

Income Statement

For the year ended 31 May 2021

£'million	Notes	2021	2020
Revenue	3	2,713	2,492
Operating expenses			
Staff costs	4	(1,093)	(1,081)
Depreciation and amortisation	1,2,3	(123)	(119)
Other operating expenses	5	(925)	(816)
Profit on disposal of restructuring practice	20	184	-
Operating profit		756	611
Investment income	6	96	80
Finance costs	7	(51)	(75)
Profit before members' capital profit share		801	500
Members' capital profit share charged as an expense	20	(136)	-
Profit for the year		650	500

Profit for the year of Deloitte LLP is impacted by annuities for former and current members (2021: a charge of £102 million; 2020: a gain of £68 million). See Note 5, 7 and 16. Profit for the year of Deloitte LLP is impacted by annuities for former and current members (2021: a charge of £102 million; 2020: a gain of £68 million). See Note 5, 7 and 16.

