Indian Institute of Technology Guwahati

Department of Humanities & Social Sciences

Course Title: HS-305: Human Resource Management

(For B.Tech Third Year Students)

Instructor: Dr. Nachiketa Tripathi

Objective: The basic objective of this course is to help the students to acquire and develop decision making skills in relation to managing Human Resources of the organization.

Course Outline:

- **Human Resource Management:** Concept, definitions, objectives, and scope. Traditional personnel management and modern HRM approaches.
- **Human Resource Planning:** Approaches, processes, and objectives.
- **Recruitment**: Concept, objectives, factors, sources, methods, and evaluations.
- **Selection**: Concept, objectives, and methods.
- **Orientation and Induction**: Concept, process of socializing the employees.
- **Employee Training:** Concept, factors, purpose, methods and development.
- **Performance Appraisal:** Purpose, objectives, approaches, methods, and MBO.
- **Internal mobility**: Concept of promotion, demotion, transfer, suspension, and concept of job enrichment and job enlargement.
- **Compensation and Reward System:** Concept, objectives, methods.

Books:

- Monnappa, A. & Saiyadain, M. (1998). Personnel Management. 2/e, TMH, New Delhi.
- Saiyadain, M.S. (2003). Human Resource Management. 3/e, TMH, New Delhi.
- Flippo, E.B. (1976). Personnel Management. MGH, NY.
- Cascio, W. (1998). Managing Human Resource, Fifth edition, McGraw-Hill
- Dessler, G. (2003). Human Resource Management. 9/e, Pearson Edu. (Singapore).
- Bernardin, H.J. & Russell, J.E.A (1998). *Human Resource Management: An Experiential Approach*, Second edition. McGraw-Hills.
- DeCenzo, D.A. & Robbins (1998). Personnel/Human Resource Management. PHI, New Delhi.
 - (Apart from above mentioned books, selected articles from journals and various case studies will be used in this course).