



POLITECNICO
MILANO 1863

Ontario Packaging Case

Operations Strategy

Manufacturing Strategy

Alberto PORTIOLI STAUDACHER

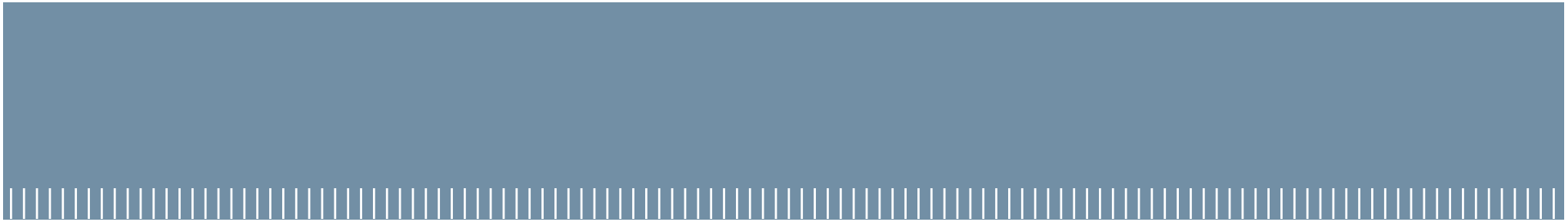
Dipartimento Ing. Gestionale

Politecnico di Milano

Dep. Management, Economics and Industrial Engineering

alberto.portioli@polimi.it

This material and what the Professors say in class are intended for didactical use only and cannot be used outside such context, nor to imply professors' specific beliefs or opinion



Struct D.

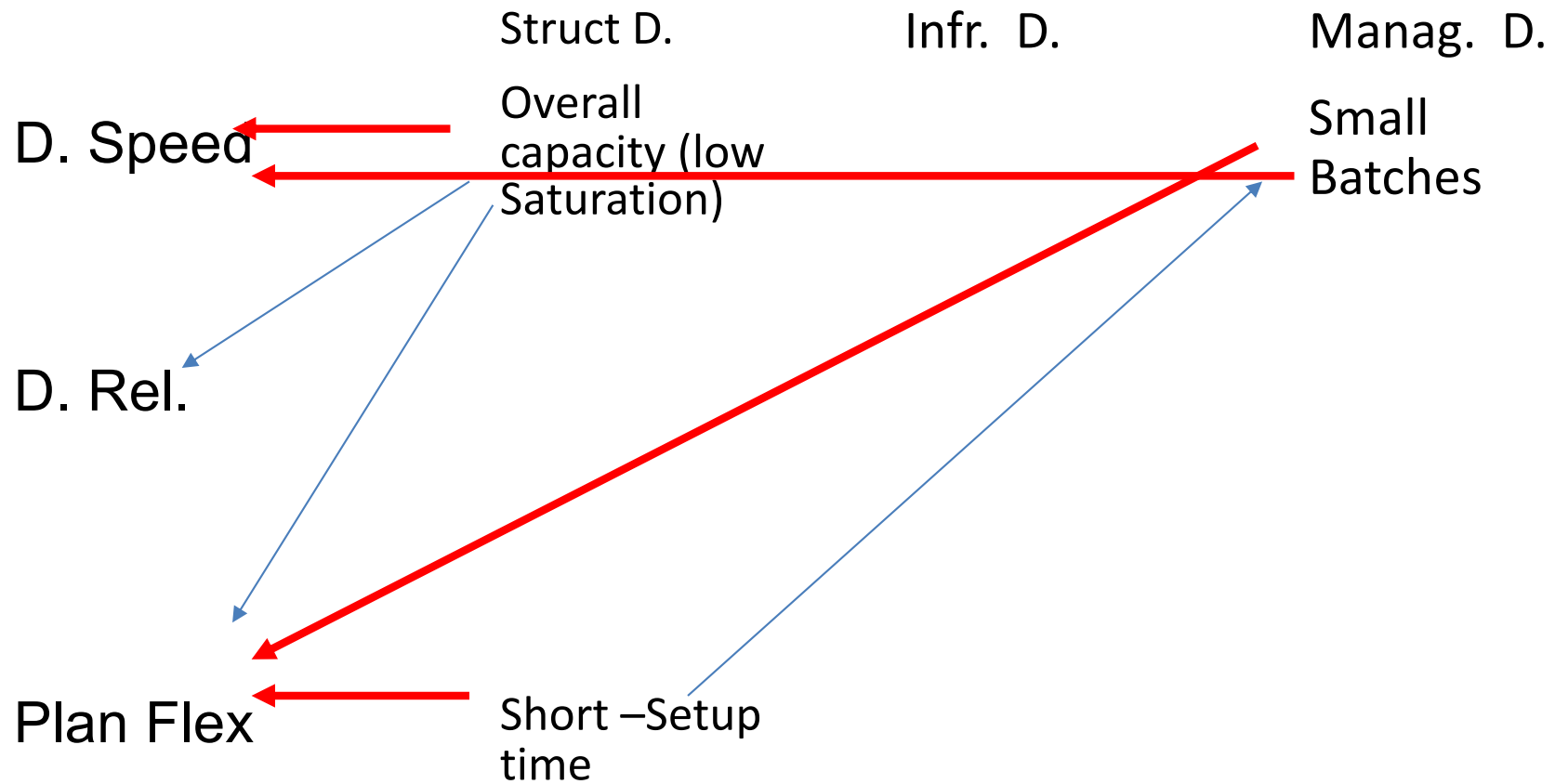
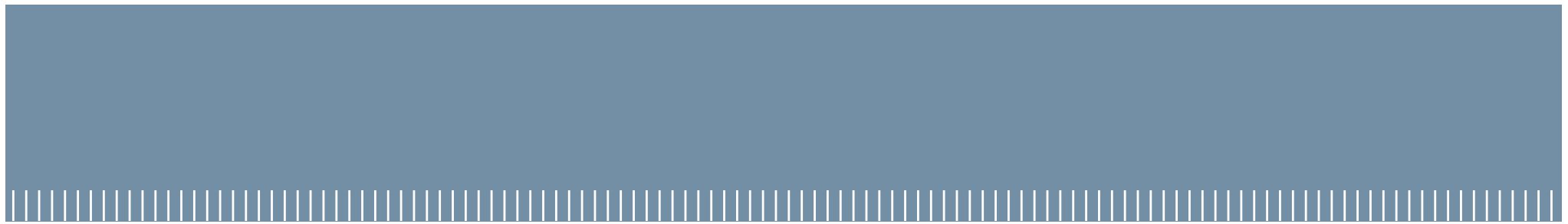
Infr. D.

Manag. D.

D. Speed

D. Rel.

Plan Flex



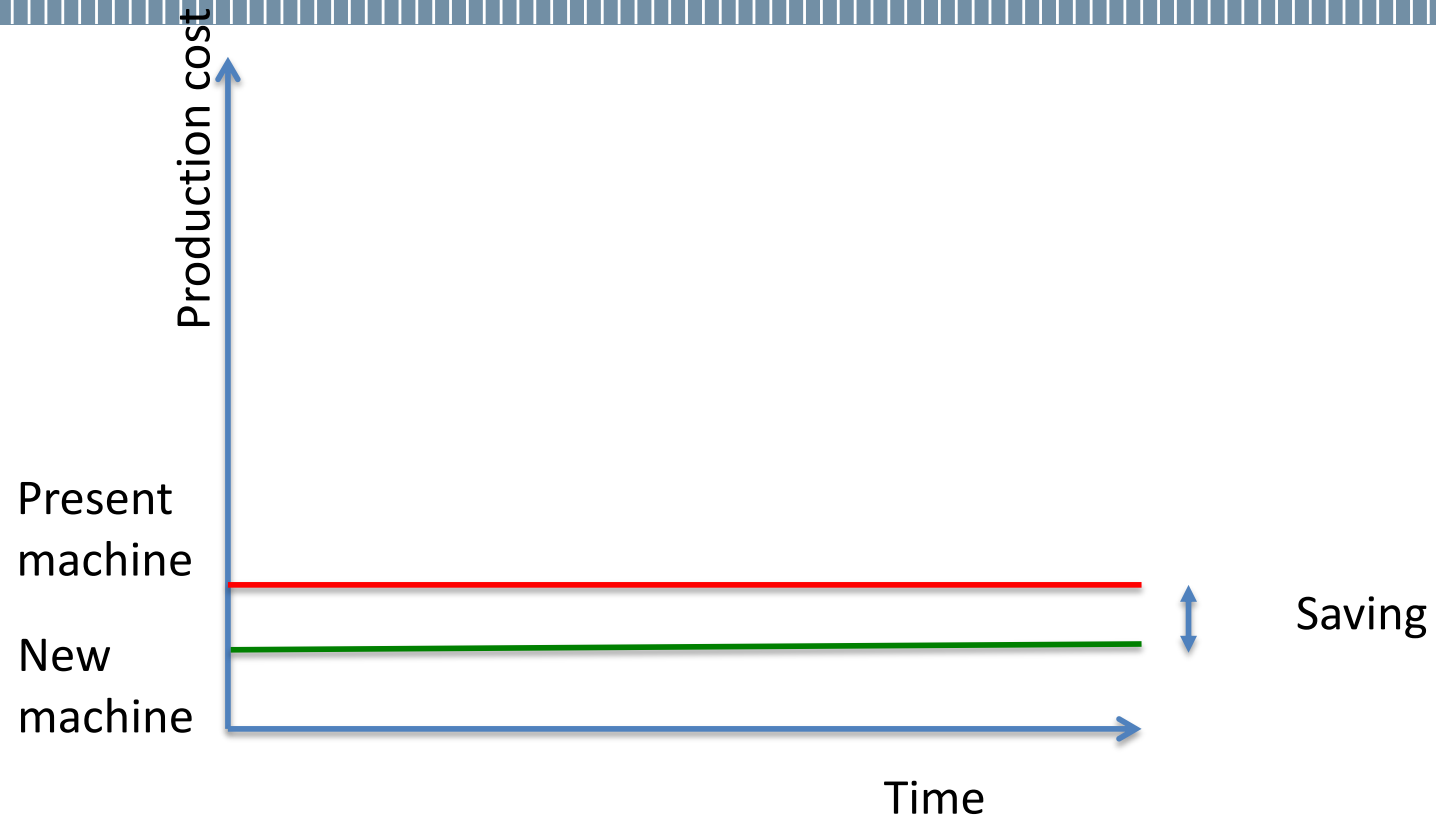
Actions for the meeting with the CFO

-
-
-

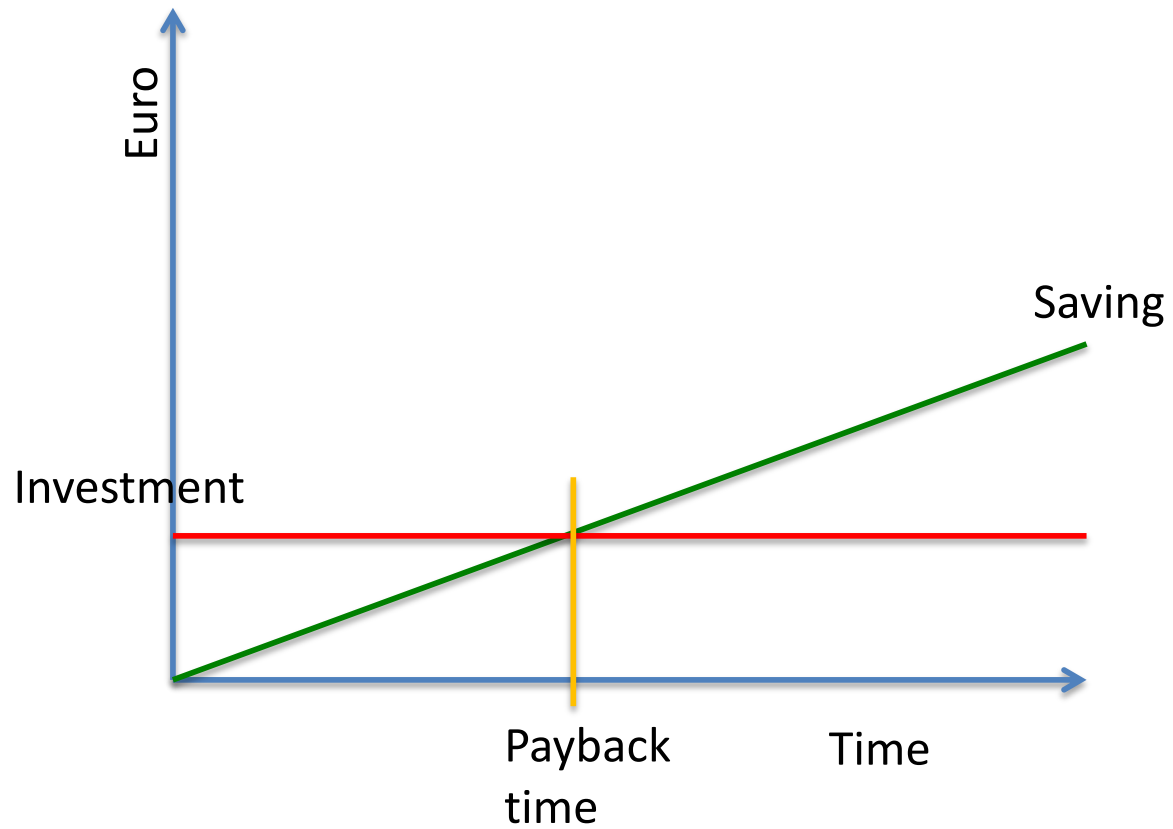
Actions for the meeting with the CFO

- Challenge the payback time threshold (these machine lifetime is long, the market is stable, ...)
- Discuss alternative investment evaluation methods (there are many, and they give different results)
- If you decide to do nothing, it does not mean that everything remains unchanged => Choose the right baseline

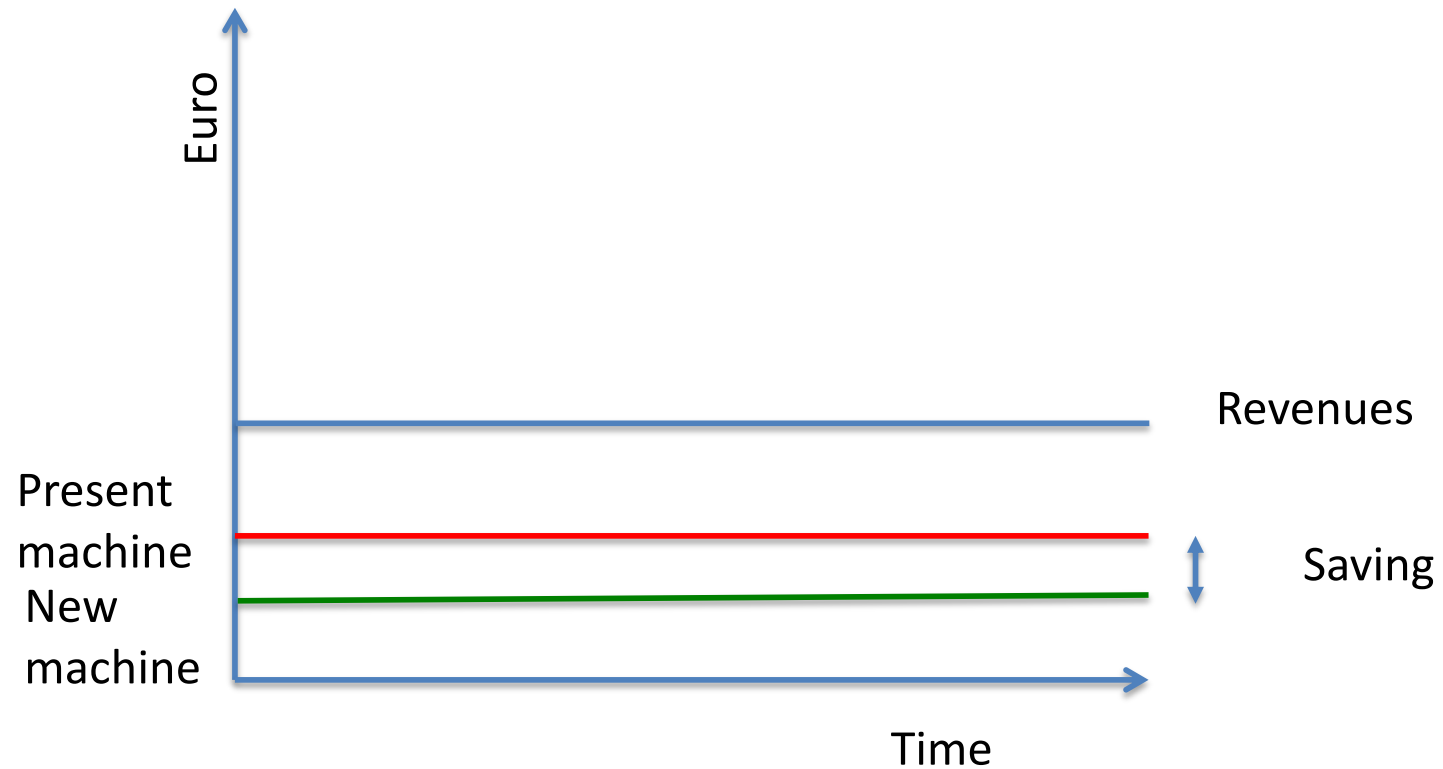
Evaluating the advantages



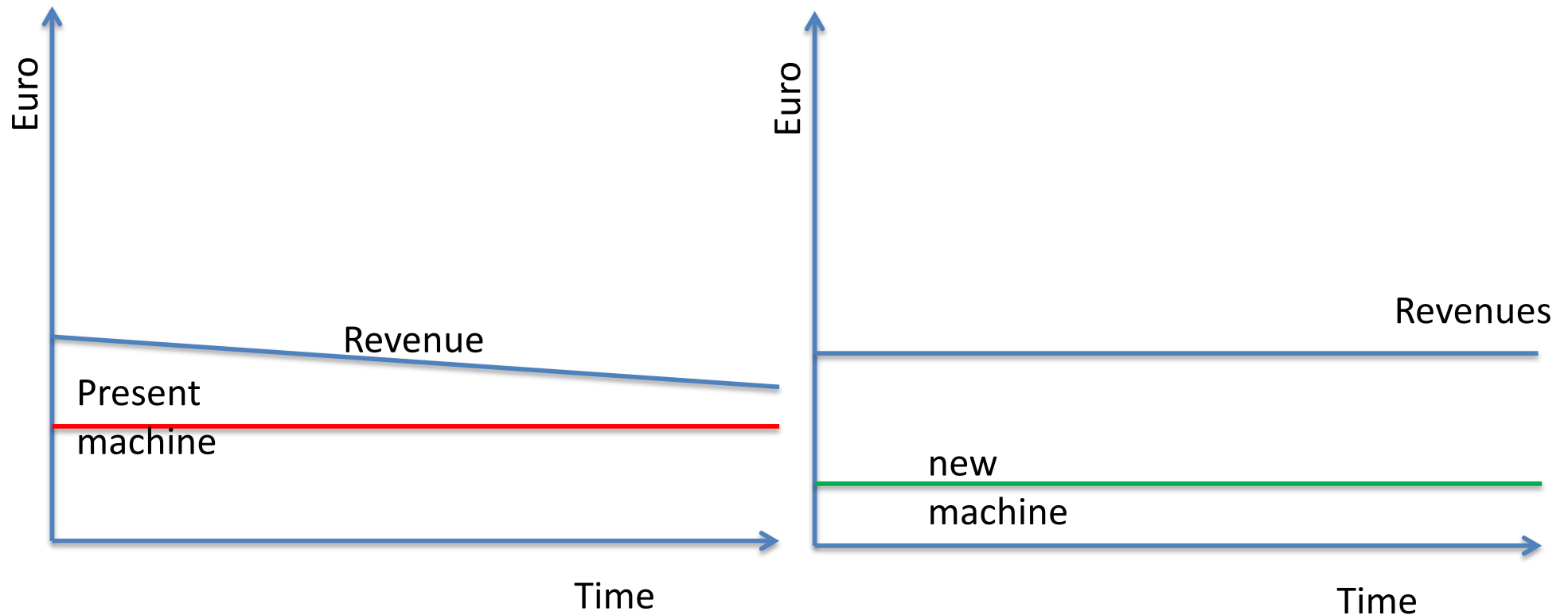
Evaluating the advantages



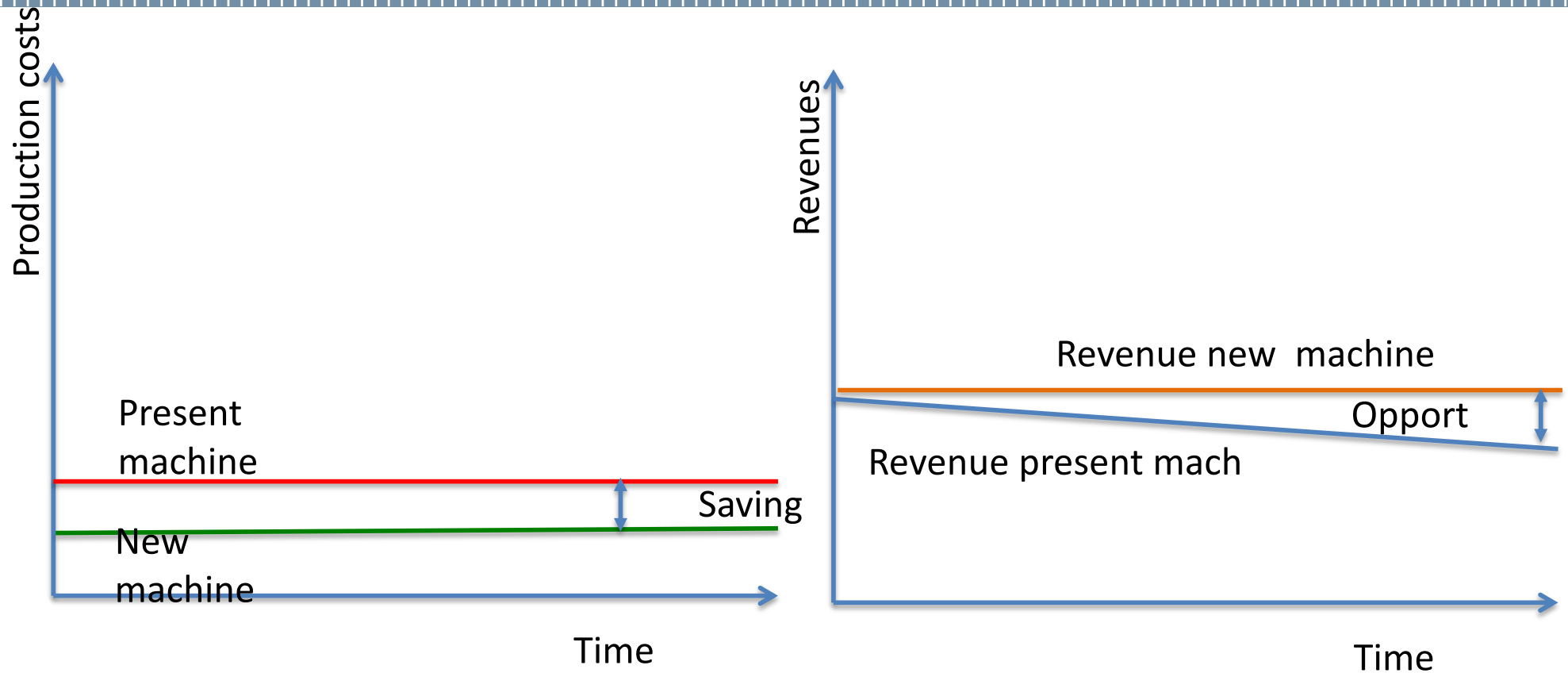
Evaluating the advantages



Evaluating the advantages



Evaluating the advantages



The advantage over time is the SUM of the one on the left (which is in their present analysis) plus the one on the right hand side (which is not in their present analysis)



POLITECNICO
MILANO 1863

