# Q1 2019 Earnings Call

# **Company Participants**

- Frank Clyburn, Executive Vice President and Chief Commercial Officer
- Kenneth Frazier, Chairman and Chief Executive Officer
- Michael Nally, Executive Vice President and Chief Marketing Officer
- Robert Davis, Executive Vice President, Global Services and Chief Financial Officer
- Roger Perlmutter, Executive Vice President and President, Merck Research Laboratories
- Teri Loxam, Investor Relations

# **Other Participants**

- Alex Arfaei, Analyst, BMO Capital Markets
- Andrew Baum, Analyst, Citigroup
- Chris Schott, Analyst, JPMorgan
- David Risinger, Analyst, Morgan Stanley
- Geoff Meacham, Analyst, Barclays
- Jason Gerberry, Analyst, Bank of America
- Louise Chen, Analyst, Cantor
- Navin Jacob, Analyst, UBS
- Steve Scala, Analyst, Cowen
- Tim Anderson, Analyst, Wolfe Research
- Umer Raffat, Analyst, Evercore ISI
- Vamil Divan, Analyst, Credit Suisse

#### Presentation

# Operator

Good morning. My name is Darla, and I will be your conference operator today. At this time, I'd like to welcome everyone to Merck's First Quarter 2019 Sales and Earnings Conference Call. All lines have been placed on mute to prevent any background noise. After the speakers' remarks, there will be a question-and-answer session. (Operator Instructions) Thank you.

I would now like to turn the call over to Teri Loxam, SVP, Investor Relations and Global Communications. Please go ahead.

### **Teri Loxam** {BIO 17997503 <GO>}

Thank you, Darla, and good morning, everyone. Welcome to Merck's first quarter 2019 conference call. Today, I'm joined by Ken Frazier, our Chairman and Chief Executive Officer; Rob Davis, our Chief Financial Officer; and Dr. Roger Perlmutter, President of Merck Research Labs, who will each have prepared remarks. In addition, I'm also joined by Mike Nally, our Chief Marketing Officer; and Frank Clyburn, our Chief Commercial Officer, who will be available for the Q&A portion of the call.

Before I turn the call over to Ken, I'd like to point out a few items. You will see that we have items in our GAAP results, such as acquisition-related charges, restructuring costs and certain other items. You should note that we have excluded these from our non-GAAP results and provide a reconciliation of these in our press release. We have also provided a table in our press release to help you understand the sales in the quarter for the business units and products. I would like to remind you that some of the statements that we make during today's call may be considered forward-looking statements within the meaning of the Safe Harbor provision of the US Private Securities Litigation Reform Act of 1995.

Such statements are made based on the current beliefs of Merck's management and are subject to significant risks and uncertainties. If our underlying assumptions prove inaccurate or uncertainties materialize, actual results may differ materially from those set forth in the forward-looking statements. Our SEC filings including Item 1A in the 2018 10-K identify certain risk factors and cautionary statements that could cause the company's actual results to differ materially from those projected in any of our forward-looking statements made this morning. Merck undertakes no obligation to publicly update any forward-looking statements. You can see our SEC filings, as well as today's earnings release on merck.com. Finally, similar to last quarter, we have posted a presentation to the investor section of merck.com, which include some of our highlights from the quarter.

With that, I'd like to turn the call over to Ken.

# Kenneth Frazier {BIO 1391636 <GO>}

Thank you, Teri. Good morning, and thank you all for joining us today. We had a very strong start to 2019 and we're seeing our fundamental strategy of investing thoughtfully in R&D and following the science payoff. Our current portfolio of assets continues to drive strong growth and we are working to ensure that we capture the near-term opportunities in front of us to maintain this momentum while planning for the next generation of treatments. Our first quarter performance with double-digit year-over-year sales and EPS growth are the results of portfolio and operational strength driven by oncology, vaccines and select hospital and specialty products. We are confident that products within these areas including KEYTRUDA, LYNPARZA, LENVIMA, GARDASIL, BRIDION and others together with our Animal Health franchise will lead to strong growth over the coming years.

Our performance in the first quarter also speaks to our success globally as we've received a number of additional approvals and launched new products in various markets around the world. Our international business, which represented nearly 60%

of our sales this quarter has strong momentum and we believe that we've only scratched the surface in terms of the opportunity in key markets such as China where we are seeing significant growth. We foresee a stream of additional approvals from our current portfolio of products across markets globally and we will look to maximize these opportunities powered by our commercial team's proven ability to execute.

In parallel, we are also focused on advancing our promising pipeline and continuing to augment our internal research and development efforts with external innovation. We are excited by the prospects of our pipeline, which include potential new treatments in vaccines, oncology, HIV and many other areas of significant and ongoing unmet need. There is also impressive work underway in our discovery hubs in Cambridge, London and South San Francisco, where we are incorporating some of the most scientifically advanced modalities and technologies in the world. Importantly, these hubs are located where many of the best biotech and scientific minds are gathered and we are benefiting from the vibrant academic and biotech communities in each of our respective hubs.

Finally, we are continuing to evolve in a rapidly changing industry environment to best position Merck for sustainable, profitable growth over the long-term, while helping to drive positive outcomes for patients. The overall healthcare landscape remains dynamic as the industry grappled with complex issues such as the rising cost of healthcare generally, pharmaceutical pricing and access, and the shift to more outcomes-based reimbursement systems. At the same time, we believe that demand for even better outcomes for more innovative medicines will continue around the world given the vast and growing unmet need in cancer, Alzheimer's disease and in so many other areas as the global population continues to grow while countries -- certain countries age.

As a result, we will remain steadfast in going where the science leads us in order to bring forward transformative medicines and vaccines. We are confident in our strategy, our growth prospects and our ability to continue to deliver significant benefits for patients and value to shareholders in 2019 and beyond. We look forward to discussing these matters in more detail with you at our Investor Day in June, where we plan to give you a deeper understanding of our pipeline and company and provide you with the opportunity to meet a broader set of our scientists and business leaders.

With that, I'll pass the call over to Rob to go through the details of our quarterly results. Rob?

# **Robert Davis** {BIO 6955931 <GO>}

Thanks, Ken, and good morning, everyone. As Ken mentioned, Merck had one of its strongest quarters in the recent history. Our first quarter results reflect broad-based strength across our portfolio and continued discipline in our resource allocation. We executed very well across our key growth pillars and our updated guidance reflects

confidence that we remain well positioned to deliver strong growth this year and into the future.

Turning to the top-line, total company revenues were \$10.8 billion, an increase of 8% year-over-year or 11% excluding the negative impact from foreign currency. This quarter was led by our Human Health business with growth of 12% excluding exchange. Animal Health revenues grew 3% excluding exchange. The remainder of my comments pertaining to sales will be on an ex-exchange basis. The increase in Human Health revenues was led by key products in our oncology, vaccines and hospital and specialty businesses. Growth was strong in both US and international markets and especially in China, where sales increased 67% year-over-year, driven largely by newly launched products. In oncology, KEYTRUDA sales were nearly \$2.3 billion this quarter, an increase of 60% versus the first quarter of 2018. Growth was primarily driven by higher use in first-line non-small cell lung cancer, both as monotherapy and with the roll-out of the chemo combo. In addition, utilization remains strong across the breadth of indications, including melanoma, head and neck, bladder and MSI-high cancers.

With our recent approvals in adjuvant melanoma and renal cell carcinoma in the United States, we are now approved in 18 indications across 11 different tumor types plus a pan-tumor approval in MSI-high patients. We are also very excited by recent approvals in Japan and China and look forward to making additional indications available to patients in markets around the world. In the US, first-line lung cancer remains a key driver of growth given further penetration of the chemo combo in both non-squamous and squamous non-small cell lung cancer. We also are encouraged by early feedback in adjuvant melanoma, which was our first approval in the adjuvant setting. First-line lung has also become a larger contributor in ex-US markets with growth driven by further uptake of our monotherapy indication in PD-L1 high expressors, but also by the ramp of the chemo combo following regulatory and reimbursement approvals in select EU markets and Japan.

In Europe, the uptake of the chemo combo and non-squamous patients is strong in markets where we have gained reimbursement and we look forward to potential additional reimbursement approvals later this year, as well as an introduction of the chemo combo in the squamous setting. In Japan, KEYTRUDA growth accelerated this quarter given the recent approvals across five indications, including lung, adjuvant melanoma and MSI-high cancers with utilization of the chemo combo in first-line lung cancer as a particularly strong driver of growth.

Finally, in China, we are seeing strong sales of KEYTRUDA following our launch late last year in metastatic melanoma and we are very excited by our recent approval in China in first-line lung cancer. Overall, we remain very confident in KEYTRUDA's benefit to patients and long-term growth potential given its established immuno-oncology leadership and increased utilization across many indications and in markets around the world, as well as our expectation for many additional approvals going forward.

We also remain encouraged by the progress and potential of both LYNPARZA and LENVIMA, which we are developing and marketing in collaboration with AstraZeneca and Eisai respectively. LYNPARZA sales doubled this quarter driven by further uptake in ovarian cancer following the US approval of SOLO-1 in December, as well as uptake in new markets such as China and Japan. In the US across all tumors, LYNPARZA continues to lead the PARP inhibitor class with over 50% total patient share. We remain excited by the long-term potential of LYNPARZA especially with the recent start of the initial Phase 3 KEYTRUDA combination studies. LENVIMA is another important product for our oncology portfolio. Sales this quarter reflected continued strong performance in hepatocellular carcinoma following recent launches around the world. The launch in China is still early, but we believe the opportunity there is large given the high prevalence of HCC in that market.

Now turning to vaccines. Our vaccines business reflected strong demand for GARDASIL, which achieved sales of over \$800 million this quarter, representing growth of 31% compared to Q1 of 2018. Ex-US demand remains particularly robust with continued strong uptake in China following the GARDASIL 9 launch last May and increased gender-neutral vaccination in Europe. The decline in the US reflects timing of public sector purchases, which will more than offset underlying demand. The strong growth demonstrating across our overall vaccines portfolio was also helped by the performance of certain pediatric products. Our hospital and specialty business was led by 30% growth in sales of BRIDION. US growth reflects BRIDION's increased utilization and procedures, where a neuromuscular reversal agent is used, including in robotics and minimally invasive surgeries. Animal Health revenue increased 3% this quarter to just over \$1 billion. Companion Animal sales grew 6% primarily driven by strong demand globally for the BRAVECTO line of products.

Livestock sales grew 1% driven by volume growth particularly from new poultry and swine vaccines. This was largely offset by lower ruminant product sales driven by distributor purchasing patterns and weather-related softness resulting in delayed movement of cattle into the feedlots in the United States. While Animal Health growth this quarter was light versus recent trends, we still expect our full-year performance to again outpace the overall market. Additionally, we are very excited by the recent closing of our acquisition of Antelliq, which establishes Merck as a leader in animal identification and monitoring, one of the fastest growing parts of the Animal Health industry.

Turning to the rest of our P&L, my comments will be on a non-GAAP basis. Gross margin was 75.9% in the quarter, an increase of 30 basis points versus the first quarter of 2018. Favorable benefits of product mix and foreign currency were mostly offset by lower price, higher royalties and amortization of milestone payments. Operating expenses of \$4.4 billion increased 2% year-over-year, including a favorable two percentage point impact from foreign exchange. Our investments in research and development grew 9% driven by clinical development spending in oncology and vaccines, as well as our discovery and early development efforts.

SG&A spending declined 3% year-over-year as we continue to drive productivity and reallocate resources to our highest value growth opportunities. Other income and

expense reflected \$21 million of expense this quarter versus \$259 million of income last year. The negative variance was primarily due to a litigation settlement gain in last year's first quarter, as well as lower income from certain investments in equity securities and higher net interest expense this year. Our tax rate of 16.5% for the quarter was 350 basis points lower year-over-year largely due to favorable discrete items primarily related to foreign tax credits and prior year mix of income adjustments booked this quarter. Taken together, our earnings per share increased 18% excluding exchange to \$1.22.

Turning to our outlook for the year, we are narrowing and raising both our revenue and non-GAAP EPS guidance ranges for 2019 reflecting our strong and continued operational performance. We remain confident in both our near and long-term prospects for revenue growth driven by expected demand for our innovative products across key growth pillars, which more than overcome expected headwinds from price, foreign currency and pressures on mature and LOE products. For 2019, we now expect revenues of \$43.9 billion to \$45.1 billion, which represents 4% to 7% growth versus 2018, driven by strength across our oncology, vaccines, hospital and specialty, and Animal Health businesses. This range assumes a negative impact from foreign exchange of just over one percentage point using mid-April rates, which is slightly above our former assumption. We are also increasing our expected EPS range to be between \$4.67 and \$4.79, including a slightly positive impact from foreign exchange at mid-April rates down from the one percentage point positive impact we had previously assumed. The new range represents growth of approximately 8% to 10% versus 2018.

Other elements of our guidance remain unchanged, including our expectation for roughly flat gross margins, a low-to-mid single-digit increase in operating expense driven mostly by the meaningful investments we continue to make in R&D, which we expect to increase in the back half of the year. An expectation for roughly zero dollars in other income and expense, and finally, a full-year tax rate range of 18.5% to 19.5%.

In summary, we are very pleased by our first quarter performance. We expect our operational momentum to continue throughout the remainder of 2019 with continued strength across our key pillars of growth. Strong revenue growth along with disciplined resource allocation will allow us to make important investments in our pipeline, while at the same time delivering a leveraged P&L and meaningful increases in earnings per share. We believe our ongoing efforts to develop and deliver innovative products that help meet unmet medical needs for patients worldwide coupled with strong commercial execution and disciplined financial management position us very well to generate strong short and long-term value to society and to our shareholders.

With that, I'd like to turn the call over to Roger.

## Roger Perlmutter {BIO 3077183 <GO>}

Thanks, Rob. The first quarter saw continued progress across all aspects of the R&D portfolio. As it's already been mentioned, early in the quarter we obtained US approval for KEYTRUDA when used as adjuvant therapy in the treatment of patients with malignant melanoma with lymph-node involvement following definitive resection. More recently we obtained approval for combined use of KEYTRUDA and Pfizer's axitinib in the first-line treatment of advanced renal cell carcinoma, based on the results of our KEYNOTE-426 trial. The strength of this study in which improved overall response rates, progression-free survival and overall survival compared with traditional treatment with single agent sunitinib were observed led to a very rapid review with approval secured nearly two months prior to the PDUFA date.

I should also note that the combination of KEYTRUDA plus axitinib yielded consistently favorable results versus sunitinib in all traditionally defined patient subgroups and irrespective of PD-L1 expression in the tumor. KEYTRUDA acts on a very broad range of malignancies. The current FDA label includes indications from salvage to adjuvant therapy applied in different settings expanding 11 different tumor types with more indications currently under review.

During the quarter we also gained approval for KEYTRUDA in China when combined with platinum plus pemetrexed chemotherapy in the first-line treatment of non-squamous non-small cell lung cancer. With this approval, we hope to bring the benefits of this combination regimen previously approved in the United States, the EU, Japan and other major jurisdictions for the very large population of patients in China suffering from pulmonary malignancy.

We also obtained FDA approval for the use of KEYTRUDA monotherapy in patients with non-small cell lung cancer, whose tumors express PD-L1 on 1% or more of tumor cells based on the results of our KEYNOTE-042 study. This indication broadens the use of KEYTRUDA monotherapy to a much larger set of patients. Previously only those patients in whom 50% or more of tumor cells were shown to express PD-L1 were included in the monotherapy indication. This recent broader approval also includes Stage 3 patients, who are not candidates for surgical resection of their disease or for treatment by definitive chemo radiation.

At this point I should note at the end of the first quarter, we posted our 1,000 KEYTRUDA study on clinicaltrials.gov. And surprisingly, the bulk of new studies examine combinations of KEYTRUDA with other regimens and at earlier stages of disease. Not all of these studies yield the results that we and our patients around the world hope for. As we have previously announced both our KEYNOTE-240 study in patients with hepatocellular carcinoma and our KEYNOTE-062 study in the first-line treatment of patients with gastric cancer did not meet our expectations.

However, both of these studies, the results of which we expect to be discussed at the American Society for Clinical Oncology Meeting in June, provide an important information that will assist specialists in refining their treatment regimens. In addition, the aggregated results of our clinical programs inform the selection of novel agents. As an example, we have more than 20 new molecular entities currently under study in early stage clinical trials. Beyond this together with our colleagues at

AstraZeneca, we made significant progress in advancing the use of our PARP inhibitor, LYNPARZA for the maintenance treatment of patients with malignancies with their evidence of defective DNA repair.

Just yesterday we announced that the Committee for Medicinal Products for Human Use or CHMP of the European Medicines Agency has adopted a positive opinion recommending LYNPARZA as first-line maintenance treatment for women with advanced BRCA-mutated epithelial ovarian, fallopian tube or primary peritoneal cancer, who have responded to traditional first-line platinum-based chemotherapy. This recommendation for an indication that has already been achieved in the United States was based on the SOLO-1 study showing that LYNPARZA treatment reduce the risk of disease progression or death by 70% versus that observed with placebo at treatment. The CHMP recommendation follows approval by the European Commission authorizing LYNPARZA for the treatment of germline BRCA-mutated HER2 negative advanced breast cancer based on the OlympiAD trial. Also in the first quarter, we announced that LYNPARZA treatment improved progression-free survival versus placebo in patients with germline BRCA-mutated metastatic pancreatic cancer, whose disease had not progressed on platinum-based chemotherapy. Pancreatic cancer is an exceedingly difficult disease to treat and we were gratified to see both statistically significant and clinically meaningful improvement in patients with germline BRCA mutations.

On the infectious disease front, earlier this month, we had the opportunity to describe the use of ZERBAXA to treat hospital-acquired and ventilator-associated pneumonia at the European Congress on Clinical Microbiology and Infectious Disease Meeting in Amsterdam. In this ASPECT-NP study, we evaluated an increased dose of ZERBAXA, three grams per day, which provided improved intra-pulmonary drug levels and infected lungs. The study met its primary and key secondary endpoints in this critically ill population, 92% of whom were accessed in the intensive care units, including favorable efficacy in patients with key Gram-negative pathogens. The results of ASPECT-NP are currently under priority review at the FDA as a qualified infectious disease product with the PDUFA date of June 3rd, the same indication is also under review by the CHMP in Europe.

Looking ahead and beyond ZERBAXA, we have multiple FDA PDUFA dates during the second quarter. In the infectious disease area, the first quarter saw acceptance with priority review for our New Drug Application detailing the activity of our novel beta-lactamase inhibitor relebactam to be used in combination with imipenem and cilastatin for the treatment of susceptible Gram-negative infections with the PDUFA date of July 16. In the oncology space, FDA has granted priority review for KEYTRUDA in the first-line treatment of patients with recurrent or metastatic head and neck squamous cell cancer either as monotherapy or in combination with chemotherapy based on the results of the KEYNOTE-048 trial with the PDUFA date of June 10 and for KEYTRUDA in the third-line treatment of patients with advanced small cell lung cancer based on results from the KEYNOTE-158 and KEYNOTE-028 trials with the PDUFA date of June 17. We are also looking forward to a large set of Phase 3 results including the first data from our registration-enabling program for the 15-valent pneumococcal conjugate vaccine, V114, which is intended to provide broad protection against invasive pneumococcal disease in susceptible population.

We will provide more information about this program and about our other areas of research at the Investor Day Meeting on June 20.

Now, my colleagues and I will take your questions.

#### Teri Loxam {BIO 17997503 <GO>}

Thanks, Roger. Darla, we'll move to the Q&A portion. We are sensitive to the rest of our peers reporting this morning, so we will end our call just before 9 A.M. So, I'd ask that you keep your questions to a maximum of one or two, so that we can get as many people on the call as possible. So Darla?

#### **Questions And Answers**

### **Operator**

(Operator Instructions) And your first question is from Jason Gerberry, Bank of America.

## **Q - Jason Gerberry** {BIO 17237298 <GO>}

Hi, good morning. Thanks for taking my questions. Just two for me. First, just can you talk Ken maybe a little bit about the future of Merck's role as a primary care company. I know a lot of investors perceive the company as largely pivoting post genuity [ph] LOE away from primary care and becoming more of a specialty company, but you also have programs like MK-7264. So just if you can provide a little bit of color in terms of the company's commitment and thought process regarding being a primary care player longer term? And then just secondly, can you guys give a little bit of color the KEYTRUDA lung opportunity in China, a little bit more specifics there would be helpful? Thanks.

# A - Kenneth Frazier (BIO 1391636 <GO>)

Well, let me start by just saying that as a company, we are focused on following the science and coming up with innovative products that make a big difference. We are not saying we are going to be totally a specialty company or a vaccines company or a primary care company. What we actually want to do is to make sure that we take advantage of the best opportunities. Right now in oncology, the current growth is largely driven by that, but if you look at our pipeline, things like for example, the pneumococcal vaccines I think that are essentially primary care type products. So, I would say we haven't committed ourselves to one area of medicine. It has always been helpful to us to follow the science and we're going to continue to do that going forward.

# A - Frank Clyburn {BIO 20654315 <GO>}

And with regards to China, good morning, this is Frank, we're one, very excited about the overall opportunity in China as we demonstrated as Rob mentioned, 67% growth versus prior year. Specifically with KEYTRUDA, last year we received our second-line melanoma indication in China, and as Roger mentioned, we just

received our first-line lung indication with the combination with chemotherapy. We're really excited about the opportunity in China. We'll be working through the NRDL listing process with the Chinese regulators and given the timing of our lung approval, we'll have to see if NRDL listing is a possibility this year. A listing would open up an exciting opportunity to expand volumes. But even without that we feel as though we're very well positioned with KEYTRUDA in China. We're the only PD-1 that has a first-line lung cancer indication and we feel as though the breadth of our program as you've seen in other markets we plan to bring additional indications to China, which we think positions us very well for future growth.

### A - Teri Loxam {BIO 17997503 <GO>}

Great, thanks. Let's move to the next question, please.

### **Operator**

It's from Umer Raffat with Evercore ISI.

#### **Q - Umer Raffat** {BIO 16743519 <GO>}

Hi, thanks so much for taking my question. I actually wanted to focus not on cancer today for a change and perhaps on HIV for a minute. I just wanted to gauge your expectations into the drive to simplify Phase 2 trial coming up this summer. I understand you have a triple-light [ph] regimen. And I guess my question really is, what is it that we can learn about MK-8591 in the context of the combination pill, and what are you specifically looking for on deciding whether to take this program forward into larger Phase 3? Thank you.

# A - Roger Perlmutter {BIO 3077183 <GO>}

Right, Umer, MK-8591 has extraordinary properties as you appreciate, both in terms of its potency and in terms of the duration of its effect. We've had the opportunity to present some of those data in the past, but we're now getting -- we'll have a chance to look at significant Phase 2 studies of long duration. I'm quite optimistic actually that we're going to see very good responses in that setting in that, that will lead to Phase 3 programs. Over time, I think the real advantage of MK-8591 is its ability to be put into a long-term format as potentially an implantable that could provide enormous benefits from a pre-exposure prophylaxis point of view, but as well dramatically simplify the treatment regimen for patients who are already infected with HIV in order to achieve long-term viral suppression. So, we're going to be looking at those results -- Phase 2 results very soon and have the opportunity to present them and I think that will lead to much larger studies. So, we're quite enthusiastic about MK-8591.

## **A - Teri Loxam** {BIO 17997503 <GO>}

Great, thank you. We'll move on to the next question, please, Darla.

# Operator

It's from Chris Schott with JPMorgan.

#### **Q - Chris Schott** {BIO 6299911 <GO>}

Great, thanks very much for the questions. I guess just two here. Maybe first, can you just elaborate a little bit more on KEYTRUDA in front-line lung as we think about Europe, just where are we at this point in terms of reimbursement and market share, and how should we be thinking about kind of the ramp in that first-line lung business as we go through the rest of this year? My second question was just trying to better handle on longer-term margin dynamics. Can you just elaborate a little bit more on expense trends over time, I know specifically you've talked about R&D investments this year and next, but if we think longer term, can we think about expenses actually rolling over beyond 2020 and starting to decline or is the longer-term margin opportunity more about expenses just growing at a slower rate than top-line? Thanks so much.

## A - Frank Clyburn {BIO 20654315 <GO>}

So, good morning. With regards to KEYTRUDA outside the US and Europe in particular, first, we're very pleased. We sold close to \$985 million this quarter and had growth of almost 69% versus prior year outside the US. So, we're very pleased with our progress. In lung, specifically, lung represents about 70% of our sales outside the US. We have access right now in Germany and many of the mid-European markets. We're still working on access in several of the other large European markets for reimbursements, which we expect will come on line hopefully in the second half of this year. So, our overall momentum, where we have first-line lung approval for monotherapy is very strong. We're the leader clearly in lung in that setting. The chemo combination has helped us to ramp as I mentioned and we have market-leading shares in the markets in Europe there and then look forward to the second half of the year, where we'll see additional reimbursement, additional market come on board for access. So, we're very pleased with where we are in Europe and outside the US with regards to lung.

### A - Teri Loxam {BIO 17997503 <GO>}

Great. And Rob, if you please comment on margins.

### **A - Robert Davis** {BIO 6955931 <GO>}

Yes, good morning, Chris. So with your question on margin, maybe just an overall comment then the specifics on what's happening in the operating expense line. We have said and we continue to believe we do expect meaningful operating margin expansion over time driven by revenue growth, the changing mix of our business, our continued focus on efficiencies and ultimately a moderation of our R&D growth over time. So, I just put that up here to set context, but specifically when you look at what would be driving the margin expansion into your question, we will continue to see R&D grow over the next couple of years and we would expect that to be at a rate faster than sales. But after that, we do expect to think -- to see R&D moderate, it will still grow and our overall OpEx we believe will continue to grow, it just will be growing at rates lower than sales that should allow for the margin expansion we've been talking about. So, it's not that we expect absolute reduction in spend, but just a moderation of growth as we move through the bolus of investments in the really

expansive and frankly impressive clinical program that our MRL colleagues have put together in the near-term here.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

Right. Let's move on to the next question, please.

### **Operator**

It's from Navin Jacob with UBS.

#### **Q - Navin Jacob** {BIO 20931208 <GO>}

Hi. Thanks for taking my question, if I may on KEYTRUDA, the administration will be or the OMB will be putting out regulations on or draft guidance on IPI. Just wondering to the extent that you can share with us what the average net prices in Europe relative to the net price here in the US? Is the administration's characterization of EU to US pricing differential of -- or US to EU pricing differential of 1.3 to 1, is that fair? And then number two, just on the China market, how large is KEYTRUDA right now roughly annualizing at in China, that would be very helpful to us? Thank you.

### A - Frank Clyburn {BIO 20654315 <GO>}

Yes, so on the first question, this is Frank, with regards to KEYTRUDA, we're really focused on our overall strong underlying demand in the US and outside the US on our strong data. We haven't shared with regards to net pricing outside the US. With regards to China, we see the opportunity as very significant. If you look at the lung market in particular, the 600,000 to 700,000 lung cancer patients in China, half of them have a driver mutation and we think a couple of 100,000 of those patients are available for treatment with our overall KEYNOTE-189 regimen. So, we see China as a very significant opportunity of growth going forward and we are very pleased that we're rolling out our new lung cancer indication.

### **A - Teri Loxam** {BIO 17997503 <GO>}

Thanks, Frank. We'll move on to the next question, please, Darla.

# Operator

It's from Vamil Divan with Credit Suisse.

# **Q - Vamil Divan** {BIO 15748296 <GO>}

Hi, great. Thanks for taking my questions. So one, maybe just on the lung side, you mentioned like KEYNOTE-042 approval. Can you maybe just quantify sort of your expectations on the use of monotherapy in patients with PD-L1 between 1 to 50, and then also the Stage 3 opportunity, I think because some people were like surprised with that label expansion, just if you can talk about the commercial opportunity there? And then maybe Ken just building on the earlier question around primary care and sort of business development priorities, can you maybe just comment

broader on sort of the size of deals and I say you want to sort of focus on the science, but I think a lot of investors also curious on just as you think about bolt-on versus larger transactions or any changes in your priorities there? Thanks.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

Right, let's start with Frank.

## **A - Frank Clyburn** {BIO 20654315 <GO>}

Yes, so, KEYNOTE-042, we see as a very positive advancement for our position in non-small cell lung cancer. As Roger mentioned, our new indication is based on for patients who are not candidates for surgical resection or definitive chemo radiation. So, it gives us an entree into Stage 3 patients. It's a smaller subset of Stage 3 patients based on our indication, but an important indication for us to expand into non-small cell lung cancer. The other aspect that KEYNOTE-042 does allow us, it allows for now all PD-L1 positive patients in the metastatic setting that would look for a monotherapy option and there are patients that look for monotherapy options may be based off of their performance status or other comorbidities, we see this as an important opportunity as well. So, we're very pleased that KEYNOTE-042 helps to round out our overall lung story and positions us very strong for future growth in lung.

### A - Kenneth Frazier (BIO 1391636 <GO>)

Okay. And on the business development side, I would just say that first of all, last year we were very active. We did about 60 transactions spanning licensing, technology field and clinical collaborations. As we've said before, our goal is to find the best scientific opportunities that we can. Our balance sheet gives us the opportunity to look across the entire spectrum of opportunities, but we've also been very clear that while we look at everything, what's most advertising to us are the bolton deals because we believe they're the least disruptive thing from an R&D standpoint. I would also comment that while at the end of last year, we felt valuations were going in the right direction with the first quarter 2019 market recovery, the assets seemed more fully valued, and as we look forward, we continue to say, we have to be disciplined and look for those opportunities where we can create value going forward. Thank you.

### **A - Teri Loxam** {BIO 17997503 <GO>}

Thanks, Ken. We'll move on to the next question.

# Operator

It's from Andrew Baum with Citigroup.

# **Q - Andrew Baum** {BIO 1540495 <GO>}

Thank you. Couple of questions, please. The first one for Roger on V114, simplistically, one could say, well, your competitor isn't market experienced that has a greater number of serotype areas that pressures for replacement strains and so on, I

underline the word simplistically, but what is it that you believe Merck brings to the table apart from speed-to-market, which you think is going to make sure that Merck is a major participant to both pediatric and adult segment? And then second, in relation to the IPI proposals, and this is addressed really to Ken or Frank, what do you think is the ultimate impact of IPI given the ability to negotiate in Europe and provide non-transparent discounts, but increased lift, as well as the complexity of taxes pricing the 340B hospitals, how does that all shake out and do you think it's actually feasible to find a solution that works?

### **A - Teri Loxam** {BIO 17997503 <GO>}

Let's start with -- thanks, Andrew, we'll start with Roger on V114.

### A - Roger Perlmutter {BIO 3077183 <GO>}

Right, Andrew, thanks. So, first of all, we're not inexperienced in the pneumococcal disease market and we have had PNEUMOVAX on the market for decades. This is an area that we know extremely well. The pneumococcal conjugate vaccines have been in development for more than 20 years in our laboratories. In fact, I've started these programs during my first tour of duty long time ago. And so we've learned a great deal about how to make these vaccines to make them very efficacious. In particular, we've learned about balancing serotypes in order to provide the broadest possible response. Over time, our program, which includes not just V114, but others as well, will become an important contributor to Human Health and to protection from pneumococcal disease, invasive pneumococcal disease both in adults and in the pediatric population. So, you'll see that evolve over a period of years. It's going to be an important contributor, no doubt.

#### A - Kenneth Frazier (BIO 1391636 <GO>)

On the international price index situation, so we have -- first of all, we submitted our comments, we continue to see this as not the best approach to dealing with the major problem that we have with patient out-of-pocket cost, we think there are much better approaches. I think it's still early days. I don't know exactly how these kinds of things will be implemented, there are number of proposals out there as you know involving healthcare reform in this country. I would say that we negotiate as much as we can in ex-US markets for the value that we believe that we can bring and I don't think anyone's supposition that by doing that, it's going to improve our ability to negotiate in Europe is really the right thing. Finally, I would say that we've looked at some of the calculations in the report about KEYTRUDA, we are not sure they're actually the right one, but I will tell you this that we continue to focus on the strong data that makes KEYTRUDA a unique product across many indications.

### **A - Teri Loxam** {BIO 17997503 <GO>}

Great, thanks, Ken. We'll move on to the next question.

# Operator

It's from Steve Scala with Cowen.

#### **Q - Steve Scala** {BIO 1505201 <GO>}

Thank you. A couple of questions. KEYTRUDA numbers were impressive, but a touch below expectations. Just wondering if there were any one-time factors that impacted the Q1 number? And secondly on gefapixant, it looks like an effective drug and a safe drug, but I don't believe the Phase 2 data in OA or OA pain ever was presented neither or other smaller studies that completed sometime ago. So, can you elaborate on the data-set supporting gefapixant? Thank you.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

Right. We'll start with Frank on KEYTRUDA.

### A - Frank Clyburn (BIO 20654315 <GO>)

Yes, so, KEYTRUDA sales, as we mentioned were \$2.3 billion this quarter, up 60% growth year-over-year ex-exchange. And what I tend to look at is what's happening from an underlying demand perspective, and when you look both versus prior year and sequentially, we're seeing very good continued underlying demand. You will see quarter-to-quarter some fluctuations based on some inventory movements, but overall, I think that we feel very good about how we're seeing the demand ramp. And in particular, we're seeing strong overall demand with regards to our lung cancer indications both in non-squamous and squamous cell carcinoma non-small cell lung cancer. In fact, in squamous cell lung cancer, we're seeing our market shares exceed 75% for new patients. So, we've become the standard of care in that subset of patients.

We also are feeling very excited about the opportunities outside of lung. In the US, as Roger mentioned, we have our new indication now based off of KEYNOTE-426 in renal cell carcinoma. We see that as a very significant opportunity for future growth. As well as Roger also highlighted KEYNOTE-048 with the PDUFA date coming up in June for head and neck cancer and we have market leadership position in head and neck in later lines of therapy and we're very excited about KEYNOTE-048. In addition, the last thing I'll mention is outside the US, as we've been saying, we see significant opportunities based on some of the continued roll-outs in Japan, in China and in Europe. So, we are very confident about the KEYTRUDA ramp and future growth prospects going forward.

## **A - Teri Loxam** {BIO 17997503 <GO>}

Thanks, Frank. We'll move to Roger.

# A - Roger Perlmutter {BIO 3077183 <GO>}

Hi, Steve, on MK-7264, gefapixant, the underlying logic of this is the belief based on a variety of pre-clinical studies that the purinergic receptors and particularly P2X3 contribute to a neuronal hypersensitivity syndrome. So, in the setting of chronic stimulation, there's sort of a feed-forward phenomenon and it contributes to allodynia and other sensitivity syndrome. That's true we believe in the first case in the chronic cough setting, where an early stimulus usually the result of inflammation leads to a cough syndrome that does not resolve after eight weeks. And in that

setting as we've demonstrated in Phase 2 studies, gefapixant has dramatic effect, but as well in some other chronic stimulation syndromes and we're looking at a number of those including as you know in endometriosis, there's a lot of pre-clinical data that supports the conjecture, but fundamentally we need better clinical data and that's what we're going to get.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

Thanks, Roger. We'll move on to the next question.

### **Operator**

It's from Geoff Meacham with Barclays.

### **Q - Geoff Meacham** {BIO 21252662 <GO>}

Good morning, guys, thanks for the question. Frank, I wanted to ask about lung trends in the US, when I look at brand impact data, it shows first-line share that's stable at around 60% in IQ. So, the question is, are you seeing any moderation in sequential share gains in the US, and what do you think the ceiling share could be in first-line lung? And then on the recent Immune Design deal, Roger, can you talk maybe more broadly about how you can leverage the technology optimally and now that it's in-house and how do you guys view a new management [ph] approach in IO more broadly? Thank you.

#### A - Teri Loxam {BIO 17997503 <GO>}

Right, let's start with Frank.

# A - Frank Clyburn {BIO 20654315 <GO>}

Geoff, in the US in lung, what we're seeing is with regards to share, you have to take out patients that do not have an EGFR or ALK genomic tumor aberration. So, we see that our market shares somewhere in the low 70% share for the non-squamous nonsmall cell lung cancer segment. So, we see very strong penetration, Geoff within PD-L1 positive patients, the 50 and above segment, we're pretty much getting all of those patients and the 1 to 49, we have penetrated very significantly. We still have opportunity for growth in the PD-L1 negative patient population and that's a focus for the commercial team. So, I do see that as being the opportunity we'll continue to educate in particular the community positions in the US with regards to lung. As I mentioned with regards to the squamous non-small cell lung cancer patient population, we have penetrated that very rapidly over three quarters, those patients are now being treated with a chemo combo regimen or with monotherapy. So, we still see growth for squamous, but clearly we have penetrated that segment very rapidly. And as I mentioned before, we're very excited not only about lung, but all of the other indications that I spoke about, that Roger spoke about that are upcoming new launches for us in the US.

# **A - Teri Loxam** {BIO 17997503 <GO>}

Thanks, Frank. We'll move to Roger on Immune Design.

#### A - Roger Perlmutter (BIO 3077183 <GO>)

Right, Geoff. Thanks for the question. So in Immune Design, there are two principal assets both of high interest to us. I mean, the first is a molecular defined adjuvant, GLA adjuvant, which we believe could be beneficial for some of our newer vaccines that require adjuvant and as well for some of the older vaccines, where there is a desire to get to less -- a fewer -- a smaller number of vaccinations. So, we're looking at those things very carefully that the adjuvant has been in thousands of people and so we already understand its safety profile quite well. So, that's good.

And the second thing is the lentivirus vaccine, which is unique in from several perspectives. The first is it's selective targeting of dendritic cells, the second is it's high carrying capacity, and the third is that it has already a substantial amount of clinical exposure demonstrating that it actually stimulates an immune response. That can be applied to neoantigens, but it can also be applied as they have to more conventional cancer testis antigens, which are often forgotten about, but I think may -- someday have their day in the sun. So, we're looking forward to pursuing those kinds of approaches in combination with other immune modulators that we've already developed.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

Thanks, Roger. We'll move on.

### **Operator**

Your next question is from Louise Chen with Cantor.

## **Q - Louise Chen** {BIO 21301405 <GO>}

Hi, thanks for taking my questions. So, my first question is on China. And do you think that individual drugs have blockbuster potential, and if so, what has to change in the market for this to happen? And then just a follow-up question on V114. If it's approved, what is your go-to-market strategy in light of competition that's in the market now and potentially coming, for example, will you target children first and then go after adults, and then what do you anticipate the ACIP recommendation maybe? Thank you.

# **A - Teri Loxam** {BIO 17997503 <GO>}

We'll start with Frank in China.

# **A - Frank Clyburn** {BIO 20654315 <GO>}

So with regard to China, we see China as a very significant opportunity for us. As we mentioned, we're seeing very strong growth. And I think for us what's important is, we have pivoted to innovation in China and this has always been a part of our overall strategy at Merck. So, when you think about the launches right now in China of GARDASIL, of KEYTRUDA, LYNPARZA, LENVIMA, BRIDION, JANUVIA has just now

received NRDL listing, we see significant opportunity for China across a number of products within our innovative portfolio.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

Great. Thanks. We'll move on to Mike Nally for V114 outlook.

### **A - Michael Nally** {BIO 20888689 <GO>}

Hi, Louise. When we think about the V114 and the opportunity going forward, we think there's a great opportunity in both the pediatric and adult segments. Obviously, we've had a presence in the adult segment as Roger noted with PNEUMOVAX 23 for over 35 years. And as we think about the pediatric segment, clearly, we're touching all pediatric offices basically around the world with our existing vaccines. And so when we look at the opportunity for V114, a lot of it comes down to really understanding the underlying epidemiology and how that's evolving over time. With V114 at a market level, that is different, but also across pediatric and the adult segments, the epidemiology is evolving quickly. So, as we think about the ultimate recommendations, it's clear that customers want choice in this market. And with V114, we think we provide a really valid alternative especially given the fact that we have a very balanced immune response across all 15 serotypes that we're covering in our vaccine. And what we've seen to-date is that there are some serotypes that are inadequately covered and we're seeing breakthrough with those from the existing vaccines.

### **A - Teri Loxam** {BIO 17997503 <GO>}

Thanks, Mike. We'll move on to the next question, please.

# **Operator**

It's from David Risinger with Morgan Stanley.

# Q - David Risinger (BIO 1504228 <GO>)

Thanks very much. I have a couple of questions, and if I repeated anything -- repeating anything I apologize. First, with respect to Animal Health, the constant currency growth was 3% including 1% in Livestock. Was the issue in Livestock just at the end of the quarter in the US I think that there were the Midwest floods and other weather issues at the end of the quarter, but I don't know if there were other things that held back the Livestock business? And I think that you said that for the full-year you expect growth to be greater than the market for Animal Health, what is the market expected to grow in 2019? And then separately, could you just quantify the inventory swings for KEYTRUDA in the first quarter and for GARDASIL, if there were any for GARDASIL? Thank you.

# **A - Teri Loxam** {BIO 17997503 <GO>}

Thanks. We'll start with Rob on Animal Health.

# **A - Robert Davis** {BIO 6955931 <GO>}

Yes, good morning, David, thanks for the question. Yes, as you look at what happened with Animal Health in the first quarter, your numbers reporting are correct, and really what we were seeing is an impact of the cold weather. It's not necessarily the flooding that went through the middle part of the country, it's really more due to the cold weather patterns, which caused the cattle to stay in the fields longer and not move into the feedlots as quickly and given that a lot of our products are more focused to the feedlots that mix dynamic of just how it played out affected us in the quarter. So, that was part of it. We also then did see some buy-out from our distributor partners due to some consolidation going on in the distributor space. So, it was really a combination of a change in channel by down -- to pull down inventory in the channel and the seasonality impact that affected the business in the first quarter. As we look to the full-year, we do expect to grow above market, and if you look at where the Animal Health market has been over the last couple of years, it's in the roughly, I will say, low-to-mid single-digits of growth. So, we expect to outpace that and that's before we layer in the impact of the Antelliq acquisition.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

Pass over to Frank really quick on inventory.

### **A - Frank Clyburn** {BIO 20654315 <GO>}

Yes, and Dave, with regards to KEYTRUDA, as I mentioned with the brand that is now of this size, you're going to see some slight movements with regards to channel quarter-to-quarter. We are focused as I mentioned really on the strong underlying demand that we're seeing in our major indications, as well as the future indications we're prepared to launch.

### A - Teri Loxam {BIO 17997503 <GO>}

Right. Let's move on to the next question, please.

# Operator

It is from Alex Arfaei with BMO Capital Markets.

# **Q - Alex Arfaei** {BIO 15433937 <GO>}

Well, great, thank you very much. Frank, a follow-up if I may on the KEYTRUDA opportunity in China given that it sounds like it's going to become increasingly important. As I'm sure you know there are Chinese companies that are also working on PD-L1, some of them moving to late-stage and these could compete with you on price. So, as you look at China longer term, what's the outlook from a competitor perspective in immuno-oncology? And do you also see a future where these PD-1s compete with KEYTRUDA in the US in developed markets? And if I may, could you provide your estimated KEYTRUDA sales by indications in major markets? Thank you.

# A - Frank Clyburn {BIO 20654315 <GO>}

Yes. So on the -- let me start with the estimated sales in the US by indication. We usually provide that Alex, it's 65% of our sales in the US are lung, 10% are

approximately melanoma, head and neck represents about 5%, and as I mentioned, we're very excited about the opportunity we have upcoming in head and neck, bladder represents about 5%, MSI-high has become a very important indication for us, represents about 5%, and all others approximately 10%. Going back to your question on China, we believe oncology is really a data-driven area, Alex, given the severity of the disease.

If you look right now of what's been accomplished with KEYTRUDA and we've always said that this wall of data is going to be important and I think it's going to be very important for us in China as well. When you think about 18 indications across 11 different tumor types, we believe that this continues to differentiate us in the marketplace. China will clearly be a competitive market, but our first-mover advantage with the first-line lung cancer approval we think sets us up very well, and the local players in China do not have an approved indication right now in first-line lung nor have they conducted or achieved the results of a trial like KEYNOTE-189. So, our strategy as we've seen in the US right now, there are five additional competitors there and we believe our clinical execution and commercial execution and our significant amount of data will help us to compete in China, as well as any other market around the world.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

Okay. We're going to try to get at least one more and if we can squeeze it in.

### **Operator**

It's from Tim Anderson with Wolfe Research.

## **Q - Tim Anderson** {BIO 3271630 <GO>}

Thank you. Just a broader question on China in general, big growth in the quarter, but they've implemented certain policy changes like this 4+7 tendering process that a lot of industry participants think is going to slow down overall Chinese growth from multi-nationals. What is your outlook for that for Merck's overall book of business? And then second question is KEYTRUDA, the triple-negative breast KEYNOTE-522 adjuvant trial, just an update, are we likely going to see data this year? Is that still possible, and if it is, is that just going to be PCR or could be actually see clinical efficacy being reported out? Thank you.

### **A - Teri Loxam** {BIO 17997503 <GO>}

Right. So, we'll do -- Frank comment quickly on China and then Roger on KEYNOTE-522.

# **A - Frank Clyburn** {BIO 20654315 <GO>}

So, as I mentioned in China for us, we have pivoted to more of the innovative products that are driving our growth, GARDASIL, KEYTRUDA, BRIDION, LYNPARZA, LENVIMA. So, we feel as though we're very well positioned and that's going to help us to continue to see growth. We will likely see some impact from some of the older products based on some of the pricing initiatives that are underway in China in some

of the provinces. So, while we may see some bumpiness along the way, we have shifted the majority of our portfolio, approximately 60% to 70% of it is now is focused on innovative products. So, we feel as though that positions us very well not only in the near-term, but for the long-term growth in China.

#### **A - Teri Loxam** {BIO 17997503 <GO>}

And real quick on KEYNOTE-522.

#### A - Roger Perlmutter {BIO 3077183 <GO>}

On KEYNOTE-522, yes, the -- of course, the study is supervised by an external data monitoring committee and they will be evaluating it, it's event-driven. My expectation is that it's -- it is possible for sure that we could see some review from them. There was a previous interim, which led to the study continuing and our expectation is that there will be an opportunity to see additional data, but I can't speak to what those data will be. And as soon as we know, we'll have the opportunity to announce it, that's basically they're under -- they're in control.

## A - Kenneth Frazier {BIO 1391636 <GO>}

So, thank you for joining the call today. We are executing well across our business and we remain confident in our performance for the year and the long-term. We look forward to discussing our pipeline and business in more detail at our Investor Day in June. Thank you.

### **Operator**

This concludes Merck's first quarter 2019 sales and earnings conference call. You may now disconnect.

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