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Advancing Theory and Debate in Project Studies

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# Managing Urgent Projects

## Guest Editors

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Urgency implies one must act decisively and without delay. Often, the response to urgency is the rapid deployment of a project, but this occurs only in situations that do not allow time for upfront project tailoring to desired outcomes. Urgency may be felt or constructed at the individual, team, inter-team, organizational, sectoral, or societal level. Urgent situations include localized events by first responders, disasters such as wildfire and hurricane response, corporate crises such as aircraft crashes and information security breaches, and grand challenges such as controlling pandemics and reversing climate change damage.

For this special issue, we are looking for theoretical and empirical papers that explore new ways to understand the effects of urgency on project organization and delivery. We welcome all submissions that offer insight and apply a rigorous methodology, in any context and at any level of analysis. Example topics include, but are certainly not limited to:

- Mobilization or construction of urgency in the practice of project management
- Managing hyperprojects through the stages of disaster response
- Building dynamic capabilities for managing urgency
- Communicating during urgent projects
- Performance measurement

- Comparisons between immediate and future-oriented goals
- Individual, team, and organizational roles and coping mechanisms
- The temporal nature of urgency
- Achieving collective action during urgent projects, programs, or portfolios

## Author Guidelines

The submission target date is 31 December 2020. The print issue is scheduled for late 2021. As papers are accepted, they will be made available in an online collection through Sage Publications' OnlineFirst (<https://journals.sagepub.com/toc/PMX/0/0>). Submit full papers via the journal submission website (<https://mc.manuscriptcentral.com/pmj>). Be certain to follow the manuscript preparation guidelines (<https://journals.sagepub.com/author-instructions/PMX>). For more details, please contact an editor or see the expanded call (<https://journals.sagepub.com/toc/PMX/0/0>).

Due to the COVID-19 pandemic, our submission target date is flexible. We recognize that instructional time is volatile, and data collection might prove problematic. Should you not be able to submit your full paper on time, please send one of the special issue editors an abstract of your research. We will then determine if your proposed paper is appropriate for the special issue or a regular issue of *Project Management Journal*®.

Our goal is to publish every quality paper received on the topic, both those papers received early and those received late. The relevance of the topic demands no less consideration.

