

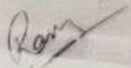


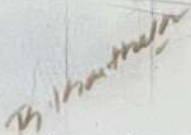
OFFICE OF IC&SR
IIT MADRAS
PROJECT STAFF IDENTITY CARD



RAM KUMAR R

Emp No : IC35583
Designation : PROJECT ASSOCIATE
Dept/Center : OCEAN ENGINEERING
Project No : OEC1819146DSTXVSRR
Valid upto : 09.03.2024


Sign of Staff


Issuing Authority