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describing human memory organization (Rieger, 1976; Kolodner, 1983), and understanding plans and goals (Wilensky, 1983).

The widespread growth of applications to real-world problems caused a concurrent increase in the demands for workable knowledge representation schemes. A large number of different representation and reasoning languages were developed. Some were based on logic—for example, the Prolog language became popular in Europe, and the PLANNER family in the United States. Others, following Minsky's idea of **frames** (1975), adopted a more structured approach, assembling facts about particular object and event types and arranging the types into a large taxonomic hierarchy analogous to a biological taxonomy.

1.3.6 AI becomes an industry (1980–present)

The first successful commercial expert system, R1, began operation at the Digital Equipment Corporation (McDermott, 1982). The program helped configure orders for new computer systems; by 1986, it was saving the company an estimated \$40 million a year. By 1988, DEC's AI group had 40 expert systems deployed, with more on the way. DuPont had 100 in use and 500 in development, saving an estimated \$10 million a year. Nearly every major U.S. corporation had its own AI group and was either using or investigating expert systems.

In 1981, the Japanese announced the "Fifth Generation" project, a 10-year plan to build intelligent computers running Prolog. In response, the United States formed the Microelectronics and Computer Technology Corporation (MCC) as a research consortium designed to assure national competitiveness. In both cases, AI was part of a broad effort, including chip design and human-interface research. In Britain, the Alvey report reinstated the funding that was cut by the Lighthill report. ¹³ In all three countries, however, the projects never met their ambitious goals.

Overall, the AI industry boomed from a few million dollars in 1980 to billions of dollars in 1988, including hundreds of companies building expert systems, vision systems, robots, and software and hardware specialized for these purposes. Soon after that came a period called the "AI Winter," in which many companies fell by the wayside as they failed to deliver on extravagant promises.

1.3.7 The return of neural networks (1986–present)

BACK-PROPAGATION

FRAMES

In the mid-1980s at least four different groups reinvented the **back-propagation** learning algorithm first found in 1969 by Bryson and Ho. The algorithm was applied to many learning problems in computer science and psychology, and the widespread dissemination of the results in the collection *Parallel Distributed Processing* (Rumelhart and McClelland, 1986) caused great excitement.

CONNECTIONIST

These so-called **connectionist** models of intelligent systems were seen by some as direct competitors both to the symbolic models promoted by Newell and Simon and to the logicist approach of McCarthy and others (Smolensky, 1988). It might seem obvious that at some level humans manipulate symbols—in fact, Terrence Deacon's book *The Symbolic*

¹³ To save embarrassment, a new field called IKBS (Intelligent Knowledge-Based Systems) was invented because Artificial Intelligence had been officially canceled.