Business Insights

1. What Truly Drives Our Profit?

Our analysis found that only two factors have a major impact on profit margins: **Cost Ratio** and **Cost Efficiency**. All other factors are minor in comparison.

In simple terms, our profitability is almost entirely determined by how well the company manages its costs in relation to the revenue it earns.

Breakdown of Findings:

- Cost Ratio: This is the percentage of your revenue that is spent on costs (like manufacturing and shipping). When this ratio is high, profits are low, even if sales are strong.
- Cost Efficiency: This measures how well the company turns its spending into profitable sales. High efficiency means operations are streamlined and resources are used well.
- Surprisingly, just selling more (**Order Quantities**) or having higher total sales (**Revenue Generated**) had almost no direct impact on profit *margins*.
- Key takeaway: This shows that profitable sales are more important than highvolume sales. Selling a lot won't guarantee a healthy profit if costs are not kept under control.

Product Type Insight:

The 'Skincare' category brings in the most total revenue, but the 'Cosmetics' category is more profitable on a per-item basis (it has better profit margins). This highlights the need to find the right balance of products to sell, rather than just focusing on the highest-selling items.

2. How Stable is Our Business? (Sensitivity Analysis)

We ran a "stress test" on our model to see how a 10% change in different business factors (like costs or lead times) would affect profit.

The results show that the business is **extremely stable**. Even with these significant changes, the profit margin (which is already very high at ~99.13%) barely moved. This points to a very strong and resilient business model.

Feature-Level Insights:

- Cost Ratio: This was the most sensitive factor. A 10% decrease in costs improved
 the profit margin, while a 10% increase hurt it. At a large scale, even these small
 shifts can add up.
- Cost Efficiency: Maintaining efficiency is key to protecting the profits you already have.
- **Price, Sales Volume, and Lead Times:** On their own, changing these factors had very little effect on the profit margin. This suggests that pricing strategies, for example, only work if costs are kept under control at the same time.

3. What-If Scenarios (Best, Worst, and Normal Case)

We used the model to test three possible future scenarios:

• Optimistic: Costs go down, efficiency goes up, and demand increases.

Moderate: Business as usual.

Pessimistic: Costs go up, demand falls, and shipping takes longer.

Key Learnings:

- In the **Optimistic Scenario**, the profit margin barely increased. This is a good sign: it shows the business is *already* operating at or near its maximum efficiency. Future growth will likely come from scaling the business or entering new markets, not from small operational tweaks.
- In the **Pessimistic Scenario**, the profit margin only dropped slightly. This suggests the business has a low risk of failure and is strong enough to handle cost increases or supply chain problems.
- The **Moderate Scenario** confirmed the business is operationally stable.

4. Strategic Recommendations

Based on these findings, we recommend the following actions:

- Focus on Costs, Not Just Sales Volume
 The best way to protect profit is to keep costs low. This is more effective than just trying to increase total sales. This can be done through better supplier negotiations or more efficient shipping.
- 2. Optimize the Product Mix
 Shift the sales focus from products that sell a lot but have low profit (like Skincare) to products that have higher profit margins (like Cosmetics). It is also worth analyzing individual products to stop selling any that are underperforming.
- 3. Strengthen Supplier Partnerships
 The data shows that 'Supplier 1' is the most efficient and has the lowest defect rate.
 The company should consider sending more business to high-performing suppliers like this one to ensure reliable service and stable costs.
- 4. Rethink Pricing Strategy
 Since the analysis shows that changing prices has a limited effect on the percentage of profit, the company could try small price increases on high-demand products. This would increase the total dollars of profit earned on each sale, even if the profit margin stays the same.
- 5. Build Resilience to Protect Profits
 With profit margins already over 99%, the main goal should shift from finding more profit to defending the current profit. This means building a stronger, more resilient supply chain that can handle unexpected shocks (like diversifying suppliers or planning for delays).