

# Using artificial intelligence to improve decision-making in conservation conflicts

## Ten-week report

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# 1 Context

## 1.1 Conservation

At the beginning of what could be a new mass extinction episode (LACKS REF), preserving the remaining "Nature" is a central concern for humanity, as it undeniably depend on the services ecosystems provide. (no need for references, right?) Pollination, soil enrichment, water treatment, carbon dioxide fixation, among many more, are essential for human survival (REF) and the role of nature in human well-being is increasingly recognized (REF). However, the key for the permanence of ecosystems is diversity, as it ensures a quick and dynamic response to change(REF). Moreover, this variety is often an inspiration for innovation in any kind of technology. Thus, conservation of biodiversity have become a leading field in ecology.

According to ... Definition of conservation. (to complete tomorrow morning)

Conservation can be applied in many different ways. It can be preventive, by establishing protected areas to preserve intact ecosystems from human impact (Wilgen and Biggs, 2011; Bainbridge, 2017), or to restore already damage ecosystems (Rumpff et al., 2011). It can also be in reaction to a ongoing problem without preventing contact, *e.g.* culling control by monetary incentives (Mason et al., 2017; Cusack et al., 2018). Another example is offsetting, which is balancing "local habitat destruction by restoring, enhancing and/or protecting similar but separate habitat" (Gordon et al., 2011). There are many other examples, but genuinely successful implementation of conservation is scarce because of the numerous challenges it faces (Keith et al., 2011; Wilgen and Biggs, 2011).

Conservation problems are recognized as highly complex and densely interconnected systems, including ecology, sociology, agronomy and climatology simultaneously. Indeed, socio-ecosystems exhibit most of the characteristics Game et al. (2013) attributes to complex systems: "numerous interacting elements lacking any central control, non-linear interactions between elements, constant change which is seldom reversible, and no clearly defined boundaries".

In such systems, it is often impossible to isolate the causes of changes. The response to a conservation action is lost in other signals from a myriad of uncontrollable external factors. Thus, monitoring the system's response to a policy over time can be very expensive, time demanding, and often irrelevant, as the number of possible variables is too large. Thus, conservation policies often lack data to account for their effectiveness, or to understand failure (Keith et al., 2011). Furthermore, management is based on estimations of populations, which accuracy varies according to the technique (Bunnefeld et al., 2011).

This inability to predict the system's response to a change in the conservation policy can result in a reluctance to change, and in the maintain of inadequate conservation policies (Keith et al., 2011; Peterson et al., 2005). To summarize, conservation faces uncertainty at many levels.

Moreover, it often takes place in a political context, and can be significantly slowed, even blocked, by politics divergent interests or lobbies for groups that would not benefit from the conservation policies (Keith et al., 2011). Unexpectedly but fortunately, there is little evidence that bigger budgets make conservation easier or more effective (Game et al., 2013).

How to conduct efficient conservation, while dealing with these discouraging barriers and embracing uncertainty?

## 1.2 Adaptive management

Adaptive Management (AM) suggests to dynamically update the management policy according to the system's behaviour. This way, conservation can be better fitted to the system, and acting regularly allow to acquire informations on its response to change. Therefore, managers can learn



Figure 1: The cases of conservation conflicts on which the ConFooBio project is focused.

heuristically from the system, and react effectively. Although AM also relies on the monitoring of some selected variables, their choice can adapt dynamically to the problems detected after each policy updating. LACKS REF

Yet, Game et al. (2013) argues that implementing any new decision will result in a complex change in the system, and that as soon as it has changed it is not comparable to its previous state any more. This artefact can be reduced in small-scale, simpler systems, to which AM would then be particularly adapted.

A major concern in current conservation is that, even if a policy effectively protects a species from going extinct, mismanagement can lead populations to reach problematical numbers for human livelihood.

### 1.3 Conflicts

This is when conflicts arise, because people impacted by a protected population's growth are very likely to defect conservation policies, which can be threatening for the species persistence. Definition of a conflict. Ref: Redpath's book. (to complete tomorrow morning)

ConFooBio (Conservation, Food and Biodiversity) is a gathering of well monitored cases of conservation conflicts (see figure 1).

There are some more examples in (Redpath's book, redpath2013) with leopards etc. (to complete tomorrow morning) and in Behr et al. (2017) with wolves and livestock in the french Alps.

In these conflicts, the divergence of stakeholders interests makes conservation even more complicated. Yet, meeting every stakeholder interests is the only way for a management policy to be sustainable. Indeed, farmers are usually way more interested in the yield they live on, then in the survival of the species that is part of its decreasing. Reaching a consensus on a target for the population can therefore be an unproductive process. Moreover, it can prevent

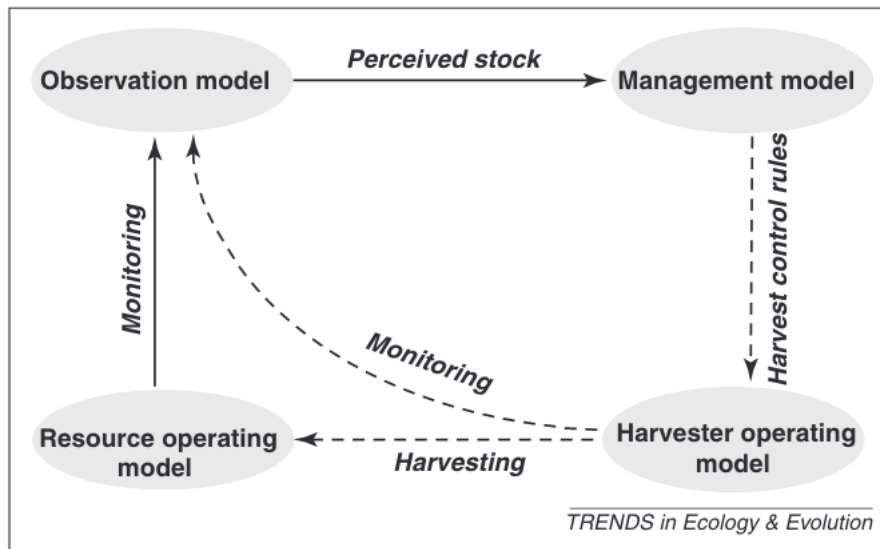


Figure 2: Flow diagram for the management strategy evaluation framework. This comprises a resource operating model (simulating the ‘true’ population biology of the species), the observation model to monitor the species (with error) and the management model, using the perceived stock to create and implement the harvest control rules. (Bunnefeld et al., 2011)

the situation from changing in a more equitable way (Peterson et al., 2005).

Management Strategy Evaluation is a framework that describes the process of Adaptive Management in conflictual situations. It decomposes the problem in four main parts: manager’s policy updating, user’s harvest strategy, the species population and the mode of estimation of the population (see figure 2). This structure isolates uncertainty at four main levels: decision-making under uncertainty, the reaction of the users, the population’s response, and its estimation. The circular structure is adapted to the heuristic updating of management policy. Putting manager and user into different parts recognizes different interests and expectations for conservation, and describes goal-oriented behaviours, unlike consensus-based policies. It was successfully implemented in fisheries at first, and then applied on terrestrial animals conservation (Bunnefeld et al., 2011, 2013).

## 1.4 Modelling

Since an accurate prediction of these socio-ecosystems’ response is hardly possible, any conservation frameworks benefits from a modelling approach. Indeed, conceptual models allow for the rapid exploration of different scenarios under certain hypotheses, thus being very useful decision-helping tools.

For example, Rumpff et al. (2011) used a Bayesian network to model the transitions between the possible state of a landscape according to a policy, to plan for the restoration of different protected areas previously damaged by human activity. The book from Schlüter et al. (2012) threw the stones of socio-ecological modelling in order to manage conservation involving human compliance (an extensive list of studies using modelling in conservation is presented in chapter 2.1). But, the high diversity of models highlights the lack of common framework, to which MSE is a strong candidate. In the conclusion, the authors also stated that a proper modelling framework for conservation conflicts needs human decision-making modelling, because unforeseen defection is one of the main causes for failures.

Game Theory (GT), introduced by John Von Neumann and Oskar Morgenstern in 1944 in the book "The Theory of Games and Economic Behavior", is the leading framework for decision-making modelling.

Myerson (1997) describes GT as follows: "*the study of mathematical models of conflict and cooperation between intelligent rational decision makers [which choices] affect one another welfare*". Games are simplified vision of actual conflicts, their actual complexity being unreachable. But such complexity can prevent from understanding the fundamental issues of conflict and cooperation. As any other scientific work, game models deliberately omit less relevant details of actual situation to allow the study of particular phenomenon in the scope of a particular question.

In these games, players act in order to maximise the expected value of the game's outcome, the so-called *utility*. Utility is not necessarily quantified as a monetary pay-off, it can be seen in many different ways (time, effort saved, well-being, happiness, ..) and even a mix of them.

Game theoretical perspective can provide insights about: "the strategies different stakeholders will likely adopt given their objectives, [...] the range of possible outcomes, [...] and whether an optimal or satisfactory solution for all stakeholders can be reached simultaneously" (Colyvan et al., 2011). It was first used in Biology in Maynard-Smith and Price (1973) to investigate the evolution of animal strategies in con-specific fights.

Colyvan et al. (2011) investigated theoretical applications of the four main types of games (simple, chicken, stag and prisoner games) to Adaptive Management, but its actual implementation for conservation purposes is fairly novel. Glynatsi et al. (2018) modelled the conflict between rhinos protection and illegal poaching for ivory as a common-pool resource problem, to assess which proportion of rhinos should be de-horned to minimize their killing, according to poacher being unconditional or selective killers.

And recently, a model developed on MSE framework, including decision-making modelling within Game Theory, was introduced in Duthie et al. (2018) .

## 2 GMSE

### 2.1 Formalisation of MSE framework

GMSE is a formalisation of MSE framework, assigning each part a mathematical model. It aims at exploring the long-term consequence of a given management strategy, in order to test its effectiveness, and highlight potential problems managers would not have thought of. GMSE can be used both for investigation (Cusack et al., 2018), and application to conservation conflict cases (Bainbridge, 2017).

Concerning the mathematical models, the population changes at each time step according to a spatially explicit, individual-based, population dynamic model. Each individual is born, moves, and dies according to probabilities drawn in defined laws to account for the uncertainty linked with population dynamics.

The population is monitored according to different definable techniques, some of which includes probabilities of detection, thus accounting for the uncertainty about the accuracy of monitoring.

The manager model can be parametrized to reflect its conservation goals. It uses the information from the monitoring to set a policy. A policy is a set of possible actions associated with a cost for their performing. The manager has a given budget, and implementing a policy implies a cost for him/her.

The user model is individual-based, and each user can be parametrized to reflect its interests concerning the population. There can be several users, and they are modelled independently.

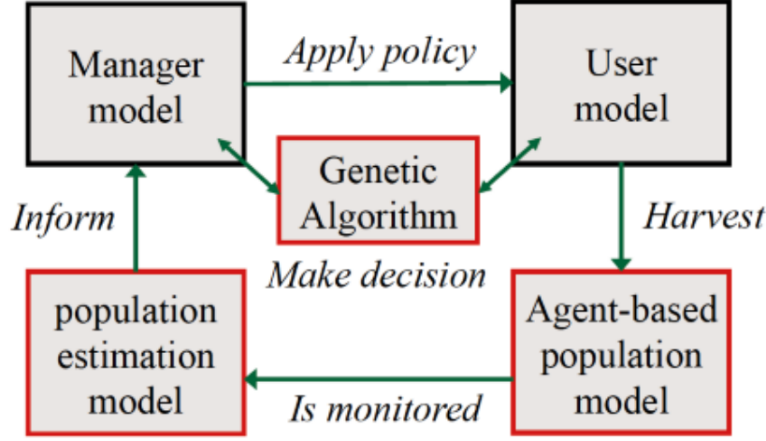


Figure 3: Flow chart of GMSE current version. Red outlines indicate stochastic models.

Each has a given budget, and acts according to the number of actions she/he can perform according to their cost set by the manager, in order to achieve his/her goal (figure 3).

According to MSE framework, a policy is effective when, after the chosen period of management:

- The population (i) does not go extinct and (ii) stabilizes around the conservation target.
- The users' yield reaches a satisfactory percentage.
- All users have comparable yield percentages.
- The spatial distribution of the resource is equitable between users' lands.

If these condition are fulfilled, there should not be any reason left for conflict to persist.

## 2.2 Decision-making artificial intelligence

The manager's and the users' decision are made by calling a Genetic Algorithm. Initially, GA were used to model the evolution of allele frequencies in a population under stochastic recombination and mutation. It has previously been used in combination with an individual-based model in a ant collective foraging model, where the parameter governing the interaction rules was allowed to evolve according to a GA. (Hamblin, 2013) Although this algorithm was not exactly successful in mimicking evolution, it inspired a new kind of Artificial Intelligence.

In GMSE, a population of random strategies (an list of costs associated to actions) of a given size is initiated, and then allowed to evolve through stochastic mutation and crossing-over. Each strategy's fitness to the decision-maker criteria is assessed, and the fittest are allowed to reproduce. The process is repeated until the increase in fitness between the current fittest strategy and the previous one falls under a defined threshold.

It is particularly well fitted to human decision-making in this context, because due to the complexity of the problem, the decision-maker does not know in advance the best choice, but can judge if a choice is better than another. Furthermore, humans are usually not able to explore all the possibilities to choose the best one, they select the best among the one they could think of.

GMSE is very new and have many opportunities to further development. For example, in the current version, the users act independently, regardless of their neighbours' behaviour. This is very unlikely, as seen in the role-play games performed in Redpath et al. (2018). Also, Game Theory explicitly showed how crucial was the ability to know the other players' strategy to get

the most out of the game’s outcome. Besides, at the moment, the manager’s only goal is to maintain the population, but Holmes et al. (2017) showed that the interests of conservationists can be broader and more complex. Another feature that could be explored is the frequency of policy updating, currently quite rigid, as the manager acts whenever she/he is meant to, regardless of the situation.

### 3 Research Questions

I will focus on an actual case study of conservation conflict to keep GMSE development into a down-to-earth situation, and parametrize simulations with actual measures from the field. I chose the case of conflict between geese population and farming on the Isle of Islay (Scotland) as it is a well documented case, with very accessible data within the team.

#### 3.1 Case study: Geese

Geese endangered status was recognised during the 1940’s, and is believed to result from a combination of hunting for food and sport, systematic persecution and the disruption of the Second World War. The protection measures were really efficient as, in the 1980’s, all geese species population numbers increased significantly. But this rise in population started a conflict with farmers in Special Protection Areas, as geese were intensely grazing their crops. The first arrangements between the state and these farmers concerning geese control were made in the early 1990’s, in the form of payments from government for farmers to allow undisturbed grazing on certain areas, and scare them away in others areas. Yet, some populations are still increasing nowadays, and farmers started to consider the financial compensation too low for the damages caused. But Scottish government refused to increase them for financial reasons.

This case is particularly adapted to work the development of GMSE, because it is a small-scale case of conservation conflict, involving a handleable number of neighbouring users, that are very likely to interact in different interesting ways. It is already a case of interest for Scottish National Heritage, and part of ConFooBio project, so the goose population, along with the updates in the conservation policy, have been regularly monitored for years. Furthermore, this situation could clearly benefit from the results of this project, and could be an interesting way to test once again the applicability of GMSE to actual cases.

#### 3.2 How does flexibility in policy updating frequency affect geese management strategy efficiency?

Optimal growth in finances, or plant, sometimes includes doing nothing. More precisely, to invest less resources than usual in buying (balancing consumption and capital investment) or reproduction (less investment in seeds or flowers and more in root stock or growth, waiting for a less unsuitable or competitive time) for a certain amount of time. Since the problems conservation is dealing with are often irreversible, managers are used to invest financial resources in acting as soon as they get them. Indeed, the complexity of conservation problems results in temporal heterogeneity, so acting can be more efficient at certain moments than others, if the possible outcome outweigh the increase in threat to the protected species in the meantime. Thus, finding the best time to act could lead to more efficient management strategies (Iacona et al., 2017).

Currently in GMSE, a parameter sets the number of the manager’s interventions per time step. And according to Duthie et al. (2018), the number of extinctions over several simulations of GMSE decreases exponentially with increasing frequency of manager intervention. But does it means acting as soon as possible is an efficient strategy?

To answer this, I will implement a 'doing nothing' option in GMSE, as a bypass of policy updating under certain conditions at a given time step. The most intuitive one would be the deviation of estimated population from the manager's target. For now, the manager updates the policy whenever he/she is meant to, even if the estimated population is only a few individuals away from the target. To loosen this condition, I will implement an action threshold  $A$  based on  $D$ , the ratio of estimated population to manager's target. If at this time step,  $|1 - D| < A$ , the policy will not be updated, meaning that the manager would act only if the population exceeds or goes under its target by a certain value set by  $A$ .

First,  $A$  will have a fixed value along the conservation scheme period. To quantitatively assess the effect of this strategy on management efficiency, I will select a set of relevant values for  $A$  and run multiple simulations for each of them (probably a hundred replicates per  $A$  values). For each  $A$  value, I will gather different informations from the simulations, according to the MSE criteria for an efficient management strategy:

- The number of simulations in which the geese population went extinct, divided by the number of replicates, to estimate a probability of extinction.
- The mean deviation of the actual geese population from conservation target over the conservation scheme period, averaged over all the replicates.
- The mean total crop yield percentage across the conservation scheme period, averaged over all the replicates.
- The mean variability in crop yield percentage across the different users, averaged over all the replicates.
- The mean variability in the number of geese per land unit across the different users, averaged over all the replicates.

I will use these measures to compare the effectiveness of the management strategy according to the value of  $A$ , and eventually highlight the most efficient one.

I have also thought of another way to find an optimal value for  $A$ , involving a more dynamic way to set it during the conservation scheme period. The value of  $A$  could be a Gaussian or a stair function of a variable describing the situation ( $|1 - D|$  for example, see figure ??, a schema of the link function, will be done tomorrow), centred on a maximum value for  $A$ . That way, if the situation is concerning at this time step, it could mean that the previous  $A$  value was too high, thus the manager can adjust it to react more sensibly from now on.

I will run multiple replicates for different parameters values for the link-function between  $A$  and the variable describing the situation. From the simulation output, I will assess the evolution of the mean  $A$  value over the replicates at each time step, along the conservation scheme period. This will eventually show the emergence of an optimal value for the action threshold according to the link-function shape and parameters.

Finally, an interesting feature to add to this exploration would be the ability for the manager to save some budget for next time step if she/he decided not to act this time step. I could assess the efficiency of the policy according to different percentages of budget saving, with the same method as previously.

### **3.3 How to manage geese population efficiently taking into account interactions between stakeholders?**

The main research goal of this project is to allow the decision-making AI to consider interactions between agents. For example, in GMSE current version, the users act independently, regardless



of their neighbours' behaviour. This is very unlikely, as seen in the role-play games performed in Redpath et al. (2018). Also, Game Theory explicitly showed how crucial was the ability to know the other players' strategy to get the most out of the game's outcome. I will take advantage of the first research question to get familiar with the case study, as well as GMSE code, in order to find out what kind of interactions are at play here, and how to implement them within the existing structure of the software. After that, I will be able to assess how it affects the way managers make policies. This is a real challenge because, to my knowledge, it has not been explored before.

### **3.4 Next challenges**

GMSE being a completely novel software, there are still many ways to keep on developing it.

From a computational point of view, computing time increases greatly with the number of stakeholders, due to the individual-based approach crossed with the systematic calling of the Genetic Algorithm. This could be improved using parallel computing. With the adapted software and code language, this technique allows to make many similar tasks simultaneously instead of in sequentially, thus highly increasing the throughput (number of operations per time unit).

Furthermore, it is now complicated to speak about AI without including Machine Learning, yet Genetic Algorithm is not a structure that can be trained. To turn the decision-making AI into a learning structure, the team thought about a Neural Network (NN) in the shape of a map. Given a variety of inputs, the NN would be able to output a land-use decision map. The NN would be trained with data from numerous behavioural games performed within the ConFooBio project. Once coded, this new version of GMSE could be compared to the previous one in terms of ability to manage conservation conflicts.

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