



Aspire Institute Awards this Certificate to

Afia Noor

who has successfully completed all stages of the

2025 Aspire Leaders Program

December 2025

This is to certify *Afia* has successfully completed The Aspire Leaders Program. *Afia* has emerged from our program with increased self-confidence, sharpened critical thinking skills, refined communication skills, and a desire to create a social impact among a global community. This certificate confirms that *Afia* completed 40 hours of coursework through the Aspire Leaders Program. May this serve as a testament to your diligent efforts and your future achievements.

A black ink signature of Tarun Khanna, written in a fluid, cursive style.

Tarun Khanna

Co-Founder, Aspire Institute

Jorge Paulo Lemann Professor, Harvard Business School
Director, Lakshmi Mittal & Family South Asia Institute,
Harvard University

A black ink signature of Karim Lakhani, written in a bold, blocky, cursive style.

Karim Lakhani

Co-Founder, Aspire Institute

Dorothy & Michael Hintze Professor of Business
Administration
Chair, Digital, Data & Design (D³) Institute at Harvard
Founder, Laboratory for Innovation Science at Harvard