National University of Computer and Emerging Sciences, Lahore Campus



Course: Introduction to Software Project

Management

Program: BS (Computer Science)

Duration: 60 Minutes
Paper Date: 25-Feb-2020
Section: A, B & C
Exam: Mid 1

Course Code: CS Semester: Sp Total Marks: 30

CS-450 Spring 2020

Weight 15 % Page(s): 1

Instruction/Notes: All questions carry equal marks.

1. What are the various "creeps" that can occur related to a project? What are the causes of and what can be done to control each of these effects?

- 2. Describe net profit, payback period and return on investment (ROI) along with their disadvantages.
 - a) Calculate net profit, payback period and return on investment (ROI) for each of the projects A, B and C. Cash flow is given in below table.

Year	Project A	Project B	Project C
0	-100,000	-100,000	-1,000,000
1	30,000	10,000	200,000
2	30,000	10,000	200,000
3	30,000	10,000	200,000
4	30,000	20,000	200,000
5	30,000	100,000	300,000

- b) Describe which project based on above calculation is the most worthwhile. Support your answer.
- 3. Briefly define each of the following categories of estimation models:
 - a) Algorithmic Models
 - b) Expert Judgement
 - c) Analogy
 - d) Bottom-Up

Also indicate which of these models are more generally suitable at each of the following stages of the project management lifecycle and why:

- i. Feasibility Study
- ii. Project Planning
- iii. Activity Estimation