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sell and Whitehead's *Principia Mathematica*. Russell was reportedly delighted when Simon showed him that the program had come up with a proof for one theorem that was shorter than the one in *Principia*. The editors of the *Journal of Symbolic Logic* were less impressed; they rejected a paper coauthored by Newell, Simon, and Logic Theorist.

The Dartmouth workshop did not lead to any new breakthroughs, but it did introduce all the major figures to each other. For the next 20 years, the field would be dominated by these people and their students and colleagues at MIT, CMU, Stanford, and IBM.

Looking at the proposal for the Dartmouth workshop (McCarthy *et al.*, 1955), we can see why it was necessary for AI to become a separate field. Why couldn't all the work done in AI have taken place under the name of control theory or operations research or decision theory, which, after all, have objectives similar to those of AI? Or why isn't AI a branch of mathematics? The first answer is that AI from the start embraced the idea of duplicating human faculties such as creativity, self-improvement, and language use. None of the other fields were addressing these issues. The second answer is methodology. AI is the only one of these fields that is clearly a branch of computer science (although operations research does share an emphasis on computer simulations), and AI is the only field to attempt to build machines that will function autonomously in complex, changing environments.

1.3.3 Early enthusiasm, great expectations (1952–1969)

The early years of AI were full of successes—in a limited way. Given the primitive computers and programming tools of the time and the fact that only a few years earlier computers were seen as things that could do arithmetic and no more, it was astonishing whenever a computer did anything remotely clever. The intellectual establishment, by and large, preferred to believe that "a machine can never do X." (See Chapter 26 for a long list of X's gathered by Turing.) AI researchers naturally responded by demonstrating one X after another. John McCarthy referred to this period as the "Look, Ma, no hands!" era.

Newell and Simon's early success was followed up with the General Problem Solver, or GPS. Unlike Logic Theorist, this program was designed from the start to imitate human problem-solving protocols. Within the limited class of puzzles it could handle, it turned out that the order in which the program considered subgoals and possible actions was similar to that in which humans approached the same problems. Thus, GPS was probably the first program to embody the "thinking humanly" approach. The success of GPS and subsequent programs as models of cognition led Newell and Simon (1976) to formulate the famous **physical symbol system** hypothesis, which states that "a physical symbol system has the necessary and sufficient means for general intelligent action." What they meant is that any system (human or machine) exhibiting intelligence must operate by manipulating data structures composed of symbols. We will see later that this hypothesis has been challenged from many directions.

At IBM, Nathaniel Rochester and his colleagues produced some of the first AI programs. Herbert Gelernter (1959) constructed the Geometry Theorem Prover, which was able to prove theorems that many students of mathematics would find quite tricky. Starting in 1952, Arthur Samuel wrote a series of programs for checkers (draughts) that eventually learned to play at a strong amateur level. Along the way, he disproved the idea that comput-

PHYSICAL SYMBOL