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# Department of Software Engineering Assignment 02 – FALL 2024

Entrepreneurship (HSS-421)

**CLO:01** 

## **Question 1:** What questions face MacTavish? And how would you prioritize these problems?

MacTavish faces several critical questions, primarily related to funding and partnership risks:

- 1. **How to fund the startup:** He needs to choose between debt, equity, accelerator funding, crowdfunding, or government grants.
- 2. **Equity partnerships:** He's uncertain about getting into business with family, friends, or lesser-known investors, each with its implications.
- 3. **Impact of funding choices on early cash flow:** The royalty and equity terms affect his finances.
- 4. **Hiring options:** Balancing full-time hires, local contract work, offshore development, and sweat equity for crucial positions like development and marketing.

#### **Prioritization:**

- 1. **Funding:** Selecting the best financing method is crucial as it impacts ownership and operational resources.
- 2. **Hiring Options:** Finding cost-effective talent is essential for startup growth.
- 3. **Equity Partnerships:** Must ensure partnerships do not create long-term risks.
- 4. Cash Flow Impact: Ensuring the business remains financially sustainable.

<u>Question 2</u>: When considering the crowdfunding option for Golfgamez, what marketing efforts would be required to attract a large base of supporters, and how would offering free versions of the app to these supporters impact the

#### company's future revenue?

To attract a large base of supporters through crowdfunding, Golfgamez would need substantial marketing, including:

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• **Social Media Campaigns:** Engaging potential backers through platforms like Facebook, Instagram, and Twitter.

- **Influencer Marketing:** Partnering with influencers in sports and technology to build awareness.
- Targeted Ads: Using ads to reach a niche audience of golf enthusiasts.
- Email Campaigns and Newsletters: To create awareness among golf communities.

**Impact of Offering Free Versions**: Providing free app versions to backers may reduce initial revenue but could build a user base and increase visibility. This strategy could enhance brand loyalty, leading to potential upsells, premium subscriptions, and in-app purchases in the future.

<u>Question 3:</u> How could the Scientific Research & Experimental Development (SR&ED) tax credit and other Canadian government funding programs benefit the Golfgamez initiative, and what are the eligibility criteria for these programs?

The **SR&ED** tax credit and other Canadian government programs, like the **Industrial Research Assistance Program (IRAP)**, could significantly reduce costs for Golfgamez by providing:

- Tax Refunds and Credits: SR&ED could cover up to 80% of eligible R&D expenses, which could offset costs associated with software development.
- **Non-repayable Grants:** IRAP offers grants like the Accelerated Review Process (ARP), providing up to \$50,000, which could help with technology investments.

#### **Eligibility Criteria:**

- SR&ED requires the business to be conducting R&D work in Canada with a clear focus on technological advancement.
- IRAP focuses on Canadian small and medium enterprises (SMEs) that contribute to technological innovation, with Golfgamez likely qualifying due to its digital platform goals.

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<u>Question 4</u>: What options did MacTavish consider for equity funding for Golfgamez, and what was his strategy for compensating a local software developer and a marketing manager?

MacTavish's options for equity funding included:

- 1. Family and Friends: Offering a 30% stake (\$300,000 in total).
- 2. **Retired Executive:** A 20% stake for \$250,000 with a 10% royalty until repayment.
- 3. **Angel Investors:** Three professors offered a 10% stake for \$150,000 with a 20% royalty.

For compensating key hires:

• **Sweat Equity:** He planned to offer a 5% equity position to both a local software developer and a marketing manager, tying the equity transfer to hours worked. This approach minimized initial cash outlay while attracting talent by giving them ownership stakes in the startup.

### THE END

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