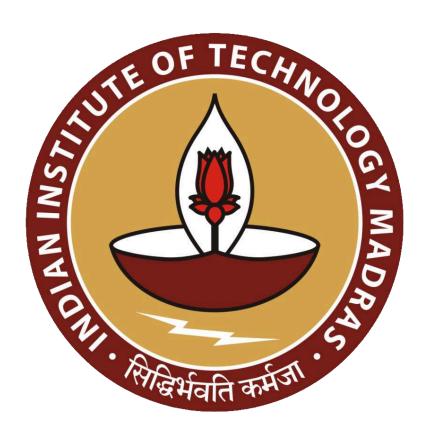
# **Analyzing Growth Strategies for Agricultural Supply Store**

## **Final report for the BDM Capstone Project**

## **Submitted by**

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# **Executive Summary and Title**

This report presents findings from a comprehensive analysis of Jain Seed Store, a family-owned agrochemical retailer in Dera Bassi. Under Mr. Pankaj Jain's management, the business primarily serves small-scale farmers from nearby villages, generating total sales of ₹16,16,210 between August 5 and October 31, 2024. Through weekly data collection from the store's BusyWin application and discussions with the owner, we identified several operational challenges. The traditional credit system creates cash flow constraints, while manual inventory management has resulted in misalignment with seasonal demand patterns.

Our analysis of sales data revealed inventory mismatches - August required high insecticide and medium fungicide stock, September needed high fungicide and medium insecticide inventory, while October demanded primarily herbicides - yet the store frequently experienced overstocking of slow-moving products alongside shortages of seasonal essentials. Additionally, the store's cluttered layout and understaffing during peak periods negatively impact customer experience.

Based on our findings, we recommend implementing key improvements to address operational challenges at Jain Seed Store. These include developing a structured inventory system to forecast seasonal demand for insecticides, fungicides, and herbicides, reorganizing the store layout for better product visibility, and adjusting staffing to accommodate demand fluctuations. We also suggest formalizing the credit system with clear terms and introducing digital payment options to enhance cash flow. Expanded marketing through WhatsApp and local-language materials will increase customer reach. These changes will reduce excess inventory, improve financial stability and enhance customer satisfaction.

# **Detailed Explanation of Analysis Process/Method**

Data collection for this analysis involved weekly visits to the Jain Seed Store between August 5 and October 31, 2024, where I extracted sales information directly from BusyWin management software. During each visit, I documented transactions on excel sheet for a particular day, recording products, their quantities, and sales values in a standardized Excel format, resulting in a comprehensive dataset totaling ₹16,16,210 in sales over the three-months (about 87 days from August 5 to October 31, 2024). I then, under the guidance of the owner and with the help of online resources, categorized each product into different types, such as insecticides, herbicides, etc.

For data visualization and analysis, I employed a combination of time-series graphs, bar charts, line charts and pie charts. The time-series graphs tracked weekly or monthly sales trends, while the category-specific bar charts compared performance across insecticides, fungicides, growth promoters, and herbicides. These visualizations provided valuable insights into seasonal demand patterns, with insecticides peaking in August, fungicides in September, and herbicides in October, offering a clearer understanding of the store's sales.

These insights form the basis for strategic inventory management improvements at Jain Seed Store. Understanding the timing of seasonal demand shifts enables the store to adopt a data-driven stocking approach, reducing excess inventory while ensuring high-demand products remain available. The time-series graphs helped track sales fluctuations over time, category-specific bar charts clarified sales distribution among products. These insights guided staffing decisions, store layout adjustments, and structured credit policies aligned with farmers' purchasing behaviors throughout the agricultural cycle.

### **Visualizations and Analysis**

Various charts and graphs were used to visually represent the data, which provided insights into the business performance and highlighted potential areas for improvement. Below are the descriptions of the graphs used:

#### Figure 1: Line Chart for Daily Sales Trend

- **Purpose:** Track overall sales progression across the three months to identify business cycles.
- **Reason for Choosing:** Line charts effectively show patterns over time, such as seasonal demand variations and high/low sales periods. It helps identify how external factors (e.g., weather conditions, festivals, and farming seasons) affect sales.
- **Explanation**: Expected insights include seasonal product demand shifts, revenue stability, and opportunities to address inventory misalignment.

## Figure 2: Grouped Bar Chart for Product Category Sales

- Purpose: To compare monthly sales across four product categories at Jain Seed Store from August to October 2024.
- Reason to choose: A grouped bar chart was selected because it allows for direct visual comparison of
  monthly sales volumes across multiple product categories simultaneously, making seasonal trends
  immediately apparent and highlighting the shifting priorities of farmers in the Dera Bassi region throughout
  the agricultural cycle.

• **Explanation:** The graph reveals clear seasonal shifts in demand with each product category showing distinct monthly sales patterns.

#### Figure 3: Line Chart for Product Category Sales (Monthly)

- Purpose: To track the intersecting sales trends of four product categories at Jain Seed Store from August to October 2024.
- Reason to choose: A multi-line graph was selected because it clearly demonstrates the continuous
  trajectories and intersecting trends of multiple product categories simultaneously, making it immediately
  apparent when demand for certain products rises or falls, and revealing the complete seasonal transition of
  farmer needs throughout the agricultural cycle.
- **Explanation:** The graph reveals contrasting trajectories for each product category with clear seasonal transitions in farmer demand.

### Figure 4: Pie Charts for Monthly Product Category Distribution

- Purpose: To visualize monthly product category distribution as percentage of total sales at Jain Seed Store from August to October 2024.
- Reason to choose: A series of pie charts was selected because they effectively illustrate the relative contribution of each product category to total monthly sales, making it immediately apparent which categories dominate in specific months and how these proportions shift dramatically as the agricultural season progresses.
- **Explanation:** The graphs reveal dramatic shifts in product category dominance across the three-month period.

#### Figure 5: Bar Chart for Top 10 Highest Revenue Generating Products

- **Purpose:** To identify and compare the top 10 revenue-generating products at Jain Seed Store during August-October 2024.
- Reason to choose: A ranked bar chart was selected because it clearly identifies and quantifies the specific
  product formulations driving store revenue, enabling direct comparison between individual products rather
  than just product categories, which supports more targeted inventory and marketing decisions.
- **Explanation:** The graph reveals significant revenue differences between top-performing products and highlights the changes in store sales.

#### Figure 6: Bar Chart for Top 10 Highest Selling Products

- **Purpose:** To identify and compare the top 10 highest-selling products by quantity at Jain Seed Store during August-October 2024.
- Reason to choose: A ranked bar chart was selected because it clearly identifies and quantifies the specific
  product formulations with highest customer demand by volume, enabling direct comparison between
  individual products rather than just product categories, which supports more targeted inventory stocking
  decisions.
- **Explanation:** The graph reveals the most popular products by unit sales, with fungicides and insecticides dominating the top sellers list.

#### Figure 7: Dual-Bar Chart for Top 30 Highest MRP Products

- **Purpose:** To compare Maximum Retail Prices (MRP) with actual selling prices for the 30 highest-priced products at Jain Seed Store.
- Reason to choose: A comparative bar chart was selected because it directly juxtaposes MRP and selling price for each premium product, making discount patterns immediately visible and enabling quantification of price reductions across different product formulations and price points.
- **Explanation:** The graph reveals significant price discounting across high-value products with varying margin reduction patterns.

### Figure 8: Pie of Pie chart for Revenue Generated by Top 5 Products of the Total Sales

- **Purpose:** To analyze revenue distribution among top-selling agrochemical products at Jain Seed Store.
- **Reason to choose:** This visualization effectively illustrates revenue concentration, showing that just 8% of products (the top 5) contribute meaningfully to overall sales. This insight is crucial for inventory prioritization, negotiating better terms with suppliers for these key products, and ensuring consistent availability of these revenue drivers.
- **Explanation:** Helps identify core products driving business revenue to optimize inventory management and marketing strategies.

# **Results and Findings**

Let's take a closer look at business by analyzing sales data using different charts, like line charts, bar graphs and pie charts. These visuals will help us spot trends in product sales, inventory issues, and customer buying habits. By looking at these charts, we'll better understand the store's challenges and come up with simple solutions to improve things like stock management, staffing, and customer satisfaction.

Figure 1: Daily Sales Trend Line Graph

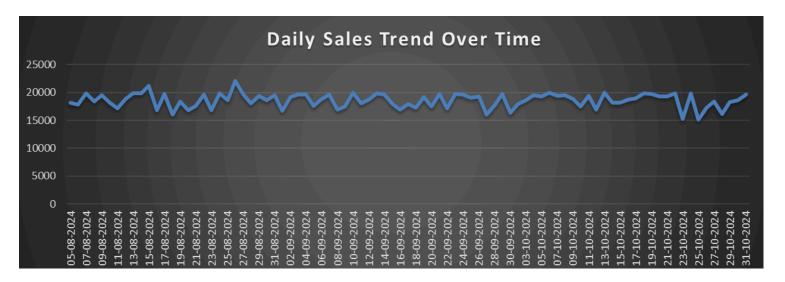


Figure 1: Daily Sales Trend Line Graph

1. **Purpose:** To track how daily sales fluctuate over the 87-day period.

- **a.** Sales typically range from ₹18,000 to ₹19,000, showing some fluctuations but remaining generally stable.
- **b.** The highest sales occurred on August 26, 2024 (₹22,070), likely due to seasonal demand. The lowest sales were on October 25, 2024 (₹15,080), possibly due to reduced demand or supply issues.
- **c.** The graph shows mild weekly patterns, with sales tending to be lower on Sundays (around ₹16,500) compared to higher mid-week sales (around ₹19,200).
- **d.** Sales remained steady in early August, but from mid-September to October, they became more unpredictable, likely due to agricultural cycles.
- 3. Results: The analysis confirms Jain Seed Store's business stability with consistent daily sales averaging approximately ₹18,000 and total revenue of ₹16,16,210 for the period. The data highlights opportunities to increase revenue by addressing the three identified October sales dips and implementing targeted promotions during typically slower days to push sales consistently above the ₹20,000 threshold, potentially increasing monthly revenue by 10-15%.

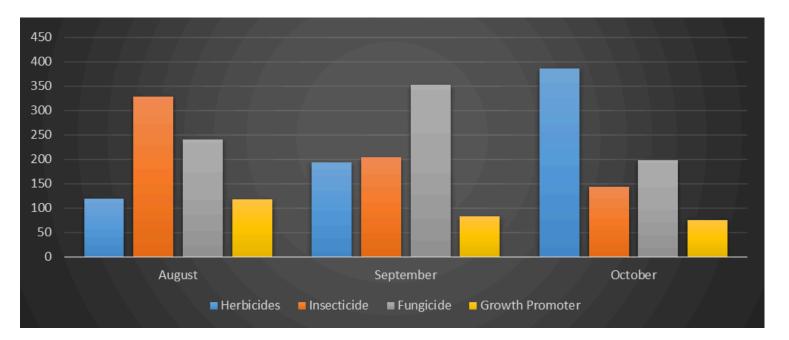


Figure 2: Grouped Bar Chart for Product Category Sales

Figure 2: Grouped Bar Chart for Product Category Sales

1. **Purpose:** To visually analyze and compare the sales performance of the product categories (Herbicides, Insecticides, Fungicides, and Growth Promoters) across three months, revealing seasonal demand patterns and identifying product category strengths to guide inventory planning and marketing strategies.

- **a.** Herbicides show dramatic fluctuation with moderate August sales (119 units), slight increase in September (194 units), and then peak dramatically in October (386 units), making it the highest-selling category that month.
- **b.** Insecticides display an opposite trend, dominating August sales (328 units), maintaining strong but decreasing presence in September (204 units), before declining further in October (143 units).
- **c.** Fungicides emerge as consistently strong performers, starting moderately in August (240 units), peaking in September (353 units) as the top category that month, then decreasing in October (198 units).
- **d.** Growth Promoters maintain the lowest but relatively stable sales across all months, with slight decline from August (118 units) to September (83 units) and October (75 units).
- e. The total monthly product units show August (805 units), September (834 units) and October (802 units), indicating consistent overall demand despite significant category shifts.
- 3. Results: The analysis confirms clear seasonal demand patterns with October being dominated by herbicide sales (386 units), August by insecticides (328 units), and September by fungicides (353 units). These insights provide Jain Seed Store with specific inventory allocation targets for each month to prevent the current misalignment between stock and demand. By adjusting procurement to match these patterns

(reducing Growth Promoter inventory year-round while increasing herbicide stock by 97% from August to October), the store could significantly improve inventory turnover and reduce instances of both overstocking and stockouts.



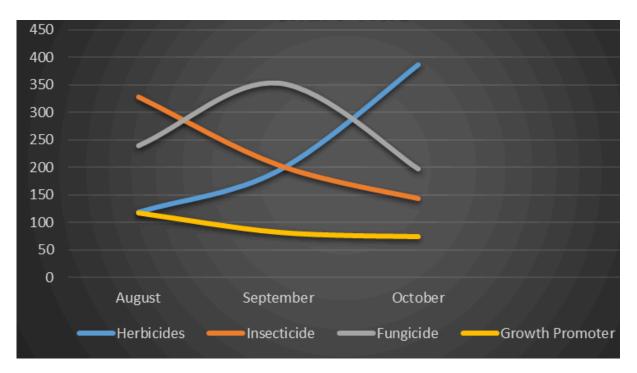


Figure 3: Line Chart for Product Category Sales (Monthly)

 Purpose: To visualize and analyze the monthly sales trajectory of Jain Seed Store's four primary product categories (Herbicides, Insecticides, Fungicides, and Growth Promoters) throughout the critical August-October 2024 growing season, identifying clear seasonal patterns to optimize inventory planning and procurement cycles.

- a. Herbicides show a consistent upward trajectory, starting at approximately 119 units in August, increasing to 194 units in September, and surging to 386 units in October, representing a 208% increase over the period.
- b. Insecticides display an opposite trend with steady decline, beginning as the top-selling category in August (328 units) before decreasing to 204 units in September and further dropping to 143 units in October, reflecting a 57% reduction.
- c. Fungicides follow a bell curve pattern, starting at 240 units in August, peaking at approximately 353 units in September, then declining to 198 units in October.

- d. Growth Promoters maintain the lowest but relatively stable sales across all months, starting around 118 units in August before gradually decreasing to 75 units by October.
- e. A notable crossover point occurs in mid-September where herbicide sales begin exceeding insecticide sales, signaling a key transition point in the agricultural cycle.
- 3. **Results:** The analysis demonstrates clear inverse relationships between herbicides and insecticides at Jain Seed Store, with a critical transition point in September when fungicides peak. By aligning inventory with these specific patterns (increasing herbicide stock by 208% from August to October while reducing insecticide inventory by 57% during the same period), the store can significantly improve inventory turnover and cash flow.

Figure 4: Pie Charts for Monthly Product Category Distribution

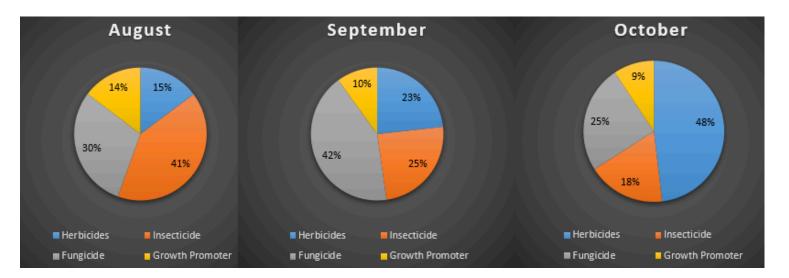


Figure 4: Pie Charts for Monthly Product Category Distribution

Purpose: To provide a clear month-by-month percentage breakdown of Jain Seed Store's sales across four
product categories (Herbicides, Insecticides, Fungicides, and Growth Promoters), highlighting the changing
proportional significance of each category throughout the critical agricultural period from August to
October 2024.

- a. In August, Insecticides claimed the largest share at 41% of sales, followed by Fungicides at 30%, while Herbicides represented only 15% and Growth Promoters accounted for 14%.
- b. September shows a substantial redistribution, with Fungicides becoming the dominant category at 42%, Insecticides dropping to 25%, Herbicides increasing to 23%, and Growth Promoters declining slightly to 10%.

- c. By October, the distribution transformed dramatically with Herbicides becoming overwhelmingly dominant at 48% of all sales, while Fungicides decreased to 25%, Insecticides fell further to 18%, and Growth Promoters remained the smallest category at 9%.
- d. The most substantial shift occurred in Herbicides, which more than tripled their proportional representation from 15% in August to 48% in October, while Insecticides experienced the opposite trend, declining from 41% to just 18% during the same period.
- 3. **Results:** The analysis demonstrates clear monthly transitions in product category importance at Jain Seed Store, with each month having a distinct dominant category: Insecticides in August (41%), Fungicides in September (42%), and Herbicides in October (48%). By aligning inventory procurement with these specific monthly proportions, the owner can optimize stock levels to match actual demand patterns. Specifically, increasing herbicide inventory allocation from 15% in August to 48% in October while reducing insecticide allocation from 41% to 18% during the same period would significantly improve inventory turnover, reduce carrying costs, and prevent both overstocking and stockouts of seasonal products.

Figure 5: Bar Chart for Top 10 Highest Revenue Generating Products

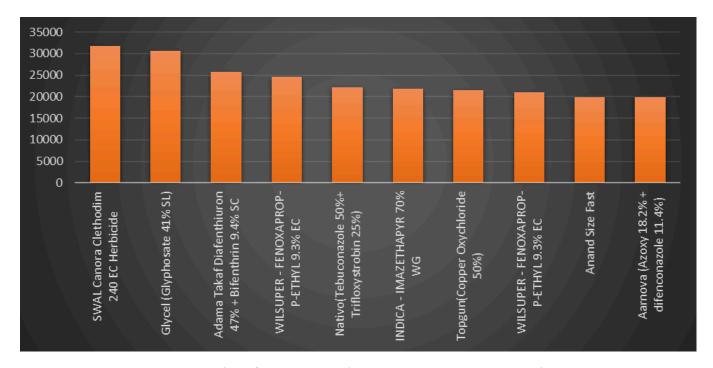


Figure 5: Bar Chart for Top 10 Highest Revenue Generating Products

1. **Purpose:** To analyze and rank the specific products that generate the highest revenue for Jain Seed Store, providing us with detailed insights into which individual formulations contribute most significantly to the store's total sales of ₹16,16,210 during the August-October 2024 period.

- a. The chart identifies SWAL Cadora Getroclim 240 EC Herbicide as the single highest revenue-generating product at approximately ₹32,000, closely followed by Glyder (Glyphosate 41% SL) at ₹31,000. These two herbicides alone account for nearly 4% of the store's total revenue during the period.
- b. The third-highest performer is Adama Takla (Diafenthiuron 47% + Bifenthrin 9.4% SC) at ₹26,000, with a notable revenue drop of about ₹5,000 from the second-ranked product.
- c. The remaining products show a gradual decline in revenue contribution, with the 10th ranked product, Xaanova (Azoxystrobin 18.2% + difenoconazole 11.4%), generating approximately ₹20,000.
- d. The product mix among top performers includes 4 herbicides, 3 insecticides, 2 fungicides, and 1 growth regulator, with herbicides accounting for 40% of top-performing products despite representing only 29% of total product sales across the three months.
- 3. **Results:** The analysis reveals that the top 10 products contribute approximately ₹2,28,000 or 14% of the total revenue for the period. Focusing inventory management and promotional efforts on these specific formulations, particularly the top two herbicides which generate over ₹63,000 combined, would optimize profitability. The data suggests that despite seasonal category shifts, certain specific products maintain consistently high sales, indicating opportunities for year-round stocking of these particular formulations while adjusting complementary inventory seasonally.

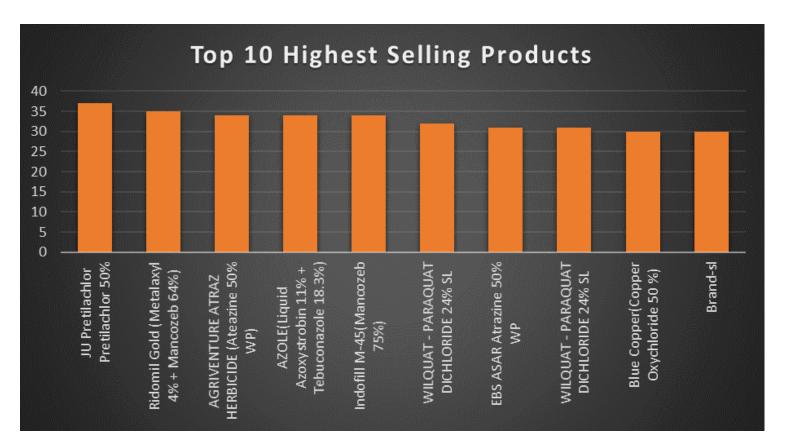


Figure 6: Bar Chart for Top 10 Highest Selling Products

Figure 6: Bar Chart for Top 10 Highest Selling Products

1. **Purpose:** To analyze and rank the specific products that sell in highest quantities at Jain Seed Store during the August-October 2024 period, independent of their price points.

- a. The chart identifies JU Prehtachlor (Prehtachlor 50%) as the single highest-selling product by volume at approximately 38 units, followed closely by Ridomil Gold (Metalaxyl 4% + Mancozeb 64%) at 36 units.
- b. AGRIVENTURE ATRAZ (Atrazine 50% WP) ranks third with 34 units sold.
- c. The remaining products show a gradual decline in sales volume, with the 10th ranked product selling approximately 30 units.
- d. Unlike the revenue chart, this volume-based ranking shows a different product mix, with several products appearing here that didn't make the top revenue generators.
- e. The top-selling products include a different mix of categories than the top revenue generators, with fungicides and insecticides having stronger representation among high-volume sellers.

3. **Results:** The analysis reveals that volume leaders don't necessarily align with revenue leaders at Jain Seed Store, suggesting certain products are popular but lower-priced. The high unit sales of JU Prehtachlor (38 units) and Ridomil Gold (36 units) indicate strong customer preference regardless of price point. This volume-based data should guide basic inventory stocking levels, while the revenue data should inform profit maximization strategies. By ensuring consistent availability of these high-volume products, particularly during their respective seasonal peaks, the store can enhance customer satisfaction and potentially increase frequency of visits, which may lead to additional sales of higher-margin products.

Figure 7: Dual-Bar Chart for Top 30 Highest MRP Products

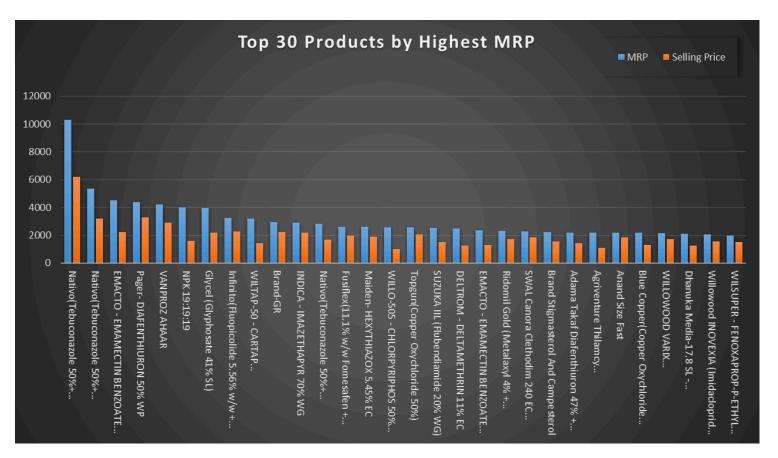


Figure 7: Dual-Bar Chart for Top 30 Highest MRP Products

1. **Purpose:** To analyze the pricing strategy at Jain Seed Store by comparing manufacturer suggested retail prices (MRP) against actual selling prices for the 30 highest-priced agrochemical products, revealing discount patterns and margin structures that impact both store profitability and customer value perception.

#### 2. Findings:

a. The chart reveals substantial price discounting across Jain Seed Store's premium product range. The highest-priced product, Nativo (Tebuconazole 50%+Trifloxystrobin 25%), has an MRP of approximately ₹10,200 but sells for around ₹6,200, representing a 39% discount.

- b. Similarly, Matko (Tebuconazole 50%+Trifloxystrobin 25%), with an MRP of ₹5,300, sells for approximately ₹3,200, a 40% reduction.
- c. The discount percentages vary considerably across products, with some receiving minimal discounts (10-15%) while others see substantial reductions (35-45%).
- d. The average MRP among these top 30 products is approximately ₹3,100, while the average selling price is about ₹2,000, indicating an overall average discount of 35%.
- 3. Results: The analysis demonstrates that Jain Seed Store employs significant but strategic discounting on high-value products, with the largest absolute price reductions on the most expensive items like Nativo (₹4,000 discount) and Matko (₹2,100 discount). This approach balances manufacturer pricing with market realities in Dera Bassi's competitive agricultural retail environment. By offering consistent percentage discounts within similar product categories rather than arbitrary price reductions, the store maintains pricing integrity while still providing value to farmers. The data suggests opportunities to optimize the discount structure for certain mid-range products where margins appear unnecessarily reduced compared to similar formulations.

Figure 8: Pie of Pie chart for Revenue Generated by Top 5 Products of the Total

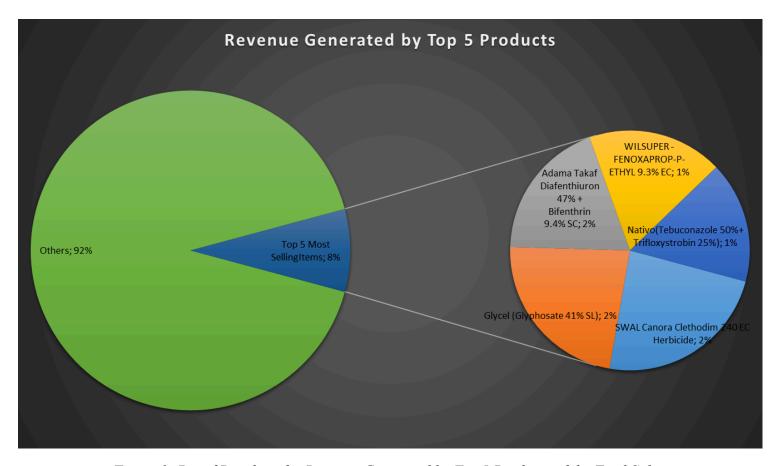


Figure 8: Pie of Pie chart for Revenue Generated by Top 5 Products of the Total Sales

1. **Purpose:** The chart visually represents the revenue distribution between top 5 selling agrochemical products and the rest of the inventory at Jain Seed Store. It highlights which specific products are generating the most significant portion of revenue, allowing for targeted inventory and marketing decisions.

#### 2. Findings:

- a. Among the top 5 products, Adama Takaf Diafenthiuron 47% + Bifenthrin 9.4% SC generates the highest revenue at 2% of total sales. Glycel (Glyphosate 41% SL) and SWAL Canora Clethodim 240 EC Herbicide each contribute 2% to total revenue.
- b. WILSUPER-FENOXAPROP-P-ETHYL 9.3% EC and Nativo (Tebuconazole 50% + Trifloxystrobin 25%) each generate 1% of total revenue. The presence of multiple herbicides (Glycel and SWAL Canora) suggests strong demand in this category, while insecticides (Adama Takaf) and fungicides (Nativo) are also important revenue contributors.
- 3. Results: The analysis indicates that while the store should maintain a diverse inventory, special attention should be given to managing stock levels of these top 5 products which collectively generate ₹1,29,297 (8% of ₹16,16,210). Improving margins on these products through better supplier negotiations could significantly impact overall profitability.

# **Interpretation of Results**

## 1. Revenue Distribution and Product Performance

The analysis of Jain Seed Store's sales data reveals a diverse product portfolio with significant seasonal variations. The top 5 products contribute only 8% (₹1,29,297) of total revenue (₹16,16,210), indicating a highly fragmented revenue stream. Among these top performers, Adama Takaf Diafenthiuron 47% + Bifenthrin 9.4% SC, Glycel (Glyphosate 41% SL), and SWAL Canora Clethodim 240 EC Herbicide stand out as key revenue generators at 2% each, while WILSUPER-FENOXAPROP-P-ETHYL 9.3% EC and Nativo (Tebuconazole 50% + Trifloxystrobin 25%) each contribute 1%. The presence of multiple herbicides in the top 5 aligns with the overall seasonal trends observed in the category analysis.

# 2. Seasonal Patterns and Category Shifts

The data demonstrates pronounced seasonal shifts in product category demand, reflecting the agricultural cycle in Dera Bassi region:

- August: Dominated by insecticides (41% of sales, 325 units) with fungicides as secondary (30%, 240 units)
- **September**: Led by fungicides (42%, 350 units) with insecticides declining (25%, 200 units) and herbicides rising (23%, 195 units)
- October: Overwhelmingly dominated by herbicides (48%, 385 units) with fungicides (25%, 195 units) and insecticides (18%, 140 units) taking secondary roles

This dramatic seasonal transition (particularly the 208% increase in herbicide sales from August to October and the 57% decrease in insecticide sales during the same period) indicates clear agricultural phase shifts that should drive inventory management decisions.

## 3. Daily Sales Patterns

Daily sales average between ₹18,000-₹19,000 with notable fluctuations. The highest single-day sales occurred on August 26, 2024 (₹22,070), while the lowest was on October 25, 2024 (₹15,080). Subtle weekly patterns emerge with Sunday sales averaging ₹16,500 compared to mid-week peaks of ₹19,200. Despite these variations, the overall sales trend remains relatively stable, suggesting consistent demand throughout the analyzed period.

# 4. Pricing Strategy

The store employs significant but strategic discounting on high-value products. Premium products like Nativo (Tebuconazole 50%+Trifloxystrobin 25%) are discounted by 39% (from ₹10,200 MRP to ₹6,200 selling price), while Matko (Tebuconazole 50%+Trifloxystrobin 25%) sees a 40% reduction (from ₹5,300 to ₹3,200). The average discount across premium products is approximately 35%, indicating a competitive pricing strategy that balances manufacturer pricing with market realities.

## 5. Inventory Implications

The pronounced seasonal shifts in product category demand highlight a critical inventory management challenge. The current inventory approach appears misaligned with actual demand patterns, likely resulting in overstocking of slow-moving products alongside shortages of seasonal essentials. This misalignment affects both cash flow and customer satisfaction, as capital is tied up in excess inventory while high-demand products may be unavailable.

## Recommendations

# 1. Inventory Management

## **Implement Season-Based Inventory Planning**

The analysis clearly shows dramatic seasonal shifts in product demand at Jain Seed Store. To capitalize on these patterns, a structured inventory system should be implemented with the following specific allocations:

## **August Inventory Allocation:**

- Insecticides (40-45%): This should be the primary focus as insecticides dominated August sales at 41% (325 units). Priority should be given to top performers like Adama Takaf Diafenthiuron 47% + Bifenthrin 9.4% SC. This allocation aligns with the early crop growth stage when pest control is critical.
- Fungicides (30%): Maintain strong secondary stock as fungicides represented 30% of August sales (240 units). Key fungicides like Nativo should be well-stocked as they appear among top revenue generators.
- **Herbicides (15%)**: Reduce herbicide inventory during this period as they only accounted for 15% of August sales (120 units).
- **Growth Promoters (10-15%)**: Maintain modest inventory as they represented 14% of August sales (115 units).

#### **September Inventory Allocation:**

- Fungicides (40-45%): This becomes the priority category as fungicides peaked at 42% of September sales (350 units). This coincides with mid-season crop development when disease prevention becomes critical.
- Insecticides (25%): Reduce insecticide inventory as their sales declined to 25% in September (200 units).
- Herbicides (25%): Increase herbicide inventory as their demand rose to 23% in September (195 units).
- **Growth Promoters (5-10%)**: Further reduce growth promoter inventory as their share declined to 10% (85 units).

## **October Inventory Allocation:**

- **Herbicides (45-50%)**: Make this the dominant category as herbicides surged to 48% of October sales (385 units), with particular focus on top sellers like Glycel and SWAL Canora. This aligns with late-season weed control needs.
- Fungicides (25%): Maintain moderate fungicide inventory as they represented 25% of October sales (195 units).
- Insecticides (15-20%): Significantly reduce insecticide inventory as their share dropped to 18% (140 units).

• **Growth Promoters (5-10%)**: Keep minimal growth promoter inventory as they accounted for just 9% of October sales (75 units).

This structured approach would resolve the current inventory misalignment where the store experiences simultaneous overstocking and stockouts. By proactively adjusting inventory composition to match seasonal demand patterns, the store can reduce carrying costs and improve product availability.

### **Prioritize Top Revenue Generators**

Ensuring consistent availability of the top 5 revenue-generating products is crucial:

- 1. Adama Takaf Diafenthiuron 47% + Bifenthrin 9.4% SC (2% of total revenue): As a top-performing insecticide, maintain peak inventory in August, reducing gradually through September and October.
- 2. Glycel (Glyphosate 41% SL) (2% of total revenue): As a herbicide, stock should increase progressively from August to peak in October when herbicide demand is highest.
- 3. **SWAL Canora Clethodim 240 EC Herbicide (2% of total revenue)**: Similar to Glycel, inventory levels should peak in October with the herbicide surge.
- 4. WILSUPER-FENOXAPROP-P-ETHYL 9.3% EC (1% of total revenue): Another herbicide that should follow the increasing inventory pattern toward October.
- 5. Nativo (Tebuconazole 50% + Trifloxystrobin 25%) (1% of total revenue): As a fungicide, inventory should peak in September when fungicide demand is highest.

For these five products, which collectively generate ₹1,29,297 (8% of total revenue), consider:

- Negotiating volume discounts or better credit terms with suppliers
- Establishing minimum stock thresholds with automatic reordering
- Implementing special monitoring to prevent stockouts

# 2. Pricing Strategy

**Optimize Discount Structure:** The analysis reveals considerable variation in discount percentages across products, with premium products receiving discounts of 35-40%. A more strategic approach to discounting could improve profitability:

#### 1. Tiered Discount Approach:

• For products with inelastic demand, particularly specialty items with limited alternatives, consider reducing discounts to 20-25% from the current 35-40%

- For products with elastic demand or facing strong competition, maintain competitive discounting at 30-40%
- For slow-moving inventory, implement temporary deeper discounts (40-50%) to improve turnover
- 2. **Quantity-Based Pricing**: Implement volume discounts that encourage larger purchases from farmers while maintaining better margins than flat discounting
- 3. **Seasonal Pricing Adjustments**: Consider adjusting discount levels based on seasonal demand offering smaller discounts during peak demand periods and deeper discounts during off-peak times.

# 3. Operational Improvements

**Store Layout:** The current cluttered store layout negatively impacts customer experience. A reorganized layout based on seasonal demand patterns would improve both operational efficiency and sales:

- 1. Seasonal Focus Areas: Create prominent display sections that rotate based on the season:
  - August: Insecticide-focused displays near entrance
  - September: Fungicide-focused displays near entrance
  - October: Herbicide-focused displays near entrance
- 2. **Product Grouping**: Organize products by function rather than by brand to facilitate farmer decision-making
- 3. **Complementary Placement**: Position frequently used product combinations near each other to encourage multiple purchases
- 4. **High-Margin Product Visibility**: Ensure premium products receive eye-level placement with enhanced signage explaining their benefits
- 5. Impulse Purchase Zone: Create a small section near the checkout for affordable complementary products

**Sales Forecasting:** Using the identified seasonal patterns to adjust operations would improve efficiency:

- 1. **Staffing Adjustments**: Schedule additional staff during peak days (mid-week) and reduce staffing on historically slower days (Sundays)
- Inventory Delivery Schedule: Time major inventory restocking to occur just before expected demand increases for specific categories

**Cash Flow Management:** The traditional credit system currently creates cash flow constraints. Improvements could include:

- 1. **Formalized Credit Terms**: Establish clear written policies for credit with standardized terms:
  - Credit limits based on customer payment history

- Maximum credit period (30/60/90 days)
- Late payment consequences
- 2. **Early Payment Incentives**: Offer small discounts (1-2%) for payments made within 15 days or cash payments
- 3. **Digital Payment Options**: Introduce UPI and other digital payment methods to reduce cash handling and improve transaction tracking

# 4. Marketing and Customer Engagement

**Seasonal Promotions:** Targeted promotions aligned with the agricultural cycle would boost sales during each season:

- 1. **August Insecticide Campaign**: "Early Protection Package" offering bundled insecticides with application tools at a special price
- 2. **September Fungicide Focus**: "Disease Prevention Program" highlighting fungicide combinations for comprehensive crop protection
- 3. **October Herbicide Promotion**: "Harvest Preparation Offer" bundling herbicides with complementary products
- 4. **Cross-Season Planning**: Begin promoting the next season's products during the current season to encourage pre-planning
- 5. **Timing Alignment**: Launch promotions 7-10 days before peak demand periods to capture early purchasers

By implementing these detailed recommendations, Jain Seed Store can transform its operations to better align with actual customer demand patterns, optimize inventory investment, improve cash flow, enhance customer experience, and ultimately increase both revenue and profitability. The data-driven approach to seasonal inventory management represents the most significant opportunity, potentially eliminating the current mismatch between stock and demand that appears to be constraining business performance.