

## Unit-02

### Software Processes and Agile Software Development

#### 2.1. Software Process Models

Software Process Models are structured frameworks that guide the stages of software development, from inception to maintenance. Each model offers different strategies and principles to address various types of projects and development requirements. Some commonly used software process models:

##### 1. Waterfall Model

The Waterfall Model is a linear and sequential approach where each phase must be completed before the next one begins. It is one of the oldest and most straightforward models.

##### Phases:

- **Requirement Analysis:** Gathering and documenting requirements.
- **System Design:** Defining the system architecture and design.
- **Implementation:** Coding the software.
- **Integration and Testing:** Combining all components and testing the system.
- **Deployment:** Releasing the product to users.
- **Maintenance:** Performing ongoing support and enhancements.

##### Advantages:

- Simple and easy to understand.
- Clear milestones and deliverables.
- Well-documented process and requirements.

##### Disadvantages:

- Inflexible to changes during development.
- Difficult to go back to previous phases.
- Often leads to longer delivery times.

## **2. Incremental Model**

The Incremental Model divides the project into smaller, manageable increments. Each increment delivers a portion of the functionality, which is refined and expanded in subsequent iterations.

### **Phases:**

- **Initial Planning**
- **Requirement Analysis for Increment 1**
- **Design and Implementation for Increment 1**
- **Testing for Increment 1**
- **Release Increment 1**
- **Repeat for Subsequent Increments**

### **Advantages:**

- Delivers working software early.
- More flexible and adaptable to changes.
- Easier to test and debug smaller increments.

### **Disadvantages:**

- Requires thorough planning and design.
- May lead to integration challenges.
- Can become complex with many increments.

## **3. Spiral Model**

The Spiral Model combines iterative development with systematic aspects of the Waterfall Model, emphasizing risk management. Each iteration, or spiral, consists of four phases: planning, risk analysis, engineering, and evaluation.

### **Phases:**

- **Planning**
- **Risk Analysis**
- **Engineering**
- **Evaluation**

### **Advantages:**

- Focuses on risk management.
- Accommodates changes and new requirements.
- Useful for large and complex projects.

**Disadvantages:**

- Can be expensive and time-consuming.
- Requires expertise in risk analysis.
- Complex management of the process.

#### **4. Agile Model**

The Agile Model promotes iterative development, customer collaboration, and flexibility. It is characterized by short development cycles, known as sprints, typically lasting 2-4 weeks.

**Phases:**

- **Planning**
- **Requirement Analysis**
- **Design**
- **Development**
- **Testing**
- **Review**
- **Repeat**

**Advantages:**

- Highly flexible and adaptable to changes.
- Continuous delivery of small increments.
- Strong customer involvement.

**Disadvantages:**

- Can lead to scope creep.
- Requires disciplined project management.
- Less predictability in planning and timelines.

#### **2.2. Process Activities**

Software development is a complex process that involves various activities aimed at creating high-quality software. These activities are typically structured within a software process model, ensuring that development proceeds in a systematic and organized manner. The some of process activities involved in software engineering:

## **1. Requirements Engineering**

**Objective:** To gather and define what the system should do and its constraints.

**Activities:**

- **Requirement Elicitation:** Gathering requirements from stakeholders through interviews, surveys, observations, and document analysis.
- **Requirement Analysis:** Analyzing requirements for feasibility, consistency, and completeness.
- **Requirement Specification:** Documenting the requirements in a Software Requirements Specification (SRS) document.
- **Requirement Validation:** Ensuring the requirements accurately reflect the needs of stakeholders.

## **2. System Design**

**Objective:** To define the system architecture and design the system components.

**Activities:**

- **Architectural Design:** Defining the overall system structure, including its components and their interactions.
- **Detailed Design:** Specifying the internal details of each system component.
- **Data Design:** Designing the data structures and databases.
- **Interface Design:** Designing the user interfaces and interfaces between system components.

## **3. Implementation**

**Objective:** To convert the design into executable code.

**Activities:**

- **Coding:** Writing the actual code based on the design specifications.
- **Code Review:** Reviewing code to ensure it meets quality standards and is free from defects.
- **Unit Testing:** Testing individual components to ensure they function correctly.

## 4. Testing

**Objective:** To identify and fix defects in the software and ensure it meets requirements.

**Activities:**

- **Integration Testing:** Testing combined components to ensure they work together as expected.
- **System Testing:** Testing the complete system to verify it meets the specified requirements.
- **Acceptance Testing:** Validating the system with end-users to ensure it meets their needs.
- **Regression Testing:** Testing the system after changes to ensure existing functionality is not broken.

## 5. Deployment

**Objective:** To release the software to users and ensure it operates in the production environment.

**Activities:**

- **Release Planning:** Planning the release schedule and deployment strategy.
- **Installation:** Installing the software in the production environment.
- **Configuration:** Setting up the software and hardware configurations.
- **User Training:** Training users on how to use the new system.

## 6. Maintenance

**Objective:** To provide ongoing support and enhancement of the software.

**Activities:**

- **Corrective Maintenance:** Fixing defects discovered after deployment.
- **Adaptive Maintenance:** Modifying the software to adapt to changes in the environment.
- **Perfective Maintenance:** Enhancing the software to improve performance or maintainability.
- **Preventive Maintenance:** Making changes to prevent future problems.

## 2.3. Coping with Change

Coping with change is a fundamental aspect of software engineering. Software projects often face changes due to evolving requirements, technological advancements, or shifts in market conditions. Effective strategies and practices are essential to manage these changes without compromising the project's success.

## 2.4. Agile Methods

Agile methods are a set of principles and practices that emphasize flexibility, collaboration, and customer satisfaction through iterative and incremental development.

## 2.5. Agile Development Techniques

Agile development techniques are practical methods and practices that teams use to implement Agile principles effectively. These techniques help ensure that Agile projects are flexible, collaborative, and deliver value to the customer frequently.

1. **Scrum:** A framework for managing and controlling iterative work.

➤ **Components:**

- **Sprints:** Time-boxed iterations, usually 2-4 weeks.
- **Scrum Team:** Includes a Scrum Master, Product Owner, and Development Team.
- **Daily Stand-up:** Short, daily meeting for team members to sync up.
- **Sprint Planning:** Meeting to define the goal and backlog items for the sprint.
- **Sprint Review:** Meeting to review and demonstrate the work done.

2. **Extreme Programming (XP):** An Agile methodology focused on improving software quality and responsiveness to changing customer requirements.

➤ **Components:**

- **Pair Programming:** Two developers work together at one workstation.
- **Test-Driven Development (TDD):** Writing tests before writing the code.
- **Continuous Integration:** Integrating and testing code frequently.
- **Refactoring:** Improving the code structure without changing its functionality.
- **Simple Design:** Designing only what is necessary for the current functionality.
- **Collective Code Ownership:** Any team member can improve any part of the code at any time.

- **Purpose:** To enhance software quality and adaptability through frequent testing and continuous improvement.
- 3. **Crystal:** A family of Agile methodologies tailored to different team sizes, criticality, and project priorities.
  - **Components:**
    - **Crystal Clear:** For small teams (1-6 people).
    - **Crystal Yellow:** For slightly larger teams (7-20 people).
    - **Crystal Orange:** For medium-sized teams (20-50 people).
    - **Crystal Red:** For large teams (50-200 people).
  - **Purpose:** To adapt Agile principles to different project environments and team sizes.

## 2.6. Agile Project Management

### Agile Project Management Principles:

1. **Customer Collaboration over Contract Negotiation**
  - a. Engage with customers frequently to gather feedback and make adjustments based on their needs.
  - b. Foster a partnership with customers to ensure mutual understanding and alignment of goals.
  - c. Use customer feedback to prioritize features and enhancements, ensuring the product meets their needs.
2. **Responding to Change over Following a Plan**
  - a. Embrace change even late in development, using it as a competitive advantage.
  - b. Continuously reassess priorities and adapt the project plan to meet evolving business requirements.
  - c. Implement flexible planning techniques like rolling-wave planning to accommodate changes effectively.
3. **Individuals and Interactions over Processes and Tools**
  - a. Value team collaboration and effective communication, empowering teams to make decisions.
  - b. Encourage regular face-to-face interactions to build trust and improve collaboration.
  - c. Promote a culture of open communication and continuous feedback within the team.
4. **Working Software over Comprehensive Documentation**

- a. Deliver functional software regularly, with each iteration providing a potentially shippable product.
- b. Focus on producing documentation that adds value and supports the team in delivering high-quality software.
- c. Use automated tests and continuous integration to ensure that working software is consistently delivered.

## 2.7. Scaling Agile Method

Scaling Agile methods involves extending Agile practices beyond small teams to larger organizations, projects, or multiple teams working together. This requires strategies to manage complexity, ensure coordination, and maintain the core Agile values of flexibility, collaboration, and customer focus.

1. **Scrum of Scrums:** Involves representatives from different Scrum teams meeting regularly to discuss progress, dependencies, and coordinate their work.
2. **Feature Teams:** Organizing teams around features or capabilities rather than specific components or layers, which helps in reducing dependencies and improving end-to-end delivery.
3. **Scaling Agile Practices:** Adapting Agile practices such as stand-up meetings, retrospectives, and sprint planning to accommodate multiple teams while maintaining Agile principles.
4. **Cross-Functional Teams:** Ensuring that teams are composed of members with diverse skills necessary to complete end-to-end tasks, reducing dependencies on external teams.
5. **Lean Thinking:** Applying Lean principles such as value stream mapping, waste reduction, and continuous improvement to Agile practices, fostering a culture of efficiency and adaptability.
6. **DevOps Integration:** Incorporating DevOps practices to streamline the deployment pipeline and facilitate continuous integration and delivery (CI/CD) across multiple Agile teams.

These methods emphasize flexibility, collaboration, and iterative delivery, essential for scaling Agile effectively in larger organizations or complex projects.