## **Competency Based Interview**

Employee Name:

Position: Test Manager

Interviewer Name: Basmala Hazem

Question	Key Competencies Assessed	Grading
Can you describe a time when you developed a comprehensive test strategy for a complex project? What key factors did you consider, and how did you ensure its success?	<ul><li>Strategic thinking</li><li>Planning and execution test</li><li>Problem-solving</li><li>Project management</li></ul>	1-5
Describe a situation where you had to manage a testing team with varying levels of experience. How did you ensure effective collaboration and maintain high performance?	<ul><li>Team leadership</li><li>Communication</li><li>Conflict resolution</li><li>Motivating others</li></ul>	1 - 5
Can you provide an example of a time when you encountered a critical testing issue or bug late in the project? How did you handle the situation, and what steps did you take to mitigate the impact?	<ul> <li>Problem-solving</li> <li>Risk management</li> <li>Decision-making under pressure</li> <li>Stakeholder communication</li> </ul>	1 - 5
Tell us about a time when you implemented or improved test automation in a project. What tools did you use, and how did you measure its success?	<ul><li>Test automation tools (e.g., Selenium, JUnit, TestNG)</li><li>Technical expertise</li><li>Continuous improvement</li><li>Analytical skills</li></ul>	1-5
How do you measure and report on testing effectiveness? Can you provide an example of how you have used test metrics to improve testing processes or decisions?	- Analytical skills - Reporting and documentation - Continuous improvement	1 - 5

Employee Name:

Position: Finance Manager

Interviewer Name: Basmala Hazem

Question	Key Competencies Assessed	Grading
Can you describe a time when you had to	- Financial planning	1 - 5
create a financial forecast or budget for	- Forecasting	
your organization? How did you approach	- Budgeting	
it, and what were the key factors you	- Strategic thinking	
considered?		
Tell us about a situation where you	- Attention to detail	1 - 5
identified an issue in a financial report or	- Problem-solving	
compliance document. How did you	- Knowledge of financial	
handle it, and what steps did you take to	regulations	
resolve the situation?	- Risk management	
Describe a time when you had to manage	- Cash flow management	1 - 5
cash flow during a period of financial	- Decision-making under	
uncertainty. What strategies did you	pressure	
implement to ensure financial stability?	- Financial risk management	
Can you share an example of how you have	- Leadership	1 - 5
led or mentored a finance team to improve	- Team development	
their performance or skills? What specific	- Coaching and mentoring	
actions did you take?		
Tell us about a time when you had to make	- Decision-making	1 - 5
a difficult financial decision, such as	- Cost control	
cutting costs or investing in a new project.	- Strategic thinking	
What factors did you consider in making the decision?		

Employee Name:

Position: IT Specialist

Interviewer Name: Basmala Hazem

Question	Key Competencies Assessed	Grading
Can you describe a time when you	- Analytical thinking	1 - 5
diagnosed and resolved a complex	- Troubleshooting skills	
technical issue? What was the issue, and	- Technical knowledge	
how did you approach solving it?		
Tell us about your experience with	- Infrastructure management	1 - 5
managing or supporting IT infrastructure	- Systems administration	
(servers, networks, or databases). What	- Familiarity with tools and	
tools or systems have you worked with?	platforms	
Have you ever identified or prevented a	- Security awareness	1 - 5
security threat or vulnerability in a	- Risk mitigation	
system? How did you handle it?	- Proactive system protection	
Describe a time when you had to explain a	- Communication skills	1 - 5
technical issue to a non-technical user.	- Customer service	
How did you ensure they understood?	- Patience and clarity	
Have you contributed to or led an IT	- Teamwork	1 - 5
project (e.g., a system upgrade or network	- Initiative	
installation)? What was your role, and	- Project execution	
what were the results?		