abhardw3_Assignment5

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```
# Setting Working Directory
setwd("D:/A_Sem_2/Quantative Management Modeling/Assignments/Assignment 5/Quant_Assignment5")
```

Installing the required packages.

```
# creating the vectors
input <- matrix(c(150,400,320,520,350, 320, 200, 700, 1200, 2000, 1200, 700),ncol
output \leftarrow matrix(c(14000,14000,42000,28000,19000,14000,3500,21000,10500,42000,25000, 15000),ncol = 2)
# Assigning names to columns
colnames(output) <- c("staff_daily_hours", "supplies_daily")</pre>
colnames(input) <- c("daily_reimbursed_patient", "daily_privately_paid_patient")</pre>
# values of input & output
input
##
        daily_reimbursed_patient daily_privately_paid_patient
## [1,]
                              150
## [2,]
                              400
                                                             700
## [3,]
                              320
                                                            1200
## [4,]
                              520
                                                            2000
## [5,]
                              350
                                                            1200
## [6,]
                              320
                                                             700
output
        staff_daily_hours supplies_daily
##
## [1,]
                     14000
                                     3500
## [2,]
                     14000
                                     21000
## [3,]
                                     10500
                     42000
## [4,]
                     28000
                                     42000
## [5,]
                     19000
                                     25000
## [6,]
                     14000
                                     15000
```

It is clear from the table above that the results are similar to the performance data table from the Hope Valley Health Care Association's 6 nursing facilities.

Now, we will use a tool called "DEA" that can help organizations to identify and allocate their resources to enhance their efficiency.

DEA Analysis (Using FDH)

```
analysis_fdh<- dea(input,output,RTS = "fdh")

eff_fdh <- as.data.frame(analysis_fdh$eff)

colnames(eff_fdh) <- c("efficiency_fdh")

peer_fdh <- peers(analysis_fdh)

colnames(peer_fdh) <- c("peer1_fdh")</pre>
```

```
lambda_fdh <- lambda(analysis_fdh)

colnames(lambda_fdh) <- c("L1_fdh", "L2_fdh", "L3_fdh", "L4_fdh", "L5_fdh", "L6_fdh")

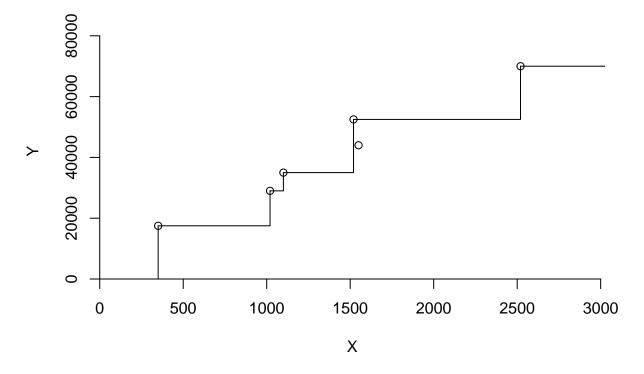
peer_lamb_eff_fdh <- cbind(peer_fdh, lambda_fdh, eff_fdh)

peer_lamb_eff_fdh</pre>
```

```
peer1_fdh L1_fdh L2_fdh L3_fdh L4_fdh L5_fdh L6_fdh efficiency_fdh
## 1
## 2
              2
                                    0
                     0
                             1
                                            0
                                                                            1
## 3
              3
                     0
                                    1
                                                    0
                                                           0
                                                                            1
                             0
                                            0
## 4
                                            1
                                                           0
                                                                            1
## 5
              5
                     0
                             0
                                    0
                                            0
                                                           0
                                                                            1
## 6
                                                            1
```

```
# Plotting results
dea.plot(input,output,RTS="fdh", main="Free disposability hull (FDH) Graph")
```

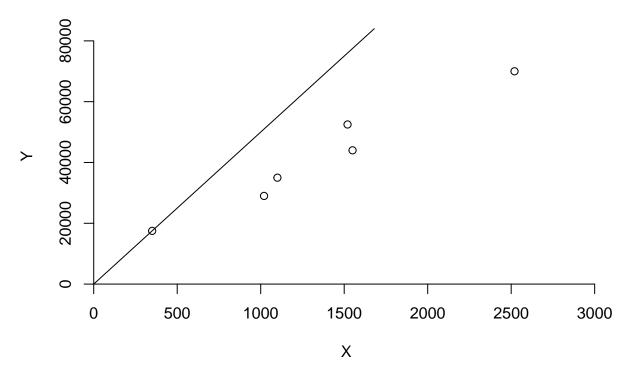
Free disposability hull (FDH) Graph



DEA Analysis (Using CRS)

```
analysis_crs <- dea(input,output,RTS = "crs")</pre>
eff_crs <- as.data.frame(analysis_crs$eff)</pre>
colnames(eff_crs) <- c("efficiency_crs")</pre>
peer_crs <- peers(analysis_crs)</pre>
colnames(peer_crs) <- c("peer1_crs", "peer2_crs", "peer3_crs")</pre>
lambda_crs <- lambda(analysis_crs)</pre>
colnames(lambda_crs) <- c("L1_crs", "L2_crs", "L3_crs", "L4_crs")</pre>
peer_lamb_eff_crs <- cbind(peer_crs, lambda_crs, eff_crs)</pre>
peer_lamb_eff_crs
                                                                     L4_crs
##
    peer1_crs peer2_crs peer3_crs
                                       L1_crs
                                                   L2_crs L3_crs
## 1
                                 NA 1.0000000 0.00000000
                                                                0 0.0000000
             1
                       NA
## 2
             2
                       NA
                                 NA 0.0000000 1.00000000
                                                                0 0.0000000
## 3
                       NA
                                 NA 0.0000000 0.00000000
                                                                1 0.0000000
             3
## 4
             4
                       NA
                               NA 0.0000000 0.00000000
                                                                0 1.0000000
## 5
             1
                       2
                                 4 0.2000000 0.08048142
                                                                0 0.5383307
                                 4 0.3428571 0.39499264
                                                                0 0.1310751
## 6
             1
##
   efficiency_crs
          1.0000000
## 1
## 2
          1.0000000
## 3
          1.0000000
## 4
          1.0000000
## 5
          0.9774987
## 6
          0.8674521
# Plotting results
dea.plot(input,output,RTS="crs", main="Constant Returns to Scale (CRS) Graph")
```

Constant Returns to Scale (CRS) Graph



DEA Analysis (Using VRS)

```
analysis_vrs <- dea(input,output,RTS = "vrs")

eff_vrs <- as.data.frame(analysis_vrs$eff)

colnames(eff_vrs) <- c("efficiency_vrs")

peer_vrs <- peers(analysis_vrs)

colnames(peer_vrs) <- c("peer1_vrs", "peer2_vrs", "peer3_vrs")

lambda_vrs <- lambda(analysis_vrs)

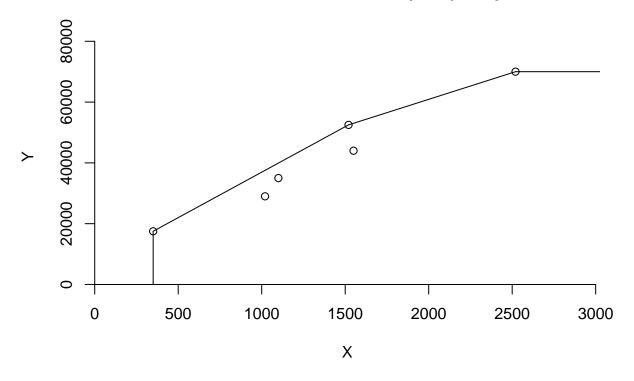
colnames(lambda_vrs) <- c("L1_vrs", "L2_vrs", "L3_vrs", "L4_vrs", "L5_vrs")

peer_lamb_eff_vrs <- cbind(peer_vrs, lambda_vrs, eff_vrs)

peer_lamb_eff_vrs</pre>
```

```
## 3
                       NA
                                 NA 0.0000000 0.0000000
                                                                     0 0.0000000
             4
                                 NA 0.0000000 0.0000000
                                                                     1 0.0000000
## 4
                       NA
## 5
                      NA
                                 NA 0.0000000 0.0000000
                                                              0
                                                                     0 1.0000000
## 6
             1
                        2
                                  5 0.4014399 0.3422606
                                                                     0 0.2562995
##
     efficiency_vrs
## 1
          1.0000000
          1.0000000
## 3
          1.0000000
## 4
          1.0000000
## 5
          1.000000
## 6
          0.8963283
# Plotting results
dea.plot(input,output,RTS="vrs", main="Variable Returns to Scale (VRS) Graph")
```

Variable Returns to Scale (VRS) Graph

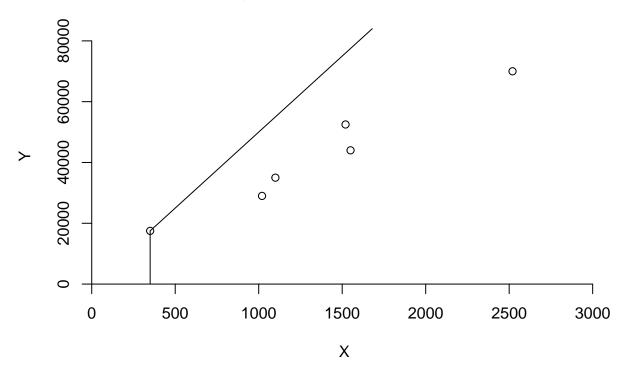


DEA Analysis (Using IRS)

```
analysis_irs <- dea(input,output,RTS = "irs")
eff_irs <- as.data.frame(analysis_irs$eff)
colnames(eff_irs) <- c("efficiency_irs")</pre>
```

```
peer_irs <- peers(analysis_irs)</pre>
colnames(peer_irs) <- c("peer1_irs", "peer2_irs", "peer3_irs")</pre>
lambda_irs <- lambda(analysis_irs)</pre>
colnames(lambda_irs) <- c("L1_irs", "L2_irs", "L3_irs", "L4_irs", "L5_irs")</pre>
peer_lamb_eff_irs <- cbind(peer_irs, lambda_irs, eff_irs)</pre>
peer_lamb_eff_irs
    peer1_irs peer2_irs peer3_irs
                                    L1_irs
                                              L2_irs L3_irs L4_irs
                                                                      L5_irs
## 1
                     NA
                               NA 1.0000000 0.0000000
                                                          0
                                                                 0 0.0000000
            1
## 2
                               NA 0.0000000 1.0000000
                                                          0
                                                                 0 0.0000000
            2
                     NA
## 3
           3
                     NA
                             NA 0.0000000 0.0000000
                                                          1
                                                                 0.0000000
## 4
            4
                     NA
                             NA 0.0000000 0.0000000
                                                          0
                                                                 1 0.0000000
                                                          0
                             NA 0.0000000 0.0000000
## 5
            5
                     NA
                                                                 0 1.0000000
                               5 0.4014399 0.3422606
## 6
            1
                     2
                                                                 0 0.2562995
## efficiency_irs
## 1
         1.0000000
## 2
         1.0000000
         1.0000000
## 3
## 4
         1.0000000
## 5
         1.0000000
## 6
         0.8963283
# Plotting results
dea.plot(input,output,RTS="irs", main="Increasing Returns to Scale (IRS) Graph")
```

Increasing Returns to Scale (IRS) Graph



DEA Analysis (Using DRS)

peer1_drs peer2_drs peer3_drs

NA

##

1

2

```
analysis_drs <- dea(input,output,RTS = "drs")

eff_drs <- as.data.frame(analysis_drs$eff)

colnames(eff_drs) <- c("efficiency_drs")

peer_drs <- peers(analysis_drs)

colnames(peer_drs) <- c("peer1_drs", "peer2_drs", "peer3_drs")

lambda_drs <- lambda(analysis_drs)

colnames(lambda_drs) <- c("L1_drs", "L2_drs", "L3_drs", "L4_drs")

peer_lamb_eff_drs <- cbind(peer_drs, lambda_drs, eff_drs)

peer_lamb_eff_drs</pre>
```

NA 1.0000000 0.00000000

NA 0.0000000 1.00000000

 $L1_drs$

L2_drs L3_drs

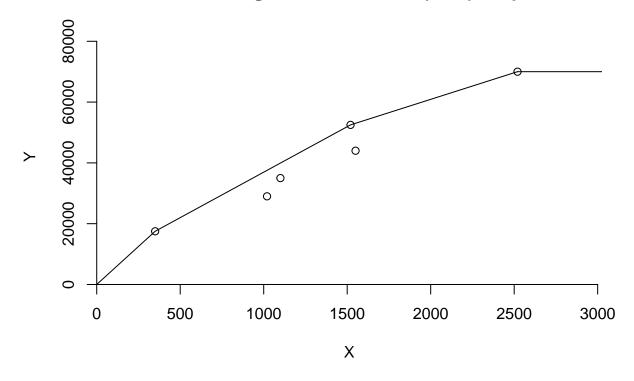
L4_drs

0 0.0000000

0 0.0000000

```
## 3
                      NA
                                 NA 0.0000000 0.00000000
                                                               1 0.0000000
             4
                      NA
                                 NA 0.0000000 0.00000000
                                                               0 1.0000000
## 4
## 5
                       2
                                  4 0.2000000 0.08048142
                                                               0 0.5383307
## 6
                                  4 0.3428571 0.39499264
                                                               0 0.1310751
##
     efficiency_drs
## 1
          1.0000000
          1.0000000
## 3
          1.0000000
## 4
          1.0000000
## 5
          0.9774987
## 6
          0.8674521
# Plotting results
dea.plot(input,output,RTS="drs", main="Decreasing Returns to Scale (DRS) Graph")
```

Decreasing Returns to Scale (DRS) Graph



DEA Analysis (Using FRH)

```
analysis_frh <- dea(input,output,RTS = "add")
eff_frh <- as.data.frame(analysis_frh$eff)
colnames(eff_frh) <- c("efficiency_frh")</pre>
```

```
peer_frh <- peers(analysis_frh)

colnames(peer_frh) <- c("peer1_frh")

lambda_frh <- lambda(analysis_frh)

colnames(lambda_frh) <- c("L1_frh", "L2_frh", "L3_frh", "L4_frh", "L5_frh", "L6_frh")

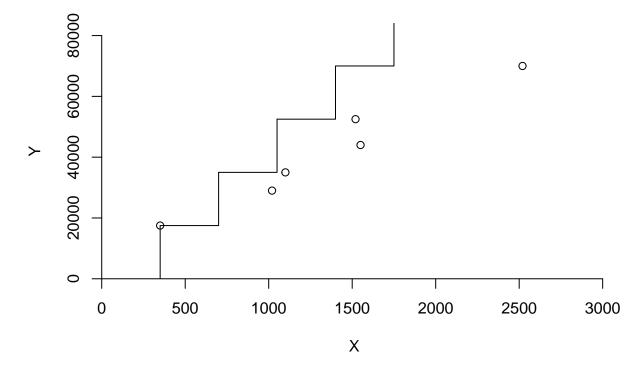
peer_lamb_eff_frh <- cbind(peer_frh, lambda_frh, eff_frh)

peer_lamb_eff_frh</pre>
```

```
peer1_frh L1_frh L2_frh L3_frh L4_frh L5_frh L6_frh efficiency_frh
## 1
                                            0
## 2
              2
                     0
                             1
                                    0
                                            0
                                                   0
                                                           0
                                                                           1
## 3
              3
                     0
                                    1
                                                           0
                                                                           1
                     0
                             0
                                    0
                                                   0
                                                           0
                                                                           1
## 4
              4
                                            1
                                    0
## 5
              5
                     0
                             0
                                            0
                                                           0
                                                                           1
## 6
```

```
# Plotting results
dea.plot(input,output,RTS="add", main="Free Replicability Hull (FRH) Graph")
```

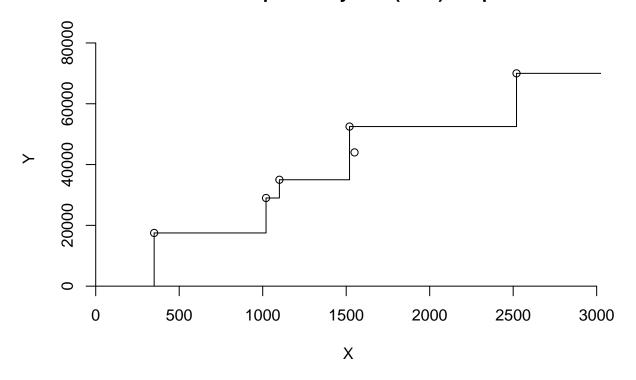
Free Replicability Hull (FRH) Graph



Comparing among different assumptions

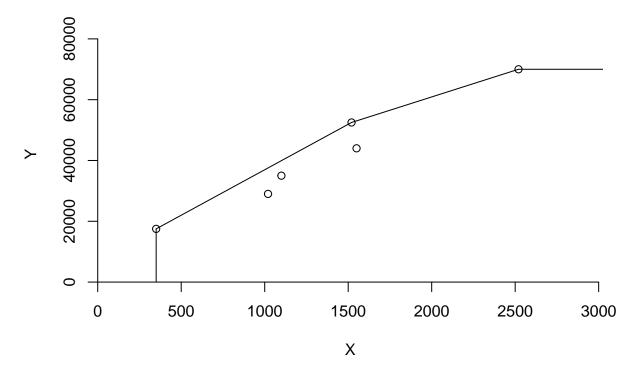
dea.plot(input,output,RTS="fdh", main="Free disposability hull (FDH) Graph")

Free disposability hull (FDH) Graph



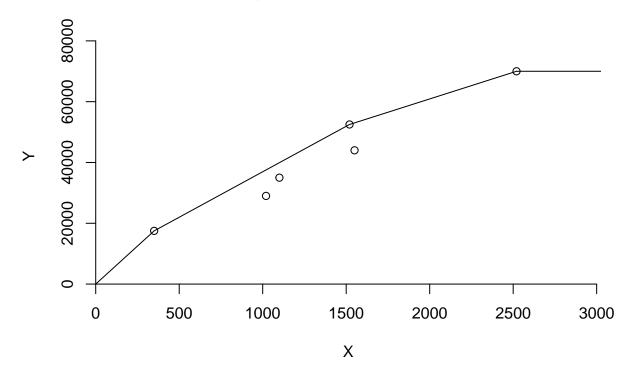
dea.plot(input,output,RTS="vrs", main="Variable Returns to Scale (VRS) Graph")

Variable Returns to Scale (VRS) Graph



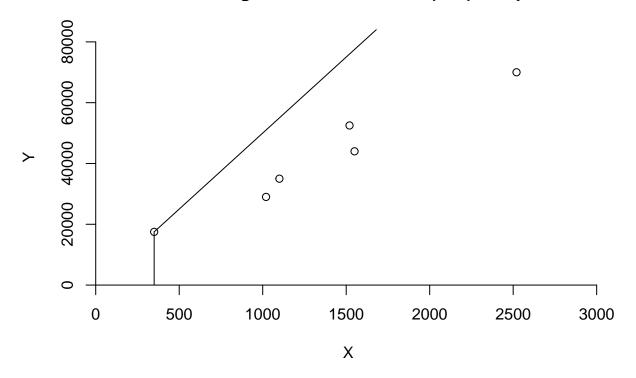
dea.plot(input,output,RTS="drs", main="Decreasing Returns to Scale (DRS) Graph")

Decreasing Returns to Scale (DRS) Graph



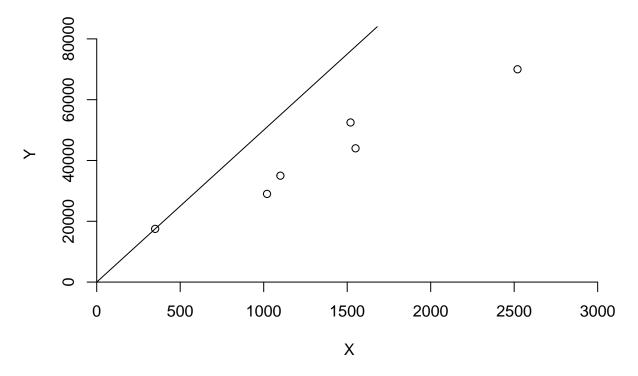
dea.plot(input,output,RTS="irs", main="Increasing Returns to Scale (IRS) Graph")

Increasing Returns to Scale (IRS) Graph



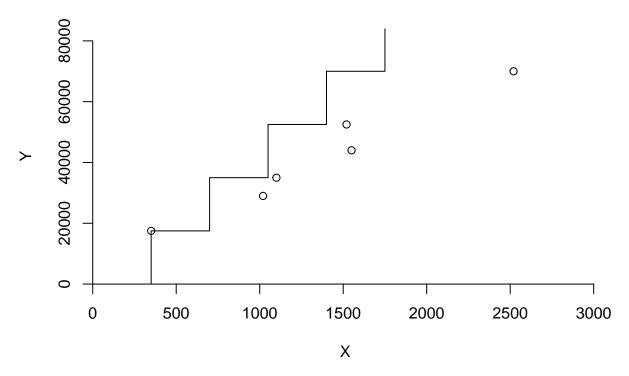
dea.plot(input,output,RTS="crs", main="Constant Returns to Scale (CRS) Graph")

Constant Returns to Scale (CRS) Graph



dea.plot(input,output,RTS="add", main="Free Replicability Hull (FRH) Graph")

Free Replicability Hull (FRH) Graph



The above charts allows us to compare the results of each DEA model.

Let's talk a little about each one of them. FDH is the smallest technology set, as shown and it seeks to create fewer outputs (number of patient days reimbursed by third-party sources and number of patient days reimbursed privately) with more inputs (number of patient days reimbursed by third-party sources and number of patient days reimbursed privately) (staffing labor and the cost of supplies).

FDH is the most popular model among businesses, yet it has several flaws owing to its assumptions. As we can see, all of the efficiency of this model are only 1, however it is not as efficient as we thought when compared to other models since we identify areas/units to improve.

VRS is larger than FDH because it "fills-out" the spaces that FDH reduced. Here we can see that unit 6 can improve its efficiency.

As the graphs show, DRS and IRS are bigger than VRS. For smaller input values, DRS seeks to enlarge the set, whereas the IRS tries to raise the technology. Units 5 and 6 might increase their efficiency, according to DRS, and facility 6 could improve as well, according to IRS.

CRS is the largest technology set, allowing us to assess whether there are any conceivable scaling up or down combinations. Units 5 and 6 require improvement based on the efficiency numbers.

The purpose of FRH, which is larger than FDH but less than CRS, is to replace deterministic data with random variables.

Question 2 - Research and Development Division of Emax Corporation

Objective function:

max: 20 X1 + 15 X2 + 25 X3 - 6 Y1P - 6 Y1M - 3 Y2M S.T: Employment Level

$$6x1 + 4x2 + 5x3 - (Y1P - Y1M) = 50$$

Earnings Next Year

$$8x1 + 7x2 + 5x3 - (Y2P - Y2M) = 75$$

Non-negativity constraint

$$X1, X2, X3 >= 0 Y1P, Y1M, Y2P, Y2M >= 0$$

```
library(lpSolveAPI)
```

```
# Load the data
emax <- read.lp("E_Max.lp")
emax</pre>
```

```
## Model name:
##
                 Х1
                        Х2
                               ХЗ
                                    Y1P
                                           Y1M
                                                  Y2M
                                                         Y2P
## Maximize
                 20
                        15
                               25
                                      -6
                                             -6
                                                   -3
                                      -1
## R1
                  6
                         4
                                5
                                                    0
                                                           0
                                                                  50
                                              1
                         7
## R2
                  8
                                5
                                       0
                                              0
                                                    1
                                                          -1
                                                                  75
## Kind
                Std
                       Std
                              Std
                                    Std
                                                  Std
                                                         Std
                                           Std
## Type
              Real
                     Real
                            Real
                                   Real
                                          Real
                                                 Real
                                                        Real
```

Upper Inf Inf Inf Inf Inf Inf Inf ## Lower 0 0 0 0 0 0 0

solve(emax)

[1] 0

The solver returns 0 as an output. This means that it is able to find a solution.

get.objective(emax)

[1] 225

Here we are maximizing the profit by reducing other goals of the company. The value 225 is the penalty for failing to meet the goals on the objective function.

get.variables(emax)

[1] 0 0 15 25 0 0 0

The above order results from order of the variables in the objective function.

So for us, the results are:

$$X1 = 0, X2 = 0, X3 = 15, Y1P = 25, Y1M = 0, Y2M = 0, Y2P = 0$$

This means that the earning (Y2) expectations are fully satisfied.

For workforce, the goal projected exceeds by 25 and based on the total profit of product 3, it has a negative result on its profit by 15.