{x}^j)} \right\} \quad (20)$$

found by solving the current partial schedule to optimality using a commercial software package such as [14].

When  $|\mathcal{O}^{(k)}| > 1$ , there can be several trajectories worth exploring. However, only one is chosen at random. This is deemed sufficient as the number of problem instances,  $N_{\text{train}}$ , is relatively large.

*6.1.2 Follow the Perturbed Leader*

By allowing a predictor to randomise it's possible to achieve improved performance [5, 15], which is the inspiration for our new strategy, where we follow the Perturbed Leader, denoted OPT $\varepsilon$ . Its pseudo code is given in Algorithm 2 and describes how the expert policy (i.e. optimal trajectory) from Section 6.1.1 is subtly “perturbed” with  $\varepsilon = 10\%$  likelihood, by choosing a job corresponding to the second best  $C_{\max}$  instead of an optimal one with some small probability.

### Summary

Results showed that the expert policy is a promising starting point. However, since job-shop is a sequential prediction problem, all future observations are dependent on previous operations. Therefore, learning sampled states that correspond only to optimal or near-optimal schedules isn't of much use when the preference model has diverged too far. This is due to the learner's predictions affects future input observations during its execution, which violates the crucial i.i.d. assumptions of the learning approach, and ignoring this interaction leads to poor performance. In fact, [40] proves, that assuming the preference model has a training error of  $\varepsilon$ , then the total compound error (for all  $K$  dispatches) the classifier induces itself grows quadratically,  $O(\varepsilon K^2)$ , for the entire schedule, rather than having linear loss,  $O(\varepsilon K)$ , if it were i.i.d.

### 6.2 Active Imitation Learning

To amend performance from  $\Phi^{\text{OPT}}$ -based models, suboptimal state-spaces were explored in [21] by inspecting the features from successful SDRs,  $\Phi^{(\text{SDR})}$ , by passively observing a full execution of following the task chosen by the corresponding SDR. This required some trial-and-error as the experiments showed that features obtained by SDR trajectories were not equally useful for learning.

Dagger can be interpreted as Follow-the-leader algorithm in that at iteration  $i$  we pick the best policy  $\hat{\pi}_i$  in hindsight, i.e., under all trajectories seen so far over the iterations: “[41] approach is similar to regularised follow the leader algorithm from sec.” In these models the adversary and nature are the same, and the nature chooses a new cost function for each action of the learner at the each iteration of the game. The goal is to minimise the regret that the learner would suffer, compared to the time that if it knew all of the costs imposed by nature in hindsight and had chosen a fixed strategy as the response Ross et al use a regret minimisation setting for learning to drive a computer simulated car, where the output is a sequence of actions in a limited horizon. in their problem the true cost of taking action  $a$  in state  $s$ ,  $C(s, a)$  is not known, but they use some expert's knowledge about the loss  $l(s, \pi)$  incurred by the policy  $a = \pi(s)$  – policy is the function  $\pi : \mathcal{S} \rightarrow \mathcal{D}(\mathcal{A})$  that maps an state to an action or a distribution over action, and is almost equivalent hypothesis function  $h : \mathcal{X} \rightarrow \mathcal{Y}$

To automate this process, inspiration from *active* imitation learning presented in [41] is sought, called *Dataset Aggregation* (DAGger) method, which addresses a no-regret algorithm in an on-line learning setting. The novel meta-algorithm for IL learns a deterministic policy guaranteed to perform well under its induced distribution of states. The method is closely related to Follow-the-leader (cf. Section 6.1.2), however, with a more sophisticated leverage to the expert policy. In short, it entails the model  $\pi_i$  that queries an expert policy (same as in Section 6.1.1),  $\pi_*$ , its trying to mimic, but also ensuring the learned model updates itself in an iterative fashion, until it converges. The benefit of this approach is that the states that are likely to occur in practice are also investigated and as such used to dissuade the model from making

poor choices. In fact, the method queries the expert about the desired action at individual post-decision states which are both based on past queries, and the learner’s interaction with the *current* environment.

Dagger has been proven successful on a variety of benchmarks, such as: the video games Super Tux Kart and Super Mario Bros. or handwriting recognition – in all cases greatly improving traditional supervised imitation learning approaches [41], and real-world applications, e.g. autonomous navigation for large unmanned aerial vehicles [42]. To illustrate the effectiveness of DAgger, the Super Mario Bros. experiment gives a very simple and informative understanding of the benefits of the algorithm. In short, Super Mario Bros. is a platform game where the protagonist, Mario, must move across the stage without being hit by enemies or falling through gaps within a certain time limit. One of the reasons the supervised approaches failed, were due to Mario getting stuck up against an obstacle, instead of jumping over it. However, the expert would always jump over them at a greater distance beforehand, and therefore the learned controller would not know of these scenarios. With iterative methods, Mario would encounter these problematic situations and eventually learn how to get himself unstuck.

The policy of imitation learning at iteration  $i > 0$  is a mixed strategy given as follows,

$$\pi_i = \beta_i \pi_* + (1 - \beta_i) \hat{\pi}_{i-1} \quad (21)$$

where  $\pi_*$  is the expert policy and  $\hat{\pi}_{i-1}$  is the learned model from the previous iteration. Note, for the initial iteration,  $i = 0$ , a pure strategy of  $\pi_*$  is followed. Hence,  $\hat{\pi}_0$  corresponds to the preference model from Section 6.1.1 (i.e.  $\Phi^{\text{IL}0} = \Phi^{\text{OPT}}$ ).

Equation (21) shows that  $\beta$  controls the probability distribution of querying the expert policy  $\pi_*$  instead of the previous imitation model,  $\hat{\pi}_{i-1}$ . The only requirement for  $\{\beta_i\}_i^\infty$  according to [41] is that  $\lim_{T \rightarrow \infty} \frac{1}{T} \sum_{i=0}^T \beta_i = 0$  to guarantee finding a policy  $\hat{\pi}_i$  that achieves  $\varepsilon$  surrogate loss under its own state distribution limit.

Algorithm 3 explains the pseudo code for how to collect partial training set,  $\Phi^{\text{IL}i}$  for  $i$ -th iteration of imitation learning. Subsequently, the resulting preference model,  $\hat{\pi}_i$ , learns on the aggregated datasets from all previous iterations, namely,

$$\Phi^{\text{DA}i} = \bigcup_{i'=0}^i \Phi^{\text{IL}i'} \quad (22)$$

and its update procedure is detailed in Algorithm 4.

### Dagger Parameters

Due to time constraints, only  $T = 7$  iterations will be inspected. In addition, preliminary experiments showed that DAgger for job-shop is not sensitive to choice of  $\beta_i$  in Eq. (21). Hence, a simple parameter-free version of the DAgger algorithm, which often performs best in practice [41], is chosen. Namely, the mixed strategy for  $\{\beta_i\}_{i=0}^T$  is *unsupervised* with  $\beta_i = I(i = 0)$ , where  $I$  is the indicator function.<sup>5</sup>

<sup>5</sup>  $\beta_0 = 1$  and  $\beta_i = 0, \forall i > 0$ .

**Algorithm 3** Pseudo code for choosing job  $J_{j^*}$  using imitation learning (dependent on iteration  $i$ ) to collect training set  $\Phi^{\text{IL}i}$ ; either by following optimal trajectory,  $\pi_*$ , or preference model from previous iterations,  $\hat{\pi}_{i-1}$ .

---

**Require:**  $i \geq 0$   
**Require:** Ranking  $r_1 \succ r_2 \succ \dots \succ r_{n'}$  ( $n' \leq n$ ) of the job-list,  $\mathcal{L}$  ▷ query  $\pi_*$   
1: **procedure** IMITATIONLEARNING( $i, \hat{\pi}_{i-1}, \pi_*$ )  
2:    $p \leftarrow \mathcal{U}(0, 1) \in [0, 1]$  ▷ uniform probability  
3:   **if**  $i > 0$  **then**  
4:     **if** unsupervised **then**  
5:        $\beta_i \leftarrow 0$  ▷ always apply imitation  
6:     **else if** decreasing supervision **then**  
7:        $\beta_i \leftarrow 0.5^i$  ▷ likelier to choose imitation with each iteration  
8:     **else** (fixed supervision)  
9:        $\beta_i \leftarrow 0.5$  ▷ equally likely to choose optimal vs. imitation  
10:     **end if**  
11:   **else** (fixed supervision)  
12:      $\beta_i \leftarrow 1$  ▷ always follow expert policy (i.e. optimal)  
13:   **end if**  
14:   **if**  $p > \beta_i$  **then**  
15:     **return**  $j^* \leftarrow \arg\max_{j \in \mathcal{L}} \{I_j^{\hat{\pi}_{i-1}}\}$  ▷ best job based on  $\hat{\pi}_{i-1}$ , cf. Algorithm 1  
16:   **else**  
17:      $\mathcal{O} \leftarrow \{j \in \mathcal{L} \mid r_j = r_1\}$  ▷ optimal job-list  
18:     **return**  $j^* \in \mathcal{O}$  ▷ any optimal job  
19:   **end if**  
20: **end procedure**

---

**Algorithm 4** DAGger: Dataset Aggregation for JSP

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**Require:**  $T \geq 1$   
1: **procedure** DAGGER( $\pi_*, \Phi^{\text{OPT}}, T$ )  
2:    $\Phi^{\text{IL}0} \leftarrow \Phi^{\text{OPT}}$  ▷ initialize dataset  
3:    $\hat{\pi}_0 \leftarrow \text{TRAIN}(\Phi^{\text{IL}0})$  ▷ initial model, equivalent to Section 6.1.1  
4:   **for**  $i \leftarrow 1$  **to**  $T$  **do** ▷ at each imitation learning iteration  
5:     Let  $\pi_i = \beta_i \pi_* + (1 - \beta_i) \hat{\pi}_{i-1}$  ▷ Eq. (21)  
6:     Sample  $\ell$ -step trajectories using  $\pi_i$  ▷ cf. Algorithm 3: IMITATIONLEARNING( $i, \hat{\pi}_{i-1}, \pi_*$ )  
7:      $\Phi^{\text{IL}i} = \{(s, \pi_*(s))\}$  ▷ visited states by  $\pi_i$  and actions given by expert  
8:      $\Phi^{\text{DA}i} \leftarrow \Phi^{\text{DA}i-1} \cup \Phi^{\text{IL}i}$  ▷ aggregate datasets, cf. Eq. (22)  
9:      $\hat{\pi}_{i+1} \leftarrow \text{TRAIN}(\Phi^{\text{DA}i})$  ▷ preference model from Eq. (10)  
10:   **end for**  
11:   **return** best  $\hat{\pi}_i$  on validation ▷ best preference model  
12: **end procedure**

---

### 6.3 Experiments

In order to boost training accuracy, two strategies were explored:

- Boost.1** increasing number of preferences used in training (i.e. varying  $l_{\max} \leq |\Psi|$ ),  
**Boost.2** introducing more problem instances (denoted EXT in experimental setting).

Note, that in preliminary experiments for Boost.1 showed no statistical significance in boost of performance. Hence, the default set-up will be,  $l_{\max} = 5 \cdot 10^5$ , which is roughly the amount of features encountered from one pass of sampling a  $K$ -stepped trajectory using a fixed policy  $\hat{\pi}$  for the default  $N_{\text{train}} = 300$ . However, Boost.2 strategy showed a considerable change in performance. Note, for the conventional  $\Phi^{\text{OPT}}$

trajectory the extended training set was simply obtained by iterating over more examples. However, for the DAgger trajectories the extended set consisted of each iteration encountering  $N_{\text{train}}$  new problem instances. For a grand total of

$$N_{\text{train, EXT}}^{\text{DA}i} = N_{\text{train}} \cdot (i + 1) \quad (23)$$

problem instances explored for the aggregated extended training set used for the learning model at iteration  $i$ .

Box-plot for  $\mathcal{P}_{j,\text{rnd}}^{10 \times 10}$  deviation from optimality,  $\rho$ , is illustrated in Fig. 7, and its main statistics are given in Table 3, for the following trajectories: *i*) expert policy, trained on  $\Phi^{\text{OPT}}$ ; *ii*) perturbed leader, trained on  $\Phi^{\text{OPT}_e}$ , and *iii*) imitation learning, trained on  $\Phi^{\text{DA}i}$  for iterations  $i = \{1, \dots, 7\}$ . Moreover, results for extended training set is also reported.

At first we see that the perturbed leader ever so-slightly improves the mean for  $\rho$ , rather than using the baseline expert policy. However, imitation learning is by far the best improvement. With each iteration of DAgger, the models generally improve but there can be some set-backs, most notably the sudden spike at  $\Phi^{\text{DA}6}$  but fortunately manages to get back on track at the subsequent iteration.

Regarding Boost.2, then it's not successful for the expert policy, as  $\rho$  increases approximately 10%. This could most likely be counter-acted by increasing  $l_{\text{max}}$  to reflect the 700 additional examples. What is interesting though, is that Boost.2 is very well suited for active imitation learning. As the *new* varied data gives the aggregated feature set more information of what is important to learn in subsequent iterations, as those new states are more likely to be encountered 'in practice' rather than 'in theory.' Not only does the active imitation learning converge faster, it also consistently improves with each iterations.

## 7 Discussion and conclusions

Current literature still hold single priority dispatching rules in high regard, as they are simple to implement and quite efficient. However, they are generally taken for granted as there is clear lack of investigation of *how* these dispatching rules actually work, and what makes them so successful (or in some cases unsuccessful)? For instance, of the four SDRs this study focuses on, why does MWR outperform so significantly for job-shop yet completely fail for flow-shop? MWR seems to be able to adapt to varying distributions of processing times, however, manipulating the machine ordering causes MWR to break down. By inspecting optimal schedules, and meticulously researching what's going on, every step of the way of the dispatching sequence, some light is shed where these SDRs vary w.r.t. the problem space at hand. Once these simple rules are understood, then it's feasible to extrapolate the knowledge gained and create new composite priority dispatching rules that are likely to be successful.

Creating new dispatching rules is by no means trivial. For job-shop there is the hidden interaction between processing times and machine ordering that's hard to measure. Due to this artefact, feature selection is of paramount importance, and then



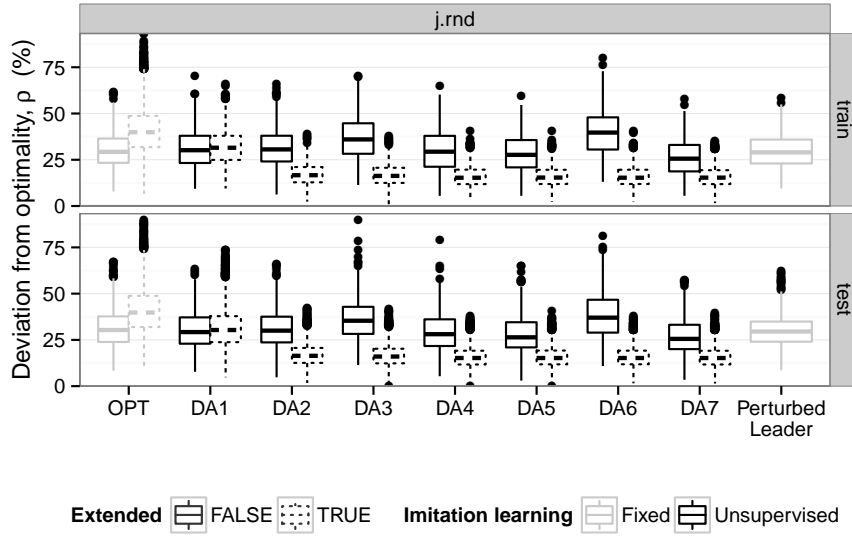


Fig. 7: Box plot for  $\mathcal{P}_{j.rnd}^{10 \times 10}$  deviation from optimality,  $\rho$ , using either expert policy, imitation learning or following perturbed leader strategies.

it becomes the case of not having too many features, as they are likely to hinder generalisation due to over-fitting in training. However, the features need to be explanatory enough to maintain predictive ability.

When training the learning model, it's not sufficient to only optimise w.r.t. highest mean validation accuracy. As there is a trade-off between making the over-all best decisions versus making the right decision on crucial time points in the scheduling process, as Fig. 4 clearly illustrated. This also opens of the question of how should validation accuracy be measured? Since the model is based on learning preferences, both based on optimal versus suboptimal, and then varying degrees of sub-optimality. As we are only looking at the ranks in a black and white fashion, such that the makespans need to be strictly greater to belong to a higher rank, then it can be argued that some ranks should be grouped together if their makespans are sufficiently close. This would simplify the training set, making it (presumably) less of contradictions and more appropriate for linear learning. Or simply the validation accuracy could be weighted w.r.t. the difference in makespan. During the dispatching process, there are some pivotal times which need to be especially taken care off. Figure 4 showed how making suboptimal decisions were more of a factor during the later stages, whereas for flow-shop the case was exact opposite. Experiments in Section 6.3 clearly showed that following the expert policy is not without its faults. There are many obstacles to consider to improve the model. For instance, their experiments  $\Psi$  to size  $l$  with equal probability. But inspecting the effects of making suboptimal choices varies as a function of times steps, perhaps its stepwise bias should rather be done proportional to the

Table 3: Main statistics for  $\mathcal{P}_{j, \text{rnd}}^{10 \times 10}$  deviation from optimality,  $\rho$ , using either expert policy, imitation learning or following perturbed leader strategies.

Track	Iter	$N_{\text{train}}$	Set	Min.	1st Qu.	Median	Mean	3rd Qu.	Max.
OPT	0	300	train	7.87	23.34	29.30	30.73	36.47	61.45
OPT	0	300	test	8.31	23.88	30.32	31.46	37.70	67.24
OPT	0	1000	train	6.61	31.82	39.88	40.93	48.69	93.40
OPT	0	1000	test	9.50	31.94	39.77	40.84	48.79	90.05
DA1	1	300	train	9.33	23.26	30.16	31.15	37.96	70.31
DA1	1	300	test	7.76	22.95	29.22	30.58	37.16	63.17
DA1	1	600	train	9.47	24.92	31.51	32.12	37.96	66.29
DA1	1	600	test	4.77	23.77	30.34	31.40	37.81	73.73
DA2	2	300	train	6.22	24.08	30.60	31.65	37.98	66.06
DA2	2	300	test	4.77	23.65	29.99	31.13	37.54	66.01
DA2	2	900	train	2.36	12.82	16.65	17.01	21.06	39.25
DA2	2	900	test	1.72	12.57	16.38	16.89	20.66	42.44
DA3	3	300	train	11.35	28.24	36.01	36.76	44.72	70.22
DA3	3	300	test	11.39	28.23	35.36	36.51	42.87	89.76
DA3	3	1200	train	0.98	12.50	16.28	16.82	20.67	37.93
DA3	3	1200	test	0.26	12.32	16.01	16.52	20.22	41.62
DA4	4	300	train	5.51	21.22	29.36	30.08	37.93	64.71
DA4	4	300	test	5.36	21.69	28.07	29.63	36.12	79.21
DA4	4	1500	train	3.04	11.83	15.29	15.92	19.66	40.70
DA4	4	1500	test	0.26	11.70	15.20	15.69	19.14	37.99
DA5	5	300	train	5.51	20.90	27.66	28.55	35.66	59.68
DA5	5	300	test	2.98	20.94	26.38	28.06	34.54	64.99
DA5	5	1800	train	2.18	11.89	15.38	15.90	19.59	40.60
DA5	5	1800	test	0.26	11.78	15.20	15.75	19.24	40.73
DA6	6	300	train	13.08	30.54	39.70	40.36	47.93	80.03
DA6	6	300	test	10.88	28.93	37.02	38.60	46.69	81.37
DA6	6	2100	train	2.28	11.90	15.30	15.89	19.62	40.70
DA6	6	2100	test	1.53	11.82	15.21	15.72	19.17	38.16
DA7	7	300	train	5.51	18.72	25.60	26.48	33.02	57.83
DA7	7	300	test	3.42	20.02	25.53	26.63	33.17	57.35
DA7	7	2400	train	1.56	11.84	15.34	15.70	19.37	35.45
DA7	7	2400	test	1.41	11.72	15.20	15.72	19.11	39.86
OPT $\epsilon$	0	300	train	9.50	23.01	29.00	29.94	35.92	58.65
OPT $\epsilon$	0	300	test	8.53	24.02	29.52	30.03	34.91	62.29

mean cumulative loss to a particular time step? However, it’s non-trivial to go about that. Preliminary experiments on sampling measures based on Fig. 2 and Fig. 4 didn’t show any performance boost in doing so.

Despite the abundance of information gathered by following an optimal trajectory, the knowledge obtained is not enough by itself. Since the learning model isn’t perfect, it is bound to make a mistake eventually. When it does, the model is in uncharted territory as there is not certainty the samples already collected are able to explain the current situation. For this we propose investigating features from suboptimal trajectories as well, since the future observations depend on previous predictions. A straight forward approach would be to inspect the trajectories of promising SDRs or CDRs. However, more information is gained when applying active imitation learning inspired by work of [40,41], such that the learned policy following an optimal tra-

jectory is used to collect training data, and the learned model is updated. This can be done over several iterations, with the benefit being, that the states that are likely to occur in practice are investigated, and as such used to dissuade the model from making poor choices. Alas, this comes at great computational cost due to the substantial amounts of states that need to be optimised for their correct labelling. Making it only practical for job-shop of a considerable lower dimension.

From [43] DAgger application: “Training such a predictor, however, is non-trivial as the interdependencies in the sequence of predictions make global optimisation is to leverage information local to modules to aid learning ... To provide good guarantees and performance in practice in this non-i.i.d. (as predictions are interdependent), we also leverage key iterative training methods developed in prior work for imitation learning and structured prediction”

Maximum Mean Discrepancy (MMD) imitation learning by [26] is an iterative algorithm similar to DAgger. However, the expert policy is only queried when needed in order to reduce computational cost. This occurs when a metric of a new state is sufficiently large enough from a previously queried states (to ensure diversity of learned optimal states). Moreover, in DAgger all data samples are equally important, irrespective of its iteration, which can require great number of iterations to learn how to recover from the mistakes of earlier policies. To address the naivety of the data aggregation, MMD suggests only aggregating a new data point if it is sufficiently different to previously gathered states, *and* if the current policy has made a mistake. Additionally, there are multiple policies, each specializing in a particular region of the state space where previous policies made mistakes. Although MMD has better empirical performance (based on robot applications), it requires defining metrics, which in the case of job-shop is non-trivial (cf. [19]), and fine-tuning thresholds etc., whereas DAgger can be straightforwardly implemented, parameter-free and obtains competitive results, although with some computational overhead due to excess expert queries.

Main drawback of DAgger is that it quite aggressively quires the expert, making it impractical for some problems, especially if it involves human experts. To confront that, [24] introduce Reduction-based Active Imitation Learning (RAIL), which involves a dynamic approach similar to DAgger, but more emphasis is used to minimise the expert’s labelling effort. In fact, it’s possible to circumvent querying the expert altogether and still have reasonable performance. By applying Locally Optimal Learning to Search (LOLS) [6] it is possible to use imitation learning (similar to DAgger framework) when the reference policy is poor (i.e.  $\pi_*$  in Eq. (21) is suboptimal), although it’s noted that the quality (w.r.t near-optimality) of reference policy is in accordance to its performance, as is to be expected.

Although this study has been structured around the job-shop scheduling problem, it is easily extended to other types of deterministic optimisation problems that involve sequential decision making. The framework presented here collects snap-shots of the state space by following an optimal trajectory, and verifying the resulting optimal makespan from each possible state. From which the stepwise optimality of individual features can be inspected, which could for instance justify omittance in feature

selection. Moreover, by looking at the best and worst case scenario of suboptimal dispatches, it is possible to pinpoint vulnerable times in the scheduling process.

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