#### **CONSOLIDATED STATEMENTS OF OPERATIONS**

(In millions, except number of shares which are reflected in thousands and per share amounts)

		Years ended					
	Se	September 25, 2021		September 26, 2020		September 28, 2019	
Net sales:							
Products	\$	297,392	\$	220,747	\$	213,883	
Services		68,425		53,768		46,291	
Total net sales		365,817		274,515		260,174	
Cost of sales:							
Products		192,266		151,286		144,996	
Services		20,715		18,273		16,786	
Total cost of sales		212,981		169,559		161,782	
Gross margin		152,836		104,956		98,392	
Operating expenses:							
Research and development		21,914		18,752		16,217	
Selling, general and administrative		21,973		19,916		18,245	
Total operating expenses		43,887		38,668		34,462	
Operating income		108,949		66,288		63,930	
Other income/(expense), net		258		803		1,807	
Income before provision for income taxes		109,207		67,091		65,737	
Provision for income taxes		14,527		9,680		10,481	
Net income	\$	94,680	\$	57,411	\$	55,256	
Earnings per share:							
Basic	\$	5.67	\$	3.31	\$	2.99	
Diluted	\$	5.61	\$	3.28	\$	2.97	
Shares used in computing earnings per share:							
Basic		16,701,272		17,352,119		18,471,336	
Diluted		16,864,919		17,528,214		18,595,651	

See accompanying Notes to Consolidated Financial Statements.

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# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In millions)

	Years ended					
	September 25, 2021		September 26, 2020	September 28, 2019		
Net income	\$	94,680	\$ 57,411	\$	55,256	
Other comprehensive income/(loss):						
Change in foreign currency translation, net of tax		501	88		(408)	
Change in unrealized gains/losses on derivative instruments, net of tax:						
Change in fair value of derivative instruments		32	79		(661)	
Adjustment for net (gains)/losses realized and included in net income		1,003	(1,264)		23	
Total change in unrealized gains/losses on derivative instruments		1,035	(1,185)		(638)	
Change in unrealized gains/losses on marketable debt securities, net of tax:						
Change in fair value of marketable debt securities		(694)	1,202		3,802	
Adjustment for net (gains)/losses realized and included in net income		(273)	(63)		25	
Total change in unrealized gains/losses on marketable debt securities		(967)	1,139		3,827	
Total other comprehensive income/(loss)		569	42		2,781	
Total comprehensive income	\$	95,249	\$ 57,453	\$	58,037	

See accompanying Notes to Consolidated Financial Statements.

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#### **CONSOLIDATED BALANCE SHEETS**

(In millions, except number of shares which are reflected in thousands and par value)

Current assets:		Sep	September 25, 2021		September 26, 2020	
Cash and cash equivalents         \$ 34,940         \$ 36,016           Marketable securities         27,699         \$ 52,927           Accounts receivable, net         6,560         4,061           Inventories         6,560         4,061           Vendor non-trade receivables         25,228         21,325           Other current assets         14,111         11,264           Total current assets         134,836         143,713           Non-current assets           Marketable securities         127,877         100,887           Property, plant and equipment, net         39,440         36,766           Other non-current assets         48,849         42,522           Total non-current assets         48,849         42,522           Total assets         351,002         \$323,888           LIABILITIES AND SHAREHOLDERS' EQUITY:           Current liabilities         47,493         42,296           Other current liabilities         54,763         42,296           Other current liabilities         9,613         8,773           Total current liabilities         9,613         8,773           Total current liabilities         109,106         96,693           Total inon-current liabi	ASSETS:					
Marketable securities         27,699         52,927           Accounts receivable, net         26,278         16,120           Inventories         6,590         4,061           Vendor non-trade receivables         25,228         21,325           Other current assets         14,111         11,264           Total current assets         14,111         11,264           Non-current assets         127,877         100,887           Property, plant and equipment, net         39,449         42,522           Total non-current assets         48,849         42,522           Total assets         216,166         180,175           Total assets         535,002         \$323,888           LIABILITIES AND SHAREHOLDERS' EQUITY:           Current liabilities:           Current liabilities:           Accounts payable         \$54,763         \$42,296           Other current liabilities         47,493         42,684           Deferred revenue         7,612         6,643           Commercial paper         6,001         4,996           Term debt         19,613         8,773           Total current liabilities         53,325         54,490           Other non	Current assets:					
Accounts receivable, net Inventories         26,278         16,120           Inventories         6,580         4,061           Vendor non-trade receivables         25,228         21,325           Other current assets         14,111         11,264           Total current assets         134,836         143,713           Non-current assets           Marketable securities         127,877         100,887           Property, plant and equipment, net         39,440         36,766           Other non-current assets         216,166         180,175           Total non-current assets         216,166         180,175           Total assets         216,166         180,175           Total current liabilities         \$ 351,002         \$ 323,888           **Current liabilities           **Current liabilities         \$ 54,763         \$ 42,296           Other current liabilities         \$ 54,763         \$ 42,296           Other current liabilities         \$ 54,763         \$ 8,733           Term debt         9,613         8,773           Total current liabilities         \$ 53,325         54,490           **Current liabilities         \$ 53,325         54,490						

See accompanying Notes to Consolidated Financial Statements.

#### CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

(In millions, except per share amounts)

	Years ended					
	September 25, 2021		September 26, 2020		September 28, 2019	
Total shareholders' equity, beginning balances	\$	65,339	\$	90,488	\$	107,147
Common stock and additional paid-in capital:						
Beginning balances		50,779		45,174		40,201
Common stock issued		1,105		880		781
Common stock withheld related to net share settlement of equity awards		(2,627)		(2,250)		(2,002)
Share-based compensation		8,108		6,975		6,194
Ending balances		57,365		50,779		45,174
Retained earnings:						
Beginning balances		14,966		45,898		70,400
Net income		94,680		57,411		55,256
Dividends and dividend equivalents declared		(14,431)		(14,087)		(14,129)
Common stock withheld related to net share settlement of equity awards		(4,151)		(1,604)		(1,029)
Common stock repurchased		(85,502)		(72,516)		(67,101)
Cumulative effects of changes in accounting principles		_		(136)		2,501
Ending balances		5,562		14,966		45,898
Accumulated other comprehensive income/(loss):						
Beginning balances		(406)		(584)		(3,454)
Other comprehensive income/(loss)		569		42		2,781
Cumulative effects of changes in accounting principles				136		89
Ending balances		163		(406)		(584)
Total shareholders' equity, ending balances	\$	63,090	\$	65,339	\$	90,488
Dividends and dividend equivalents declared per share or RSU	\$	0.85	\$	0.795	\$	0.75

See accompanying Notes to Consolidated Financial Statements.

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## **CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In millions)

	Years ended					
	Sep	September 25, 2021		otember 26, 2020	S	eptember 28, 2019
Cash, cash equivalents and restricted cash, beginning balances	\$	39,789	\$	50,224	\$	25,913
Operating activities:						
Net income		94,680		57,411		55,256
Adjustments to reconcile net income to cash generated by operating activities:						
Depreciation and amortization		11,284		11,056		12,547
Share-based compensation expense		7,906		6,829		6,068
Deferred income tax benefit		(4,774)		(215)		(340)
Other		(147)		(97)		(652)
Changes in operating assets and liabilities:						
Accounts receivable, net		(10,125)		6,917		245
Inventories		(2,642)		(127)		(289)
Vendor non-trade receivables		(3,903)		1,553		2,931
Other current and non-current assets		(8,042)		(9,588)		873
Accounts payable		12,326		(4,062)		(1,923)
Deferred revenue		1,676		2,081		(625)
Other current and non-current liabilities		5,799		8,916		(4,700)
Cash generated by operating activities		104,038		80,674		69,391
Investing activities:						
Purchases of marketable securities		(109,558)		(114,938)		(39,630)
Proceeds from maturities of marketable securities		59,023		69,918		40,102
Proceeds from sales of marketable securities		47,460		50,473		56,988
Payments for acquisition of property, plant and equipment		(11,085)		(7,309)		(10,495)
Payments made in connection with business acquisitions, net		(33)		(1,524)		(624)
Purchases of non-marketable securities		(131)		(210)		(1,001)
Proceeds from non-marketable securities		387		92		1,634
Other		(608)		(791)		(1,078)
Cash generated by/(used in) investing activities		(14,545)		(4,289)		45,896
Financing activities:	•	<u> </u>		<u> </u>		
Proceeds from issuance of common stock		1,105		880		781
Payments for taxes related to net share settlement of equity awards		(6,556)		(3,634)		(2,817)
Payments for dividends and dividend equivalents		(14,467)		(14,081)		(14,119)
Repurchases of common stock		(85,971)		(72,358)		(66,897)
Proceeds from issuance of term debt, net		20,393		16,091		6,963
Repayments of term debt		(8,750)		(12,629)		(8,805)
Proceeds from/(Repayments of) commercial paper, net		1,022		(963)		(5,977)
Other		(129)		(126)		(105)
Cash used in financing activities		(93,353)		(86,820)		(90,976)
Increase/(Decrease) in cash, cash equivalents and restricted cash	•	(3,860)		(10,435)		24,311
Cash, cash equivalents and restricted cash, ending balances	\$	35,929	\$	39,789	\$	50,224
	_		_		_	,
Supplemental cash flow disclosure:	¢	2F 20F	Ф	0.501	¢	15.060
Cash paid for income taxes, net  Cash paid for interest	\$	25,385	\$	9,501	\$	15,263
Cash palu IVI IIIICICSI	\$	2,687	\$	3,002	\$	3,423

See accompanying Notes to Consolidated Financial Statements.