



[Canada.ca](#) › [How government works](#) › [Policies, directives, standards and guidelines](#)

› [Directive on the Stewardship of Human Resources Management Systems](#)

Directive on the Stewardship of Human Resources Management Systems

1. Effective date

1.1 This directive takes effect on August 15, 2024.

2. Authorities

2.1 This directive is issued pursuant to section 7 and subsection 11.1 of the *Financial Administration Act* (FAA).

3. Objectives and expected results

3.1 The objectives indicated in section 3 of the *Policy on People Management* apply to this directive.

3.2 The expected results indicated in section 3 of the *Policy on People Management* apply to this directive.

4. Requirements

4.1 Heads of HR are responsible for the following:

Stewardship of HR management systems

- 4.1.1 Engaging the Office of the Chief Human Resources Officer (OCHRO) when planning, proposing and selecting HR management system investments to ensure alignment with direction from OCHRO;
- 4.1.2 Engaging the departmental Chief Information Officer to ensure that HR management systems investments, HR information, and data and business processes are in alignment with direction from the Office of the Chief Information Officer;
- 4.1.3 Following the mandatory procedure set out in the Appendix for the review of HR management systems investments;
- 4.1.4 Working collaboratively with OCHRO to continuously improve and enhance the Government of Canada's HR management systems landscape, contributing to the establishment of an interoperable, efficient and effective enterprise-wide Government of Canada HR management systems landscape; and
- 4.1.5 Aligning with OCHRO's foundational HR business standards and procedures that pertain to HR management systems;

Use of approved HR management systems

- 4.1.6 Selecting and implementing an approved HR management system as defined by and in accordance with guidance and direction from OCHRO; and

- 4.1.7 Obtaining endorsement from OCHRO for any exemption or deviation of an approved HR management system in accordance with guidance and direction from OCHRO (see the Appendix);

Monitoring and reporting

- 4.1.8 Ensuring compliance with this directive and any associated procedures, standards and requirements through monitoring, reviews and other assessments; and
- 4.1.9 Providing, upon request, information, data and reports on organization HR management systems and processes to OCHRO.

5. Roles of other government organizations

- 5.1 The roles of other government organizations in relation to this directive are described in section 5 of the *Policy on People Management*.

6. Application

- 6.1 This directive applies to the organizations described in section 6 of the *Policy on People Management*.
- 6.2 Organizations not subject to the *Policy on People Management* may consider the application of this directive to realize benefits such as interoperability in the broader HR management systems landscape.

7. References

- 7.1 References in relation to this directive are described in section 8 of the *Policy on People Management*, the *Policy on Service and Digital*, and the *Policy on the Planning and Management of Investments*.

8. Enquiries

- 8.1 For interpretation of any aspect of this directive, contact Strategic Directions and Digital Solutions, Office of the Chief Human Resources Officer, Treasury Board of Canada Secretariat (TBS), at pmsp-sdp.spgp-osr@tbs-sct.gc.ca.

Appendix: Mandatory Procedures for Seeking an Endorsement of Human Resources Management System Investments

A.1 Effective date

- A.1.1 These procedures take effect on August 15, 2024.

A.2 Procedures

- A.2.1 These procedures provide details on the requirements set out in section 4 of this *Directive on the Stewardship of Human Resources Management Systems*.

- A.2.2 Mandatory procedures are as follows:

- A.2.2.1 Consult with TBS, following its established governance process, and with the Human Resources Systems Review Board (HRSRB) when engaging in HR management systems investments by:
- A.2.2.1.1 Seeking advice and guidance on whether an HR management systems investment proposal requires review and endorsement by the Chief Human Resources Officer and Chief Information Officer of Canada;
 - A.2.2.1.2 If endorsement by the Chief Human Resources Officer is required, presenting to the HRSRB, in accordance with OCHRO's information requirements; and
 - A.2.2.1.3 Seeking confirmation in writing from the Office of the Chief Information Officer on whether the approval of the Chief Information Officer of Canada is required, including following its established governance processes.
- A.2.2.2 The HRSRB will assess the HR management systems investment proposal using the HR Systems Review Framework and provide an endorsement decision (endorsement,¹ endorsement with conditions, no endorsement,

or no decision), which departments and agencies must adhere to.

- A.2.2.3 If the investment is approved with conditions, monitor and provide status reports as set out in the conditions of the investment.

Footnotes

- 1 An endorsement by the HRSRB does not constitute project or expenditure approval and is not intended to replace other existing Treasury Board project or program governance and controls.
-

Date modified: 2024-07-25