

Industry Status: Industry Lifecycle





The role of "industry status"

- **Industry conditions** frame the knowledge and demand factors
- **Industry status** addresses industry *lifecycle* and *structure*
 - Emphasizes growth opportunities
 - Explores industry evolution
 - Provides insights into an industry's timeliness for new entrepreneurial entrants

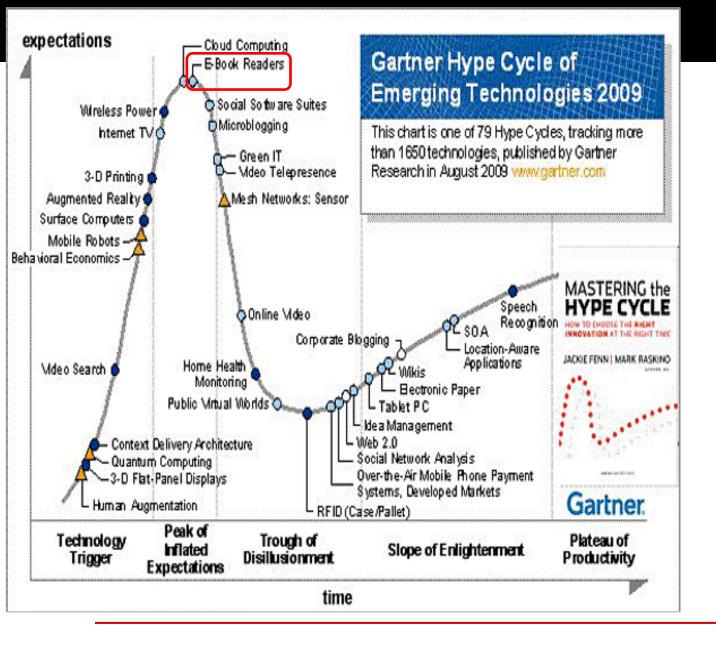




Industry Lifecycle

- Stage of development of the industry affects new ventures' performance in the market
- Dependent on customer adoption of new products and services
 - Beginning, middle, or end (causing a deceleration in the market)
- New firms perform better in younger markets, as it's easier to attract customers when demand growth is high





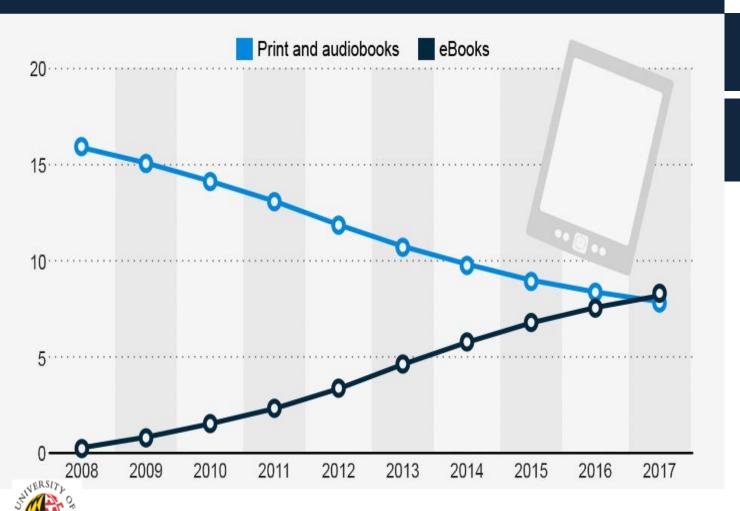
Estimated years to mainstream adoption

Oless than 2 years

- Q 2 to 5 years
- ♦ 5 to 10 years
- ▲ more than 10 years
 - obsolete
- Ø before plateau

U.S. eBook Sales to Surpass Printed Book Sales in 2017

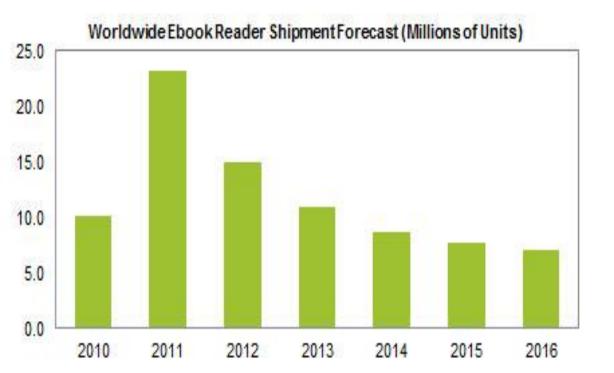
Consumer book sales in the United States from 2008 to 2017 (in billion U.S. dollars)





Source: PwC







Source: siliconangle.com

Source: IHS iSuppli Research, December 2012



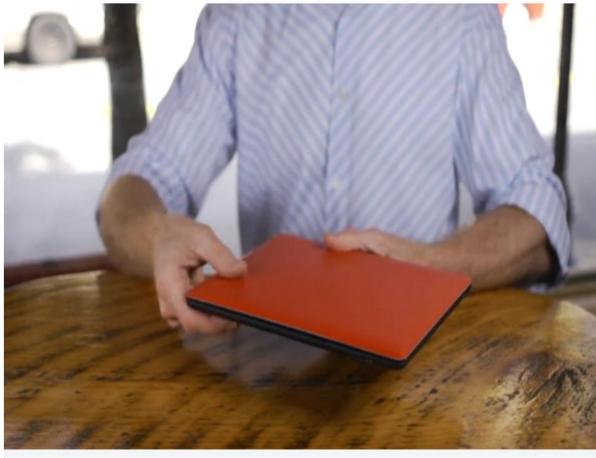


Young industries are most favorable to new ventures

- In young industries, there is substantially less competition vs. established industries
- Competing companies are operating on a more level playing field
 - Learning curve allows firms to use their experience operating in an industry to improve their efforts to meet customer demand.
- Little to no dominant design or technical standard

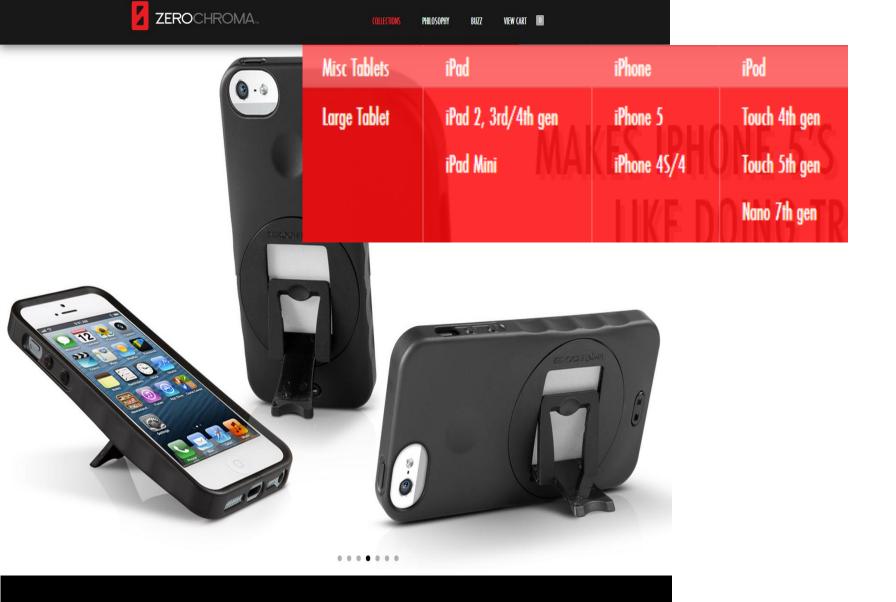














Summary

- New ventures perform better in younger industries
 - Immature industry structures
 - Less competition versus established industries
 - More level playing field
 - Limited customer loyalties

