

# Strategic Optimization of Global Supply Chain Lead Times

A ROBUST NEWSVENDOR APPROACH

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## I. Executive Summary

This project addresses the inherent volatility of global logistics lead times using a **Robust NewsVendor Model**. Traditional supply chain models often rely on mean delay values, which fail to account for the "Tail Risk" of stochastic shipping disruptions. By leveraging a Python-based optimization engine and SQL data engineering, this study analysed lead-time distributions across major global trade lanes.

The model identified significant cost-recovery opportunities by minimizing the "Maximum Regret" associated with inventory stockouts and holding costs. Key findings include a **Total Absolute Savings** of over \$700 (across the top 20 cities) and an average **Risk Reduction of 55%**. These results demonstrate that transitioning from a Naive to a Robust optimization framework provides a measurable competitive advantage in global supply chain resilience.

## II. Problem Statement

In global logistics, the "Naive" approach to inventory management assumes that lead times are relatively stable, optimizing for the mean delay. However, lead-time variance—driven by port congestion, customs delays, and carrier inefficiency—creates a "Volatility Gap." This gap leads to:

- **Excessive Holding Costs:** Over-stocking in low-risk lanes.
- **Stockout Penalties:** Under-stocking in high-variance lanes.
- **Inaccurate Costing:** Failure to quantify the financial "Regret" of being unprepared for lead-time noise.

## III. Methodology

### 3.1 Data Acquisition & Engineering (SQL)

The foundational dataset was processed using SQL to create a high-fidelity risk profile for each trade lane.

- **Aggregation:** Data was grouped by City and Shipping Mode.
- **Metrics:** We calculated **Mean Delay ( $\mu$ )**, **Volatility/Sigma ( $\sigma$ )**, and **Max Observed Delay** to identify extreme lead-time scenarios.
- **Filtering:** To ensure statistical significance, the analysis focused on trade lanes with a robust sample size (Shipments > 500).

### 3.2 Optimization Engine (Python)

Using a **Robust Newsvendor Framework**, we implemented a prescriptive model that minimizes **Maximum Regret**. Unlike traditional models, this logic treats lead time as a stochastic variable rather than a fixed average.

- **Naive Cost Baseline:** Calculates costs assuming standard mean-based distributions.
- **Robust Optimization:** Accounts for the standard deviation ( $\sigma$ ) of delays to determine an optimal safety buffer that minimizes the worst-case financial impact.

## IV. Analysis of Results

### 4.1 Optimization Impact

The transition from Naive to Robust modeling yielded immediate financial improvements across the global network.

Location	Absolute Savings (USD)	Risk Reduction %	Volatility ( $\sigma$ )
Mexico City	\$44.54	60.4%	1.30
Estocolmo	\$42.76	60.3%	1.15
London	\$39.54	58.4%	1.22
Buenos Aires	\$39.59	58.4%	1.25
Managua	\$37.34	56.5%	1.35

*Note: Data derived from the optimization\_summary dataset.*

### 4.2 Shipping Mode Volatility Insight

By examining the **Risk Data**, we observed that shipping modes are not created equal:

- **Second Class Shipping:** Consistently showed higher volatility (e.g., **Brisbane** at 1.37 and **Estambul** at 1.48).

- **First Class Shipping:** Generally exhibited lower standard deviation, requiring a smaller "Robust Buffer".
- **Correlation:** There is a direct positive correlation between **Volatility ( $\sigma$ )** and the **Absolute Savings** generated by the robust model.

## V. Strategic Recommendations

1. **Deploy Variance-Aware Buffering:** Standardize the use of the Robust Model for trade lanes with a  $\sigma > 1.0$ , where the Naive model's error rate is highest.
2. **Mode-Specific Safety Stock:** Adjust safety stock factors specifically for **Second Class** routes, which currently represent the highest "Value at Risk."
3. **Continuous Monitoring:** Implement the Power BI dashboard as a live "Risk Watchlist" to flag cities where **Max Observed Delay** begins to deviate from historical sigmas.

## VI. Conclusion

This project proves that **stochastic noise** in lead times is not just a logistical hurdle, but a quantifiable financial risk. By moving from reactive averages to proactive robust optimization, the organization can reduce its regret costs by an average of **55%**.

As a 3rd-year AI&DS student, this project demonstrates the scalability of prescriptive analytics in global supply chain management.