

Quiz 1

Date: 5th October 2016

Total Marks: 10

Encircle one correct option which best answers the given questions. Use a pen and do not overwrite or cut. No marks will be given if you choose more than one option.

Q1) Which one of the following is a FALSE statement?

- a) A project can be a part of a program
- b) A program can be a part of a project
- c) Portfolios can contain programs
- d) Programs can contain projects and subprograms
- e) Portfolios can contain projects

Q2) The degree of control provided by PMO (Project Management Office) is moderate in which type of PMO structure:

- a) Supportive
- b) Controlling
- c) Directive
- d) All of the above
- e) None of the above

Q3) Which one of the following is a FALSE statement?

- a) In weak matrix organization, the role of a project manager is more of a coordinator or expeditor
- b) In balanced matrix organization, a project manager is full time
- c) In a projectized organization, the team members are often collocated
- d) In a functional organization, the project manager has high to almost total authority
- e) In a strong matrix organization, a project manager is full time

Q4) What is a stakeholder?

- a) The person responsible for preparing the project budget.
- b) An organization that's hired to perform risk analysis.
- c) A person or organization that is not actively involved in the project, or whose interests will not be affected by execution or completion of the project.
- d) A person or organization that is actively involved in the project, or whose interests may be positively or negatively affected by execution or completion of the project.

Q5) Organizational project management is a strategy execution framework that utilizes which of the following?

- a) project management
- b) program management
- c) portfolio management
- d) all of the above
- e) None of the above

Q6) Which answer best describes the PMBOK® Guide?

- a) It contains the standard for managing most projects most of the time across many types of industries.
- b) It contains step-by-step instructions for managing all projects.
- c) It contains the standard for how project managers must conduct themselves.
- d) It ensures project success.

Q7) Which answer includes examples of operational stakeholders?

- a) project managers and program managers
- b) sales persons and help desk staff
- c) both of the above
- d) neither of the above

Q8) A directive PMO

- a) takes control of the projects by directly managing them. Their degree of control is high.
- b) directs contract project managers to manage the projects. Their degree of control is low.
- c) receives directives from external stakeholders and shares in the management of the projects. Their degree of control is low.
- d) none of the above.

Q9) The role of the project manager includes

- a) leading the team that is responsible for achieving the project objectives.
- b) leading the functional managers towards reaching the strategic objectives.
- c) leading the human resources department to meet the labor ratio requirements.
- d) all of the above

Q10) Which of the following is an organizational influence that's likely to affect a project?

- a) an organizations risk tolerance.
- b) an organizations motivation and reward systems.
- c) an organizations values and beliefs.
- d) all of the above
- e) none of the above