

Final Journal

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Course: SOEN 6841

Dates Range of Activities: 16 January 2025 – 29 March 2025

Date of the Journal: 30 March 2025

Overall Course Impact

This course has significantly shaped the way I understand software project management and engineering. When the semester began, my knowledge was centered around broad concepts - planning, coding, and team coordination. However, as the weeks progressed, I gained a more technical, structured, and process-oriented perspective on managing complex software projects.

One of the most impactful areas was the deep dive into Software Development Life Cycle (SDLC) models. Understanding the Waterfall model's rigidity versus the adaptive nature of Iterative and Agile models helped me appreciate the value of incremental delivery and user feedback. This conceptual clarity reshaped how I view change management, flexibility, and real-world project dynamics.

Another major learning milestone was mastering Effort Estimation Techniques like COCOMO, Function Point Analysis, and Wideband Delphi. These methods helped me move away from intuition-based estimates to quantifiable and context-aware predictions critical in managing resources effectively.

Equally transformative was learning about Configuration Management (CM) and the importance of maintaining software integrity through proper versioning, auditing, and change control. The integration of CM with project planning, especially in distributed team environments, showed me how these practices reduce lifecycle costs and ensure consistency across software versions.

Topics like Earned Value Management (EVM) and Project Monitoring and Control added another layer of insight. The ability to evaluate performance using indicators like schedule variance and cost performance index taught me how to objectively assess project health and take corrective action something I had initially found challenging but eventually gained confidence in through application and revision.

The course emphasized the significance of structured project closure, stakeholder communication, and quality assurance. These insights reshaped my perception of project management as a continuous loop of planning, execution, evaluation, and learning.

Application in Professional Life

The knowledge and skills acquired in this course are directly applicable to my professional career as a Software Engineering Master's student transitioning into the industry. The practical tools and techniques I learned will empower me to contribute effectively to software development teams and eventually manage software projects with technical and strategic clarity.

For instance, understanding and applying effort estimation techniques will allow me to better scope projects, manage deadlines, and allocate resources. These techniques will be especially valuable in fast-paced environments where resource optimization is key.

The principles of Configuration Management and the use of version control systems such as Git, JIRA, and ClickUp enabled me to connect theoretical practices with real-world tools. Knowing how to maintain baselines, manage change requests, and synchronize team contributions is something I have already begun applying in my academic projects.

Additionally, the knowledge of monitoring and control techniques using EVM, performance metrics, and corrective planning will help me manage project deviations efficiently. This will be especially useful when

working on large-scale collaborative projects where tracking timelines, deliverables, and budgets is crucial for success.

The experience of preparing deliverables such as a Feasibility Study, Solution Proposal, Project Plan, and Risk Assessment has enhanced my ability to manage stakeholder expectations, track project scope, and ensure transparency throughout the project lifecycle. These skills will support my long-term career goals in project coordination, quality assurance, and technical consulting roles.

Peer Collaboration Insights

Peer collaboration throughout the course significantly enhanced my learning. Each discussion and group activity exposed me to diverse viewpoints and helped me refine my understanding of technical concepts.

One exercise that stood out involved analyzing the strengths and weaknesses of different project planning methodologies like Agile, Waterfall, and Hybrid. Through that activity, I gained a clearer appreciation for Agile's adaptability, which complemented my earlier learnings on iterative models and user-centric design.

Another valuable interaction occurred when we worked together to identify and mitigate project scheduling risks. Simulating project delays due to misaligned resources helped me understand how different team members approach budgeting, task prioritization, and compromise.

In a budgeting and resource reallocation exercise, we were assigned stakeholder roles and had to resolve a scenario involving a budget overrun. Playing the part of a developer, I advocated for technical quality, while others focused on deadlines and costs. This activity enhanced my negotiation skills and reinforced the importance of balanced decision-making in team environments.

These peer activities fostered critical thinking, broadened my perspective, and helped me see how collaborative communication strengthens team cohesion and improves project outcomes especially in interdisciplinary teams with varying goals and constraints.

Personal Growth

This course has been a catalyst for significant personal and professional growth. When I began the course, my understanding of software project management was limited to basic planning and coordination. Today, I am confident in my ability to plan, execute, and close projects with technical precision and managerial awareness.

One key area of growth was in my ability to synthesize and apply complex concepts. For instance, I initially struggled with understanding Earned Value Management (EVM) metrics like Schedule Variance (SV) and Cost Performance Index (CPI). Through continuous practice and peer discussions, I developed proficiency in applying these metrics to evaluate project performance.

Another area where I observed personal growth was in my understanding of Testing Management and its significance in ensuring software quality. Earlier, I underestimated the importance of structured testing processes and often perceived testing as a post-development activity. However, through the course content on verification and validation techniques, I realized how critical it is to integrate testing across the development lifecycle.

I also improved my documentation and analytical skills. Drafting deliverables such as the Feasibility Study, Risk Assessment, and Budgeting Document enhanced my ability to communicate technical ideas concisely and effectively.

Maintaining learning journals throughout the course further contributed to my growth. This reflective practice encouraged me to evaluate my progress, identify areas for improvement, and solidify my understanding of key concepts.