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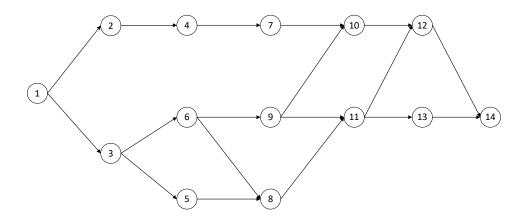
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Subject : **Project Management**

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Homework -2

Ans 1. Using the program evaluation and review technique to calculate the probability the project can be finished before 70 days.



Activity	Optimistic	Realistic	Pessimistic	Expected	Variance
•	time /t _o	time/t _m	time/t _p	mean	σ
				time/t _e	
1	4	5	8	5.333	0.445
2	4	6	9	6.167	0.689
3	6	9	13	9.167	1.369
4	10	12	18	12.667	1.767
5	5	7	9	7.0	0.449
6	11	12	14	12.167	0.25
7	9	10	15	10.667	1.00
8	4	6	8	6.0	0.449
9	7	10	13	10.0	1.00
<i>10</i>	8	9	14	9.667	1.00
11	4	7	8	6.667	0.449
<i>12</i>	6	8	12	8.333	1.00
13	6	7	10	7.333	0.449
14	3	5	9	5.333	1.00

Expected Mean time (t_e) Formula :

$$t_o + 4\ t_m + t_p$$

$$t_e = -----$$

To find Variance (σ^2) Formula:

$$\sigma^2 = \begin{pmatrix} t_p - t_o \\ ---- \\ 6 \end{pmatrix}^2$$

To find latest time and earliest time by forward and backward passing as follows:

0	1	5.333	0
0	$t_{\rm e} = 5.333$	5.333	0

	2	11.5	1.833
5.333			
	$t_e = 6.167$	13.333	0
7.166			

	3	14.5	0
5.333			
		14.5	0
5.333	$t_e = 9.167$		

11.5	4	24.167	1.833
		26	0
13.333	$t_e = 12.667$		

14.5	5	21.5	12.167
26.667		33.667	5.167
	$t_e=7$		

	6	26.667	0
14.5			
		26.667	0
14.5	$t_e = 12.167$		

	7	34.834	
24.167			1.833
26		36.667	1.833
	$t_e = 10.667$		

	8	32.667	7
26.667			
		39.667	4
33.667	$t_e=6$		

	9	36.667	0
26.667			
		36.667	0
26.667	$t_e=10$		

	10	46.334	0
36.667			
		46.334	0
36.667	$t_e = 9.667$		

	11	43.334	3
36.667			
		46.334	0
39.667	$t_e = 6.667$		

	12	54.667	0
46.334			
		54.667	0
46.334	$t_e = 8.333$		

	13	50.667	4
43.334			
		54.667	4
47.334	$t_e = 7.333$		

54.667	14	60	0
54.667	$t_e = 5.333$	60	0

Now,

Critical Path is =
$$1 - 3 - 6 - 9 - 10 - 12 - 14$$
.

Normal expected Project duration (length) = Summation of critical path $t_{e,} = 1+3+6+9+10+12+14$ = 5.333+9.167+12.167+10.0+9.667+8.333+5.333 = 60 days

Variance σ^2 = Summation of critical path variance σ

$$\sigma^2 = 1 + 3 + 6 + 9 + 10 + 12 + 14$$
$$= 0.445 + 1.369 + 0.25 + 1.00 + 1.00 + 1.00 + 1.00$$

Project length variance, $\sigma^2 = 6.064$

Project length standard deviation, $\sigma = 2.465$

Probability,

To calculate the standard normal variable,

$$Ts - T_e$$

$$D = ---- \sigma$$

Where,

Ts is the schedule time to complete the project.

Te is the normal expected project length.

 σ is expected standard deviation of the project length.

The probability that the project will be completed in 70 days is give by,

$$P(Z \leq D)$$

We know,

σ

2.465

$$=4.056$$

Probability,

$$P(Z \leq D)$$

$$P(Z \le 4.056)$$

As per Standard Normal Distribution table it is 99.99% (Answer)

