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| DO | CUMENT REVISIONS | | | | | | | | | | | |
| Ena | actment | 1 st October 2012 | | | | | | | | | | |
| 1 st I | Revision | 30 th May 2014 | | | | | | | | | | |
| 2 nd | Revision | 23 rd September 2016 | | | | | | | | | | |
| 3 rd | Revision | 21st April 2017 | | | | | | | | | | |
| 4 th] | Revision | 5 th November 2018 | | | | | | | | | | |
| 5 th] | Revision | 1 st April 2019 | | | | | | | | | | |
| 6 th] | Revision | 31st May 2019 | | | | | | | | | | |
| 7 th] | Revision | 30 th July 2020 | | | | | | | | | | |
| 8 th] | Revision | 1st April 2023 | | | | | | | | | | |
| 9 th] | Revision | 1st April 2024 | | | | | | | | | | |
| 10 th | Revision | 1st April 2025 | | | | | | | | | | |

1 OBJECTIVE

This regulation is established to define appropriate operation of Committees.

Committees not listed in "Committee Framework and Member List" shall be exempt from this regulation.

2 ESTABLISHMENT, REORGANISATION OR ABOLITION OF OFFICIAL COMMITTEE

Establishment, reorganisation or abolition of official Committee shall be approval by Chief Executive Officer. And only official committees approved by the CEO shall be listed in "Committee Framework and Member List".

3 FRAMEWORK OF COMMITTEE

Members, Chairperson and Secretariat of each official Committee are specified in "Committee Framework and Member List".

4 DUTIES OF CHAIRPERSON

Chairperson shall represent the Committee and convene, preside over a Committee meeting.

In the absence of Chairperson, Secretariat shall cover the role of Chairperson

5 ATTENDANCE OF NON-COMMITTEE MEMBERS

The chairperson may have persons other than committee members attend committee meetings, if necessary.

6 REPORT

Chairperson shall report the result of deliberation to Chief Executive Officer.

7 MINUTES

Secretariat shall take minutes of the Committee meeting and circulate it to Committee members with copy to Group Planning & Management Department.

8 COOPERATION OF RELEVANT DEPARTMENTS

If necessary, the committee may request the necessary support and cooperation from relevant department.

9 OBJECTIVES OF EACH COMMITTEE

The following committees related to Core Initiatives of MOLCT Blue Action 2035 shall address the comprehensive discussions, including the directions to achieve the visions of the company.

9.1 Marine Safety Committee

- Innovate our safety initiatives and enhance our safety culture

9.2 Human Capital Committee

- Develop a working environment where diverse workforce can succeed

9.3 DX Committee

- Utilise ICT and Digital Transformation to streamline work process

9.4 Fleet Strategy Committee

- Present Fleet strategy (direction of new building vessels of next generation)

The other 2 committees as below shall address more specific matters.

9.5 Budget Committee

- Discuss full-year and half-year budget of MOL Chemical Tankers Pte. Ltd. and its subsidiaries

9.6 Ship Management Committee

- Discuss ways to reduce vessel expenses, and achieve more efficient ship management

| 10 COMMITTEE FRAMEWORK AND MEMBERS LIST | | | | | | | | | | | | | |
|---|-------------------------|---------------------------------|--------------------------|---------------------------------|--|--|--|--|--|--|--|--|--|
| Legend: | Chairperson | Secretariat | Member | \triangle Sub-member $^{(I)}$ | | | | | | | | | |
| Fuggiting Officers | and Clabal/ Davianal Di | | | | | | | | | | | | |

Executive Officers and Global/ Regional Directors

| | | E | XECUT | IVE OF | FICER | S | | GLOBAL/ REGIONAL DIRECTORS | | | | | | | | | | | | | |
|---------------------------|-------------------------|-----------------------|------------------------|----------------------------------|------------|--------|-----------------|----------------------------|------------------------|------------------------|------------------------|-------------------------------|-----------------------------------|----------------------------|---------------------------|---|--|--|--|--|--|
| | Chief Executive Officer | Corporate Departments | Commercial Departments | Fleet and Environmental Strategy | Operations | Marine | Ship Management | Human Capital | Information Technology | General Administration | Business Growth – Asia | Business Growth – Middle East | Business Growth – Europe / Africa | Business Growth – Americas | Enterprise Transformation | Enterprise Transformation – Europe and Americas | | | | | |
| Marine Safety Committee | 0 | 0 | 0 | | 0 | 0 | 0 | | | | Δ | Δ | Δ | Δ | | | | | | | |
| Ship Management Committee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | Δ | Δ | Δ | Δ | | | | | | | |
| Fleet Strategy Committee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | | | | | | |
| Budget Committee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | | |
| Human Capital Committee | 0 | 0 | 0 | | | | 0 | 0 | | | | | | | 0 | 0 | | | | | |
| OX Committee | 0 | 0 | 0 | | | | 0 | | 0 | | | | | | | | | | | | |

¹ Sub-member (optional): attendance at meetings is at the discretion of the chairperson.

Head of Department

| | Internal Audit | Group Planning and Management | Global Human Resources | Human Resources Singapore | Group Accounting and Finance | DX & Application Solution | Infrastructure and Cyber Security | Ship Management Accounting | General Administration | Fleet Strategy | Environmental Strategy | Business Strategy | Global Strategic Allocation | Chartering Asia East | Chartering Asia West | Chartering Middle East | Chartering Europe East | Chartering Europe West | Chartering Americas East | Chartering Americas West | Operations Dept East | Operations Dept West | Post Fixture | Marine | Technical | Ship Management | Enterprise Transformation |
|------------------------------------|----------------|-------------------------------|------------------------|---------------------------|------------------------------|---------------------------|-----------------------------------|----------------------------|------------------------|----------------|------------------------|-------------------|-----------------------------|----------------------|----------------------|------------------------|------------------------|------------------------|--------------------------|--------------------------|----------------------|----------------------|--------------|--------|-----------|-----------------|---------------------------|
| Marine Safety Committee (2) | | | | | | | | | | | | | | | | | | | | | | | | • | | | |
| Ship Management Committee | | | | | | | | | | | | | | | | | | | | | | | | | | • | |
| Fleet Strategy Committee (2) | | | | | | | | | | • | | | | | | | | | | | | | | | | | |
| Budget Committee (2) | 0 | 0 | 0 | 0 | • | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Capital Committee | | | • | | | | | | | | | | | | | | | | | | | | | | | | |
| DX Committee | | | | | | • | | | | | | | | | | | | | | | | | | | | | |

² Senior Specialists shall attend Marine Safety Committee, Fleet Strategy Committee and Budget Committee.