Enhancing Information Security Management through Organisational Learning



Research Question

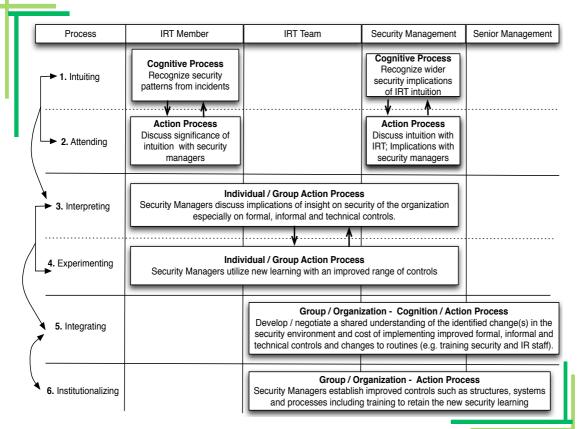
How can organisations effectively learn from security incidents to improve security processes?

Motivation

Our literature highlights two key issues:

- Australian organisations spend the second most on investigating information breaches (\$1.2 million each).
- 2. Australian organisations tend not to learn from past security incidents

Research Model



The Security
Learning (SL)
process model uses
Incident Response
Team (IRT)
experiences as a
critical feedback
loop to enable
'strategic learning' to
occur.

The model connects the shift in securitycognition resulting from incident experiences to changes in security procedures and guidelines.

Research Approach

- Three Action Research cycles
- Each cycle applies the SL process model and analyses and changes learning processes using process interventions
- External validity is enhanced by selecting organisations with mature incident response and security management practices

Implications

- Organisations will have clear guidance on how to investigate, report, learn and implement lessons from previous incidents into security management processes
- Organisational security strategies will adapt to the particular threat environment

Research Team







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